



Rural City of Murray Bridge

ANNUAL REPORT 2020-21



MAKE IT YOURS



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Acknowledgement of traditional owners

We acknowledge the Ngarrindjeri people as the traditional owners of this land on which we meet and work. We respect and acknowledge their spiritual connection as the custodians of this land and that their cultural heritage beliefs are still important to the living people today.

We recognise the living culture and combined energies of the Ngarrindjeri people our global pioneers and community members today for their unique contribution to the life of our region.



MAKE IT YOURS

**MURRAY BRIDGE IS CHANGING.
WE'RE CREATING AN ENVIRONMENT
WHERE YOU CAN MAKE YOUR
OWN OPPORTUNITIES, MAKE
A HOME, MAKE AN INVESTMENT,
AND MAKE MEMORIES.**

FOREWORD

Brenton Lewis
Mayor
Rural City of Murray Bridge



Mayor's Message

I am very pleased to present our Annual Report for 2020/21 that responds to Council's endorsed Community Plan 2016-2032 and Strategic Plan 2020-2024. These Plans set the framework, guide the activity of Council and reflect a considerable community engagement program.

We are proud that we have an ambitious program of projects and services that are responsive to our community's aspirations.

The Annual Report is an opportunity to reflect on our achievements over the past year which has included significant investment in projects across all our communities. This year has seen a continuation of implementation of the strategies endorsed by Council with ongoing delivery of Council's Sturt Reserve Masterplan, Swimming Pool Masterplan Digital Strategy, Footpath Expansion Strategy and also continues this Council's commitment to the beautification of our Town Entrances.

Over the past year Council has delivered Adelaide Road Linear Park Stages 5 & 6, Sealed Hoadville Road from Jarvis Road to Flagstaff Road, Completed the expansion and refurbishment of the Lerwin Aged Care Facility and Public Road Infrastructure to support the Thomas Foods Re-Development. In addition, significant progress was achieved on the delivery of our Recreation Precinct Works and History and Tourism Precinct Works as part of the Sturt Reserve Masterplan Implementation.

Our Events Program while impacted by COVID-19 restrictions, did successfully deliver some great local events for our community including the sell out New Year's Eve Event Fireworks, the Murray River SPLASH Festival, Murray Bridge Fringe as well as other events such as the Little Art Fest and a range of Community Sporting Events.

These significant achievements have been delivered on the back of Council's strong financial management and long term financial sustainability.

We will continue to talk to and work with the community to ensure the delivery of successful projects as we take steps together and deliver on our goal of Murray Bridge – MAKE IT YOURS.

A handwritten signature in blue ink, appearing to read 'Brenton Lewis', written in a cursive style.

Brenton Lewis
Mayor
Rural City of Murray Bridge

Michael Sedgman
Chief Executive Officer
Rural City of Murray Bridge



Chief Executive Officer's Message

This Annual Report highlights the programs, projects and services we have delivered over the past financial year. We have continued our implementation of Council's endorsed priorities and strategies.

The 2020-21 Capital Program of \$29.8m saw the delivery of significant infrastructure enhancement and renewal through our Road Re-Seal, Re-Sheet and Re-Construction Programs investment of \$2.6m. In addition the program saw delivery of the Murray Bridge Regional Rowing Centre, Sturt Reserve War Memorial, Swanport Road Masterplan Stage 3, while our work on Flagstaff Road was significantly progressed. Other highlights included the Footpath Expansion Program, Mitchell Avenue Drainage and National Bushfire Recovery Funding Works.

The 2020-22 Key Project Program of \$1.9m included good progress on our Digital Strategy, our contribution to the Callington Recreation Centre, continuation of the Murray River Study Hub Program, continuation of the STARClub Program and our very successful Small Wins / Quick Wins Grants Program.

In addition, Council collaborated with the community to deliver Public Art Projects such as the Jubilee Park TORUS installation and celebrated the Spring and Festive Seasons with our annual Spring Garden and Christmas Lights Competitions. We continued to deliver inspiring exhibitions at our Regional Gallery, support our community to access written and digital information and literature, performing arts and our aged and youth programs in a difficult environment imposed on our community through the restrictions of the ongoing COVID-19 Pandemic.

Our ongoing prudent and responsible financial planning and management has seen the delivery of a modest operating surplus to the end of June 2021, indicating that we remain in a strong position to delivery on our commitment to financial sustainability while delivering our vision of Thriving Communities.

A handwritten signature in blue ink that reads "M. F. Sedgman". The signature is fluid and cursive, with a long, sweeping tail that extends to the right.

Michael Sedgman
Chief Executive Officer
Rural City of Murray Bridge

STAY INFORMED

Connected Communities

As part of our commitment to community engagement, Council has developed the Connected Communities newsletter to keep residents in touch with Council services, events, major projects and engagement opportunities.

The newsletter is distributed every three months to households and businesses within the Council area in January, April, July and October – you can also pick up a copy at the Local Government Centre or the Murray Bridge Library.

Get your information from the source at any time by visiting Council's website, Let's Talk or follow us on Facebook.

www.murraybridge.sa.gov.au



Quarterly Progress Reports



In addition to the above, Council prepares the Quarterly Progress Report against its Annual Business Plan.

The Quarterly Progress Report forms a key component of the Council's reporting framework. The report is presented to Elected Members at Council meetings every three months in February, May, August and November – you can also pick up a copy at the Local Government Centre or the Murray Bridge Library

The Quarterly Progress Report details progress against the Annual Business Plan and Community Plan 2016-32 by theme for services, programs and projects including expenditure. The report also includes performance reporting against defined indicators.

Get your information from the source at any time by visiting Council's website www.murraybridge.sa.gov.au



OUR CITY INFORMATION



Aging Population

21% 65+ by 2041

By 2041 the largest age group by population will be the 25-55 groups.

- Under 25 30%
- 25-55 38%
- over 55 32%
- born overseas 14.7%
- indigenous 4.6%

The three largest ancestries in the Rural City of Murray Bridge in 2016 were English, Australian and German

Current population 22,495
in 2019 and increase of 1.48% on previous year.

Population growth for Murray Bridge has been considerably stronger than both the RDA Region and South Australian averages since 2002.

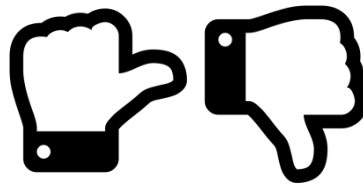
Source: ABS ERP 2019

Average household income

\$973 in 2016

The Rural City of Murray Bridge in 2016 compared to Greater Adelaide shows that there was a smaller proportion of high income households (those earning \$2,500 per week or more) and a higher proportion of low income households (those earning less than \$650 per week).

Source: ABS (2017) and ID (2021)



SEIFA Index of Disadvantage

894

This places Murray Bridge as one of the most disadvantaged communities in the state

Source: id.

41

AVERAGE AGE

Population forecast to increase by

28,143 by 2041

28%

The population of Murray Bridge is expected to increase to 28,143

Source: Forecast ID May 2018



Affordability

Median house value

At June 2018, the median house valuation in Rural City of Murray Bridge was \$160,785 lower compared to South Australia. At June 2018, the median weekly rental for houses in Rural City of Murray Bridge was \$100 lower compared to South Australia.



Number of dwellings 9,664

Average household size of 2.38 persons

Median house values

House \$241,000

Unit \$185,000

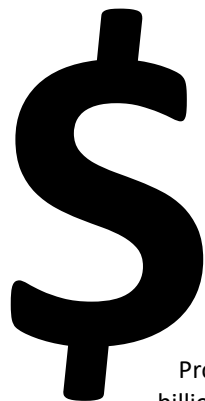
Median weekly rental

House \$250

Unit \$195

Source: id. 2021

OUR CITY INFORMATION



GROSS REGIONAL
PRODUCT
\$1.35
billion

The Rural City of Murray Bridge's Gross Regional Product is estimated at \$1.23 billion, which represents 1.15% of the state's GSP (Gross State Product).

Source: ID June (2020)



EMPLOYMENT
13,000

ADDITIONAL JOBS BY 2026

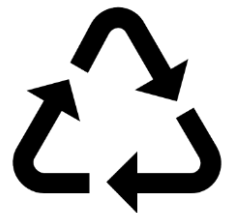
there were 9,725 residents employed and 10,730 jobs located in the Rural City of Murray Bridge in the year ending June 2019

Source: Forecast ID 2019



RECYCLED WASTE
3,431 T
per year

green and recycled
waste (2019-20)



EDUCATION

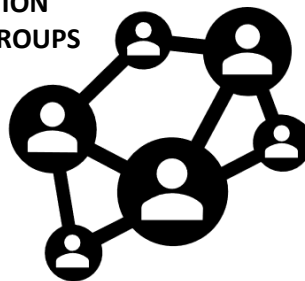
23% TERTIARY QUALIFICATIONS
of residents have tertiary qualifications



RECLAIMED WATER
87 ML
(2019-20)

CONNECT 4 ACTION
COMMUNITY GROUPS

113



COUNCIL
VOLUNTEERS

266



LET'S TALK SUBSCRIBERS

469



FACEBOOK FOLLOWERS

6,705



ACHIEVEMENTS

An enormous amount of infrastructure investment has been and continues to be rolled out in Murray Bridge, on a scale unprecedented for the Rural City.

Funding, incorporating State, Federal and private partnerships, has been directed into infrastructure to support the growth of our emerging Rural City and regional centre.

Council's infrastructure works program for the 2020-21 financial year was three times the usual size and Council was required to take on extra staff during the past 12 months to keep up with the workload and ensure projects were delivered on time and within budget.

Our \$41 million works program included \$34 million for new infrastructure.

Sturt Reserve Master Plan - Recreation Precinct and Rowing Facility



Delivery of the highly anticipated Sturt Reserve Master Plan, making the most of our most precious resource and creating linkages with the town, is now underway.

Already known as a premier playground and events space on the river for locals and visitors, Sturt Reserve is a well-loved summer hot spot set to become bigger and better than ever as the long term vision starts to unfold.

The \$34 million overall Master Plan is an ambitious undertaking that needs to be broken up into manageable pieces of work and rolled out over successive years as funding becomes available.

Council invested \$3 million in Stage One of the Recreation Precinct transformation to enliven the look, feel and usability of our most popular riverfront gathering spot.

The Murray Bridge Regional Rowing Centre completed in 2020-21 is a fit for purpose joint project between Council and the Murray Bridge Rowing Club (MBRC) to honour the unofficial 'home of South Australian Rowing'. The dual purpose centre is available for function hire and also houses the Rowing Club.

A new pontoon for rowing, swimming and fishing sits just outside while the old wharf was removed and stabilisation works shored up the riverbank.

A three metre wide shared path along the foreshore, landscaping, CCTV along with a striking and evocative public art installation memorialising the Murray Cods and their place in local history complete the picture. The Murray Cods Memorial is a creative installation incorporating stainless steel oars and granite stone, with plinths showcasing details about individual rowers and their story.

A separate imposing sculpted structure serves as a 'Trail Head' with information about the various walking and cycling trails feeding out from Sturt Reserve.



Council is also upgrading and replacing existing public toilets in the area.

Stages Two and Three of the Recreation Precinct will roll out this year and include continuation of the dual use path to provide further linkages throughout the reserve and a new large shelter incorporating outdoor furniture and barbecues for picnics.

Other precincts identified for future development in the Sturt Reserve Master Plan include the Tourism / History Precinct (Murray Bridge War Memorial end), Play Precinct (downstream from the Rowing Centre) and Accommodation/Events Precinct (set back from the river).

View the Sturt Reserve Master Plan and what's in store at Council's website www.murraybridge.sa.gov.au





Lerwin Expansion and Refurbishment



In February a celebration was held marking the completion of the multimillion-dollar upgrade to the Lerwin Aged Care Facility in Murray Bridge. This revitalisation project was supported by a Department of Health, Aged Care Regional Rural and Remote Infrastructure Grant of \$500k.

The \$8.2 million invested in Lerwin over the past year created a new wing of 20 rooms, along with refurbishing 15 existing rooms, upgrading bathrooms and converting the existing courtyard into a contemporary, spacious outdoor meeting place.

Rural City of Murray Bridge Mayor Brenton Lewis joined residents, Elected Members, Council staff, Commonwealth Department of Health guests and local Federal MP Tony Pasin in the freshly transformed courtyard for the official launch.

Mayor Lewis said the recently completed upgrade would serve a steadily increasing population and residents have already moved into the new wing. “We are proud to be building capacity and creating comfortable environments that our most vulnerable residents can call home,” he said.

“Lerwin is a well-loved and vital local service, owned and operated by the Rural City of Murray Bridge, which has been serving our community for more than 30 years.”

The Lerwin Aged Care Facility Expansion and Refurbishment project increased the total number of rooms from 75 to 80, with upgraded ensuite bathrooms accommodating a growing preference for private single occupant rooms.





Adelaide Road Linear Park (Stage 5 & 6)



Exiting the freeway and travelling into the heart of Murray Bridge now gives an introduction to life in our river city that befits the experience. The Adelaide Road Linear Park creates a sense of arrival as visitors approach the city centre.

The lush green, leafy avenue has transformed Murray Bridge's main entrance into the creatively landscaped parkland that heralds the Murraylands oasis and sophisticated regional centre Murray Bridge has become.

We watched the first four stages of the project unfold as funding and manpower became available and the project is now nearing completion with stages five and six, between Cromwell and Maurice Roads, well underway.

Bike riders and joggers will enjoy a three metre wide shared path winding all the way from Zerna Avenue to Maurice Road featuring seating, shade structures, barbecues, open grassed play spaces, art and beautifully curated and irrigated scenery.

Recycled local stormwater runoff is stored at Gifford Hill and pumped back via irrigation infrastructure to keep the newly created and self-sustaining avenue cool and green.

The ingenious water-saving design both protects our most precious river resource and keeps maintenance costs to a minimum for residents.

Council is partnering with Tyndale Christian School to involve local kids in enlivening a section of parkland near the school entrance to help create meaningful community connections.

Picnic shelters and water fountains will be installed before the end of this financial year.

Swimming Pool



The doors to the Murray Bridge Swimming Centre opened with fresh new branding this season after a \$2.8 million renovation which included upgrades to the 50 metre pool with accessible ramp, shaded learner's and toddler's pools, modern change facilities, plant room modifications and renewed pipework. The Swimming Centre also features lush green lawns and free barbecues. Not to mention a Water Play Park with five waterslides for children, toddler's, as well as a 48 metre Supaslide for the older crowd.



Swanport Road Master Plan



All works related to Stage 3 of the Swanport Road Master Plan Implementation project are now complete. Residents and visitors to the region will have noticed a significant improvement to the appearance of the town entrance via Swanport Road over recent years with the latest works being undertaken between Ibis Road and the SE Freeway interchange.

Council are now in the process of installing a new pedestrian refuge on Swanport Road between Ibis Road and Irena Court. A new streetlight has recently been installed that will highlight the presence of the proposed refuge and increase safety for pedestrians/cyclists using the existing 'Shared Use Path'. This project is also supported by the Department for Infrastructure and Transport's 'Way 2 Go Program' funding.

Council have also progressed the installation of the Recycled Water Pipeline project that will enable council to irrigate all recent and future landscaping works along Swanport Road whilst reducing the reliance on the River Murray. Stage 1 of the project has commenced with survey works complete and updated designs to be finalised within the coming weeks. It is anticipated that site works will commence in November 2021 with the project due for completion by 31 May 2022. Stage 2 works include the section between Long Island Road and Monash Tce but are considered future works and are currently unfunded.

Stage 4 of the overall Swanport Road Master Plan Implementation during 2021-22 will include works between Finch and Ibis Roads.

Farmgate Access



Making it easier for farmers to get their produce out the gate and to market is the driving force behind significant investment in our Secondary Freight Network.

Moving goods in a convenient, safe and reliable fashion is an important part of any successful farming or primary producing business in today's world. Large trucks needed to move produce can't travel on bitumised roads made only for light vehicles without damaging the surface, and unsealed dirt roads are equally unsuitable for regular heavy traffic.

The Rural City of Murray Bridge has been working to create a Secondary Freight Route and work has already begun on upgrading sections of Jarvis, Pope and Hoadville Roads, thanks to a recent injection of almost \$1 million in Federal stimulus funding.

The entire Secondary Freight Network Expansion project will address \$11.3 million worth of upgrades, over time, to multiple road sections in the region to allow reliable access and transport from farm to market.

Council completed construction of four kilometres of Pope Road, White Hill. The section between Old Princess Highway and Usher Road. This work was funded through the Federal Government Roads to Recovery Program.

Councils City Infrastructure Team used GPS Technology on the Grader to assist in level control during road construction. This was the first time Council staff have used this technology, which in future will reduce site man-hours and overall Rural Road construction costs.

Council's next priority will be the construction of Maurice Road between Old Princes Highway and the existing sealed section which currently terminates at Boral Quarry and Mobilong Prison. Constructing and sealing this part of the road will provide an alternative route from Monarto to the northern part of Murray Bridge, and link directly to the existing over dimensional vehicle / B-Double bypass route at Cypress Terrace. This will create a reliable supply route to the Thomas Food International Facility, among other locations.

Thomas Foods International Access Road



More than 2,000 local jobs will be created by the new Thomas Foods International (TFI) meat processing plant in Murray Bridge once it's up and running, and Council has forged the access road to help make it happen.

A further 4,500 indirect jobs will eventually flow on from the multimillion dollar facility rebuild and Council is doing all it can to support local investment and job creation.

The Rural City of Murray Bridge oversaw the tender and construction of the 2.2km link road between Mannum Road and the new TFI facility. The project included acceleration and deceleration lanes on Mannum Road to accommodate increased traffic, stormwater, earthworks and lighting.

The infrastructure is vital to enable transportation and access for the rebuild after the original site was destroyed by fire two years ago, devastating the local economy and workforce.

The six month long road construction project began in July and now access is established, operations can focus on the rebuild eight kilometres outside the town centre.

TFI is one of Murray Bridge's largest employers and is investing several hundred million dollars into the new state of the art processing facility. The TFI flagship project is expected to include the latest advancements in technology, efficiency, environmental sustainability, animal welfare and workplace safety. The plant will be built in a staged fashion with beef processing facilities to be established first.

The TFI access road was created in partnership with the Department of Planning, Transport and Infrastructure. The project was jointly funded by the Federal and South Australian Governments.





Splash and New Year's Eve Fireworks



It is estimated that up to 10,000 people celebrated New Year's Eve in Murray Bridge watching the fireworks display along the riverfront.

The official, sold out event hosted three thousand people, where they were entertained with local music and Murray River Splash activities to keep the children busy whilst they eagerly awaited the display.

Once the sun went down, the train bridge was light up with all the colours of the rainbow while the sky sparkled and popped from 9.45pm.

The event was one of its kind this year with COVID making it hard for most other events to go ahead. Matt Miles the organiser explained "There was a lot of extra preparation required to get this event to happen and there was a long period where we were unsure it would." He believes this may have contributed to its huge success with out-of-towners filling the riverfront on both sides of the river.

The now iconic Splash family festival event returned for its third year in January 2021. With an almost month long program of activities by day and by night at Sturt Reserve in Murray Bridge.

There was something for everyone with the festival running from New Year's Eve until Australia Day. Workshops boasting everything from magic, craft, kite making, bubble play, calligraphy, circus school and clowning. For the water lovers there were paddle boat cruises and come-and-try events such as dragon boats, kayaking, canoeing and rowing. Discovery days were held for learning about indigenous culture, the river and river wildlife and its critters. The popular Eco Maze returned creating a multi textured, exotically coloured, imaginative exploratory journey teaching the importance of eco systems and interaction with nature. Then for the more adventurous there was action packed activities including hip-hop music and skating competition, rock climbing, giant hamster balls, sumo suits, laser tag, nerf shooting range and water wars.

Council anticipates another successful program when the event returns to herald in the 2022 year on New Year's Eve followed by Splash in January 2022.



Community Infrastructure and Transport / Freight Model



The Community Infrastructure Model (the CIM) is intended to identify the physical (roads/stormwater etc.) and social (community centres/education facilities etc.) infrastructure required to be delivered in the future, aligned to growth, with timing triggers, cost and delivery responsibilities defined.

The development of the model will assist Council in being able to plan for and fund the level of infrastructure required and will enable early engagement with developers to understand the level of infrastructure they must provide to support the growth they propose.

Implementing the Aged Care Quality Standards



Best practice in aged care and service delivery for older people in our community can be assured with the creation of a new Aged Care Governance Committee.

An internal audit undertaken in November 2019 identified improvements in Council's governance structure needed to meet additional requirements under the new Aged Care Quality Standards (ACQS).

In July 2020 Council endorsed the establishment of an Aged Care Governance Committee and Terms of Reference to ensure those goals would be met. The first meeting of the Committee was held in December.

The establishment of the Committee provides a governance system to assess, monitor and drive improvement in the quality and safety of care and services delivered.

The Committee will assist Council by providing effective governance over the strategy, operations and performance of Lerwin and Community Care (Commonwealth Home Support Program – CHSP).

The Committee will provide advice on processes to ensure Lerwin and Community Care are compliant with the requirements of the Aged Care Act 1997 (and related principles) and the rules and standards applied by the Aged Care Quality and Safety Commission.

It will also provide advice on Lerwin's annual operating plan and supporting financial plan and policies, organisational culture, application and modelling of values, performance, processes, risk management effectiveness, policies, internal controls and quality assurance.

The Committee will also provide advice on community services including home care and health and wellness.

Meetings will be held six times a year and the dates for the first six months of operation have been scheduled monthly.



Callington Recreation Park



Callington Recreation Park received \$130,000 (inc GST) funding in a collaborative project between the Community, Callington Recreation Park Committee, Mount Barker Council, Rural City of Murray Bridge and the Office for Recreation and Sport.

The original clubrooms were demolished to make room for the upgraded multipurpose recreational centre. Construction is scheduled for completion prior to the end of this financial year.

Swanport Wetland (Stage 1)



The Swanport Wetlands is an important reserve that protects many local native plants, birds, fish, frogs and reptiles. The reserve has two short loop walks, the Wetland Walk Loop and the Mallee Walk Loop displaying a different environment in each. The Wetland Walk Loop takes you around the lagoon, with short detours to a lagoon lookout, and another lookout over the Murray River. It includes a short board walk, and there are two bird hides along the route. The Mallee Walk Loop takes you through open Mallee scrub. It starts at the shelter, 270 metres from the beginning of the Wetland Loop.

This project, stage 1 in the development of the wetland, has delivered a concept design identifying the places of interest for interpretive signage, directional markers and entry signs, and improvements to existing paths and extension of the existing network.



Murray Coorong Trail (Year 3)



The Murray Coorong Trail is a three council joint project to develop a walking and mountain bike trail as close as possible to the Murray River, Lakes and Coorong. The three participating councils are the Rural City of Murray Bridge, the Mid Murray Council and the Coorong District Council. A partnership has also been developed with the Department of Environment and Water. The walking and bike riding trails go between Cadell in the Riverland and Salt Creek in the Coorong.

Once fully developed, the trail is expected to be a major drawcard for walkers, riders, nature lovers and tourists, with flow on benefits for local business, the environment, recreation and community connection and wellbeing.

Key projects during 20/21 along the Murray Coorong Trail from Woods Point to Wellington include:

- Trail improvement through Murrundi Reserve to the Jervois levee bank;
- Installation of access swing gates at Murrundi Reserve;
- 2 x Shelters at the Courthouse Wellington;
- Seating in the shelter at Murrundi Reserve;
- New shelter at Baker Reserve; and
- Signage along the trail

This year's focus has been to develop the detailed design of the entire trail to a shovel ready stage. The potential routes for hard to reach areas of focus in the Murray Bridge region are Swanport to Woods Point, Toora and Woodlane.

Collaborative funding has been secured to fund the detailed design work which will begin very shortly. For the latest information and updates like the Facebook page www.facebook.com/MurrayCoorongTrail/

Murray River Study Hub



The regional Murray River Study Hub has shown its incredible value to the community during the pandemic, providing well-supported and uninterrupted online study options for local university students.

The hub's core focus is ensuring students are able to access online study in a supported environment, without the need to leave their regional homes.

Program manager Vanessa Leigh said the hub's students had reported a seamless university study program, with no disruption to their courses during the pandemic. In fact, most were grateful for the extra flexibility and support provided by the local student advisors.

"Seeing the impact that coronavirus has had on many face-to-face education programs, we've realised that the establishment of the Murray River Study Hub last year has really come at the perfect time for university students in our region," Ms Leigh says. "Our students haven't had any issues with their studies because they were already set up and comfortable in using flexible online study platforms. "This flexibility, combined with the exceptional one-on-one support from our experienced student advisors, has shown the true value of the hub, because now we're starting to see more interest than ever before in studying uni remotely."

A recent Murray River Study Hub survey of more than 180 Murraylands and Riverland year 11 and 12 students found that about 70 per cent were considering university after school and almost half of those would consider studying online if their chosen discipline were available in that format.

Further, the survey tells us that about 30% of students want to pursue health, an industry sector that continues to grow in demand.

Education, science, the arts, and law were also popular areas they are looking to study, along with notable interest in tourism/hospitality, business/commerce and engineering.

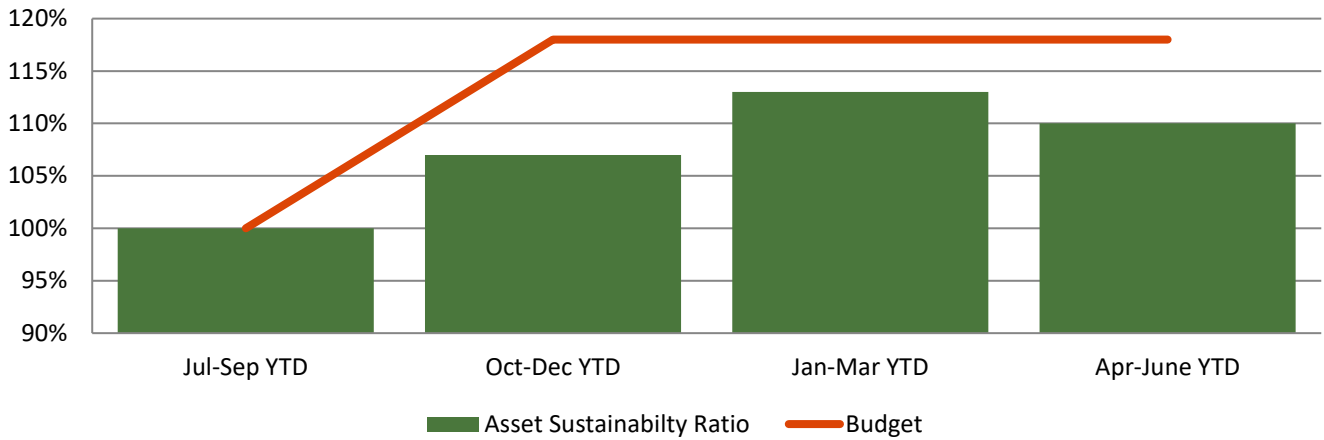
The survey also outlined that local youth want to link with regional employers to learn about career opportunities available here.

About 67% of year 12s and 76% of year 11s said they wanted to know more about local career paths and employer expectations.

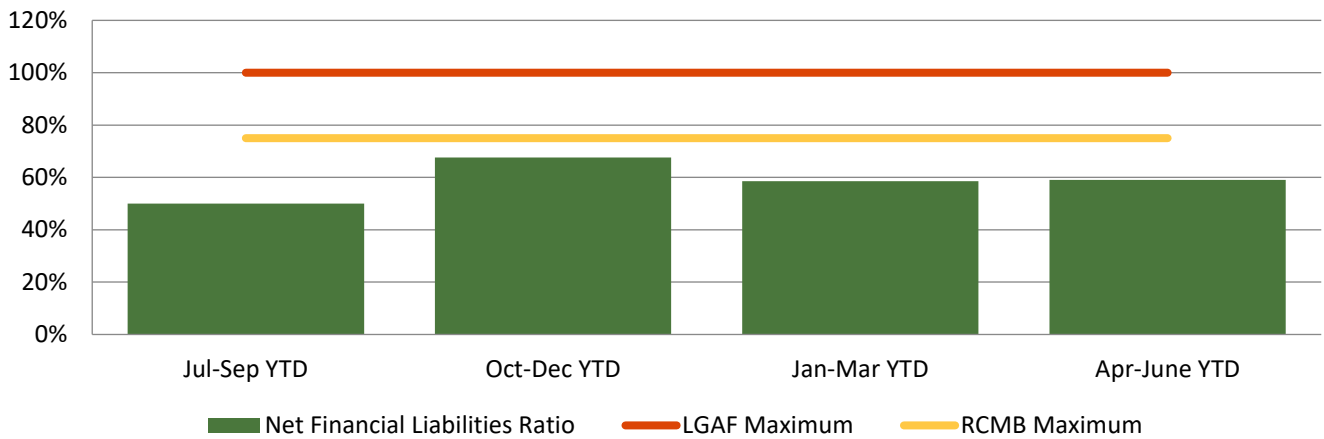


KEY FINANCIAL INDICATORS

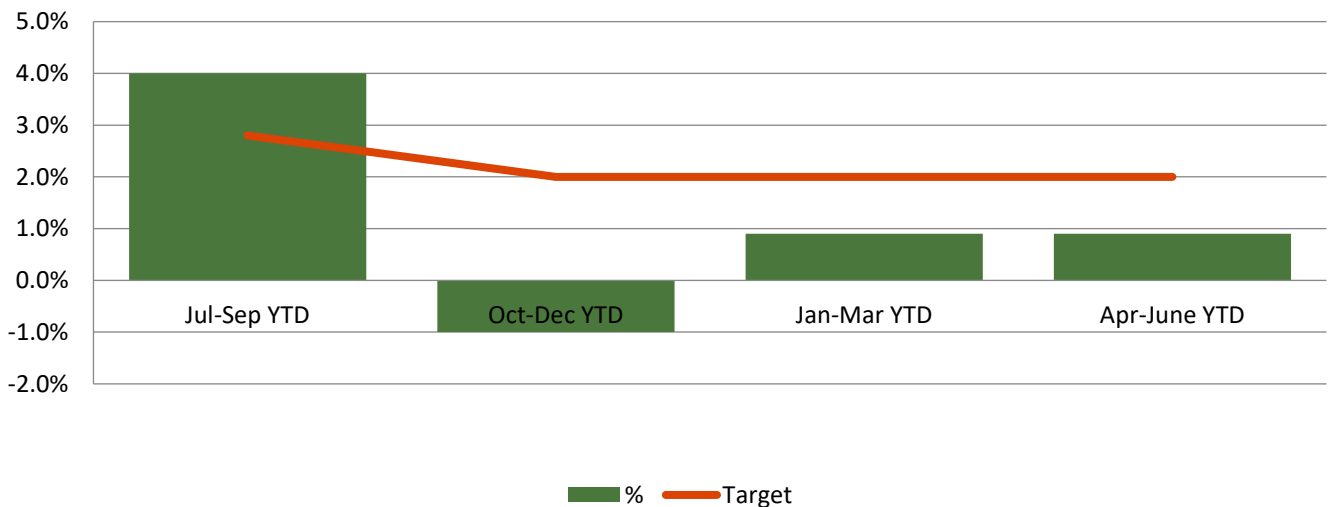
Asset Renewal Funding Ratio %



Net financial liabilities



Underlying operating surplus/(deficit) %

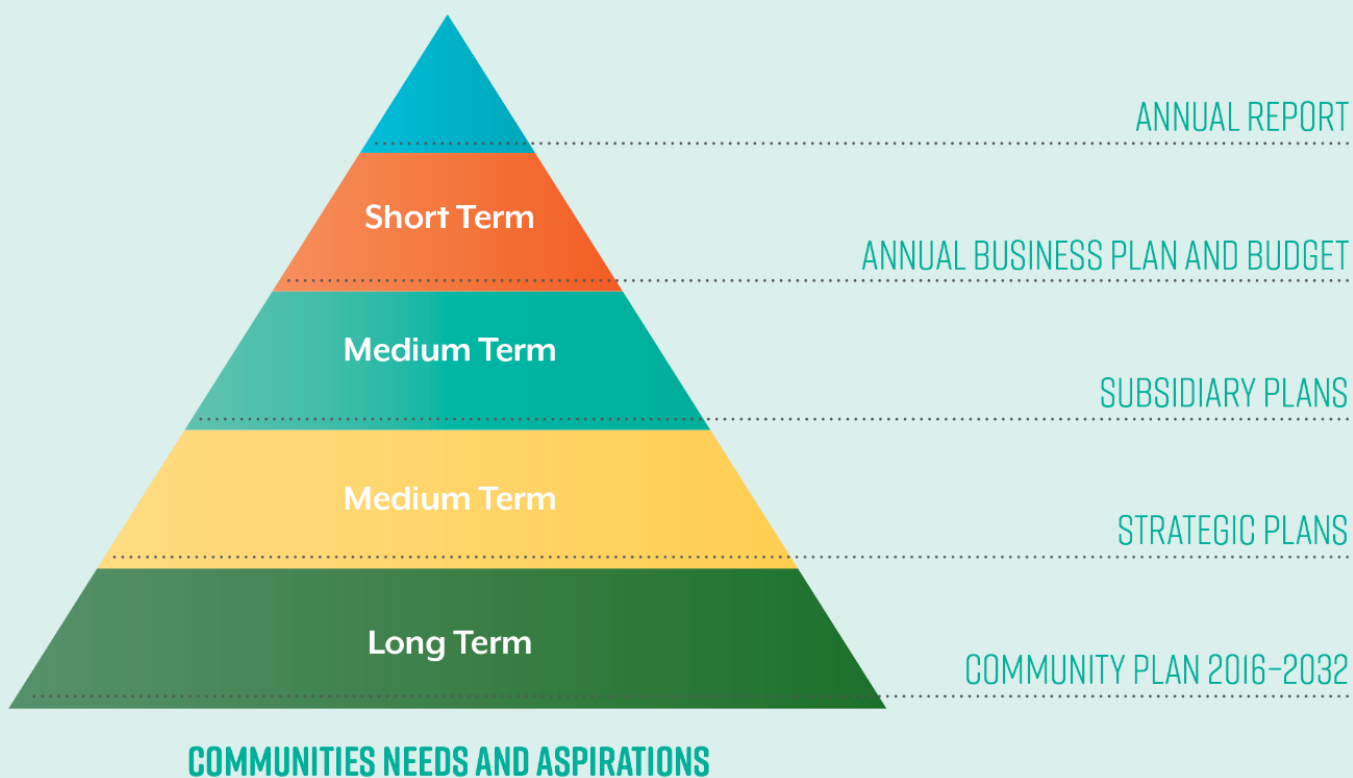


STRATEGIC FRAMEWORK

The Framework guides Council in identifying community needs and aspirations over the long term (Community Plan), medium term (Strategic Plans and Subsidiary Plans) and short term (Annual Business Plan and Budget) and then holds itself accountable through the Annual Report.

Our Strategic Planning and Reporting Framework details that the Rural City of Murray Bridge has adopted the following documents which comprise its strategic management plans:

- Strategic Plan(s)
- Long Term Financial Plan
- Asset Management Plans
- The Murray Bridge Council Development Plan (retired in March 2021 and replaced with the Planning and Design Code)
- Planning and Design Code



COMMUNITY PLAN 2016-2032

OUR COMMUNITY PLAN 2016-2032 SETS THE VISION FOR THE FUTURE OF OUR CITY OF 'THRIVING COMMUNITIES'

The Community Plan articulates the community vision – Thriving Communities. While it is an aspirational document, the key directions in it funnel down into the Strategic Plan, which drives Council's means of delivering the vision. The Community Plan 2016-2032 contains four key themes that articulate the desired future of our community.

The themes are:

- Valued Environment
- Great People and Lifestyle
- Dynamic Economy
- Connected Communities

Each theme is supported by a range of objectives that have guided Council's planning and decision making in the preparation of our Strategic Plans. The Community Plan vision of Thriving Communities will be delivered over 16 years.



Valued Environment

Strategic Objectives

- Great places for people
- Activate the river
- Clean environmentally sustainable communities

Key areas for action

1. Improve the public realm and community spaces
 - a. Enhance streetscapes and entrances into townships
 - b. Develop a network of themed trails and shared paths to improve connectivity for walking and cycling
 - c. Provide active children's play spaces, especially in the rural communities
2. Develop connection with the river to provide amenity, recreational and economic benefit
 - a. Develop the River Front Strategy
 - b. Rationalise and upgrade boat ramps
3. Ensure our recreation areas and open space are accessible and respond to the needs of the community
4. Ensure infrastructure meets future demand and stimulates economic development
5. Retain and protect natural areas and minimise our impact on the area

Dynamic Economy

Strategic Objectives

- A robust and diverse regional economy
- A desirable place to live, work, invest and visit
- A progressive, productive community

Key areas for action

1. Develop a strong, positive, aspirational Murray Bridge identity
2. Enable appealing and affordable housing appropriate to incomes, aspirations and cultures to attract and retain new residents
3. Introduce local career, education and entrepreneurship pathways
4. Develop a strategic approach to attracting more visitors to stay longer
5. Develop and strengthen effective partnerships with local business and industry associations

Great People and Lifestyle

Strategic Objectives

- A safe, healthy and active community
- Plan liveable, connected and accessible places
- Our history, diversity and culture is treasured

Key areas for action

1. Develop transport options that meet the current and future needs of the community
2. Ensure housing growth that retains the rural and lifestyle charm of the region, and which provides a range of housing options
3. Manage improved community safety through planning, partnerships and design
4. Encourage festivals and events that provide opportunity for creativity and leisure
5. Value, celebrate and protect our heritage and cultural diversity

Connected Communities

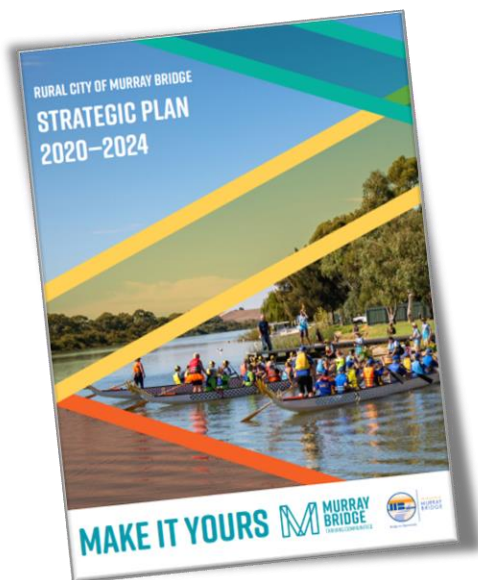
Strategic Objectives

- Collaborate to achieve outcomes
- Engaged and well-informed communities
- Build community capacity and support

Key areas for action

1. Strengthen communication networks within communities and across the Rural City of Murray Bridge
 - a. Maximise use of websites and social media
 - b. Provide notice boards in key locations within the Council area and update with relevant information on a regular basis
2. Increase community involvement in decision making
 - a. Develop and support community groups and networks
3. Build community capacity and support
 - a. Facilitate leadership and local community capacity building training for members of established community groups and networks

STRATEGIC PLAN 2020-2024



The Strategic Plan 2020-24 is our four year commitment to the community to support the Community Plan 2016-2032. This plan sets out the priorities for the current period, focusing on visible delivery and growth. It identifies the programs and projects under each theme that Council intends to deliver.

The Rural City of Murray Bridge Strategic Plan is reviewed every four years to ensure that it continues to meet the expectations of our community.

Each themed section of this Annual Business Plan details the objectives of the Strategic Plan 2020-24 and the services that will be delivered during this financial year to deliver against them.

Council endorsed the Strategic Plan 2020-2024 at its 14 April 2020 Council meeting.

The Rural City of Murray Bridge Strategic Plan is reviewed every four years to ensure that it continues to meet the expectations of our community.





COUNCIL'S COMMITMENT TO COMMUNITY INFORMED DECISION MAKING

All strategic plans, including the Community Plan 2032, are directly informed by our community and the feedback provided.

Understanding community aspirations on strategic plans is an essential part of deciding how we will address an issue. Council are required by legislation to ensure we provide reasonable opportunities for the community to be involved in the development and review of our plans.

The level of community engagement undertaken varies depending on how complex the issue is, and how much of an impact it's likely to have on our community.

For more information about our engagement approaches, visit murraybridge.sa.gov.au/councilpolicy.

HOW TO HAVE YOUR SAY

Let's Talk is an easy, safe and convenient way for you to contribute your ideas and opinions about key projects being considered by Council. Shape your community and contribute your thoughts and ideas at a time and place that suits you, 24/7. It's safe, easy and convenient.

Visit the Let's Talk website and view the range of current consultation projects to see what's going on, register your details with the site and then join the conversation. It's that easy! We will keep you in the loop by sending a newsletter providing an overview of current online consultation projects.

To get started visit letstalk.murraybridge.sa.gov.au

VALUED ENVIRONMENT



Valued Environment

Developing the environment



During 2020-2024 we will develop our environment using a people centred approach, through identifying and facilitating a range of new infrastructure and renewal activities that contribute to the diversity and culture of the places we develop and enhance. Ensuring we build spaces that promote thriving communities through community health, happiness and wellbeing, whilst adhering to our identity maintaining and enhancing our natural assets, heritage and country lifestyle.

Strategic Plan 2020-24 Objectives

Enlivened community spaces

Our community spaces are visually appealing; foster a sense of recognition and community pride

- Town entrances are enhanced and beautified
- Provide a cohesive identity throughout our city and townships
- Improved connectivity and accessibility through expansion of footpath networks, cycling and walking trails
- Increase patronage and usability of parks and gardens
- Historically significant assets both built and natural are featured and their significance captured
- Enhance community facilities to improve accessibility and suitability to support our community organisations and activities

A city geared for growth

Our city plans ensure infrastructure meets future demand and stimulates economic development

- Locations are identified to support planning for future large community infrastructure projects
- Identify spaces for future housing growth

The river is the lifeblood of our towns

Our river is protected, showcased and at the centre of city and riverside townships.

- River accessibility is improved with boat ramps, pontoons and docking areas for ferries and boats
- Establish an active riverfront at Sturt Reserve that provides opportunities for nature play, accommodation, recreation, tourism and water activities
- Develop and promote water recreational trails providing linkages with townships, land based

trails and community spaces that encourage engagement with nature

- Build and promote a shared understanding of river protection processes, river ecology and water security with our communities
- Further reduce dependence on traditional water supplies through introduction of sustainable practices and alternative sources of water such as stormwater harvesting and reuse and rainwater catchment

Our natural environment is preserved, promoted and enhanced

Our environment is protected to retain its natural beauty and diversity; impacts are minimised protecting and preserving for future generations to access and enjoy

- Waste is managed through a variety of programs that encourage waste reduction, redirection and reuse of recycled materials
- Respond to climate change emergency through development and implementation of a climate change action plan
- Continue to reduce dependence on traditional power supply with more sustainable electrical supply such as solar panels on all community assets
- Enhance, protect and restore local biodiversity, remnant and native vegetation

EXPENDITURE

Annual Budget	\$14,391
Actual Expenditure	\$14,724
Variance	(\$333)

000s

Valued Environment

Developing the environment



Key Services

- Agriculture
 - Irrigation Maintenance & Renewal
- Drainage and Stormwater Management
 - Road Drainage, Stormwater Infrastructure (pits and pipe), Stormwater basins and open channel
- Footpaths
 - Maintenance & Renewal
- Manufacturing & Construction
 - Engineering and Technical Services
 - Permits & Licensing
 - Project Management
 - Property Management
- Other Community Amenities
 - Public Toilet Maintenance
 - Street & Park Furniture Maintenance & Renewal
 - Provision of cemetery services (4 cemeteries)
 - Infrastructure & Environment Administration
 - Graffiti removal program
- Other Environment
 - Mowing and weed control
 - Environmental policy and strategy
 - Biodiversity Landscape & Revegetation Maintenance
 - Natural Resource Management
 - Native Vegetation survey and advice
 - Delivery of environmental projects
 - Management of environmental volunteer groups and programs
 - Vermin & Vector Control incl. mosquito control
 - Waste Water Management
 - Potable water inspections and monitoring
- Parks and Gardens (Lakes)
 - Playground Maintenance & Renewal
 - Tree Management and Maintenance
- Sewerage Services
- Waste Management
 - Kerbside Collection Service
 - Waste Prevention & Education
 - Waste Disposal Services - Brinkley
 - Illegally dumped rubbish removal and disposal
 - Brinkley Reuse Centre
- Swimming Pool
- Town Planning
 - Building Maintenance and Compliance (Lerwin)
 - Asset and Infrastructure Planning
 - Development & Regulation Administration
 - Development Policy
 - Planning Assessment Services
 - Enforcement of development act and development conditions
 - Building Assessment Services
 - Building Inspections & Compliance
- Water Supplies
 - Supply of Potable Water



Valued Environment

Developing the environment



Spotlight on Services

July - September

Murray Bridge Swimming Centre

The Murray Bridge Swimming Centre is located on the corner of Adelaide Road and Flavel Terrace, Murray Bridge. It offers a heated 50 metre pool with accessible ramp.

The Centre also boasts a medium sized learner's pool half covered by shade cloth and a small toddler's pool fully covered with shade cloth. A Water Play Park with five waterslides for children and toddler's water features, as well as a 48 metre Supaslide for teenagers and adults is open daily. Male and female change rooms (with showers and toilets) are available onsite. There are disability access/family change rooms and a ramp entry into the 50 metre pool.

The Swimming Centre features an abundance of grass and shaded areas for picnics with patrons able to enjoy free use of barbeque facilities and seating. The Swimming Centre is a great asset to Murray Bridge delivering the local community and visitors with a recreation, sporting and entertainment facility in a safe environment.

Swimming Season

The 2021-22 swimming season will commence on Saturday 30 October 2021 and conclude on Sunday 27 March 2022

Opening Hours

Monday to Friday 6:30am to 7pm, Weekends and Public Holidays from 9am to 6pm

October – December

Environmental Management

At the Council meeting on 8 July 2019 a deputation was made calling for Council to declare a Climate Emergency and on 14 October 2019 by resolution 163.1 Council it was resolved that Council declare a Climate Emergency and that Council note that Administration will prepare a Climate Emergency Plan for consideration.

As part of the process towards development of a Climate Emergency Plan, a scheduled review of the Council's Environment Management Plan 2016-2020 was also required.

This work has now culminated in the development of an Environment Management Plan incorporating the Climate Emergency Action Plan which was endorsed by Council on 10 May 2021.

The Plan has been developed to guide Council in the management of the natural environment for the period of 2020-24 in line with the Strategic Plan, 2020-24. The plan focuses on actions designed to make the Rural City of Murray Bridge a more liveable and more resilient rural city into the future.



Valued Environment

Developing the environment



The key themes within the Environment Management Plan are:

- **River and Water:** Actions are designed to use water where it falls, return a better water quality to the River and be more water wise.
- **Biodiversity:** Actions will increase plantings through parks and gardens, reduce vegetation clearance, link quality vegetation and plant more trees.
- **Development:** Actions are designed to apply water and energy wise principals to private and public sector development, develop a Construction Environment Management Plan to manage noise, dust, vegetation, drag out, water and waste.
- **Building Community Capacity:** Proposed actions will improve knowledge and capability of the community to support the overall themes as residents, volunteers and leaders at home, work and recreation.
- **Waste:** A new Waste Management Strategy is being drafted for presentation to Council in 2021, which will identify actions to reduce Council waste, reduce single use plastics, promote recycling and save money.

The actions align with:

- Climate Emergency Action Plan;
- Biodiversity Strategy;
- Tree Management Framework and Policy;
- Waste Management Strategy

The key themes within the Climate Emergency Action Plan are:

- **Reducing Emissions:** Changeover to electric vehicles, purchase renewable power, reduce waste, more efficient lighting and buildings
- **Alternative Power options:** solar panels on other council buildings
- **Supporting Community** through education, capacity building and grant support.
- **Cooling the City** through more trees, more vegetation and less clearance.

The Climate Emergency Action Plan has been incorporated within the Environment Management Plan due to the strong linkages between the two plans.

January – March

Brinkley Reuse Centre

Each week the Brinkley ReUse Centre diverts approximately 1500kg of household items from landfill. This not only benefits the environment and lowers landfill costs but it also gives the Murray Bridge community a place to shop and purchase affordable items.

Dropping off goods that can be reused at the Centre will:

- Reduce the amount of unnecessary waste sent to landfill
- Provide an affordable and environmentally friendly item to someone else in the community.
- Lighten your waste load prior to heading on to the weighbridge and cost you less

An 'Upcycle Art Competition' ran during the month of March; the challenge was to transform waste into art, which aligns to our motto of 'Reduce, Reuse, and Recycle'.

The Murray Bridge Community enthusiastically responded with over 60 entries submitted, ranging from mosaic creations to a huge metal scorpion sculpture.

Mr Devon Amber won first prize with his amazing tractor entry built from a discarded Singer sewing machine and pieces he brought from the Brinkley Reuse Centre

The Brinkley Reuse Centre is located at 527 Brinkley Road at the Transfer Station.

Opening times: Tuesday to Friday 10-4pm and Saturday 10-3pm

Quality household items and furniture can be donated during these times.



Valued Environment

Developing the environment



April – June

Tree Management and Maintenance

There many thousands of trees across urban areas of the Rural City of Murray Bridge in our streets , parks and reserves and we think of them in terms of being an Urban Forest. Trees are a highly important element of any streetscape or park and provide social, environmental and economic benefits to our communities.

Trees health and structure can be affected in many ways; pest and disease, drought, storm damage, mechanical damage and vandalism. Damaged trees can represent a risk to public safety. The growth of trees can bring them into conflict with structures and clearance requirements for vehicles and pedestrians. Management and maintenance of trees in an urban environment is required for these reasons.

Council takes a proactive approach to tree management and has a dedicated Tree Care Team which consists of a Senior Arborist and four on ground workers with arboriculture qualifications and experience. We have a tree audit program which endeavours to inspect and record the health and safety of every tree on a five yearly basis. Issues identified during the tree audit are scheduled for action by the Tree Care Team.

Tree trimming for clearance over roads, footpaths and other structures is carried out on a rolling basis with the aim of getting over the whole urban area on a two yearly basis. Some trees have faster growth rates and/ or lower growth habits and require annual trimming.

Council has an annual program of new tree planting and replacement of trees, with the aim of planting 300-400 trees in winter each year. Newly planted trees are watered for at least two seasons to get them established. Formative pruning of young trees is carried out in winter for the first 3 to 5 years in order to achieve the desired shape and to reduce pruning needs in the future.

Trees are subject to change for many and varied reasons. As such Council responds to requests for service from the public in all matters regarding trees.

Service requests are inspected by the Senior Arborist and a response is provided to the requestor in a timely manner. Where required, a Tree Condition and Risk assessment is undertaken and where risk exists, mitigation action is taken. Remedial action to preserve and prolong the life of a tree is considered, in the first instance to preserve and maintain the Urban Forest. Trees that have habitat or habitat potential are given special consideration for retention, depending on the situation, in regard to position and risk.

Council has a duty of care to maintain clearance over roads and footpaths. Vegetation from private property sometimes encroaches into the nominated clearance zones. For this reason Council conducts an inspection of overhanging vegetation from private property on a rolling basis with the aim of covering the urban area over a two year period. The Rural City has been divided into 5 sections. Once a section has been inspected, a letter is sent to the property owners with overhanging vegetation, requesting that trimming be carried out within 30 days. The section is re-inspected after 30 days and Council may then carry out any outstanding work required.



GREAT PEOPLE AND LIFESTYLE



GREAT PEOPLE AND LIFESTYLE

Delivery focussed community services



During 2020-2024 we will focus on delivering services and programs that enable our community to actively engage and participate in the world around them.

We will ensure we maintain the uniqueness and country lifestyle while modernising and taking advantage of expected growth that will enable our community to thrive.

Strategic Plan 2020-24 Objectives

A modern city with country charm

Develop a city filled with country charm and the modern conveniences a regional community expect

- Maintain a country lifestyle while growing and modernising the city centre through planning policies reflective of our communities' desire
- Ensure inclusion of affordable and accessible housing through sustainable management of development
- Deliver contemporary Council services, taking advantage of technology advances and updated service provision methods

Arts and culture has a stage

Our community has access to public art, theatre, music and literature services and can immerse themselves in an arts lifestyle

- Provide public art in identified locations that enhance and enrich the amenity of the spaces
- Encourage renowned artists to exhibit their works
- Deliver local arts development programs for all ages
- Encourage high class theatrical performances and support local production programs to continue to thrive
- Support live music, provide music production facilities and music development programs for all ages
- Provide access to literature and programs that enables learning for life and knowledge sharing

All ages and cultures are celebrated, accommodated and valued

Our community is inclusive and welcoming with people from all ages, capabilities and backgrounds living harmoniously together

- We welcome newcomers to our region and help them to feel included
- Youth are valued, supported and integrated through family focussed infrastructure, activities and programs are encourage active involvement in the community
- Aged community members continue independent living and active participation through provision of support programs that ensure community contribution to be recognised and valued
- High quality, affordable residential care provision is accessible to the community
- Diversity is valued, understood, celebrated and promoted enabling communities to live harmoniously together
- Local history and heritage is preserved and promoted
- We will work towards reconciliation with our indigenous community

EXPENDITURE

000s

Annual Budget	\$14,546
Actual Expenditure	\$15,210
Variance	(\$665)

GREAT PEOPLE AND LIFESTYLE

Delivery focussed community services



Healthy active communities

Our community are active, healthy and participation in recreational activities is accessible to them

- Sustainable and contemporary local sporting and community groups through provision of grants and expertise
- Encourage participation in active living and provide connection to our open spaces through delivery and promotion of recreational trails
- Health services are current and accessible
- Deliver public health outcomes in alignment with the Regional Public Health Plan

Secure and resilient communities

A well prepared community that is safe, supportive and resilient

- Potential emergencies are considered, evaluated and prepared for
- We ensure support for emergency services and providers
- Public areas are monitored and protected
- Community feels safe through provision of programs such as fire prevention, animal management and environmental health
- Needs are recognised and addressed through provision and support for mental health, disability, suicide prevention, domestic violence, drug and alcohol dependency, LGBTQIA+ community and other groups
- The community is supported to adapt to the changing external circumstances such as climate or economic change



GREAT PEOPLE AND LIFESTYLE

Delivery focussed community services



Key Services

- Aged Persons and Disabled
 - Aged Care Provider Support
 - Aged Disability Support Management
 - Disability Support Services
 - Independent Living
 - Residential Aged Care and Respite Services
- Cultural and community service centres
 - Arts Development
 - Cultural Development
 - Event Management
 - Indigenous Advancement
 - Performing Arts
 - Visual Arts
 - Youth Services
- Emergency Services fire levy and protection
- Enforcement of Regs and Animal Control
 - Animal Management
 - General Inspectorate
 - Public Health Compliance
- Governance and Administration
 - Customer Service
 - Finance
 - Information Technology
 - Human Resources
 - Other
- Other public order and safety
- Public Library
- Sporting grounds and venues



GREAT PEOPLE AND LIFESTYLE

Delivery focussed community services



Spotlight on Services

July - September

Murray Bridge Library

The library service is free and everyone is welcome to join.

Our library is more than just books, we have a range of resources to cater to all ages including:

- Public computer access
- Free Wi-Fi Access
- Ebook access
- Café
- Meeting rooms
- Parenting room
- Displays
- Photocopying
- Toy Library
- Youth 'Chill-out' Area
- X-box and Wii games
- Board games
- Music listening posts
- Online resources
- Centralised catalogue
- Books on a wide range of subjects, including fiction, non-fiction and children's books
- Magazines
- CDs, DVDs, and MP3s
- Audio books (CD and MP3)
- Local history collection
- Newspapers
- Friends of the Library
- School holiday programmes
- Author talks and events

Open 7 days a week

Level 2, Market Place, 51 South Terrace, Murray Bridge

Phone 8539 1175 or Find us on Facebook



October - December

Arts Development – Visual Arts

In 2021, the acclaimed Murray Bridge Regional Gallery celebrates 20 years since its inception!

Established in 2001 by dedicated community members, the gallery underwent a major redevelopment in 2010. Now professionally operated by the Council, it features three distinctive gallery spaces that host a changing program of diverse contemporary art projects.

The Gallery has forged partnerships with major festivals to offer our local community experiences they might otherwise not have the opportunity to enjoy. These include Tarnanthi Aboriginal and Torres Straight Island Art, Adelaide Fringe and SA Living Artists (SALA). The Gallery has often been the exclusive South Australian venue for major touring exhibitions, such as: Weapons for the Soldier by Indigenous and non-Indigenous Australian artists examining complex perspectives on weaponry, warfare, rights and freedom; Tamworth Textile Triennia, which celebrates the open-ended, porous nature of textiles practices; and the immensely popular Terminus: Jess Johnson & Simon Ward, an interactive virtual reality adventure.

The Gallery promotes regional, South Australian and interstate artists, with a focus on presenting high quality exhibitions and activities to enrich the community and attract visitors to the region. Reflecting the diversity of the local community and wider Australian society, the exhibition program presents culturally and conceptually diverse works, by emerging, midcareer, established and recreational artists. The program also presents the works of young people with the annual Rotary Youth Art Prize.

The Gallery's beautiful gift shop features an assortment of bespoke contemporary craft and artworks by leading Australian makers, ranging from cards, jewellery, glass, ceramics, weaving, carved wood, fabrics and much more

GREAT PEOPLE AND LIFESTYLE

Delivery focussed community services



January – March

Youth Music Programs – The Station

The Station provides numerous opportunities for young people to develop skill sets in their area of interest.

Utilising the music studio at The Station, young musicians are able to record their original or cover songs. Another young person facilitates and engineers the recording.

This activity develops young people's self-esteem and self-efficacy, giving them a healthy outlet to express how they feel. This has massive ripple effects in all areas of the young person's life. It can build skills that help with long-term employment. It also addresses mental health, feelings of accomplishment and general well-being for the young people.

The Station runs regular free weekly music programs:

- Tuesday night from 5-7pm – Hip-Hop Connect
- Wednesday night from 5-7pm – Band Connections

It also runs regular School Holiday programs, with a wide range of activities and events throughout the year, such as the SPL Skate Park Competitions

To stay up to date with what is available contact Aiden on 0401 749 108 or go to The Station's Facebook page:

<https://www.facebook.com/thestationau>



The Station Success Stories

Winter studied sound engineering in high school, but has had nowhere to hone or practice what she learned. Through being involved at the weekly 'Hip-Hop Connect' music program at The Station, she has been able to increase her skill set through volunteering.

The Station's Bakehouse studio provides another professional learning ground for her. Having independence and confidence to run the studio independently has helped her in other areas of life such as further training as a youth worker, coordinating events & creating her first business.

She has mentioned that being involved and contributing to these programs helps with her personal well-being and happiness. She enjoys seeing others excitement, joy and passion for music and this brings her feelings of fulfilment.

Jayden plays guitar, bass, drums and sings also. He writes his own songs independently and eagerly waits for the school holiday programs to come around.

Jayden is a participant of the weekly 'Band Connections' program at The Station. He has developed some serious skills because of hard practice and having support from a positive mentors like Crafty (the facilitator of Band Connections)

GREAT PEOPLE AND LIFESTYLE

Delivery focussed community services



He has improved his song writing, playing and knowledge of studio work through being involved in previous recording workshops provided by The Station.

He has built maturity, resilience & self-esteem through being involved. At 12 years old, he displays supreme focus and is able to work solidly for a number of hours. This keeps him engaged in positive activities and around safe role models. Through this, he is becoming a positive role model himself.

The result is a professionally recorded and mixed song, completely created here in Murray Bridge, at The Station.

Being involved as a team to create a song is great for social connection and builds a strong bond between people. They are both quite excited about the result and are keen to share it with the world.

April – June

Environmental Health

Have you ever wondered what your local council Environmental Health Officer (EHO) does?

EHO's play a pivotal role in protecting individuals and our community from risks to public health, promoting the provision of information about risks to public health; and to provide/support policies, strategies, programs and plans designed to improve the public health of our community.

EHO's undertake many tasks to promote and protect health in our community. Here are some examples of the great work they do:

- Promote Food Safety through food premises inspections, food safety training and enforcement
- Assess and monitor the installation of on-site wastewater systems
- Coordinate mosquito monitoring, control and promote associated risks
- Ensure residents have access to immunisation services through the delivery of the school immunisation program and provision of community clinics
- Respond to public health complaints relating to domestic squalor, hoarding, poor living

conditions and public safety such as failing wastewater systems.

- Administer the Local Nuisance and Litter Control Act which covers issues such as dust, noise, smoke, odours and insanitary conditions
- Implement actions from the Murraylands and Riverland Regional Public Health and Wellbeing Plan
- Undertake major projects that involve the public health of our residents (i.e. Investigation into the on-site wastewater systems at Eastside, Murray Bridge.

The role of an EHO is incredibly diverse and requires a broad skill-set. EHO's are continuously learning to evolve with the rapidly changing environment (i.e. COVID-19). The results of the work undertaken by EHO's are not always visible, but contribute greatly to keeping our community safe.



DYNAMIC ECONOMY



DYNAMIC ECONOMY

Developing Opportunities



We will ensure investors and potential new residents know about and are attracted to our region's amazing and diverse investment and lifestyle benefits.

That our visitor offerings increase tourism in the region with visitors staying longer and promoting the area to others as a destination of choice. That existing and emerging business grow and flourish with the support they need to prosper. That infrastructure priorities build our local economy and encourages paddock to plate initiatives and supports the region to be Adelaide's 'food bowl'.

Strategic Plan 2020-24 Objectives

Attractive Murray Bridge

The opportunities that the Rural City of Murray Bridge (RCMB) offers both to investors and potential residents are well communicated and easily understood

- Put the Rural City of Murray Bridge 'on the map' through brand promotion
- Attract large scale investors through implementation of an investment attraction program
- Improve attractiveness and linkages within the city centre
- Visually appealing retail precincts through engaging with business owners and investment support
- Make the Rural City of Murray Bridge attractive to start-ups and home-based businesses through establishment of business hubs/co-working spaces
- Promote the lifestyle benefits of living in the Rural City of Murray Bridge to attract workers and other residents to live in the region

Rural City of Murray Bridge is a destination of choice

RCMB is a highly desirable destination for short and long term visitors to the region

- Tourists will be enticed to visit our region through packaged attractions and access to cultural and environmental experiences
- Visitors to the region will be encouraged to stay longer through increased accommodation offerings
- Capitalise on our neighbouring regions' tourism appeal through improving linkages and accessibility
- Events will enliven spaces introducing visitors to the charms of our region

Resilient, innovative businesses

New and existing businesses can access the support they need to grow and prosper

- Improve local business capability through programs that support developing skills in adaptability, diversification, export markets, emerging technologies, digital economy and social media
- Ensure access to information for the business community through development and implementation of smart city initiatives, information automation and big data
- Involve local small businesses that are recognised as significant contributors to economic development in the region, to ensure they are ready to take advantage of future initiatives

EXPENDITURE

000s

Annual Budget	\$3,804
Actual Expenditure	\$3,884
Variance	(\$79)

DYNAMIC ECONOMY

Developing Opportunities



Effective economic infrastructure

Targeted infrastructure is developed to support the region's economic growth and development

- Maintain and improve currency of infrastructure in relation to digital technologies
- Improve access to local and external markets through provision of transportation routes and infrastructure

Skilled workforce

Building our local workforce to meet the needs of key industry sectors

- Improve availability of a skilled workforce for key industry sectors through local training and development pathway programs

Key Services

- Other Economic Affairs
 - Visitor Servicing
- Other Transport Infrastructure
- Roads & Bridges



DYNAMIC ECONOMY

Developing Opportunities



Spotlight on Services

July - September

Murray Bridge Visitor Information Centre

Drop in and get advice, maps and ideas or book your next adventure or overnight stay.

The Murray Bridge Visitor Information Centre is a fully accredited Visitor Information Centre staffed by knowledgeable locals who are passionate about the Murraylands and in particular, Murray Bridge.

The Visitor Information Centre is open seven days a week with the exception of Good Friday and Christmas Day.

Services include:

Provision of information on

- Local accommodation options
- Local Attractions and Events

Booking service for

- Captain Proud Paddle Boat River Cruise Bookings
- Monarto Zoo Tickets
- Kangaroo Island Sealink Bookings
- National Park Passes
- Premier Stateliner and Firefly Bus Tickets

We also offer

- Regional produce, gifts and souvenirs
- Maps and walking trails for purchase
- Wi-Fi and photocopying services
- Wheelchair and mobility impaired friendly
- Public toilets including disabled toilets
- Disabled car parking
- Electric vehicle charge station
- Mobile charging facilities

Located at: 3 South Terrace, Murray Bridge SA 5253



October – December

Planning Policy

Planning policy helps shape the future growth opportunities throughout the Council area. Whilst the formal process to undertake planning policy changes is legislated it enables Council to investigate ways to improve development and economic potential in order to establish an appropriate policy framework, this is done by;

- consulting with the community,
- undertaking studies,
- updating the Council's Development Plan, through the Development Plan Amendment process
- undertaking Structure Planning projects
- investigating population projections
- liaising with other Government Agencies
- Traffic and transport impact studies
- determining environmental impacts
- assessing social impacts
- reviewing economic impacts.

At a more micro level, Planning policy enables:

- Rezoning of land
- Providing appropriate policies to ensure that development considers issues such as visual amenity, height, bulk and scale of buildings, impacts upon adjoining land owners (ie noise, odour) and land use issues such as whether or not a particular type of development is suitable in that locality
- Policies that mitigate any potential issues
- Policies that encourage growth in certain parts of the Council area
- Policies that limit growth in other parts of the Council area
- Policies that work well with other legislation; for example working with the EPA to reduce potential for site contamination impacts.

The provision of good planning policy enables the community to feel safe, it enables the community to grow in a managed fashion and provides strong economic opportunities.

DYNAMIC ECONOMY

Developing Opportunities



January – March

Tourism Development – Murray Bridge Round House

This significant tourism development project re-imagines the way we tell the story of the Round House and its significance to the history of Murray Bridge.

Displays have been transformed telling the stories of the Round House through innovative and creative interpretation. Extensive restoration including newly re-polished timber floors allows the beauty of the unique heritage architecture to shine. With all work undertaken with the expert assistance from the History Trust of South Australia.

All items on display are relevant and meaningful to the story of the Round House and based upon historical themes such as the building of the bridge, the significance of rail and the story of Mr Parker (the first occupant).

Local artist, Chelsea Budarick created conceptual illustrations to demonstrate how the rooms are changing. That are now on display in the “interpretation” room.

Outside works including the resurfacing the Z path from the wharf to create easier and more attractive accessibility and wayfinding signs

Visitors can enjoy an authentic immersive experience as they step through the front door and are transported back in time to the 1800s in Murray Bridge. They can try on the clothes of the era and retrace the footsteps of those who have gone before.

Guided or self-guided tour, and a range of family friendly activities are on offer where the visitor can see, touch and hear what life was like in Victorian-era Australia.

The Round House is now a significant destination in Murray Bridge attractive to visitors to Murray Bridge, especially families, locals interested in our history, school groups, group tours, social clubs, car clubs, small events and weddings. The Round House is open 11am to 3pm Wednesday – Sunday.

A similar project is now underway at the Captain’s Cottage. Built by Captain Adam Johnstone in 1890 for his wife and their nine children, the Captain’s Cottage accommodates an extensive collection of historic engines, farm machinery, model boats, photographic collections and other memorabilia.

Council is currently working with the Captain’s Cottage volunteers to develop plans for the facility to tell the story of the region’s agricultural and river history. The project will include extensive research, oral history, interpretation and displays that enhance the visitor experience. The Captain’s Cottage is located at 12 Thomas Street Murray Bridge and is open to the public weekends and public holidays between 10am to 4pm. The venue also caters for group bookings and small events.



DYNAMIC ECONOMY

Developing Opportunities



April – June

Economic Development

Bridge Street women’s clothing store and café, Mystical Flair has been the beneficiary of one of the Rural City of Murray Bridge’s Building Enhancement Grants which offers eligible businesses and building owners a dollar for dollar grant, to a maximum value of \$5,000, to enhance the frontage of buildings located within the CBD of Murray Bridge.

Council CEO, Michael Sedgman said “Council has been pleased to support Mystical Flair by providing a Building Enhancement Grant to construct decking in its adjoining laneway. This is a transformational development that is bringing vibrancy to Bridge Street and shows the benefits of Council and local businesses working together when we have a shared vision.”

The owner of Mystical Flair in Bridge Street, Michelle Collins said that “We couldn’t have completed this project without the Building Enhancement Grant. We now have an additional outdoor café space, and with our new liquor licence, we will use that space to host events” she said.

“The decking looks fantastic and I hope that other businesses also make an investment to create a more attractive CBD and bring people back into Bridge Street” Ms Collins said.

Together with the completion of the Bridgeport Hotel and Council’s Bridge Street Refresh and Public Art Projects, the grants are activating the Central Business District to make the area more attractive to residents and visitors.

The grants have improved the visual attractiveness of a number of properties in Bridge Street, Seventh Street and West Terrace, contributing to over \$240,000 in development by the grant recipients.



CONNECTED COMMUNITIES



CONNECTED COMMUNITIES

Developing the community



During 2020-2024 we will develop and build on the foundations laid to ensure our community have access to information and services that shape decisions for the future.

We will ensure strong relationships with our residents, visitors and partners to deliver resilient, harmonious, thriving communities

Strategic Plan 2020-24 Objectives

Active citizens and community leaders

Our community is engaged through decision making, leadership, active citizenship and volunteerism

- Build and improve trust and relationships between Council and its communities
- Informed communities through delivery of timely, transparent communication and reporting
- Ensure community input informs Council decision making
- Develop community leadership programs that guide and support leaders of all ages
- Encourage and recognise volunteerism and support volunteering opportunities throughout Council region

A proud community

We showcase our towns through storytelling and promotion of our unique and individual charm

- Our townships identities retain their uniqueness while recognising their place in part of the larger region
- Create visual displays and other mechanisms that showcase our city and region
- Positive and uplifting news stories stimulate pride in our towns
- Proud home and business owners are encouraged and recognised
- We show pride in our indigenous and multicultural heritage which is celebrated through storytelling and cultural experiences

Digital services accessible to all

Council is available to its community and prepares them to engage in the digital world

- Our communities have access to the digital world through internet coverage and digital hubs
- Build digital literacy skills within the community and support the community to make the most of new technologies
- 24/7 Online council services to the community where appropriate

Connecting places through public transportation

Our towns are accessible and connected

- Ensure appropriate levels of transport and connectivity between attractions, townships and service centres such as Mount Barker and Adelaide

Key Services

- Other Community services and education
 - Community Development
 - Engagement & Communications
 - Volunteer Management

EXPENDITURE	000s
Annual Budget	\$4,612
Actual Expenditure	\$4,702
Variance	(\$90)

CONNECTED COMMUNITIES

Developing the community



Spotlight on Services

July - September

Pantry Packs

The Rural City of Murray Bridge in partnership with the Murray Bridge Community Centre, Drakes Supermarket and Farm Fresh Market have distributed 320 Community Pantry Packs to those doing it tough during Covid-19 pandemic. The pantry packs, made up of grocery items, fresh fruit and vegetables, dairy items and yes, even toilet paper!, have been gratefully received.

The Council initiative, through our Connect 4 Action community network, was initially organised for the distribution of 200 packs during May and June, but as the COVID-19 hardship continued in our council area RCMB increased the support with another 120 packs handed out during August and September.

We have received very positive feedback from phone calls, face to face on the distribution days, messages and through Facebook posts. Some of the messages;

“Thank you for helping us in this situation, we really appreciate and enjoy the food.”

“I can't believe your help! Thanks lots! I can give only for you - my wish, God bless.”

“Thank you so much for your kind support in this hard period of time.”

One young child even took the time to do a lovely ‘thank you’ drawing for us of the vans being unloaded at the Community Centre.

This has been a hugely successful collaborative project for the community; the 320 packs has given support to local families, couples and individuals through to the opening of Foodbank in Murray Bridge in September.

October - December

Engagement and Communication

The Communications Team plays a key part in making sure correct, up to date and relevant Council information is made available to the people of the Rural City of Murray Bridge and to Council staff.

Our work includes sharing news about the Council’s initiatives and services and engaging the community in a wide variety of ways employing traditional and innovative methods to keep our community connected.

The team has the skills and tools to provide comprehensive support to council staff extending beyond external communications, social media and promotion to empowering internal stakeholders with the tools and language to confidently communicate their business activities.

Supporting our vision of Thriving Communities, the Communications Team has produced a range of communications and promotional material aimed at reinforcing our identity and positioning the Rural City of Murray Bridge as an ideal location to build a home, invest or visit. Supported by a new brand and other assets that include, video, high quality print material, and online presence including new website and social media using a variety of channels including Facebook, Instagram and YouTube.

Community Engagement not only satisfies our legislative requirements, it aligns with Council’s Strategic Plan and our commitment to “ensure strong relationships with our residents, visitors and partners to deliver resilient, harmonious, thriving communities”. The impact of engaging with our community on a broad range of issues is that people feel heard, consulted with, and a sense of ownership to the Council’s decision making process.

As part of our commitment to community engagement, Council has developed the Connected Communities newsletter to keep residents in touch with Council services, events, major projects and engagement opportunities.

The newsletter is distributed every three months to households and businesses within the Council area in January, April, July and October – you can also

CONNECTED COMMUNITIES

Developing the community



pick up a copy at the Local Government Centre or the Murray Bridge Library.

Get your information from the source at any time by visiting Council's website, Let's Talk or follow us on Facebook.

www.murraybridge.sa.gov.au

Get Involved

Let's Talk is an easy, safe and convenient way for you to contribute your ideas and opinions about key projects being considered by Council. Shape your community and contribute your thoughts and ideas at a time and place that suits you, 24/7. It's safe, easy and convenient.

View the range of current consultation projects to see what's going on, register your details with the site [Let's Talk Murray Bridge | Homepage](#) and then join the conversation. It's that easy! We will keep you in the loop by sending a newsletter providing an overview of current online consultation projects.



Image above is the next three generations after Mal Richards laying a new floor Mal's son, grandson and great grandson. Jordan, Glenn and John Richards

January – March

Community Development – Supporting our Community through grants

On April 28 2021, the Brinkley Hall became 100 years old and due to a successful Quick Win grant, the Hall was made safe to enable the planned centenary celebrations to go ahead.

Brinkley Hall Vice President Glenn Richards' grandfather Mal Richards, laid the floor himself with the help of other locals in 1921 on land that was originally donated by two bachelor farmers with instruction that it was for community use. In true community spirit, volunteers have continued to care for the land and the Hall built upon it, using the space for many community activities.

The Brinkley Hall is extremely significant to the local community and whilst in the past local residents have been able to keep it maintained, over time, numbers of residents who can volunteer their time to up keep the Hall has declined, reaching a point of urgency to ensure the integrity of the building.

Through an application process and report to Council, Brinkley Hall was successful in receiving a Major Quick Win for \$35,000 to contribute to building maintenance and much needed repairs ensuring the safety of all attending the Hall Centenary Celebrations and beyond.

Heather Richards, Secretary of the Hall Committee expressed her gratitude recently, saying that Council's support of the repairs have ensured that the centenary celebrations will be held safely and in style with many more years of merriment in the special town of Brinkley.

There are three types of quick win funding totalling \$100,000 per year:

- Individual \$500 maximum
- Group \$2,000 maximum
- Major (dependent on project) please discuss with Grants Officer prior to application submission

Visit www.murraybridge.sa.gov.au or call 85391100 to speak to a Grants Officer for more information

CONNECTED COMMUNITIES

Developing the community



April – June

Digital Literacy Programs at the Library

The Murray Bridge Library provides opportunities to access free digital help, seven days a week. Members of the community can access Wi-Fi, scanning, printing and personal computers to do anything from finding a friend on social media to printing out a resume.

Through access to funding from via Public Library Services and Telstra in 2018, the Library started a Tech Savvy Seniors Program. While this initial program was aimed at seniors, we have identified a need for support in digital literacy for the wider community.

There are now monthly Tech Classes that cover things such as using an iPhone, using Facebook and keeping a look out for scams. The Murray Bridge Library is here to help our local community.

“Thanks for all the help, I have learnt so much”

“Thanks for all your help, I feel more confident to use Facebook now”

(Quotes above from our Tech Class participants)

Tech Savvy Seniors Program continues to support our community and has enabled the library to purchase additional equipment.





More recently the team has provided additional support to the community to deal with the technology demands of living in a COVID-19 environment, from booking appointments online, assisting with the arrangements for interstate travel to installing the COVID Safe check in app on their phones.

Images to right Library Team Leader Tim Law – Helping a member of the public to access the public computers and to set up COVID check in app




SERVICES

Operating Expenditure

Services					Annual Budget (000s)	EXPENDITURE	
						YTD Actual (000s)	Variance
Assets: Construction	✓		✓		\$4,323	\$4,448	(\$124)
Assets: Maintenance	✓				\$7,721	\$7,892	(\$171)
Assets: Utilisation	✓		✓		\$452	\$481	(\$29)
Environmental Management	✓	✓		✓	\$1,895	\$1,903	(\$9)
Total Valued Environment					\$14,391	\$14,724	(\$333)
Community Development		✓		✓	\$1,674	\$1,727	(\$53)
Cultural Development		✓		✓	\$2,194	\$2,250	(\$56)
Planning and Development		✓	✓		\$1,766	\$1,804	(\$38)
Regulation		✓		✓	\$1,506	\$1,522	(\$15)
Aged Care - Council		✓		✓	\$857	\$832	\$25
Aged Care - Lerwin		✓			\$6,548	\$7,075	(\$527)
Total Great People and Lifestyles					\$14,546	\$15,210	(\$665)
Economic Development			✓		\$3,804	\$3,884	(\$79)
Total Economic Development					\$3,804	\$3,884	(\$79)
Community & Planning				✓	\$4,612	\$4,702	(\$90)
Total Connected Communities					\$4,612	\$4,702	(\$90)
TOTAL YTD 2020-21 SERVICE EXPENDITURE					\$37,352	\$38,520	(\$1,168)
Key Projects	✓	✓	✓	✓	\$2,832	\$1,890	\$942
DIT Private Works	✓		✓		\$3,251	\$3,251	\$0
TOTAL YTD 2020-21 OPERATING EXPENDITURE					\$43,435	\$43,661	(\$226)

KEY PROJECTS

 To be commenced
  In Progress
  On Hold
  Completed
  On Track
  Slight Deviations
  Off Track
  Project planning phase

Project Name	INCOME				EXPENDITURE					PROGRESS							
	YTD Actual	YTD Budget	Variance	Adopted Budget	YTD Actual	YTD Budget	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments			
PDI Act	✓	✓	\$0	\$0	\$0	\$0	\$0	\$0	\$20,000	\$20,000	\$20,000	0%	C	✓	✓	100%	The Planning Development and Infrastructure Act is now fully implemented and staff are working within the new system.
Cat Management Feasibility Study	✓		\$0	\$0	\$0	\$0	\$0	\$9,750	\$20,000	\$10,250	\$20,000	49%	IP	✗	✓	50%	Community engagement was undertaken and closed on 19 July 2021. Engagement with peer councils is also being undertaken concurrently with the community engagement phase. Detailed analysis of respondent data to occur upon completion of the community engagement phase.
Residential Growth Areas Code Amendment Investigations	✓	✓	\$0	\$0	\$0	\$0	\$0	\$0	\$70,000	\$70,000	\$70,000	0%	IP	✓		20%	With the Planning Development and Infrastructure Act implemented, work has commenced to engage consultants to review the documentation required to support the Code Amendment.
Community Meeting Places & Spaces Project	✓	✓	✓	\$0	\$0	\$0	\$0	\$33,500	\$60,000	\$26,500	\$60,000	56%	IP	✓	✓	50%	Community engagement has been undertaken to assess community need, demand and current usage of community meeting places in Murray Bridge. The project will be completed by end of August 2021.
Community Infrastructure and Transport / Freight Model	✓	✓	✓	✓	\$0	\$0	\$0	\$66,742	\$150,000	\$83,258	\$150,000	44%	IP	✳	✓	90%	This is a multi-year program The project will deliver a plan for the community and transport infrastructure necessary to support the future population and economic growth of Murray Bridge. Stage 1 90% complete. Stage 2 to commence in Q1 of 2021/2022.
Feasibility Study (Stage 1) Community Wastewater Management System Eastside	✓	✓	\$0	\$0	\$0	\$0	\$0	\$37,527	\$50,000	\$12,473	\$50,000	75%	C	✓	✓	100%	Inspections of over half of the properties in the target area has been undertaken and an update has been provided to the community regarding our findings.
Staff Pulse Check		✓	\$0	\$0	\$0	\$0	\$0	\$5,000	\$5,000	\$0	\$5,000	100%	C	✓	✓	100%	The Pulse Check was carried out in September 2020 with results provided to Leadership for consideration in October. Leadership drafted an action plan in response to the results in December 2020. Staff have developed a set of recommendations which has been presented back to Leadership to deliver collaborative solutions to cultural issues. This will continue into 2021/22.
Regional Public Health Plan 2020-2025		✓	✓	\$0	\$0	\$0	\$0	\$0	\$24,000	\$24,000	\$24,000	0%	IP	✓		90%	Public consultation completed. Community engagement report identified amendments required to Plan. Amendments have been made and a report is set for the August Council meeting seeking endorsement of the final draft of the Plan and submission to the Chief Public Health Officer.
Youth Council		✓	✓	\$0	\$0	\$0	\$0	\$17,794	\$20,000	\$2,206	\$20,000	89%	C	✓	✓	100%	The Youth Council have developed a Youth Council 12 month work plan which will be the basis for delivery during the 2021-22 financial year.

Project Name				INCOME				EXPENDITURE					PROGRESS				
				YTD Actual	YTD Budget	Variance	Adopted Budget	YTD Actual	YTD Budget	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments
Little Art Fest	✓	✓	✓	\$0	\$0	\$0	\$0	\$20,000	\$20,000	\$0	\$20,000	100%	C	✓	✓	100%	The Murray Bridge Regional Gallery staged BIG Little Art Fest, a free community event on Sunday 18 April 2021. To celebrate Murray Bridge Regional Gallery's 20th anniversary and due to the postponement of the 2020 Sixth Street Handmade Makers Market (due the pandemic), this event was a larger event, which included market stalls and additional entertainment. The Sixth Street arts precinct came alive with activity that included a hub of hip hop music, dance and aerosol art for and by young people, a new initiative in collaboration with The Station. Two contemporary art exhibitions at Murray Bridge Regional Gallery were open to the public: Domestic Arts by Adelaide-based Sera Waters, a Country Arts SA touring exhibition and That Old Stuff by regional artist Lyn Wood. Attracting a crowd of approximately 2,000 attendees over the day, the event offered; <ul style="list-style-type: none"> • 15 FREE visual arts and music based workshops • 20 handmade market stalls • 4 food trucks + 1 bricks and mortar restaurant • Entertainment by 10 local musicians and 1 roving entertainer
STARclub	✓		✓	\$86,197	\$91,197	(\$5,000)	\$91,197	\$120,073	\$133,950	\$13,877	\$133,950	90%	C	✓	✓	100%	The STARclub Field Officer continues to work with sport clubs and association across the Rural City to ensure they are sustainable and welcoming to all. There is assistance available in grant advice, fulfilment of regulated obligations, planning, volunteer recruitment and retention and information sharing.
Ngarrindjeri Cultural Management Plan	✓		✓	\$0	\$0	\$0	\$0	\$0	\$40,000	\$40,000	\$40,000	0%	IP	✗	✓	5%	Engagement has been undertaken with the Ngarrindjeri Aboriginal Corporation. A draft Cultural Management Plan Scope has been developed in collaboration with the NAC. This will now proceed to procurement to develop the Plan.
Planning and Design Code Transition	✓			\$0	\$0	\$0	\$0	\$3,960	\$30,000	\$26,040	\$30,000	13%	C	✗	✓	100%	Phase 3 of the Planning and Design code was implemented on 19th March 2020. This project is now complete
Accessibility Action Plan	✓		✓	\$0	\$0	\$0	\$0	\$31,423	\$30,700	(\$723)	\$30,700	102%	C	✓	✓	100%	Disability Access and Inclusion Plan was endorsed by Council in October 2020. An Ability Action Group has now been established and members appointed.
Health Partnership Project	✓			\$0	\$0	\$0	\$0	\$5,000	\$20,000	\$15,000	\$20,000	25%	C	✗	✓	100%	Project complete. Identification of need to recruit Community Safety, Wellbeing and Inclusion Officer to assist with delivery of actions within the Regional Public Health and Disability, Access and Inclusion Plans.
Audience Development Program	✓	✓	✓	\$0	\$0	\$0	\$0	\$4,682	\$5,000	\$318	\$5,000	94%	C	✓	✍	100%	All performances and associated equipment have been presented. Remaining performances are locked in for 2021, subject to COVID-19 restrictions.
Callington Recreational Centre	✓	✓	✓	\$0	\$0	\$0	\$0	\$118,182	\$118,182	\$0	\$118,182	100%	C	✓	✓	100%	Funding has been allocated for a partnership project with Mount Barker District Council to support the upgrade of the Callington Recreation Centre.
Sports Grounds Urgent Works	✓	✓	✓	\$0	\$0	\$0	\$0	\$50,076	\$50,000	(\$76)	\$50,000	100%	C	✓	✓	100%	All projects under the Sports Grounds Urgent Works budget line are now complete.
Implementation of the Aged Care Quality Standards	✓			\$0	\$0	\$0	\$0	\$78,000	\$78,000	\$0	\$78,000	100%	C	✓	✓	100%	Self-Assessment completed and submitted in November 2020.
Update of Asbestos registers	✓			\$0	\$0	\$0	\$0	\$7,678	\$11,000	\$3,322	\$11,000	70%	C	✓	✓	100%	This project has now been completed and all registers are now updated.
7 Themes Riverfront Light Installation	✓	✓		\$0	\$0	\$0	\$0	\$1,200	\$50,000	\$48,800	\$50,000	2%	OH	✗	✍	10%	Due to COVID restrictions this funding will be carried forward into the 2021-22 financial year where we will deliver an event when possible.

Project Name				INCOME				EXPENDITURE					PROGRESS					
				YTD Actual	YTD Budget	Variance	Adopted Budget	YTD Actual	YTD Budget	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments	
Welcoming Cities Accreditation		✓	✓	✓	\$0	\$0	\$0	\$0	\$2,000	\$5,250	\$3,250	\$5,250	38%	IP	*	✗	90%	Achieving accreditation as a Welcoming City recognises Murray Bridge's commitment to cultural diversity, Aboriginal reconciliation and social cohesion. Achieving accreditation raises Murray Bridge's profile at the State, National and International levels, and sets a benchmark for the City to continue its work to improve services and ensure Murray Bridge is a welcoming city for all.
Regional Study Hub		✓	✓	✓	\$120,459	\$200,000	(\$79,541)	\$200,000	\$214,953	\$400,308	\$185,355	\$400,308	54%	IP	✓	✓	30%	The Regional Study Hub provides support for students to study and remain in region.
Murray Bridge Basketball Association Feasibility Study		✓	✓	✓	\$0	\$0	\$0	\$0	\$46,630	\$46,630	\$0	\$46,630	100%	C	✓	✓	100%	The feasibility study has been completed and grant applications for Stage 1 of the development of a Regional Stadium in 2021-22 have been sought through the Office of Sport and Recreation and the Building Better Regions Fund.
Rotunda Feasibility Study		✓		✓	\$0	\$0	\$0	\$0	\$0	\$25,000	\$25,000	\$25,000	0%	IP	✓	✓	10%	Consultants have been engaged to undertake a feasibility report in relation to a Rotunda Structure being constructed in Diamond Park. The funds for the project need to be carried forward to the 2021-22 financial year.
Start Up Projects	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$11,050	\$20,000	\$8,950	\$20,000	55%	C	✓	✍	100%	Council in participation with the RDAMR and MBBA are collaborating with Shop Local SA. As of June 2021, twelve businesses have been sponsored to join Shop Local
Trainee Program		✓	✓	✓	\$0	\$0	\$0	\$0	\$57,414	\$80,000	\$22,586	\$80,000	72%	C	✓	✓	100%	Two trainees were recruited in September and October 2020 following consultation within RCMB on the most appropriate teams to place them in. The Arts Development Team is hosting one trainee while the other was being shared between the Procurement and WHS Teams for a part year period, the remainder of the period supported a finance position.
Procurement Business Partner		✓			\$8,069	\$0	\$8,069	\$0	\$108,069	\$100,000	(\$8,069)	\$100,000	108%	C	✓	✓	100%	Completed Business Partner role has now been incorporated in operations.
Major Events / Sponsorship		✓	✓	✓	\$0	\$0	\$0	\$0	\$183,930	\$405,000	\$221,070	\$405,000	12%	C	✓	✗	100%	A number of planned events were cancelled due to COVID 19 so unspent funds have been rolled over into the 2021-22 financial year reducing the need for additional funding during the budget process, which enabled savings to be redirected to other programs.
Community Events Riverfront Activation Funding		✓	✓	✓	\$0	\$0	\$0	\$0	\$13,119	\$50,000	\$36,881	\$50,000	26%	C	✓	✓	100%	For the 20/21 financial year only two events were supported by Council due to Covid-19 event restrictions. Waitangi day and the Global Dance Stage. Both were very successful well attended community events.
CBD Activation - Murray Bridge Local	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$45,485	\$50,000	\$4,515	\$50,000	91%	C	✓	✓	100%	The CBD Activation -Murray Bridge Local programme is the broad project umbrella to boost the attractiveness of the CBD area of Murray Bridge through place making. The Building Enhancement Grant Scheme provides business and building owners with a \$ for \$ grant, to a maximum of \$5,000 to renew, upgrade and improve the physical image of their business or building. Of the total allocation of \$50,000, \$847 was spent on window wraps, with the remainder budget of \$44,637 allocated to 13 separate Building Enhancement projects, five of which were funded in the last quarter.
Promotion and Marketing - Make it Yours Campaign			✓	✓	\$0	\$0	\$0	\$0	\$76,111	\$75,000	(\$1,111)	\$75,000	101%	C	✓	✓	100%	As part of the Make It Yours campaign a variety of videos have been created and promoted via Council's Social Media pages and Council's YouTube channel including: Murray Bridge Fringe, Thomas Foods Completion of Access Road, Lerwin Expansion and Refurbishment, Big Little Art Fest, Bridgeport Hotel, Opening of Adelaide Road and Round House Reopening.

Project Name				INCOME				EXPENDITURE					PROGRESS				
				YTD Actual	YTD Budget	Variance	Adopted Budget	YTD Actual	YTD Budget	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments
SPLASH inc NYE	✓	✓	✓	\$30,000	\$33,000	(\$3,000)	\$33,000	\$149,655	\$163,000	\$13,345	\$163,000	92%	C	✓	✓	100%	The Murray River Splash Program proceeded again in 2021 which include the New Year's Eve Event which sold out the event site which had a capacity of 3000 people with thousands more watching from the Riverbanks. Rhyme, Grind and Club which was presented by the Station and had attendance of approximately 400 people and children activities on both the water and at Sturt Reserve were conducted from Thursday to Sunday every week of January with 27 different activities being offered.
Major Event Attraction Bid Fund (Tour Down Under)	✓	✓	✓	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%	C	✍	✍	100%	This could not take place due to COVID restrictions
Events Signage and Promotional Marketing	✓	✓	✓	\$0	\$0	\$0	\$0	\$10,000	\$10,000	\$0	\$10,000	100%	C	✓	✓	100%	Signage and promotional material has been purchased for use at council and sponsored events.
Community Network	✓		✓	\$0	\$0	\$0	\$0	\$11,637	\$20,000	\$8,363	\$20,000	58%	C	✓	✓	100%	Due to COVID restrictions the event that was planned to be held, Community Network (Connect 4 Action) forum before the end of the current financial year, giving recognition to community groups and workshop for future collaborative projects was unable to be held. Any unspent funds have been rolled over into the 2021-22 financial year reducing the need for additional funding during the budget process, which enabled savings to be redirected to other programs.
Digital Strategy	✓	✓	✓	\$0	\$0	\$0	\$0	\$214,077	\$236,000	\$21,923	\$236,000	91%	IP	✓	✓	90%	Projects underway include: *implementation of elementTIME (online time and attendance system) project completion date scheduled Sept 2021. *participation in the Australasian LG Performance Excellence Program initial data submission completed, final data submission completed end Oct *scoping of change management office initiatives *design/planning of internal digital communications
Small Wins	✓	✓	✓	\$0	\$0	\$0	\$0	\$119,847	\$120,074	\$227	\$120,074	100%	C	✓	✓	100%	\$120,000 budget was allocated for 20/21 which included a \$20,000 rollover from the previous financial year has been fully successfully expended for this financial year. Projects ranging from individual sponsorship, community hall upgrades and support for local community events included in the projects and activities supported by Council this year.
Regulation - Education and Advertising	✓		✓	\$0	\$0	\$0	\$0	\$1,800	\$5,000	\$3,200	\$5,000	36%	C	✓	✗	100%	The project has been completed and public awareness campaigns will continue through the utilisation of a recently acquired VMS Board that can be deployed on a regular basis to deliver key messaging to the community on Regulation matters (i.e. animal management, fire prevention, mosquito management, etc.).
Representation Review			✓	\$0	\$0	\$0	\$0	\$4,353	\$5,000	\$647	\$5,000	87%	C	✓	✓	100%	The Representation Review Report has received certification from the Electoral Commissioner of South Australia.
Launch Strategic Plan and Corporate Reporting Events	✓		✓	\$0	\$0	\$0	\$0	\$9,770	\$10,000	\$230	\$10,000	98%	C	✓	✓	100%	The Strategic Plan promotional video has been launched online via Facebook and YouTube. These videos will continually be used throughout the Make it Yours campaign. Following the success of this video it has determined that a video will be produced annually to communicate the ABP projects and programs. Work on this commenced in June when the 2021-22 Annual Business Plan and Budget was endorsed. The 2021-22 video will be released via Council's Social Media Platforms in July.
Total				\$244,725	\$324,197	(\$79,472)	\$324,197	\$1,890,486	\$2,832,094	\$941,608	\$2,832,094	67%					

CAPITAL PROJECTS



Project Name	TBC	IP	OH	C	INCOME				EXPENDITURE					PROGRESS				
					YTD Actual	YTD Budget	Variance	Adopted Budget	YTD Actual	YTD Budget	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments
SWHR Expansion Design	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$2,550	\$71,900	\$69,350	\$71,900	4%	IP	✓	✓	50%	Council has engaged the services of Integrated Project Management to assist in progressing this project. High level concept designs have been submitted and the next steps will involve considerations of the options by Council prior to moving to detailed designs. This program is to be carried forward into 2021/22.
Footpath Expansion Program	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$667,417	\$760,000	\$92,583	\$760,000	88%	C	✓	✓	100%	Footpaths are now in place / expanded on Pugh Avenue, Rossiter Terrace, Kelly Avenue, Industry Road, Slade Street, Edwards Street and Long Island Road. Alice Terrace is expected to be completed by the end of the 2021 calendar year.
Adelaide Road Linear Park (Stage 5 & 6)	✓	✓	✓	✓	\$344,103	\$344,103	\$0	\$344,103	\$775,839	\$767,929	(\$7,910)	\$767,929	101%	C	✓	✓	100%	The project has been completed and was officially opened by the Deputy Premier on Monday 5th July 2021. Some minor outstanding items such as the installation of public art will occur in 2021/22.
Bank Stabilisation & Boat Launching - Avoca Dell	✓	✓	✓	✓	\$0	\$450,000	(\$450,000)	\$450,000	\$91,221	\$471,942	\$380,721	\$471,942	19%	IP	✗	✓	50%	The boat ramp and car park works have been completed. The bank stabilisation works have been re-designed to ensure they are fit-for-purpose and the work will be undertaken following the receipt of Development Approval. The work will be completed in 2021/22.
Trail Strategy Implementation	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$72,420	\$61,100	(\$11,320)	\$61,100	119%	C	✓	✗	100%	Murray Park has been transformed into a destination in its own right with information about the flora and fauna as well as the first cemetery in Murray Bridge. New park name signs, map signage, interpretive signs and directional markers have been installed in Murray Park in line with Council's signage guidelines.
Mitchell Ave Stormwater Stage A	✓				\$0	\$0	\$0	\$0	\$34,379	\$61,800	\$27,421	\$61,800	56%	C	✗	✓	100%	Completed
Swanport Road Master Plan Implementation	✓	✓	✓	✓	\$499	\$0	\$499	\$0	\$244,037	\$250,000	\$5,963	\$250,000	98%	C	✓	✓	100%	All works complete for 20/21 financial year. The installation of a new street light on Swanport Rd is also complete with the construction of the proposed pedestrian refuge near Ibis Court to commence early in the 2021/22 financial year.
Solar Panels - Lerwin	✓				\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%	C	✓	✓	100%	Installed with completion in line with Expansion project.
R2R / Drought Funding Projects - Hoadville Road - Jarvis to Flagstaff	✓		✓		\$1,000,000	\$1,000,000	\$0	\$1,000,000	\$1,000,134	\$1,000,134	\$0	\$1,000,134	100%	C	✓	✓	100%	Reconstruction and Sealing of Hoadville Road at Brinkley 3.5km from Jarvis Road to Flagstaff Road, including seal. The project includes two (2) intersections, Jarvis Road and Flagstaff Road. Works were completed on the 21 December 2020.
Installation of Trail Shelter and Water Tank	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$5,582	\$18,750	\$13,168	\$18,750	30%	OH	✓	*	5%	Project postponed due to relocation of structure.

Project Name					INCOME				EXPENDITURE					PROGRESS				
					YTD Actual	YTD Budget	Variance	Adopted Budget	YTD Actual	YTD Budget	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments
Develop Walkway and Directional Signage Connection at Long Island Reserve	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$100,000	\$100,000	\$0	\$100,000	100%	C	✓	✓	100%	A crushed rubble path and associated signage has been installed to connect Long Island Reserve and Sturt Reserve. The path also continues along Wildens Way to Tumbella Reserve. The crushed rubble path has been constructed through the Narooma Wetlands with signage in line with Councils style guide.
Mitchell Avenue Drainage (Stage 2)	✓				\$0	\$0	\$0	\$0	\$150,221	\$150,000	(\$221)	\$150,000	100%	C	✓	✓	100%	Stormwater renewal works to support the Mitchell Avenue Stormwater Expansion Project were completed in August 2020. The project has complimented the significant improvement made to drainage performance along Mitchell Ave and will reduce ongoing risk of localised flooding. The remainder of Council Stormwater Renewal program will be carried out throughout the remainder of the years and will be informed by ongoing condition assessments and engineering design.
Rocky Gully Wetland	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$0	\$15,000	100%	C	✓	✓	100%	This project is to design the wayfinding and signage for the Rocky Gully Wetland in alignment with the RCMB Signage Guidelines, as well as identifying infrastructure improvements such as enhanced paths, bird hides etc. The concept design has identified the places of interest for interpretive signage, directional markers and entry signs, also improvements to existing paths and extension of the existing network. This project will also develop indicative costs which will aid the next stage of implementation.
Sturt Reserve Master Plan - Historic and Tourism	✓	✓	✓	✓	\$422,763	\$1,021,938	(\$599,175)	\$1,021,938	\$422,763	\$2,731,938	\$2,309,175	\$2,731,938	15%	IP	✓	✓	10%	This is a multiyear program. Wharf remediation and establishment of new lower wharf design development is completed. Documentation for construction is underway. Design Documentation for Landscaping within the War Memorial Precinct is completed and construction underway, with further construction awaiting development assessment and state heritage assessment. Ngarrindjeri engagement underway.
Swanport Wetland (Stage 1)	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$0	\$15,000	100%	C	✓	✓	100%	This project is to design the wayfinding and signage for the Swanport Wetland in alignment with the RCMB Signage Guidelines, as well as identifying infrastructure improvements such as enhanced paths, bird hides etc. The concept design has identified the places of interest for interpretive signage, directional markers and entry signs, also improvements to existing paths and extension of the existing network. This project will also develop indicative costs which will aid the next stage of implementation.
Building Renewal Program	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$741,801	\$696,756	(\$45,045)	\$696,756	106%	C	✓	✓	100%	All works identified for delivery during the 2020-21 financial year as part of the Building Renewal Program have now been completed.
Footpath Renewal Program	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$183,307	\$217,500	\$34,193	\$217,500	84%	C	✓	✓	100%	**Segments along Adelaide Road between Lincoln Drive and Plymouth Street completed. Owl Drive 60mts replaced. Mannum Road segment between Coles carpark and First street replaced. Adelaide Road between Charles Street and McHenry Street replaced. Adelaide Road between Plymouth and Jose Street replaced. Tumbella Drive from Roundabout down to Reserve replaced.
Street and Park Furniture Renewal Program	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$684,927	\$655,392	(\$29,535)	\$655,392	105%	IP	✓	✓	95%	All projects complete with the exception of the replacement of bin surrounds, replacement of park furniture near the tennis courts at Sturt Reserve.
Public Toilet Strategy	✓	✓	✓		\$0	\$0	\$0	\$0	\$392,140	\$387,000	(\$5,140)	\$387,000	101%	C	✓	✓	100%	Replacement of toilet facilities is at Adelaide Road Cemetery with a new 3 cubical modular (1 x unisex, 1 x unisex ambulant, 1 x unisex left hand disabled with baby change table facility)

Project Name				INCOME				EXPENDITURE					PROGRESS				
				YTD Actual	YTD Budget	Variance	Adopted Budget	YTD Actual	YTD Budget	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments
Stormwater Renewal	✓			\$0	\$0	\$0	\$0	\$184,914	\$190,000	\$5,086	\$190,000	97%	IP	✓	✓	50%	Stormwater renewal works to support the Mitchell Avenue Stormwater Expansion Project were completed in August 2020. The project has complimented the significant improvement made to drainage performance along Mitchell Ave and will reduce ongoing risk of localised flooding. The remainder of Council Stormwater Renewal program will be carried out throughout the remainder of the years and will be informed by ongoing condition assessments and engineering design.
Roads Infrastructure Reconstruction (TFI)	✓	✓		\$4,208,239	\$4,218,710	(\$10,470)	\$4,218,710	\$4,208,240	\$4,218,710	\$10,470	\$4,218,710	100%	C	✓	✓	100%	Contract awarded to Downer EDI Pty Ltd; with Spry Civil Construction assisting with earthworks, pavement and stormwater works. Site works commenced 29 June 2020. Works were completed on 16 December 2020.
National Bushfire Recovery Funding	✓	✓		\$0	\$0	\$0	\$0	\$224,944	\$225,000	\$56	\$225,000	100%	C	✓	✓	100%	These funds have been allocated to Bremer Valley Road and Wirilda Road (Rockleigh) that were impacted during the Cudlee Creek Fires in Dec 2019 - Works Completed
Showground River Water Pump Renewal - Replacement	✓	✓	✓	\$0	\$47,500	(\$47,500)	\$47,500	\$47,499	\$95,000	\$47,501	\$95,000	50%	IP	✓	✓	90%	Works are nearing completion.
Murray Coorong Trail (Year 3)	✓	✓	✓	\$0	\$0	\$0	\$0	\$88,948	\$138,500	\$49,552	\$138,500	64%	C	✓	✓	100%	This year's focus for delivery are Swanport to Woods Point, Sturt Reserve to Tumbella Reserve and Woodlane. Planning works have commenced for next stages of the implementation of the Murray Coorong Trail. The three collaborating councils submitted grant applications for detailed plans to be developed for the remainder of the trail.
Sturt Reserve Masterplan	✓	✓	✓	\$0	\$0	\$0	\$0	\$12,000	\$12,000	\$0	\$12,000	100%	C	✓	✓	100%	Completed and to be presented to Council in September 2021.
Lerwin Aged Care Facility Expansion & Refurbishment	✓	✓	✓	\$500,000	\$500,000	\$0	\$500,000	\$4,979,652	\$4,980,333	\$681	\$4,980,333	100%	C	✓	✓	100%	Practical completion Dec 2020.
Public Art	✓	✓	✓	\$0	\$0	\$0	\$0	\$29,362	\$77,397	\$48,035	\$77,397	38%	IP	✓	✗	38%	Jubilee Park Project in collaboration with Murray Bridge High School project has been completed. An opening was held 25 February 2021. Cods Memorial completed and opened with the Regional Rowing Centre. Artwork on shelters in Adelaide Road nearing completion and will be installed in August 2021. Developmental work progressed for silo art
Town Beautification - Wayfinding and Signage		✓	✓	\$0	\$0	\$0	\$0	\$29,730	\$31,637	\$1,907	\$31,637	94%	C	✓	✓	100%	Design works completed for rollout across councils multiple trail and entrance projects.
Trail Improvements - Thiele Reserve	✓	✓	✓	\$0	\$0	\$0	\$0	\$15,701	\$15,000	(\$701)	\$15,000	105%	C	✓	✗	100%	Thiele Reserve has been improved in recent years. This project improved the footpath accessibility as well as improved reserve name signage in line with Councils new style guide.
Sturt Reserve - War Memorial		✓	✓	\$100,000	\$100,000	\$0	\$100,000	\$96,346	\$96,791	\$445	\$96,791	100%	C	✓	✗	100%	Completed. Official opening was November 2020.
Bowling Club Car Park Seal		✓	✓	\$0	\$0	\$0	\$0	\$25,294	\$25,300	\$6	\$25,300	100%	C	✓	✓	100%	Works Completed
Walking and Cycling Masterplan	✓	✓	✓	\$0	\$0	\$0	\$0	\$227,361	\$250,000	\$22,639	\$250,000	91%	C	✓	✓	100%	Hindmarsh Road has been the focus of improvement since the development of the Walking and Cycling Masterplan. The vision is to create a shared 2.5m wide all weather footpath along the length of the road in line with the recommendation of the masterplan. This year saw partial completion with the remainder to be delivered in 21/22.

Project Name					INCOME				EXPENDITURE					PROGRESS				
					YTD Actual	YTD Budget	Variance	Adopted Budget	YTD Actual	YTD Budget	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments
Riverfront Strategy - Design and Implementation Stage 1	✓	✓	✓	✓	\$559,380	\$1,350,000	(\$790,620)	\$1,350,000	\$1,680,992	\$2,661,208	\$980,216	\$2,661,208	63%	IP	✓	✓	75%	This is a multi-year program. Recreation Precinct Stage 1 completed. Recreation Precinct Stage 2 and 3 designed and scheduled for delivery by December 2021.
Sturt Reserve Bank Stabilisation	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$140,470	\$141,100	\$630	\$141,100	100%	C	✓	✓	100%	Bank Stabilisation work at Sturt Reserve designed and completed.
Rowing Club Facilities at Sturt Reserve	✓	✓	✓	✓	\$888,813	\$496,900	\$391,913	\$496,900	\$2,366,885	\$2,367,792	\$907	\$2,367,792	100%	C	✓	✓	100%	Regional Rowing Centre completed and officially opened on 29 January 2021.
Casuarina Walk Design	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$15,000	\$15,000	\$0	\$15,000	100%	C	✓	✓	100%	This project is to design the wayfinding and signage for the Pathways and Casuarina Reserve in alignment with the RCMB Signage Guidelines, as well as identifying infrastructure improvements such as enhanced paths, bird hides etc. The concept design has identified the places of interest for interpretive signage, directional markers and entry signs, also improvements to existing paths and extension of the existing network. This project will also develop indicative costs which will aid the next stage of implementation.
Play Space Shade Installations	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$149,597	\$240,000	\$90,403	\$240,000	62%	IP	✗	✎	90%	McNamara Park site complete. Christian Reserve (Murray Bridge) and Woodlane Reserve (Mypolonga) sites have all posts installed. Shades were due to be installed by end July, however this is now pending COVID restrictions being lifted. This work will be completed early in 2021/22.
The Bakehouse Sensory garden and pergola (Stage 1)	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$19,987	\$20,000	\$13	\$20,000	100%	C	✓	✓	100%	This project is to improve the space behind the Bakehouse in the Railway precinct. The improvement of the space will provide opportunities for young people to gain skills in the field. RCMB is working with Employment Options to provide these opportunities for local young people. The space has been transformed from a desolate unusable area to a place that people can chill and relax. The space now boasts an array of unusual plants, a fountain and gazebo with seating and a table. Panels have been added to the inside of the fencing and will be decorated by young artists in future projects enhancing the skills of young people.
Video Camera Installed at The Station		✓		✓	\$0	\$0	\$0	\$0	\$14,937	\$15,000	\$63	\$15,000	100%	C	✓	✎	100%	This project is to install a fixed video camera to record performances at The Station. The recordings will be used to promote The Station, record performances for review and feedback. This is a great addition to the already feature packed space at The Station for young people to develop their skills in the performing arts.
Aerial Photograph and DTM		✓			\$0	\$0	\$0	\$0	\$20,955	\$22,000	\$1,045	\$22,000	95%	C	✓	✓	100%	Updated aerial imagery was captured during a fly over in January 2021. Following a period of processing, the data and imagery was uploaded to the GIS system in May and is now operational. The Digital Terrain Model was not undertaken as the budget was unable to be agreed.
Lerwin - Plant Renewal & Building Maintenance		✓			\$0	\$0	\$0	\$0	\$234,545	\$290,000	\$55,455	\$290,000	81%	C	✓	✓	100%	Maintenance occurred as required to meet ensure business continuity and meet asset renewal standards.
Plant and Fleet Renewal Program	✓		✓		\$0	\$0	\$0	\$0	\$1,450,041	\$1,981,500	\$531,459	\$1,981,500	73%	C	✓	*	100%	Program Completed, however some items delivered in early 2021/22, and requiring funds to be carried forward.
GPS in Plant and Fleet		✓		✓	\$0	\$26,000	(\$26,000)	\$26,000	\$58,228	\$58,300	\$72	\$58,300	100%	C	✓	✓	100%	All GPS have been installed and is currently being utilised by outside staff to help reduce working in isolation issues.
Invest in Murray Bridge Library collection		✓		✓	\$71,475	\$68,000	\$3,475	\$68,000	\$79,520	\$78,000	(\$1,520)	\$78,000	102%	C	✓	✓	100%	Items requiring replacement and new items (new subjects) that need to be purchased have been identified. Budget has been completely spent as of end of June 2021, completing phase 1.

Project Name				INCOME				EXPENDITURE					PROGRESS					
				YTD Actual	YTD Budget	Variance	Adopted Budget	YTD Actual	YTD Budget	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments	
Town Hall Theatre Light Replacement (Stage 2)	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$61,894	\$62,500	\$606	\$62,500	99%	C	✓	✓	100%	Project successfully completed and 100% operational.
Swimming Centre Development - Stage 1	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$1,636,365	\$1,636,037	(\$328)	\$1,636,037	100%	C	✓	✓	100%	The Murray Bridge Swimming Centre renovation project was completed and opened on the 30th October 2020.
Wharf Renewal	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$15,690	\$96,400	\$80,710	\$96,400	16%	IP	✓	✓	20%	These works are incorporated into the History and Tourism Precinct wharf remediation program – any remaining funds will be carried forward into 2021/22.
Play Space Replacements	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$199,354	\$200,000	\$646	\$200,000	100%	IP	✗	✓	95%	The replacement and upgrade of the play space at Long Island Reserve will be completed following the implementation of new soft fall material, expected to have occurred by August 2021.
Sport and Recreation Facilities Grant Program	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$36,423	\$60,000	\$23,577	\$60,000	61%	C	✓	✓	100%	There were two applications to the Sport and Recreation Facilities Grant. The Murray Bridge Basketball Association received a grant to upgrade 4 scoreboards to an up to date and fit for purpose use and the RSL Bowling Club received a grant for renovations to a unisex toilet/change and kitchen. Both projects have enhanced and added value to community sport and recreation spaces.
Bridge Street Refresh (Stage 3)	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$55,049	\$70,000	\$14,951	\$70,000	79%	C	✓	✓	100%	All planned works associated with Stage 3 of the Bridge Street Refresh project are complete incorporating Seventh Street - Sixth Street (landscaping and street furniture installation). Remaining funds will be carried forward into 2021/22 and applied to Bridge Street refresh Stage 4.
2020 Christmas Decoration Bridge Street	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$3,430	\$20,000	\$16,570	\$20,000	17%	C	✓	✓	100%	Christmas Decorations on Town Hall, Sixth Street, Flag Banner Pole, Christmas Bauble tree Diamond Park.
Kerb Renewal Program	✓		✓		\$0	\$0	\$0	\$0	\$269,605	\$234,000	(\$35,605)	\$234,000	115%	C	✓	✓	100%	Program Completed
Carpark Renewal Program	✓	✓	✓		\$0	\$0	\$0	\$0	\$6,631	\$24,040	\$17,409	\$24,040	28%	C	✓	✓	100%	Car Park Renewal completed for Murray Bridge Bowling Club
Monarto Freeway Sign - Co-branded Monarto Safari Park	✓		✓		\$0	\$15,000	(\$15,000)	\$15,000	\$2,560	\$35,000	\$32,440	\$35,000	7%	IP	✓	✓	10%	Design underway and construction will be completed by September 2021.
Pope Road R2R	✓		✓		\$488,195	\$840,000	(\$351,805)	\$840,000	\$632,152	\$840,000	\$207,848	\$840,000	75%	C	✓	✓	100%	Program completed.
Monarto Safari Park Sliplane Reconstruction	✓		✓		\$0	\$212,909	(\$212,909)	\$212,909	\$331,986	\$473,132	\$141,146	\$473,132	70%	IP	✓	✓	95%	Road Works Completed, remaining works include relocation of stobie pole – this item will be completed in 2021/22, requiring funds to be carried forward.
Sign Renewal Program			✓		\$0	\$0	\$0	\$0	\$37,809	\$32,360	(\$5,449)	\$32,360	117%	C	✓	✓	100%	Program completed
Unsealed Road Renewal Program	✓		✓		\$0	\$0	\$0	\$0	\$650,640	\$917,800	\$267,160	\$917,800	71%	C	✓	✓	100%	Program completed
Kerb Expansion Program	✓		✓		\$0	\$0	\$0	\$0	\$206,713	\$150,000	(\$56,393)	\$150,000	138%	C	✓	✓	100%	Program completed
Sealed Road Renewal Program	✓		✓		\$0	\$0	\$0	\$0	\$1,797,694	\$1,807,800	\$10,106	\$1,807,800	99%	C	✓	✓	100%	Program completed
Bridge Culvert and Ford Renewal	✓		✓		\$0	\$0	\$0	\$0	\$119,825	\$119,450	(\$375)	\$119,450	100%	C	✓	✓	100%	Program completed

Project Name	INCOME							EXPENDITURE					PROGRESS				
	YTD Actual	YTD Budget	Variance	Adopted Budget	YTD Actual	YTD Budget	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments			
Infrastructure Design	\$0	\$0	\$0	\$0	\$67,676	\$50,000	(\$17,676)	\$50,000	135%	IP			45%	Budget line used to undertake Engineering Planning and Design on capital project that may be delivered as part of future Annual Business Plan and Budget and will therefore be capitalised as part of project delivery.			
Maurice Road LRCI Phase 1	\$31,228	\$972,614	(\$941,386)	\$972,614	\$31,228	\$972,614	\$941,386	\$972,614	3%	IP	✓	✓	15%	This is a multi-year program - Design documentation is being finalised. Planning to go out to tender mid-late August 2021. Intention to award contract by end of September/early October.			
Flagstaff Road - SPRP/RTR	\$1,396,570	\$2,368,094	(\$971,524)	\$2,368,094	\$875,199	\$2,368,094	\$1,492,895	\$2,368,094	37%	IP	✓	✓	60%	This is a multi-year program – Construction underway, expected completion late 2021.			
IT Replacement	\$0	\$0	\$0	\$0	\$261,989	\$261,759	(\$230)	\$261,759	100%	C	✓	✓	100%	The following equipment has been replaced in line with our proposed IT Asset plan. Replacement Servers have been purchased to update old infrastructure. New Laptops have been procured to replace the older Laptops. A replacement for the Sort Assistant at the Library has been procured. Replaced the Apple iPhone 6's. Replaced Engineers computers. Active equipment on the network has been ordered based on the audit and will be replaced next financial year as part of the 2021-22 budget.			
Digital Strategy Capital-CRM	\$0	\$0	\$0	\$0	\$499,469	\$449,000	(\$50,469)	\$449,000	111%	C	✓	✓	100%	CRM phase 1 proof of concept completed. Variance due amount funded from operational that is capital.			
Total	\$10,011,265	\$14,031,768	(\$3,259,761)	\$14,031,768	\$29,798,947	\$37,557,695	\$7,758,748	\$37,557,695	79%								

MEASURING OUR PERFORMANCE

The Rural City of Murray Bridge identifies financial and non-financial measures to ensure our performance can be assessed against stated objectives. Included in the regular schedule of reports are:

- Monthly financial reports to Council
- Quarterly financial reviews to Council and the Audit Committee
- Regular reporting to the Audit Committee on key areas of financial planning, management and performance, risk management, emergency management and business continuity
- An Annual Report
- Quarterly progress reporting against the Annual Business Plan to Council.

Annual report

The Annual Report is a comprehensive report of Council's activities throughout the preceding year. It is intended to give the community information about Council's delivery against the Annual Business Plan as well as Council's Financial Statements.

The Annual Report is produced in November each year and provides material and reports on specific matters in accordance with Schedule 4 of the Local Government Act 1999.

Quarterly progress reports

Council is committed to ensuring that the Community receives regular reports on progress against the Annual Business Plan and how this progress delivers outcomes identified in the Strategic Plan 2020-24.

The Quarterly Progress Report is presented to Council in November, February, May and August each year. It provides financial and non-financial performance measurement.





Quarterly financial review





The Quarterly Financial Review provides analysis of our actual financial performance over the previous quarter period compared to the approved budget. Analysis of the approved budget compared to the proposed budget and analysis of the impacts of review and other financial decisions made during the quarter.

Monthly financial performance reports

Regular monitoring of expenditure is essential; not just to verify expenditure against budget but also to identify changing patterns or circumstances that need corrective action. The Monthly Financial Performance Reports are the tool Council uses to monitor and manage the budget and ensure we are staying on track

PERFORMANCE INDICATORS

Project Name	Measure	Annual Target					YTD TARGET	YTD ACTUAL	YTD % +/-
Waste to landfill	tonnes	<4,200	✓				4,200	4,384	✗ -4%
Green organics for compost	tonnes	>1,800	✓				1,800	2,133	✓ 19%
Recycled waste	tonnes	>1,600	✓				1,600	1,467	✗ -8%
Storm-water harvested	Megalitres	>80	✓				80	127	✓ 58%
Number of KW generated (LGC)	number	>50,000	✓				50,000	44,682	✗ -11%
Number of KW generated (Lerwin) New (March)	number	>25,000	✓				25,000	39,341	✓ 57%
** Number of Development Applications determined (Jul - Mar)	number	>450			✓		450	429	✗ -5%
** Total value of approved applications (Jul - Mar)	\$	>\$80.00M			✓		\$60,000,000	\$62,876,624	✓ 5%
** Value of approved new homes (Jul - Mar)	\$	>\$20.00M			✓		\$15,000,000	\$24,459,226	✓ 63%
** Schedule 1A Building Rules Consent only (Jul - Mar)	working days	<20			✓		20	5	✓ 75%
** Schedule 4 Complying (Jul - Mar)	working days	<10			✓		10	10	✓ 0%
** Schedule 4 Residential Code Complying (Jul - Mar)	working days	<10			✓		10	15	✗ -50%
** Merit (Category 1) Development (Jul - Mar)	working days	<90			✓		90	29	✓ 68%
** Merit (Category 2) Development (Jul - Mar)	working days	<90			✓		90	23	✓ 74%
** Merit (Category 3) Development (Jul - Mar)	working days	<90			✓		90	65	✓ 28%
** Deemed to Satisfy Development (Apr-Jun)	working days	<16			✓		15	19	✗ -23%
** Performance Assessed Development (with public notification) (Apr-Jun)	working days	<65			✓		65	23	✓ 65%
** Performance Assessed Development (without public notification) (Apr-Jun)	working days	<40			✓		40	23	✓ 43%
** Number of Planning Consents granted (Apr-Jun)	number	>50			✓		50	58	✓ 16%
** Number of Building Consents granted (Apr-Jun)	number	>50			✓		50	58	✓ 16%
** Value of Development having received full Development Approval (Apr-Jun)	\$	>\$80.00M			✓		\$20,000,000	\$10,500,000	✗ -48%
** Fees received for Development (having received full Development Approval) (Apr-Jun)	\$				✓		0	\$38,800	TBA
Number of Food Hygiene Inspections	number	>150		✓			150	106	✗ -29%
Number of Immunisations	number	>1400		✓			1,400	1,299	✗ -7%
Hours spent removing graffiti	hours	>300			✓	✓	300	172	✗ -43%
Food Safety Training attendance	number	>100		✓	✓	✓	100	18	✗ -82%
Commonwealth Home Support Program visits	number	>460		✓		✓	460	342	✗ -26%
Visitors to the Gallery Exhibitions	number	>12,500		✓	✓	✓	12,500	5,558	✗ -56%
Number of Town Hall Patrons	number	>15,000		✓	✓	✓	15,000	8,769	✗ -42%
Library Visitation	number	>56,000		✓	✓	✓	56,000	48,390	✗ -14%
Number of items loaned from the Library	number	>100,000		✓	✓	✓	100,000	124,542	✓ 25%
Number of Visitors to Visitor Information Centre	number	>10,000		✓	✓	✓	10,000	6,167	✗ -38%
Visitor Information Centre revenue	\$	>\$50,000			✓		\$50,000	\$26,147	✗ -48%
Rural City of Murray Bridge Labour Force ^t	number	>11,000		✓	✓	✓	11,000	10,806	✗ -2%
Number of Events	number	>20	✓	✓	✓	✓	20	30	✓ 50%

Project Name	Measure	Annual Target					YTD TARGET	YTD ACTUAL	YTD % +/-
Number of engagement forums	number	>12		✓		✓	12	1	✗ -92%
Attendance at forums	number	>240		✓		✓	240	2	✗ -99%
Website Users	number	>90,000		✓		✓	90,000	119,858	✓ 33%
Let's Talk membership (new)	number	>200		✓		✓	200	20	✗ -90%
Let's Talk visits	number	>5,000		✓		✓	5,000	2,641	✗ -47%
Requests to use electronic signboard	number	>200		✓		✓	200	186	✗ -7%
Rural City of Murray Bridge Facebook posts	number	>900		✓		✓	900	537	✗ -40%
*Number of people who 'Like' the Rural City of Murray Bridge Facebook page (new)	number	>1,250		✓		✓	938	581	✗ -38%
*Number of new followers for RCMB Facebook page (Apr - June)	number	n/a		✓		✓	0	189	TBA
Percentage of customer service requests completed within targeted timeframes	%	=>90	✓ ✗	✓		✓	90	91	✓ 1%

[†] Statistics sourced from re-calculation by the Australian Government Department of Jobs and Small Business, Small Area Labour Markets (SALM) Publication. Original data can be viewed at <https://lmip.gov.au/default.aspx?LMIP/Downloads/SmallAreaLabourMarketsSALM>. The YTD Actual is the previous quarter figures for Jan-Mar as this indicator has a lag time of approximately 2 months. It is anticipated that the Jun quarter 2021 issue of SALM will be released in late October 2021.

*The Number of people who 'Like' the Rural City of Murray Bridge Facebook page (new) statistic is no longer available post an update by the Social Media site. As a result the full YTD is not inclusive of the April to July statistics. In response we have provided the number of new followers to the RCMB Facebook page.

** The Q4 Quarterly Progress Report statistics has been amended due to the Planning Development and Infrastructure Act replacing the Development Act and the altering the development assessment process. As such the previous measures are no longer part of the assessment process and have been replaced by the new measures for the April-June 2021 quarter.

GOVERNANCE AND COMPLIANCE

Ensuring Delivery

Our aim is to establish a benchmark in effectiveness, sustainability, responsiveness and transparency.

EFFECTIVE

Council will ensure that all work is undertaken in a cost effective manner providing value-for money to the community. We will have a focus on quality in the delivery of all services and programs. Our internal systems will be efficient and will focus on enabling effective delivery.

SUSTAINABLE

Council will operate within its means, developing budgets that are affordable by the community with debt levels that do not constrain future development activities.

RESPONSIVE

We recognise that the community is our customer and employer. We will operate with a strong customer service focus in all our work. We will enable the community to provide feedback on our activities and we will respond to our stakeholders' concerns in a timely manner.

TRANSPARENT

We will report regularly to the community on progress against this Plan.

The following information is provided pursuant to Schedule 4 of the Local Government Act, 1999.

Council Elections

In accordance with the Local Government (Elections) Act 1999. Council elections were held in November 2018. The next scheduled election is November 2022.

ELECTED MEMBERS (November 2018-2022)

Our Council comprises a Mayor and nine (9) Elected Members who are responsible for a variety of functions in accordance with the Local Government Act 1999 and other legislation.



Mayor Brenton Lewis
2 Seventh Street
(PO Box 421)
Murray Bridge SA 5253
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council@murraybridge.sa.gov.au



Cr Andrew Baltensperger
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Cr John DeMichele
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Cr Karen Eckermann
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Cr Airlie Keen
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Cr Tyson Matthews
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Cr Mat O'Brien
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Cr Clem Schubert
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Cr Wayne Thorley
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Cr Fred Toogood
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f.toogood@murraybridge.sa.gov.au

Elected Members' Allowances

The Local Government Act 1999 and the Local Government (Members Allowances and Benefits) Regulations 2010 provide for the payment of Elected Member allowances.

Elected Member allowances are determined every four years by the Remuneration Tribunal of South Australia. The allowances are adjusted on the first, second and third anniversary of the relevant general election to reflect changes in the consumer price index.

The determination is based upon five council groupings with the Rural City of Murray Bridge identified as a Group 2 Council.

The Tribunal's determination of 18 July 2014 provided for the following allowances to be paid from the first ordinary meeting following the 7 November 2014 election.

Allowances paid to Elected Members are also listed on Council's website

For November 2017 to October 2018 the allowances were

- Mayor (x4) - \$66,304.20
- Deputy Mayor (x1.25) - \$20,720
- Elected Members - \$16,576

For November 2018 to October 2019 the allowances were

- Mayor (x4) - \$69,080
- Deputy Mayor (x1.25) - \$21,587.50
- Elected Members - \$17,270

For November 2019 to October 2020 the allowances were

- Mayor (x4) - \$71,648
- Deputy Mayor (x1.25) - \$22,390
- Elected Members - \$17,912

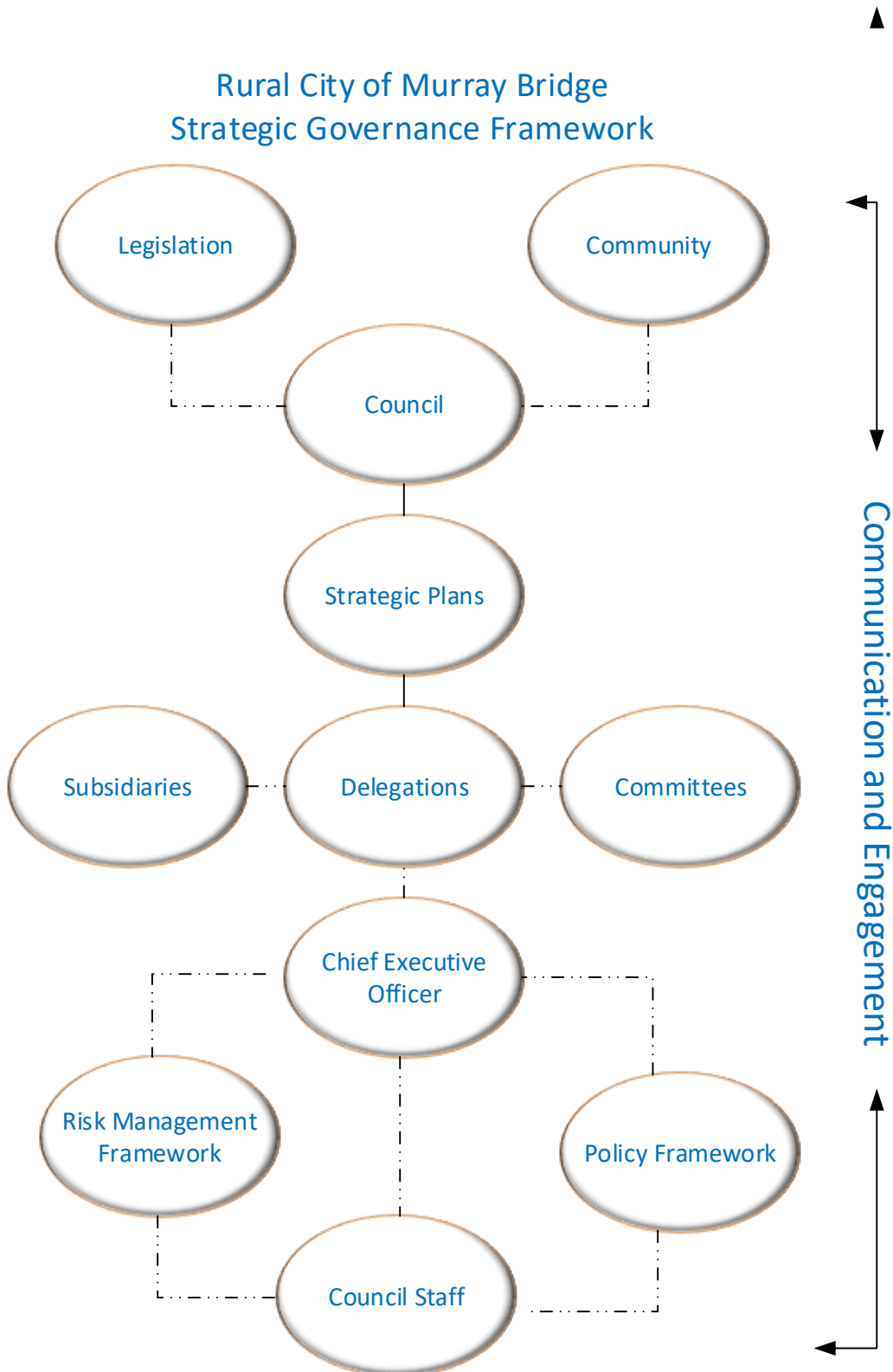
For November 2020 to November 2021 the allowances were

- Mayor (x4) - \$72,400
- Deputy Mayor (x1.25) - \$22,625
- Elected Members - \$18,100

Council Decision-Making Structure

Council endorsed its Good Public Administration Framework and Risk Management Framework in December 2018. These documents identify Council's approach to its Strategic Governance Framework, Committee structure and decision making.

Decisions of the Council are made through various Council meetings, Committee meetings or by staff through delegated authority. Informed decision making is critical to ensure that decisions are made in the best interest of the wider community. All Council and Committee meetings are conducted in accordance with the *Local Government Act (Procedures at Meetings) Regulations 2013*. Meetings of the Council Assessment Panel is convened under the *Planning Development & Infrastructure Act 1993* and the Building Fire Safety Committee under the *Development Act 1993*.



Council Meetings

Ordinary Council meetings were held on the second Monday of the month in the Council Chamber at the Local Government Centre at 7pm, with the exception in January when the meeting was held in the last week of the month. Due to the Covid-19 Public Health Emergency, Council and Committee meetings were held both in person and virtually from July 2020 – June 2021.

A summary of Council meetings held during July 2020 to June 2021 is as follows:

Period	Ordinary Audit Committee meetings	Public Reports	Confidential Reports	Special Audit Committee meetings	Public Reports	Confidential reports
Jul 2021 – June 2022	12	181	46	3	2	5

Notices of meetings and agendas are available for public viewing three days before each meeting at the Local Government Centre and on our website - www.murraybridge.sa.gov.au

Council agendas were provided via Council's website and within the office during July 2020 to June 2021.

Elected Member Attendance at Council Meetings (ordinary and Special)

Total number of Meetings: 15

Elected Member	Number of Meetings Attended
Mayor Brenton Lewis	15
Cr Andrew Baltensperger	14
Cr John DeMichele	15
Cr Karen Eckermann	14
Cr Airlie Keen	14
Cr Tyson Matthews	12
Cr Mat O'Brien	12
Cr Clem Schubert	15
Cr Wayne Thorley	15
Cr Fred Toogood	14

Committees established under S41 of the Local Government Act

Minutes of the S41 Committee meetings are presented at the next Council meeting.

Audit Committee

(established under S126 and S41 Local Government Act 1999) The Audit Committee operates under section 126 of the Local Government Act 1999 and plays a critical advisory role in reviewing the financial reporting framework, including the Annual Business Plan and Budget along with the Council's Strategic Governance and Risk Frameworks. The Audit Committee has no delegations from Council provided to it.

To ensure the independence of the Audit Committee, membership comprises an Independent Chair and 2 Independent Members with appropriate financial and risk management skills and expertise. The Chair of the Audit Committee receives remuneration for meeting attendance of \$500 per meeting.

A copy of the Audit Committee Activity Report is attached as Appendix 7.

A summary of **Audit Committee** meetings held during July 2020 to June 2021 is as follows.

Recommendations from this Committee were referred to Council for consideration. Meetings were held both in person and via zoom to accommodate the attendance of Members.

Period	Ordinary Audit Committee meetings	Public Reports	Confidential Reports	Special Audit Committee meetings	Public Reports	Confidential reports
July 2020 - June 2021	5	24	4	0	0	0

Community Advisory Committee

(Discretionary Committee established under S41 Local Government Act 1999)

The Community Advisory Committee of Council is a discretionary Committee established under Section 41 Local Government Act 1999. It is not specifically required by Legislation. The Advisory Committee has been established to provide input to consideration by Council on allocating grant funding for community grants and donations in a fair and transparent manner, providing comment into the range of Council Community Engagement opportunities and providing comment into a range of Community and Culture services, as requested by Council. The Community Advisory Committee has no delegations from Council provided to it. Members of this committee receive no payment.

A summary of **Community Advisory Committee** meetings held during July 2020 to June 2021 is as follows. Recommendations from this Committee were referred to Council for consideration.

Period	Ordinary Community Advisory Committee meetings	Public Reports	Confidential Reports	Special Community Advisory Committee meetings	Public Reports	Confidential reports
July 2020 - June 2021	6	30	0	0	0	0

Strategic Planning and Development Policy Committee

Established under S41 of the Local Government Act 1999

The Strategic Planning & Development Policy Committee has no delegations from Council provided.

Membership of the Committee consists of a Presiding Member with appropriate planning and development skills, 2 independent community members who have an interest in the area and 3 Elected Members of Council. The Presiding Member of the Strategic Planning & Development Policy Committee receives a remuneration for meeting attendance of \$550 per meeting. There was 1 meeting held during 2020/2021.

Period	Ordinary Strategic Planning & Development Committee meetings	Public Reports	Confidential Reports	Special Community Advisory Committee meetings	Public Reports	Confidential reports
July 2020 - June 2021	1	2	0	0	0	0

Council Assessment Panel

Established in accordance with the Development Act 1993 and Planning, Development & Infrastructure Act 2016

Established under S82 and 83 of the Planning, Development & Infrastructure Act 2016.

The Council Assessment Panel is a relevant authority under the PDI Act and during the transition to the PDI Act, will act as a delegate of the Council for the purpose of the Development Act 1993.

Membership of Council Assessment Panel consists of the Presiding Member, three Independent Members and one Elected Member.

The Presiding Member received \$550 per meeting for the period July 2019 to June 2020), and the Independent members received \$350 per meeting

The Council Assessment Panel has delegations from the Council, however these delegations will be altered as part of the phasing of the *Planning, Development & Infrastructure Act 2016*.

During the 2019-20, 6 of the 450 applications lodged with the Rural City of Murray Bridge were presented to the Council Assessment Panel for determination. *(the two other applications presented to the Panel were from previous financial years).*

A summary of **Council s Assessment Panel** meetings held during July 2020 to June 2021 is as follows:

Period	Ordinary Council Assessment Panel meetings	Public Reports	Confidential Reports	Special Council Assessment Panel meetings	Public Reports	Confidential reports
July 2020- June 2021	7	9	0	2	2	0

Building Fire Safety Committee

Established under S71 Development Act 1993

The Building Fire Safety Committee plays an important role in protecting the on-going safety of buildings and building occupiers. Building Fire Safety Committees are "appropriate authorities" under the *Development Act 1993* and are responsible for investigating and ensuring that building owners are maintaining proper levels of fire safety and management of the buildings for the safety of all occupiers, be they residents, guests, customers or employees. A Building Fire Safety Committee can require an owner to upgrade the fire safety of a building to an appropriate level.

Membership of the Building Fire Safety Committee (until August 2021) comprises 4 independent members with appropriate skills.

Regional Subsidiaries

The Murraylands and Riverland Local Government Association

The Murraylands and Riverland Local Government Association represents Berri Barmora Council, Coorong District Council, District Council of Karoonda East Murray, District Council of Loxton Waikerie, District Council of Mid Murray, District Council of Renmark Paringa, Southern Mallee Council and the Rural City of Murray Bridge.

It facilitates, co-ordinates, advocates and undertakes projects for the Councils it represents in the areas of the environment, economic and social development with the objective of achieving continuing improvement for the benefit of the communities of its constituent Councils.

A copy of their Annual report is attached as an appendix to this report. (Due for publication 31 October 2021)

Adelaide Hills Regional Waste Management Authority

The Adelaide Hills Regional Waste Management Authority is independently resourced to coordinate waste management on behalf of the Adelaide Hills Council, Alexandrina Council, District Council of Mount Barker and Rural City of Murray Bridge.

A copy of their Audited Financial Statements is attached as an appendix to this report.

Delegations

In keeping with legislative requirements, Council determines:

- the policies to be applied by the Council in exercising its discretionary powers;
- the type, range and scope of projects to be undertaken by Council; and,
- the resources which are to be made available to undertake such works and services.

In accordance with Section 44 of the Local Government Act, 1999, certain powers, functions and duties have been delegated to the Chief Executive Officer from the Council by resolution.

The CEO has in turn sub-delegated some of these powers, functions and duties to appropriate Council officers. Such delegations enable the effective and efficient operation of the Council administration. No delegations have been given to Section 41 Committees by the Council. The Council reviews delegations on an annual basis or as required due to legislation change.

Access to Council Documents

The Rural City of Murray Bridge has a range of registers and codes to assist with decision-making and to ensure the Council's activities are undertaken in an accountable, efficient, open and transparent manner. These documents are also available to the public.

Current Registers

- Authorised Person Appointments Register (S260)
- Building Upgrade Agreements Register (S13)
- By-laws Register (S252)
- Campaign Donations Register (S81)
- Community Land Register (S 207)
- Confidential Documents Register (S90)
- Declarations of Conflict of Interest Register (S74)
- Delegations Register (S44)
- Elected Member Training & Development Register (S80A)
- Elected Members Allowances & Benefits Register (S79)
- Fees & Charges Register (S132)
- Gift Register for Elected Members (R7)
- Gift Register for Staff (R8A)
- Informal Gatherings Register (R8AB)
- Policy & Strategic Document Register (Sch 5)
- Public Roads Register (S231)
- Register of Interest – Elected Members (S68)
- Register of Interest – Prescribed Officers (S116)
- Remuneration, Salaries & Benefits Register (S105)

Current Codes

- Elected Member Code of Conduct
- Employee Code of Conduct
- Volunteer Code of Conduct
- S41 Independent Committee Members Code of Conduct
- Access to Council and Committee meetings & Associated Documents Code of Practice

Current Strategic Documents and Policies

A listing of current Strategic Documents and policies can be obtained via Council's website <https://www.murraybridge.sa.gov.au/council/administration/council-documents>

Confidential Items

The Rural City of Murray Bridge is committed to the principals of open and accountable governance. Council also recognises that on occasions it may be necessary in the broader community interest to restrict public access to discussion and/or documents. During 2020-2021 the Council considered twenty four items in confidence in accordance with Section 90(2) and 91(7) of the Local Government Act, 1999.

The table below identifies the number of times a given provision under Section 90 (3) of the Local Government Act 1999 was utilised to exclude the public:

		2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
S90(3)(a)	Information relating to the unreasonable disclosure of personal affairs	6	9	5	9	14
S90(3)(b)	Information relating to commercial advantage activities	6	12	12	14	23
S90(3)(c)	Information relating to the revealing of a trade secret	0	0	1	0	0
S90(3)(d)	Information relating to commercial in confidence activities	6	5	8	6	7
S90(3)(g)	Information that must be considered in confidence in order to ensure that a breach of law or other legal obligation or duty	0	0	1	0	0
S90(3)(h)	Information incorporating legal advice	0	1	0	0	2
S90(3)(i)	Information relating to possible litigation	2	0	0	0	0
S90(3)(j)	Information relating to confidential information provided by Crown	0	1	0	0	2
S90(3)(k)	Information relating to tenders for the supply of goods & services	0	1	0	1	3
TOTAL		20	29	28	30	51
Number of Confidential Orders part released		9	17	17	15	12
Number of Confidential Orders fully released		0	0	0	0	39
Number of Confidential Orders fully retained		11	11	11	15	0
Number of reports released prior to 1 July 2019		11	5	2	1	0
Number of Reports originally considered in confidence		30	33	30	31	51

Council's confidential item register is reviewed on an on-going basis by the Chief Executive Officer; with an annual report to Council detailing reports released and recommendations for the continuation of confidentiality orders.

A listing of Confidential Orders is provided on Council's website www.murraybridge.sa.gov.au.

Review of Council's Decisions

As required by the Local Government Act 1999, Council has developed a Complaint Framework which incorporates which includes the review of decisions made by the Council or by administration under delegation. The Complaint Framework demonstrates Council's commitment to transparent decision making processes, providing a fair and objective procedure for the hearing of review of decisions and identifying areas for the improvement of services. There was no formal requests received to review a decision made by the Council or under delegation during 2020-2021.

Complaints to the Ombudsman

The SA Ombudsman is an independent authority that investigates complaints made against South Australian Government and Local Government agencies.

	2015-16	2016-2017	2017-2018	2018-2019	2019-20	2020-21
Formal Ombudsman Investigations requiring referral to Council	0	1	0	0	0	0

Conflict of Interest Declarations

In accordance with Section 74 of the Local Government Act 1999, Elected Members and staff are given the opportunity to declare an interest in a matter before the Council which is recorded in the Council minutes. Training on the new updated Conflict of Interest requirements has also been provided to all Elected Members. All Conflict of Interest Declarations are listed on Council's website.

Public Interest Disclosures

The Public Interest Disclosure Act 2018 (PID Act) came into operation on the 1 July 2019 replacing the Whistleblowers Protection Act 1993.

Key features of the Public Interest Disclosure regime can be summarised as follows:

Where an appropriate disclosure is made to a relevant authority (eg a Council) the informant will be protected from all liability, despite any duties of secrecy or confidentiality or any other restriction on disclosure (statutory otherwise) which would otherwise apply.

Relevant authorities have a duty to act promptly upon receipt of an appropriate disclosure to assess the information, decide what action (if any) to take, and notify the informant and the Office of the Public Integrity (OPI) of the outcome of that assessment.

If relevant authorities fail to act in the required timeframes, informants will be similarly protected from liability in relation to a subsequent disclosure of that information to a journalist or a Member of Parliament.

Penalties apply for disclosing the identity of an informant without the consent of the informant, for victimizing, or for hindering a person from making an appropriate disclosure.

Penalties apply for making a false or misleading disclosure.

The process for investigating and reporting information is detailed on Council's website and for staff through the Public Interest Disclosure Guideline.

Council Representation

In accordance with Section 12 of the Local Government Act 1999, Council commenced its Elector Representation Review in December 2019 through the appointments of its Chief Executive Officer as a suitably qualified person to undertake the Review. Council received and endorsed its Representation Review Final Report recommending no change to its current structure at its meeting on the 14 December 2020 for submission to the Electoral Commissioner of South Australia. Council were advised at its meeting on the 8 February 2021 that the Electoral Commissioner had certified that the Representation Review had been conducted appropriately and complied with requirements of S12 of the Local Government Act.

The current representation quota (1 April 2020) for the Rural City of Murray Bridge is 1625. This number does not include the Mayor.

For the purposes of this Representation Options Paper, comparisons are made with all other South Australian Councils categorised pursuant to the Australian Classification for Local Government, as a Rural Agricultural Council (very Large), Regional Centres and Councils within the Murraylands/Riverland area.

Council	Electors	Members	Representation Quota
Rural Agricultural Council (Very Large)			
Alexandrina	20830	12	1:1735
Barossa	17947	12	1:1495
Murray Bridge	14625	10	1:1462
Port Pirie	12881	10	1:1288
Victor Harbor	12463	10	1:1246
Copper Coast	11405	10	1:1140
Light Regional	10536	11	1:957
Berri Bamera	7330	9	1:814
Loxton Waikerie	8171	11	1:742
Yorke Peninsula	8878	12	1:739
Wattle Range	8471	12	1:705

Elected Members' Induction, Training & Development

Council's Elected Members' Induction, Training & Development Policy outlines Council's commitment to provide training and development activities for its Elected Members. It also recognises its responsibility to develop and adopt a policy for this purpose under Section 80A of the Local Government Act.

Elected Members had an extensive induction program upon election in 2018 and all Members have completed the mandatory training component.

Elected Members continue to receive regular informal updates on changes to legislation as it applies through regular briefings. They are also encouraged to attend various Local Government training sessions, seminars, conferences and on-line training programs. An amount of \$3,400 was spent on attendance at workshops and conferences (inclusive of registration fees, accommodation and travel costs).

The following activities were attended by elected members in 2020-21:

- Aged Care System
- Animal Management Plan
- Annual Business Planning & Budget
- Building Upgrade Finance
- CBD Parking
- CEO Performance Review
- China Sword Update
- Climate Emergency Planning
- Community Infrastructure Model
- Community Waste Water Systems
- Council Rate Modelling
- Covid 19 Public Health Emergency
- Economic Development
- Emergency Management
- Environment Management Plan & Climate Emergency Action Plan
- Environmental Volunteers Program
- Financial Management
- Future Trends in Economic Demography
- Local Government Association Annual General Meeting and Conference held in Adelaide
- Local Government Reform
- Long Term Financial Plan
- Murray and Mallee Local Government Association workshops
- Murray Darling Association workshops
- Planning & Design Code
- Planning Development & Infrastructure Act & Development Act Legislation
- Planning/development requirements
- Procurement
- Public Information Disclosure
- Rate Arrears Process
- Rating Policy
- RDA – Economic Development Overview
- Recycled Product Procurement
- Regional Development Australia Murraylands Riverland
- Regional Public Health Plan
- Representation Review
- S.C.A.M. 101 - Phriendly Phising Training
- Social Media
- Strategic Plan Overview
- Strategic Planning
- Strategic Risk Management Framework
- Volunteer Management
- Way Finding
- Youth Council Update

Freedom of Information Applications

The Chief Executive Officer is the Principal Officer under the Freedom of Information Act and is supported by the Executive Officer and Executive Assistant to the CEO and Mayor as Council's Accredited Freedom of Information Officers.

Council adopted a Freedom of Information Policy at its meeting on 10 April 2017. This Policy allows for the name of the applicant to be released during third party consultation unless there is a legal impediment not to do so. Council also endorsed the Fees and Charges applicable under the Act as set by Legislation.

A summary of Freedom of Information requests received and addressed by Council	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21
Applications Processed	1	8	10	8	12	10
Applications Determined	1	8	8	8	11	11
Full Release	1	3	3	6	4	6
Partial Release	0	4	2	1	6	4
Refused Access	0	1	3	1	1	1
Proceeded to Internal Review	0	4	2	0	0	0
Proceeded to External Review	0	1	1	0	1	0
Amendment to Personal Records	0	0	0	0	0	0

Enquiries or requests for information under the Freedom of Information Act should be forwarded to:

Freedom of Information Request Rural City of Murray Bridge

PO Box 421, MURRAY BRIDGE SA 5045

or council@murraybridge.sa.gov.au

A copy of the Annual Freedom of Information Report is attached at Appendix 10.

Community Land Management Plans

Under Section 193 of the Local Government Act 1999, all local government land owned by Council or under its care and control (excluding roads) is classified as community land.

Section 207 of the Act requires Council to develop and maintain a Community Land Register with Section 196 of the Act requiring Council to develop management plans for all community land.

Categories of community land are not specifically defined in the Act, but for the purposes of management, plans include areas that are set aside for community use or conservation purposes such as reserves, community, recreation and sporting facilities and natural areas.

Generic community land management plans are for natural areas, reserves, sports grounds, general community areas, business areas and culturally significant areas. Site specific management plans may be developed for certain parcels where a need is identified.

The Community Land Management Plans, Community Land Register and associated map books are accessible at the Local Government Centre Customer Service Counter and on Council's website.

In September 2020 Council endorsed the Widens Way Community Land Management Plan. Council also drafted and consulted on the Railway Precinct Historical Buildings Community Land Management Plan with the results to be heard in August 2021 and will be reported on in the 2021-22 Annual Report. No Community Land Management Plans were amended during 2020-2021.

National Competition Policy

Principles of competitive neutrality are designed to neutralise any net competitive advantage that a government or local government agency engaged in significant business activities would otherwise have, by virtue of its control by the government or local government, over private business operating in the same market.

Councils are required to identify their business activities and disclose those in Category One (annual gross operating income greater than \$2 million per year) and Category 2 (annual gross operating income less than \$2 million per year).

In 2019-20 the Rural City of Murray Bridge continued to operate the Lerwin Aged Care Facility a category one business activity.

The Adelaide Hills Region Waste Management Authority is a regional subsidiary coordinating waste management and recycling on behalf of four councils under section 43 of the Local Government Act 1999. There has been no commencement or cessation of significant business activities controlled by Council.

No complaints were received during the year with regard to Competitive Neutrality.

Competitive Tendering

In accordance with Section 49 of the Local Government Act 1999, Council has an approved Procurement Policy and Procurement and Financial Delegations Management Guidelines that establish criteria for competitive tendering and levels of financial delegations for staff. These documents provide a robust system ensuring Council's probity and statutory requirements are met. Council has no policies or by-laws which restrict competition.

To enhance the opportunities for business and industry to assist Council with its procurement requirements, Council acts impartially towards each offer with an emphasis on achieving "value for money" and quality goods and services at all times, whilst promoting market competitiveness through its quotation and tendering processes.

Circular Procurement

Circular Procurement is a Local government driven project to record and report on recycle content and practices. This project is focused on 4 key categories but is not limited to:

1. Office stationary / paper
2. Fixtures (e.g. street furniture, drinking fountain, planter boxes, bollards, fencing, decking, garden edging, playgrounds, wheel stops, speed humps, bins, fitness equipment, pipes and signage, office fixtures)
3. Road & construction materials (e.g. recycled asphalt, glass fines, plastic, rubble, rubber, toner)
4. Compost and other organic materials

A number of local government organisations have signed a Memorandum of Understanding to focus on more sustainable practices when it comes to the procurement of Goods/Services/Works in the above areas.

Review of recycled content of materials and processes through the procurement process will be tracked and reported. For 2020/2021 Murray Bridge has bought back 18 tonnes of plastic (or 8.5 rhinoceroses). For all recycled content materials Murray Bridge has bought back 7,726.96 tonnes or around 42 boeing 747



Local Goods and Services

Subject to the Competition Principles Agreement, the Rural City of Murray Bridge, with the aim of achieving a value for money outcome, will endeavour to, at its discretion and to the full extent permitted by law, support local and regional businesses by:

- promoting to local and regional businesses opportunities to supply to the Council;
- structuring the purchasing process to be accessible to all businesses;
- encouraging Aboriginal and Torres Strait suppliers to quote and tender;
- giving preference to Aboriginal and Torres Strait, local and regional businesses when all other commercial conditions are equal to ensure local employment opportunities and economic stability and/or growth;
- ensuring, where possible, that specifications and purchasing descriptions are not structured so as to potentially exclude local and regional suppliers and contractors; and considering economic and social inclusion elements such as employment creation and training opportunities.

Corporate Reporting Framework

The Rural City of Murray Bridge identifies financial and non-financial measures to ensure our performance can be assessed against stated objectives. Included in the regular schedule of reports are:

- monthly financial reports to Council;
- quarterly budget reviews to Council;
- quarterly financial management reports to the Audit Committee;
- regular reporting to the Audit Committee on key areas of financial planning, management, and performance, risk management, emergency management and business continuity;
- an Annual Report; and
- quarterly performance reporting to Council

	Monthly	Quarterly	Annually
Council	Financial Reporting	Budget Review	Annual Report
Audit Committee		Performance Reporting Financial Management Reporting	

Management and Staffing

Management and staff of the Rural City of Murray Bridge work for and on behalf of the community in response to the policies and directions set by Council's Elected Members.

The Chief Executive Officer is responsible for the overall administration of the Rural City of Murray Bridge and for ensuring policies; programs and services are delivered and implemented by staff.

At the end of June 2021 the Chief Executive Officer had an Executive Leadership Team comprising three General Managers. These senior managers are responsible for the organisational portfolios of Assets and Infrastructure, Community Development and Corporate Services. Managers are responsible for individual business units within each of the Portfolios.

Executive Leadership Team

Executive Leadership positions during the year were:

Michael Sedgman

Chief Executive Officer

Kristen Manson

General Manager Community Development

Heather Barclay

General Manager Assets & Infrastructure

Tim Vonderwall

General Manager Corporate Services

Salary packages for the four executive officers as at 30 June 2021 ranged from \$193,419 to \$280,742 including superannuation.

Portfolio Business Unit Managers

Staff holding positions as Business Unit Managers during 2020-21 were:

ASSETS AND INFRASTRUCTURE	COMMUNITY DEVELOPMENT	CORPORATE SERVICES
<p>Malcolm Downie Manager City Assets</p>	<p>Geoffrey Parsons Manager Development and Regulation</p>	<p>Brad Warncken Chief Finance Officer</p>
<p>Matt James Manager City Infrastructure (to 25/5/2021)</p>	<p>Reginald Budarick Manager Community Services</p>	<p>Martin Smallridge Manager Organisational Development</p>
	<p>LERWIN AGED CARE FACILITY Ruby Ash Manager Lerwin</p>	

Staff Overview

Details on staffing by Portfolio as at 30 June 2021 are shown below as full time equivalent numbers. The Contract staff figures shown below represent all RCMB contracted staff including management.

Staff by Portfolio	Ongoing		Contract		Total	
	2019-20	2020-21	2019-20	2020-21	2019-20	2020-21
Office of the CEO	3	1.8	1	1	4	2.8
Corporate Services	30.6	26.88	7.8	8.61	38.4	35.49
Community Development	32.9	32.03	9	12	41.9	44.03
Assets and Infrastructure	56.5	58.47	3	2	59.5	60.47
Lerwin Aged Care Facility	47.66	56.13	1	1	48.66	57.13
Totals	170.66	175.32	21.8	24.61	192.46	199.92

Gender is shown by headcount.

Staff by Portfolio	Male		Females		Total	
	2019-20	2020-21	2019-20	2020-21	2019-20	2020-21
Office of the CEO	1	1	3	2	4	3
Corporate Services	11	10	32	30	43	40
Community Development	18	20	32	34	50	54
Assets and Infrastructure	50	48	10	13	60	61
Lerwin Aged Care Facility	5	8	75	88	80	96
Totals	85	87	152	167	237	254

Development and Training

The Rural City of Murray Bridge provides training and development opportunities for its staff to ensure the successful implementation of organisational change and continuous improvement, to meet changing legislative requirements, to maximize the use of technology and enable staff to develop and pursue their career within our organisation.

We utilise both in-house and external training programs to ensure the skills and knowledge for various trades, professions and roles are maintained and to ensure staff can deliver the required projects, programs and operational activities.

We provide support to staff who are undertaking tertiary studies relevant to their current position or a field aligned with local government. This support includes allowing staff to attend lectures during working hours or by reimbursing a percentage of their fees upon successful completion of a subject.

Employee Well-Being

The healthy lifestyle program

In conjunction with the Corporate Health Group (CHG) and the Local Government Association Workers Compensation Scheme, council continued to offer staff the opportunity to improve their health and well-being.

Skin cancer screenings, health checks as well as information and resources to improve health and well-being were delivered over the year.

- All 50 allocations for skin cancer screenings were filled
- 50 Comprehensive health checks were completed
- Introduction of a new program focused on Men's Health week
- 131 flu vaccinations were administered to workers

EEO Statement

The Rural City of Murray Bridge is an Equal Employment Opportunities employer and reflects this in all relevant policies, documents and procedures.

APPENDICES

General Purpose Financial Statements for the year ending 30 June 2021

The Rural City of Murray Bridge

GENERAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2021



General Purpose Financial Statements

for the year ended 30 June 2021

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General Purpose Financial Statements

for the year ended 30 June 2021

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2021 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Michael Sedgman
Chief Executive Officer

11 October 2021



Brenton Lewis
Mayor

11 October 2021

The Rural City of Murray Bridge

General Purpose Financial Statements

for the year ended 30 June 2021

Understanding Council's Financial Statements

Introduction

Each year, individual Local Governments across South Australia are required to present a set of audited Financial Statements to their Council and Community.

About the Certification of Financial Statements

The Financial Statements must be certified by the Chief Executive Officer and Mayor as "presenting a true & fair view" of the Council's financial results for the year and ensuring both responsibility for and ownership of the Financial Statements across Council.

What you will find in the Statements

The Financial Statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2021.

The format of the Financial Statements is standard across all South Australian Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and the requirements as set down in the South Australia Model Financial Statements.

The Financial Statements incorporate 4 "primary" financial statements:

- 1. A Statement of Comprehensive Income**
A summary of Council's financial performance for the year, listing all income & expenses.
- 2. A Balance Sheet**
A 30 June snapshot of Council's financial position including its assets & liabilities.
- 3. A Statement of Changes in Equity**
The overall change for the year (in dollars) of Council's "net wealth".
- 4. A Statement of Cash Flows**
Indicates where Council's cash came from and where it was spent.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the 4 Primary Financial Statements.

About the Auditor's Reports

Council's Financial Statements are required to be audited by external accountants (that generally specialize in Local Government).

In South Australia, the Auditor provides an audit report, with an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

About the Independence Certificates

Council's Financial Statements are also required to include signed Certificates by both the Council and the Auditors that the Council's Auditor has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

Who uses the Financial Statements?

The Financial Statements are publicly available documents and are used by (but not limited to) Councillors, Residents and Ratepayers, Employees, Suppliers, Contractors, Customers, the Local Government Association of South Australia, the SA Local Government Grants Commission, and Financiers including Banks and other Financial Institutions.

Under the *Local Government Act 1999* the Financial Statements must be made available at the principal office of the Council and on Council's website.

Statement of Comprehensive Income

for the year ended 30 June 2021

\$ '000	Notes	2021	2020
Income			
Rates	2a	27,094	26,371
Statutory Charges	2b	705	779
User Charges	2c	2,288	2,122
Grants, Subsidies and Contributions	2g	9,294	8,896
Investment Income	2d	32	138
Reimbursements	2e	3,559	423
Other income	2f	418	461
Net Gain - Equity Accounted Council Businesses	19(a)	435	28
Total Income		<u>43,825</u>	<u>39,218</u>
Expenses			
Employee costs	3a	18,527	17,246
Materials, Contracts and Other Expenses	3b	17,244	14,254
Depreciation, Amortisation and Impairment	3c	7,659	7,364
Finance Costs	3d	231	164
Total Expenses		<u>43,661</u>	<u>39,028</u>
Operating Surplus / (Deficit)		<u>164</u>	<u>190</u>
Physical Resources Received Free of Charge	2i	690	766
Asset Disposal & Fair Value Adjustments	4	(1,824)	(1,425)
Amounts Received Specifically for New or Upgraded Assets	2g	9,948	4,465
Net Surplus / (Deficit)		<u>8,978</u>	<u>3,996</u>
Other Comprehensive Income			
Amounts which will not be reclassified subsequently to operating result			
Changes in Revaluation Surplus - I, PP&E	9	10,836	(121)
Impairment (Expense) / Recoupments Offset to Asset Revaluation Reserve	9	-	(27)
Total Amounts which will not be reclassified subsequently to operating result		<u>10,836</u>	<u>(148)</u>
Total Other Comprehensive Income		<u>10,836</u>	<u>(148)</u>
Total Comprehensive Income		<u>19,814</u>	<u>3,848</u>

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Financial Position

as at 30 June 2021

\$ '000	Notes	2021	2020
ASSETS			
Current assets			
Cash & Cash Equivalent Assets	5a	3,735	5,518
Trade & Other Receivables	5b	2,430	3,825
Inventories	5c	665	466
Non-Current Assets Held for Sale	20	571	571
Total current assets		<u>7,401</u>	<u>10,380</u>
Non-current assets			
Equity Accounted Investments in Council Businesses	6a	520	85
Other Non-Current Assets	6b	6,719	8,015
Infrastructure, Property, Plant & Equipment	7a(i)	334,351	300,941
Total non-current assets		<u>341,590</u>	<u>309,041</u>
TOTAL ASSETS		<u>348,991</u>	<u>319,421</u>
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	13,193	13,807
Borrowings	8b	3,518	3,647
Provisions	8c	4,067	3,774
Total Current Liabilities		<u>20,778</u>	<u>21,228</u>
Non-Current Liabilities			
Borrowings	8b	10,819	521
Provisions	8c	635	727
Total Non-Current Liabilities		<u>11,454</u>	<u>1,248</u>
TOTAL LIABILITIES		<u>32,232</u>	<u>22,476</u>
Net Assets		<u>316,759</u>	<u>296,945</u>
EQUITY			
Accumulated surplus		113,633	104,655
Asset revaluation reserves	9	203,126	192,290
Total Council Equity		<u>316,759</u>	<u>296,945</u>
Total Equity		<u>316,759</u>	<u>296,945</u>

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

for the year ended 30 June 2021

\$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Total equity
2021				
Balance at the end of previous reporting period		104,655	192,290	296,945
Restated opening balance		104,655	192,290	296,945
Net Surplus / (Deficit) for Year		8,978	–	8,978
Other Comprehensive Income				
- Gain (Loss) on Revaluation of I,PP&E	7a	–	10,836	10,836
Other comprehensive income		–	10,836	10,836
Total comprehensive income		8,978	10,836	19,814
Balance at the end of period		113,633	203,126	316,759
2020				
Balance at the end of previous reporting period		101,035	192,438	293,473
Adjustments (due to compliance with revised Accounting Standards) - not retrospective	24b	(376)	–	(376)
Restated opening balance		100,659	192,438	293,097
Net Surplus / (Deficit) for Year		3,996	–	3,996
Other Comprehensive Income				
- Gain (Loss) on Revaluation of I,PP&E	7a	–	(121)	(121)
- IPP&E Impairment (Expense) / Recoupments Offset to ARR	7a	–	(27)	(27)
Other comprehensive income		–	(148)	(148)
Total comprehensive income		3,996	(148)	3,848
Balance at the end of period		104,655	192,290	296,945

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

for the year ended 30 June 2021

\$ '000	Notes	2021	2020
Cash flows from operating activities			
<u>Receipts</u>			
Operating Receipts		43,570	42,259
Investment Receipts		32	138
<u>Payments</u>			
Operating Payments to Suppliers and Employees		(37,726)	(31,405)
Finance Payments		(230)	(164)
Net cash provided by (or used in) Operating Activities	11b	<u>5,646</u>	<u>10,828</u>
Cash flows from investing activities			
Amounts Received Specifically for New/Upgraded Assets		9,948	4,465
Sale of Replaced Assets		335	389
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(7,643)	(9,774)
Expenditure on New/Upgraded Assets		(22,763)	(10,209)
Net cash provided (or used in) investing activities		<u>(20,123)</u>	<u>(15,129)</u>
Cash flows from financing activities			
<u>Receipts</u>			
Proceeds from Borrowings		11,379	2,780
Proceeds from Aged Care Facility Deposits		4,167	1,935
<u>Payments</u>			
Repayments of Borrowings		(1,210)	(1,094)
Repayment of Aged Care Facility Deposits		(1,642)	(2,387)
Net Cash provided by (or used in) Financing Activities		<u>12,694</u>	<u>1,234</u>
Net Increase (Decrease) in Cash Held		<u>(1,783)</u>	<u>(3,067)</u>
plus: Cash & Cash Equivalents at beginning of period		5,518	8,585
Cash and cash equivalents held at end of period	11a	<u>3,735</u>	<u>5,518</u>
Additional Information:			
Total Cash, Cash Equivalents & Investments		<u>3,735</u>	<u>5,518</u>

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Notes to and forming part of the Principal Financial Statements
for the year ended 30 June 2021

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The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 11 October 2021.

1.2 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

(2) The Local Government Reporting Entity

The Rural City of Murray Bridge is incorporated under the South Australian Local Government Act 1999 and has its principal place of business at 2 Seventh Street, Murray Bridge SA 5253. These consolidated financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

The principal activities and entities conducted other than in the Council's own name that have been included in these consolidated financial statements are:

1. Lerwin Nursing Home

Other entities in which Council has an interest but does not control are reported in Note 19.

(3) Income Recognition

The Council recognises revenue under *AASB 1058 Income of Not-for-Profit Entities* (AASB 1058) or *AASB 15 Revenue from Contracts with Customers* (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

In recent years the payment of untied grants (financial assistance grants / local roads / supplementary grants) has varied from the annual allocation as shown in the table below:

The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies (continued)

	Cash Payment Received	Annual Allocation	Difference
2018/19	\$4.836m	\$4.369m	+ \$0.469m
2019/20	\$3.990m	\$4.174m	- \$0.184m
2020/21	\$3.961m	\$4.200m	- \$0.240m

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

(4) Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

(5) Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

5.1 Real Estate Assets Developments

Real Estate Assets developments have been classified as Inventory in accordance with AASB 102 and are valued at the lower of cost or net realisable value. Cost includes the costs of acquisition, development, borrowing and other costs incurred on financing of that acquisition and up to the time of sale. Any amount by which cost exceeds the net realisable value has been recognised as an expense.

Revenues arising from the sale of property are recognised in the operating statement when settlement is completed.

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

5.2 Other Real Estate Held for Resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies (continued)

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred.

(6) Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Buildings	\$10,000
Infrastructure	\$10,000
Plant & Vehicles	\$5,000
Equipment	\$5,000
Furniture & Fittings	\$5,000
Other - Artworks	\$5,000
Land	\$1

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Equipment	5 to 10 years
Office Furniture	10 to 20 years

continued on next page ...

The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies (continued)

Vehicles and Road-making Equip	5 to 10 years
Other Plant & Equipment	5 to 20 years

Building & Other Structures

Buildings – masonry	50 to 130 years
Buildings – other construction	45 to 100 years
Park Structures – masonry	50 to 100 years
Park Structures – other construction	25 to 80 years
Playground equipment	10 to 60 years
Benches, seats, etc	10 to 25 years

Infrastructure

Sealed Roads – Surface	22 to 50 years
Sealed Roads – Structure	80 years
Unsealed Roads	20 to 40 years
Bridges – Concrete	100 years
Paving & Footpaths	20 to 50 years
Drains	30 to 100 years
Culverts	70 to 100 years
Dams and Reservoirs	80 to 100 years
Reticulation Pipes – PVC	70 to 100 years
Reticulation Pipes – other	25 to 75 years
Pumps & Telemetry	10 to 25 years

Other Assets

Library Books	10 years
Artworks	indefinite

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

(7) Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies (continued)

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(8) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

(9) Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate 6.9% (2020, 5.9%)

Weighted avg. settlement period 0.59 years (2020, 0.64 years)

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

(10) Leases

Accounting policy applicable from 01 July 2019

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

11.1 Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) Right-of-Use-Assets

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset.

ii) Lease Liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies (continued)

iii) Short-term leases and leases of low-value assets

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

(11) Equity Accounted Council Businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

(12) GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(13) New accounting standards and UIG interpretations

The Council applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2020. New standards and amendments relevant to the Council are listed below. The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Amendments to AASB 101 and AASB 108 Definition of Material

The amendments provide a new definition of material that states, "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity." The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. These amendments had no impact on the financial statements of, nor is there expected to be any future impact to the Council.

Amendments to AASB 16 Covid-19 Related Rent Concessions

In 2020, the AASB issued AASB 2020-4, Amendments to AASBs - Covid-19-Related Rent Concessions. The amendments provide relief to lessees from applying AASB 16 guidance on lease modification accounting for rent concessions arising as a direct consequence of the Covid-19 pandemic. As a practical expedient, a lessee may elect not to assess whether a Covid-19 related rent concession from a lessor is a lease modification. A lessee that makes this election accounts for any change in lease payments resulting from the Covid-19 related rent concession the same way it would account for the change under IFRS 16, if the change were not a lease modification. The amendment applies to annual reporting periods beginning on or after 1 June 2020. This amendment had no impact on the consolidated financial statements of the Group.

Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2021, these standards have not been adopted by Council and will be included in the financial statements on their effective date. Where the standard is expected to have a significant impact for Council then further information has been provided in this note.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these illustrative statements that could be applicable to Councils.

Effective for NFP annual reporting periods beginning on or after 1 January 2022

- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments
- AASB 2014-10 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (amended by AASB 2015-10 and AASB 2017-5)

Notes to the Financial Statements

for the year ended 30 June 2021

Note 1. Summary of Significant Accounting Policies (continued)

Effective for NFP annual reporting periods beginning on or after 1 January 2023

- AASB 2020-1 Amendments to Australian Accounting Standards – Classification of Liabilities as Current or Non-Current and associated standards.

(14) Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

(15) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Notes to the Financial Statements

for the year ended 30 June 2021

Note 2. Income

\$ '000	2021	2020
(a) Rates		
General Rates		
General Rates	25,436	24,646
Less: Mandatory Rebates	(927)	(845)
Total General Rates	24,509	23,801
Other Rates (Including Service Charges)		
Natural Resource Management Levy	793	771
Waste Collection	1,391	1,341
Water Supply	6	5
Community Wastewater Management Systems	169	164
Total Other Rates (Including Service Charges)	2,359	2,281
Other Charges		
Penalties for Late Payment	149	181
Legal & Other Costs Recovered	77	108
Total Other Charges	226	289
Total Rates	27,094	26,371
(b) Statutory Charges		
Development Act Fees	362	485
Town Planning Fees	47	37
Health & Septic Tank Inspection Fees	47	26
Animal Registration Fees & Fines	189	178
Parking Fines / Expiation Fees	60	53
Total Statutory Charges	705	779
(c) User Charges		
Cemetery/Crematoria Fees	148	132
Admission Charges - Pools	146	154
Nursing Home Fees	1,550	1,393
Hall & Equipment Hire	55	61
Property Lease	181	160
Sundry	88	127
HACC Home Help	40	55
Other	80	40
Total User Charges	2,288	2,122

The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 2. Income (continued)

\$ '000	2021	2020
(d) Investment Income		
Interest on Investments		
- Local Government Finance Authority	32	79
- Banks & Other	-	59
<u>Total Investment Income</u>	<u>32</u>	<u>138</u>
(e) Reimbursements		
Private Works	3,291	117
Dog Control	5	4
Immunisation	24	12
Energy Fuel Schemes	16	110
LGA Special Distributions	37	53
Trainees	2	15
Events	-	1
Other	184	111
<u>Total Reimbursements</u>	<u>3,559</u>	<u>423</u>
(f) Other income		
Insurance & Other Recoupments - Infrastructure, IPP&E	18	60
Rebates Received	318	294
Sundry	15	44
Art Gallery sales	31	25
Donations	24	24
Visitor Information Centre sales	12	14
<u>Total Other income</u>	<u>418</u>	<u>461</u>
(g) Grants, Subsidies, Contributions		
Amounts Received Specifically for New or Upgraded Assets	9,948	4,465
Total Amounts Received Specifically for New or Upgraded Assets	<u>9,948</u>	<u>4,465</u>
Other Grants, Subsidies and Contributions	760	1,110
Home and Community Care Grant	16	18
Library and Communications	75	73
Lerwin Nursing Home (Medicare)	4,482	3,705
Individually Significant Item - Additional Grants Commission Payment (refer below)	3,961	3,990
Total Other Grants, Subsidies and Contributions	<u>9,294</u>	<u>8,896</u>
<u>Total Grants, Subsidies, Contributions</u>	<u>19,242</u>	<u>13,361</u>

The functions to which these grants relate are shown in Note 12.

Notes to the Financial Statements

for the year ended 30 June 2021

Note 2. Income (continued)

\$ '000	2021	2020
(i) Sources of grants		
Commonwealth Government	9,027	6,416
State Government	9,761	6,564
Other	454	381
Total	19,242	13,361
(ii) Individually Significant Items		
Grant Commission (FAG) Grant Recognised as Income	3,961	3,990
(h) Conditions over Grants & Contributions		
Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:		
Unexpended at the close of the previous reporting period	2,213	3,166
Less:		
<i>Expended during the current period from revenues recognised in previous reporting periods</i>		
Regional Study Hub	(125)	(294)
Lerwin Expansion	–	(375)
FAG	(2,088)	(2,497)
Subtotal	(2,213)	(3,166)
Plus:		
<i>Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
Regional Study Hub	100	125
FAG	2,090	2,088
Subtotal	2,190	2,213
Unexpended at the close of this reporting period	2,190	2,213
Net increase (decrease) in assets subject to conditions in the current reporting period	(23)	(953)
(i) Physical Resources Received Free of Charge		
Library Materials	63	62
Roads, Bridges & Footpaths	466	658
Buildings	–	12
Road Signage	161	34
Total Physical Resources Received Free of Charge	690	766

Notes to the Financial Statements

for the year ended 30 June 2021

Note 3. Expenses

\$ '000	Notes	2021	2020
(a) Employee costs			
Salaries and Wages		14,154	13,251
Employee Leave Expense		1,846	1,691
Superannuation - Defined Contribution Plan Contributions	18	1,359	1,225
Superannuation - Defined Benefit Plan Contributions	18	211	227
Workers' Compensation Insurance		784	727
Other Employee Related Costs		481	344
Less: Capitalised and Distributed Costs		(308)	(219)
<u>Total Operating Employee Costs</u>		<u>18,527</u>	<u>17,246</u>
Total Number of Employees (full time equivalent at end of reporting period)		200	192
(b) Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration			
- Auditing the Financial Reports		30	30
Bad and Doubtful Debts		2	(1)
Elected Members' Expenses		264	268
Election Expenses		7	6
<u>Subtotal - Prescribed Expenses</u>		<u>303</u>	<u>303</u>
(ii) Other Materials, Contracts and Expenses			
Contractors		9,588	6,797
Energy		901	940
Maintenance		185	200
Legal Expenses		321	492
Levies Paid to Government - NRM levy		793	772
Levies - Other		404	323
Professional Services		916	590
Sundry		420	420
Donations and Sponsorships		519	582
Materials		958	1,167
Insurance		489	472
Software Expenses		768	691
Training		162	122
Membership & Subscriptions		318	304
Water		180	271
Advertising		97	66
Internet and Telephone		222	144
Other		234	247
Less: Capitalised and Distributed Costs		(534)	(649)
<u>Subtotal - Other Material, Contracts & Expenses</u>		<u>16,941</u>	<u>13,951</u>
<u>Total Materials, Contracts and Other Expenses</u>		<u>17,244</u>	<u>14,254</u>

Notes to the Financial Statements

for the year ended 30 June 2021

Note 3. Expenses (continued)

\$ '000	2021	2020
(c) Depreciation, Amortisation and Impairment		
(i) Depreciation and Amortisation		
Buildings	886	855
Infrastructure	5,764	5,489
Furniture & Fittings	178	214
Plant & Vehicles	751	617
Other Assets	80	189
Subtotal	7,659	7,364
<u>Total Depreciation, Amortisation and Impairment</u>	<u>7,659</u>	<u>7,364</u>
(d) Finance Costs		
Interest on Overdraft and Short-Term Drawdown	24	3
Interest on Loans	207	161
<u>Total Finance Costs</u>	<u>231</u>	<u>164</u>

Note 4. Asset Disposal & Fair Value Adjustments

\$ '000	2021	2020
Infrastructure, Property, Plant & Equipment		
(i) Assets Renewed or Directly Replaced		
Proceeds from Disposal	335	389
Less: Carrying Amount of Assets Sold	(2,159)	(1,784)
Gain (Loss) on Disposal	(1,824)	(1,395)
(ii) Assets Surplus to Requirements		
Less: Carrying Amount of Assets Sold	-	(30)
Gain (Loss) on Disposal	-	(30)
<u>Net Gain (Loss) on Disposal or Revaluation of Assets</u>	<u>(1,824)</u>	<u>(1,425)</u>

Notes to the Financial Statements

for the year ended 30 June 2021

Note 5. Current Assets

\$ '000	2021	2020
(a) Cash & Cash Equivalent Assets		
Cash on Hand at Bank	129	443
Deposits at Call	3,512	1,780
Council Term Deposits	94	758
Lerwin Term Deposits	–	2,537
<u>Total Cash & Cash Equivalent Assets</u>	<u>3,735</u>	<u>5,518</u>

(b) Trade & Other Receivables

Rates - General & Other	1,360	1,720
Accrued Revenues	2	683
Debtors - General	596	791
GST Recoupment	26	201
Prepayments	487	469
Subtotal	<u>2,471</u>	<u>3,864</u>
Less: Allowance for Doubtful Debts	(41)	(39)
<u>Total Trade & Other Receivables</u>	<u>2,430</u>	<u>3,825</u>

(c) Inventories

Stores & Materials	665	466
<u>Total Inventories</u>	<u>665</u>	<u>466</u>

Note 6. Non-Current Assets

\$ '000	Notes	2021	2020
(a) Equity Accounted Investments in Council Businesses			
Adelaide Hills Region Waste Management Authority	19	520	85
<u>Total Equity Accounted Investments in Council Businesses</u>		<u>520</u>	<u>85</u>

(b) Other Non-Current Assets

Other			
Capital Works-in-Progress		6,719	8,015
Total Other		<u>6,719</u>	<u>8,015</u>
<u>Total Other Non-Current Assets</u>		<u>6,719</u>	<u>8,015</u>

Notes to the Financial Statements
for the year ended 30 June 2021

Note 7. Infrastructure, Property, Plant & Equipment & Investment Property

(a(i)) Infrastructure, Property, Plant & Equipment

\$ '000	Fair Value Level	as at 30/06/20				Asset movements during the reporting period							as at 30/06/21			
		At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Asset Additions New / Upgrade	Asset Additions Renewals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	Adjustments & Transfers	Gifted/Found Assets	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount
Land - Community	3	20,904	302	–	21,206	607	–	–	–	–	–	–	20,904	909	–	21,813
Land - Other	2	14,268	–	–	14,268	–	–	–	–	–	–	–	14,268	–	–	14,268
Buildings - Replacement	3	54,324	3,247	(20,019)	37,552	11,216	1,275	(273)	(816)	–	–	–	54,355	15,738	(21,137)	48,956
Buildings - Market Value	2	3,590	66	(413)	3,243	–	–	–	(70)	–	–	–	3,106	66	–	3,172
Infrastructure		262,041	42,375	(89,462)	214,954	11,219	5,356	(1,680)	(5,764)	(5)	626	10,836	271,822	58,949	(95,230)	235,541
Furniture & Fittings		–	6,524	(3,132)	3,392	139	–	–	(178)	–	–	–	–	6,663	(3,310)	3,353
Plant & Vehicles		–	10,869	(5,044)	5,825	1,047	791	(207)	(751)	5	–	–	–	11,881	(5,171)	6,710
Other Assets		–	2,609	(2,108)	501	116	–	–	(80)	–	–	–	–	2,725	(2,187)	538
Total Infrastructure, Property, Plant & Equipment		355,127	65,992	(120,178)	300,941	24,344	7,422	(2,160)	(7,659)	–	626	10,836	364,455	96,931	(127,035)	334,351

The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 7. Infrastructure, Property, Plant & Equipment & Investment Property (continued)

(b) Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.D5 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

Highest and best use - For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land. Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 7. Infrastructure, Property, Plant & Equipment & Investment Property (continued)

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Land & Land Improvements

- Basis of valuation: Market Value
- Date of valuation: 30 June 2017
- Date Adopted: 1 July 2017
- Valuer: Office of the Valuer General

Buildings

- Basis of valuation: Market Value / Written down current replacement cost
- Date of valuation: 30 June 2014
- Valuer: Lachlan Black, Manager of Valuations, APV

In 2020/21 Council had a revaluation completed based on Market Value, reflecting a Value of \$15.57m for buildings excluding Lerwin, based on Remaining Economic Life Principle. This valuation is \$18.8m less than the current WDV of the building assets excluding Lerwin. This valuation has not been adopted due to the impact of Crown and Community Land that many of Councils buildings are situated on, and the question of the existence of a observable market due to these restrictions.

In 2021/22 Council is committed to completing a priority piece of work that will include a combined Land and Buildings Revaluation to ensure the most accurate valuation is reflected within Councils Financial Statements.

Infrastructure

Roads, Kerb and Gutter, Footpaths

- Basis of valuation: Written down current replacement cost
- Date of valuation: 01 July 2018
- Valuer: Assetic.

Stormwater Drainage

- Basis of valuation: Written down current replacement cost
- Date of valuation: 1 July 2020
- Valuer: Asset Engineering

Structures, Bridges, Car Parks

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2014 (Structures/Bridges) / 1 July 2014 (Carparks)
- Valuer: Council Valuation.

Kerb & Footpath Unit Rate Correction

- Date of valuation: 01 July 2018.
- Valuer: Assetic.

Water & Wastewater Useful Life & Unit Rate Correction

- Date of valuation: 01 July 2016.
- Valuer: Council Valuation.

As explained in Note 1 - Significant Accounting Policies; Plant & Vehicles, Equipment and Other Assets are currently held at cost whereas historically the opening balances were determined by a valuation based both on Fair Value (Plant & Vehicles) and written down current replacement cost (Furniture & Fittings and Other Assets). These balances have been used as a proxy for cost.

Notes to the Financial Statements

for the year ended 30 June 2021

Note 8. Liabilities

\$ '000	2021 Current	2021 Non Current	2020 Current	2020 Non Current
(a) Trade and Other Payables				
Goods & Services	3,346	–	5,613	–
Payments Received in Advance	1,776	–	2,426	–
Accrued Expenses - Employee Entitlements	283	–	216	–
Accrued Expenses - Finance Costs	26	–	25	–
Accrued Expenses - Other	304	–	318	–
Lerwin Residential Accommodation Deposits	7,458	–	5,209	–
<u>TOTAL Trade and Other Payables</u>	<u>13,193</u>	<u>–</u>	<u>13,807</u>	<u>–</u>

(b) Borrowings

Loans	3,518	10,819	3,647	521
<u>TOTAL Borrowings</u>	<u>3,518</u>	<u>10,819</u>	<u>3,647</u>	<u>521</u>

All interest bearing liabilities are secured over the future revenues of the Council

(c) Provisions

Employee Entitlements (including oncosts)	4,067	635	3,774	727
<u>TOTAL Provisions</u>	<u>4,067</u>	<u>635</u>	<u>3,774</u>	<u>727</u>

Notes to the Financial Statements

for the year ended 30 June 2021

Note 9. Reserves

\$ '000	as at 30/06/20		Transfers	Impairments	as at 30/06/21	
	Opening Balance	Increments (Decrements)			Closing Balance	
Asset Revaluation Reserve						
Land - Community	21,959	–	–	–	–	21,959
Land - Other	3,190	–	–	–	–	3,190
Buildings	31,048	–	–	–	–	31,048
Infrastructure	133,219	10,836	–	–	–	144,055
Furniture & Fittings	664	–	–	–	–	664
Plant & Vehicles	2,121	–	–	–	–	2,121
JV's / Associates - Other Comprehensive Income	89	–	–	–	–	89
Total Asset Revaluation Reserve	192,290	10,836	–	–	–	203,126
Comparatives	192,438	(121)	–	(27)		192,290

PURPOSES OF RESERVES

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Notes to the Financial Statements

for the year ended 30 June 2021

Note 10. Assets Subject to Restrictions

\$ '000	2021	2020
<p>The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.</p>		
Cash & Financial Assets		
Open Space Contributions	–	127
Developer Contributions	–	152
Zsolt Telkesi Scholarship	56	66
Lerwin Bequest	8	5
Carparking Contributions	28	28
Lerwin Resident Deposits	3,409	3,968
Futures Fund	94	758
Total Cash & Financial Assets	3,595	5,104
Total Assets Subject to Externally Imposed Restrictions	3,595	5,104
The following liabilities, included in Note 8, may be discharged from restricted assets in the first instance:		
Open Space Contributions	127	127
Developer Contributions	162	152
Lerwin Bequest	8	5
Carparking Contributions	28	28
Zsolt Telkesi Scholarship	56	66
Lerwin Resident Deposits	7,458	5,209
Futures Fund	94	758
Total	7,933	6,345

Notes to the Financial Statements

for the year ended 30 June 2021

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2021	2020
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(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Balance Sheet as follows:

Total Cash & Equivalent Assets	5	3,735	5,518
Balances per Statement of Cash Flows		3,735	5,518

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus/(Deficit)		8,978	3,996
Non-Cash Items in Income Statements			
Depreciation, Amortisation & Impairment		7,659	7,364
Equity Movements in Equity Accounted Investments (Increase)/Decrease		(435)	(28)
Non-Cash Asset Acquisitions		(690)	(766)
Grants for capital acquisitions treated as Investing Activity		(9,948)	(4,465)
Net (Gain) Loss on Disposals		1,824	1,425
		7,388	7,526
Add (Less): Changes in Net Current Assets			
Net (Increase)/Decrease in Receivables		1,117	(798)
Change in Allowances for Under-Recovery of Receivables		(2)	2
Net (Increase)/Decrease in Inventories		(199)	(110)
Net (Increase)/Decrease in Other Assets		4	(4)
Net Increase/(Decrease) in Trade & Other Payables		(2,863)	3,543
Net Increase/(Decrease) in Unpaid Employee Benefits		201	669
Net Cash provided by (or used in) operations		5,646	10,828

\$ '000	Notes	2021	2020
---------	-------	------	------

(c) Non-Cash Financing and Investing Activities

Acquisition of assets by means of:

Physical Resources Received Free of Charge	2i	690	766
Amounts recognised in Income Statement		690	766
Total Non-Cash Financing and Investing Activities		690	766

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards		50	50
LGFA Cash Advance Debenture Facility		9,000	5,000

Notes to the Financial Statements
for the year ended 30 June 2021

Note 12(a). Functions

Income, Expenses and Assets have been directly attributed to the following Functions / Activities.
Details of these Functions/Activities are provided in Note 12(b).

\$ '000	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Functions/Activities										
Business Undertakings	–	–	–	–	–	–	–	–	348,991	319,421
Administration	30,448	30,206	17,960	17,684	12,488	12,522	3,961	4,012	–	–
Transport & Communication	3,290	49	5,865	2,721	(2,575)	(2,672)	–	–	–	–
Public Order and Safety	326	277	567	496	(241)	(219)	–	–	–	–
Health	77	38	284	246	(207)	(208)	5	–	–	–
Social Security and Welfare	6,917	5,980	8,920	8,221	(2,003)	(2,241)	5,099	4,370	–	–
Housing and Community Amenities	2,190	1,834	2,664	2,418	(474)	(584)	–	–	–	–
Protection of Environment	116	111	1,164	953	(1,048)	(842)	38	72	–	–
Sport and Recreation	417	707	4,904	4,823	(4,487)	(4,116)	161	442	–	–
Economic Affairs	44	16	1,333	1,466	(1,289)	(1,450)	30	–	–	–
Total Functions/Activities	43,825	39,218	43,661	39,028	164	190	9,294	8,896	348,991	319,421

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 12(b). Components of Functions

The activities relating to Council functions are as follows:

ADMINISTRATION

Governance, Administration, elected members, accounting/finance, payroll, human resources, information technology, rates administration, records management, customer service.

TRANSPORT AND COMMUNICATION

Urban roads, sealed rural roads, unsealed rural roads, bridges, footpaths, parking areas, bus shelters and service, street lighting.

PROTECTION OF THE ENVIRONMENT

Agricultural services, landcare, waste management, recycling, transfer stations, Natural Resources Management Levy.

PUBLIC ORDER AND SAFETY

Fire protection, animal control, enforcement of local government regulations, emergency services.

HEALTH

Administration and inspection, immunisations, food control, noxious plants.

SOCIAL SECURITY AND WELFARE

Administration, youth services, aged and disabled, other community services.

HOUSING AND COMMUNITY AMENITIES

Housing, town planning, domestic waste management services, other waste management services, other waste, management services, street cleaning, other sanitation and garbage, urban stormwater drainage, environmental.

SPORT AND RECREATION

Public libraries, museums, art galleries, community centres, public halls, other cultural services, swimming pools, sporting grounds, parks and gardens, other sport and recreation.

ECONOMIC AFFAIRS

Tourism and area promotion, real estate developments, other business undertakings

The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 13. Financial Instruments

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Terms & Conditions:

Deposits are returning fixed interest rates between 0.10% and 0.30% (2020: 0.35% and 0.45%). Short term deposits have an average maturity of 90 days and an average interest rate of 0.30% (2020: 90 days and 0.65%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables - Rates & Associated Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 5.20% (2020: 6.35%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Fees & Other Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Other Levels of Government

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Liabilities - Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Notes to the Financial Statements

for the year ended 30 June 2021

Note 13. Financial Instruments (continued)

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Liabilities - Retirement Home Contributions

Accounting Policy:

To avoid inconvenience when complying with the separate audit requirements imposed by the relevant legislation, amounts are carried at nominal values.

Terms & Conditions:

Pursuant to Commonwealth legislation certain intending residents are required to contribute amounts on an interest free basis. The amounts are subject to certain deductions as prescribed by the legislation, the balance being repaid on termination of tenancy.

Carrying Amount:

Approximates fair value for short tenancies; may be non-materially overstated for longer tenancies.

Liabilities - Interest Bearing Borrowings

Accounting Policy:

Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

Terms & Conditions:

Secured over future revenues, borrowings are repayable (describe basis); interest is charged at fixed (or variable - describe) rates between **1.3%** and **4.8%** (2020: **4.8%** and **6.75%**).

Carrying Amount:

Approximates fair value.

Liabilities - Leases

Accounting Policy:

Accounted for in accordance with AASB 16.

Notes to the Financial Statements

for the year ended 30 June 2021

Note 13. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Financial Assets					
2021					
Cash & Cash Equivalents	3,735	–	–	3,735	3,735
Receivables	1,983	–	–	1,983	1,943
Total Financial Assets	5,718	–	–	5,718	5,678
Financial Liabilities					
Payables	11,417	–	–	11,417	11,417
Current Borrowings	3,518	–	–	3,518	3,518
Non-Current Borrowings	–	11,407	–	11,407	10,819
Total Financial Liabilities	14,935	11,407	–	26,342	25,754
2020					
Cash & Cash Equivalents	5,518	–	–	5,518	5,518
Receivables	3,396	–	–	3,396	3,356
Total Financial Assets	8,914	–	–	8,914	8,874
Financial Liabilities					
Payables	11,372	–	–	11,372	11,381
Current Borrowings	3,647	–	–	3,647	3,647
Non-Current Borrowings	–	566	–	566	521
Total Financial Liabilities	15,019	566	–	15,585	15,549

The following interest rates were applicable to Council's Borrowings at balance date:

\$ '000	2021		2020	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Fixed Interest Rates	1.87%	14,337	3.41%	4,168
		14,337		4,168

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 13. Financial Instruments (continued)

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Note 14. Capital Expenditure and Investment Property Commitments

\$ '000	2021	2020
Capital Commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Buildings	98	6,853
Infrastructure	2,056	6,110
Plant & Equipment	586	196
	2,740	13,159
These expenditures are payable:		
Not later than one year	2,740	13,159
	2,740	13,159

The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 15. Financial Indicators

\$ '000	Indicator 2021	Indicators 2020	Indicators 2019
Financial Indicators overview			
<i>These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.</i>			
1. Operating Surplus Ratio			
Operating Surplus	0.4%	0.5%	5.7%
Total Operating Income			
<i>This ratio expresses the operating surplus as a percentage of total operating revenue.</i>			
2. Net Financial Liabilities Ratio			
Net Financial Liabilities	59%	33%	13%
Total Operating Income			
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i>			
Adjustments to Ratios			
<i>In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.</i>			
Adjusted Operating Surplus Ratio			
Operating Surplus	0.9%	0.9%	5.7%
Total Operating Income			
Adjusted Net Financial Liabilities Ratio			
Net Financial Liabilities	59%	33%	13%
Total Operating Income			
3. Asset Renewal Funding Ratio			
Net Asset Renewals	110%	127%	78%
Infrastructure & Asset Management Plan required expenditure			
<i>Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.</i>			

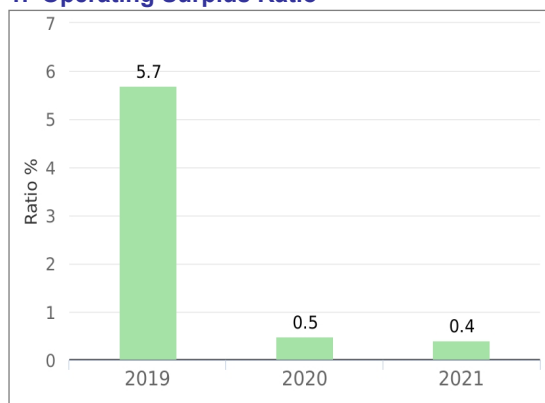
Notes to the Financial Statements

for the year ended 30 June 2021

Note 15. Financial Indicators (continued)

Financial Indicators - Graphs

1. Operating Surplus Ratio



Purpose of operating surplus ratio

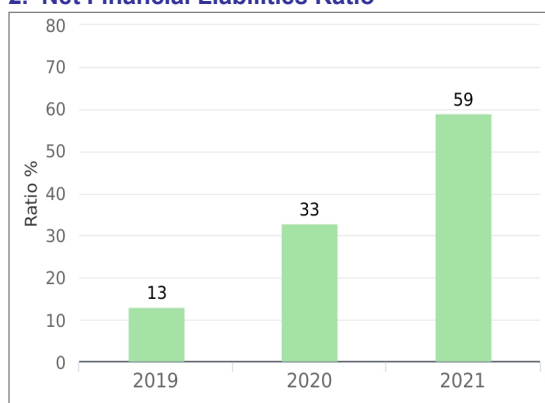
This indicator is to determine the percentage the operating revenue varies from operating expenditure

Commentary on 2020/21 result

2020/21 ratio 0.4%

Operating Surplus has decreased over the past two financial years due to financial impacts from the Lerwin Nursing home operating at decreased occupancy during the year whilst the Expansion and Refurbishment project was underway.

2. Net Financial Liabilities Ratio



Purpose of net financial liabilities ratio

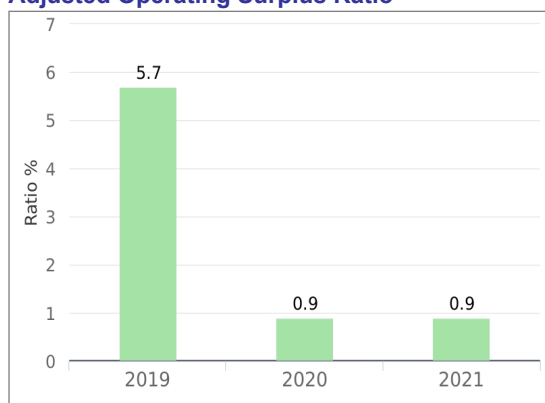
This indicator shows the significance of the net amount owed to others, compared to operating revenue

Commentary on 2020/21 result

2020/21 ratio 59%

Net Financial Liabilities ratio has increased as a result of borrowings to fund major Capital Enhancement works

Adjusted Operating Surplus Ratio



Purpose of adjusted operating surplus ratio

This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure

Commentary on 2020/21 result

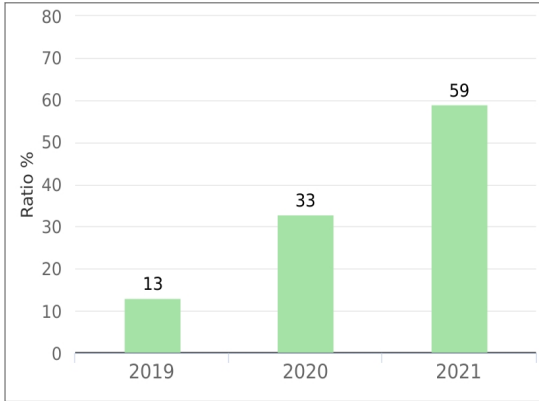
2020/21 ratio 0.9%

Operating Surplus has decreased over the past two financial years due to financial impacts from the Lerwin Nursing home operating at decreased occupancy during the year whilst the Expansion and Refurbishment project was underway.

Notes to the Financial Statements
for the year ended 30 June 2021

Note 15. Financial Indicators (continued)

Adjusted Net Financial Liabilities Ratio



Purpose of adjusted net financial liabilities ratio

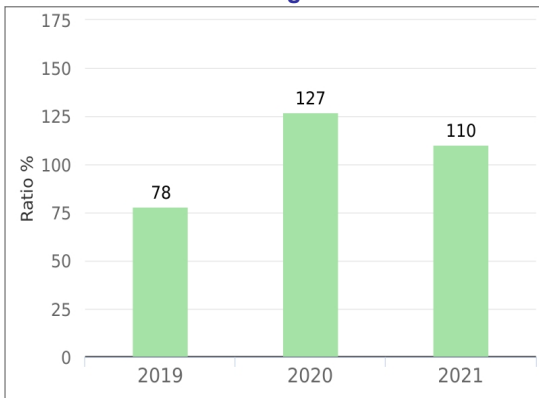
This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure

Commentary on 2020/21 result

2020/21 ratio 59%

Net Financial Liabilities ratio has increased as a result of borrowings to fund major Capital Enhancement works

3. Asset Renewal Funding Ratio



Purpose of asset renewal funding ratio

This indicator aims to determine if assets are being renewed and replaced in an optimal way

Commentary on 2020/21 result

2020/21 ratio 110%

Asset Renewal Funding Ratio is a reflection of councils renewal works against Asset Management Plans.

Notes to the Financial Statements

for the year ended 30 June 2021

Note 16. Uniform Presentation of Finances

\$ '000	2021	2020
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	43,825	39,218
less Expenses	(43,661)	(39,028)
Operating Surplus / (Deficit)	164	190
Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	(7,643)	(9,774)
add back Depreciation, Amortisation and Impairment	7,659	7,364
add back Proceeds from Sale of Replaced Assets	335	389
	351	(2,021)
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(22,763)	(10,209)
add back Amounts Received Specifically for New and Upgraded Assets	9,948	4,465
	(12,815)	(5,744)
Net Lending / (Borrowing) for Financial Year	(12,300)	(7,575)

Notes to the Financial Statements

for the year ended 30 June 2021

Note 17. Leases

Council as a lessor

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

(i) Investment Property

Rentals received, and outgoings reimbursed, in relation to Investment Property are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable

\$ '000	2021	2020
Future minimum rentals receivable under non-cancellable operating leases as at 30 June, are as follows:		
Not later than one year	149	148
Later than one year and not later than 5 years	344	427
Later than 5 years	390	84
	883	659

Notes to the Financial Statements

for the year ended 30 June 2021

Note 18. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2020/21; 9.50% in 2019/20). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2019/20) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2021. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Notes to the Financial Statements

for the year ended 30 June 2021

Note 19. Interests in Other Entities

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

\$ '000	Council's Share of Net Income		Council's Share of Net Assets	
	2021	2020	2021	2020
Council's Share of Net Income				
Joint Ventures	435	28	520	85
Total Council's Share of Net Income	435	28	520	85

((a)i) Joint Ventures, Associates and Joint Operations

(a) Carrying Amounts

\$ '000	Principal Activity	2021	2020
Adelaide Hills Regional Waste Management Authority	Waste Management	520	85
Total Carrying Amounts - Joint Ventures & Associates		520	85

(b) Relevant Interests

	Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
	2021	2020	2021	2020	2021	2020
Adelaide Hills Regional Waste Management Authority	22.50%	22.00%	17.56%	8.00%	25.00%	25.00%

(c) Movement in Investment in Joint Venture or Associate

\$ '000	Adelaide Hills Regional Waste Management Authority	
	2021	2020
Opening Balance	85	56
Share in Operating Result	435	28
Council's Equity Share in the Joint Venture or Associate	520	84

Notes to the Financial Statements

for the year ended 30 June 2021

Note 19. Interests in Other Entities (continued)

(d) Summarised Financial Information of the Equity Accounted Business

\$ '000	Adelaide Hills Regional Waste Management Authority	
	2021	2020
Statement of Financial Position		
Cash and Cash Equivalents	265	267
Other Current Assets	1,790	617
Non-Current Assets	4,745	4,937
Total Assets	6,800	5,821
Current Trade and Other Payables	853	878
Current Financial Liabilities	672	1,471
Current Provisions	309	276
Non-Current Financial Liabilities	190	237
Non-Current Provisions	1,815	1,932
Total Liabilities	3,839	4,794
Net Assets	2,961	1,027
Statement of Comprehensive Income		
Other Income	3,992	2,036
Contributions from Constituent Councils	5,300	4,451
Total Income	9,292	6,487
Employee Costs	1,388	1,121
Materials, Contracts & Other Expenses	5,372	4,586
Depreciation, Amortisation and Impairment	613	600
Finance Costs	32	51
Total Expenses	7,405	6,358
Operating Result	1,887	129

Note 20. Non-Current Assets Held for Sale & Discontinued Operations

Following a strategic review of Council's land holdings, it has been determined a number of parcels are considered surplus to requirements and will be marketed for sale and sold for the assessed marketed value.

\$ '000	2021	2020
Carrying Amounts of Assets and Liabilities		
Assets		
Land	571	571
Total Assets	571	571
Net Assets	571	571

Notes to the Financial Statements

for the year ended 30 June 2021

Note 21. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Balance Sheet, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. LAND UNDER ROADS

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled **994** km of road reserves of average width **7.4** metres.

2. POTENTIAL INSURANCE LOSSES

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. BANK GUARANTEES

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, amounting to **\$200,000** (2020: **\$200,000**) at reporting date.

Council does not expect to incur any loss arising from these guarantees.

4. LEGAL EXPENSES

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 1 appeal against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

Note 22. Events after the Balance Sheet Date

Events that occur after the reporting date of 30 June 2021, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.

The Rural City of Murray Bridge

Notes to the Financial Statements

for the year ended 30 June 2021

Note 23. Related Party Transactions

Key Management Personnel

Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999.

The Elected Members of the Rural City of Murray Bridge during the year were:

Brenton Lewis (Mayor)
 Andrew Baltensperger
 John DeMichele
 Karen Eckermann
 Airlie Keen
 Tyson Matthews
 Mat O'Brien
 Clem Schubert
 Wayne Thorley
 Fred Toogood

The Prescribed Officers of the Rural City of Murray Bridge during the year were:

Michael Sedgman (CEO)
 Heather Barclay
 Kristen Manson
 Timothy Vonderwall

In all, 4 persons were paid Employee Benefit compensation.

\$ '000	2021	2020
The compensation paid to Key Management Personnel comprises:		
Short-Term Employee Benefits	790	773
Post-Employment Benefits	75	73
Elected Members Allowances	239	234
Total	1,104	1,080

Other Related Parties

Other related parties include close family members of key management personnel, and entities that are controlled or jointly controlled by those key management personnel individually or collectively

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), during the year the following transactions occurred with related parties of Rural City of Murray Bridge Council. These transactions were on normal commercial terms and conditions no more favourable than those available to other persons unless otherwise stated.

Murray River Lower Coorong Tourism Association for whom M. Sedgman, CEO, is a board member - Memberships and Subscriptions	47	45
Local Government Finance Authority for whom M. Sedgman, CEO, is Board Chair - Interest Paid	210	167
Local Government Finance Authority for whom M. Sedgman, CEO, is Board Chair - Interest Received	(32)	(75)
Local Government Professionals SA for whom M. Sedgman, CEO is President - Subscriptions and Training	30	37
Bridge Office Pty Ltd for whom A Baltensperger, Elected Member, is a Director - Contractors (Office Equipment)	20	30
Murray Lands and Riverland Local Government Association for whom B Lewis, Mayor, is a board member - Memberships and Subscriptions	51	31
Adelaide Hills Regional Waste Management Authority for whom H Barclay, Prescribed Officer, is a board member. Also Elected Member F Toogood is a delegate board member - Contractors (Waste Management)	904	620

continued on next page ...

Notes to the Financial Statements

for the year ended 30 June 2021

Note 23. Related Party Transactions (continued)

\$ '000	2021	2020
Adelaide Hills Regional Waste Management Authority for whom H Barclay, Prescribed Officer, is a board member. Also Elected Member F Toogood is a delegate board member - Net Loss/(Profit) Equity Accounted Council Businesses	(435)	(28)
Total	795	827

Note 24. Segment Reporting

\$ '000	Notes	Total Council 2021	Lerwin Nursing Home 2021	Council Other 2021
INCOME STATEMENT				
Operating Income				
Rates	2a	27,094	–	27,094
Statutory Charges	2b	705	–	705
User Charges	2c	2,288	1,552	736
Grants, Subsidies and Contributions	2g	19,242	4,490	14,752
Investment Income	2d	32	29	3
Reimbursements	2e	3,559	4	3,555
Other Income	2f	418	15	403
Net Gain - Equity Accounted Council Businesses	19	435	–	435
Total Operating Income		53,773	6,090	47,683
Operating Expenses				
Employee Costs	3a	18,527	4,591	13,936
Materials, Contracts & Other Expenses	3b	17,244	2,149	15,095
Depreciation, Amortisation & Impairment	3c	7,659	296	7,363
Finance Costs	3d	231	39	192
Total Operating Expenses		43,661	7,075	36,586
Operating Surplus / (Deficit)		10,112	(985)	11,097
Net Surplus / (Deficit)		10,112	(985)	11,097
BALANCE SHEET				
Assets				
Current Assets	5,20	7,401	3,790	3,611
Infrastructure, Property, Plant & Equipment	7	334,351	15,121	319,230
Other Non-Current Assets	6	7,239	–	7,239
Total Assets		348,991	18,911	330,080
Liabilities				
Current Liabilities	8,20	20,778	10,472	10,306
Non-Current Liabilities	8	11,454	2,256	9,198
Total Liabilities		32,232	12,728	19,504
Net Assets		316,759	6,183	310,576

*Note: Reference to Lerwin in this GPFR document refers to the Lerwin Aged Care Facility

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE RURAL CITY OF MURRAY BRIDGE

Opinion

We have audited the accompanying financial report of the Rural City of Murray Bridge, which comprises the statement of financial position as at 30 June 2021, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and the Certification of the Financial Statements.

In our opinion, the financial report gives a true and fair view of the financial position of the Rural City of Murray Bridge as of 30 June 2021, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Building Valuation

We draw attention to Note 7(b) of the financial report, which explains that a valuation of buildings undertaken during the year has not been adopted due to concerns over the methodology used for valuing buildings on community and crown land. The previous valuation, undertaken in 2014 has therefore been retained, with an updated valuation for all land and buildings, including Lerwin to be undertaken and adopted in 2021/22. Our opinion is not modified in respect of this matter.

Responsibilities of Management and Those Charged with Governance for the Financial Report

Management is responsible for the preparation of the financial report, which gives a true and fair view in accordance with Australian Accounting Standards and the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*, and for such internal control as the committee and management determines is necessary to enable the preparation of a financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the entity's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at <http://www.auasb.gov.au/Home.aspx>. This description forms part of our auditor's report.

BENTLEYS SA AUDIT PARTNERSHIP



DAVID FRANCIS
PARTNER

Dated at Adelaide this 14th day of October 2021

Bentleys SA Audit Partnership

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INDEPENDENT ASSURANCE REPORT ON INTERNAL CONTROLS OF THE RURAL CITY OF MURRAY BRIDGE

Opinion

We have audited the compliance of the Rural City of Murray Bridge (the Council) with the requirements of *Section 125 of the Local Government Act 1999* in relation to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2020 to 30 June 2021 are in accordance with legislative provisions.

In our opinion, the Council has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, established by the Council in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with legislative provisions for the period 1 July 2020 to 30 June 2021.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129 of the Local Government Act 1999* in relation to Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on internal controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Independence

In conducting our engagement, we have complied with the independence requirements of the Australian professional accounting bodies.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* in relation to Internal Controls, to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities are in accordance with legislative provisions.

Our Responsibility

Our responsibility is to express an opinion on the Council's compliance with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and ASAE 3150 *Assurance Engagement on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the *Council* has complied with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls specified above for the period 1 July 2020 to 30 June 2021. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

Our procedures included obtaining an understanding of internal controls in relation to the receipt, expenditure and investment of money, the acquisition and disposal of property and the incurring of liabilities, evaluating management's assessment of these internal controls, assessing the risk that a material weakness exists, and testing and evaluating the design and implementation of controls on a sample basis on the assessed risks.

BENTLEYS SA AUDIT PARTNERSHIP



DAVID FRANCIS
PARTNER

Dated at Adelaide this 14th day of October 2021

General Purpose Financial Statements

for the year ended 30 June 2021

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Rural City of Murray Bridge for the year ended 30 June 2021, the Council's Auditor, Bentleys SA Audit Partnership has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Michael Sedgman
Chief Executive Officer



Peter Brass
Presiding Member, Audit Committee

Date: 29 September 2021

Bentleys SA Audit Partnership

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Certification of Auditor Independence

I confirm that, for the audit of the financial statements of the Rural City of Murray Bridge for the year ended 30 June 2021, I have maintained my independence in accordance with the requirements of *APES 110 – Code of Ethics for Professional Accountants (including Independence Standards), Part 4A*, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of *Regulation 22 (5) Local Government (Financial Management) Regulations 2011*.

Bentleys SA Audit Partnership



David Francis
Partner

Dated at Adelaide this 23rd day of September 2021

Regional Subsidiaries

**MURRAYLANDS & RIVERLAND LOCAL GOVERNMENT ASSOCIATION
ANNUAL REPORT 2020 TO 2021**



Murraylands and Riverland
Local Government Association

Annual Report



2020/21

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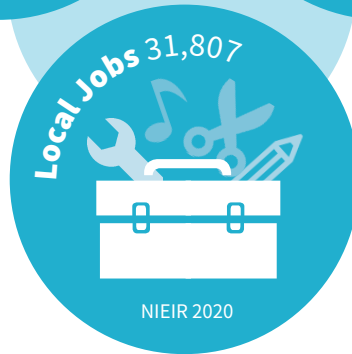
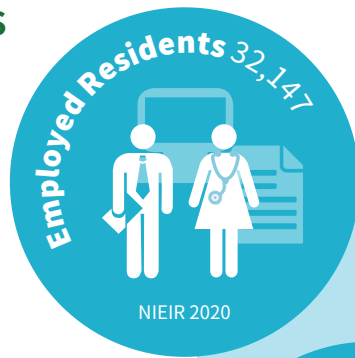
Constituent Councils



MRLGA is a Section 43 regional subsidiary established under the *Local Government Act 1999*.

About the Region

Key Statistics



Regional Area: 36,000km²
Median Age: 45 yrs
Largest Industry: Agriculture, Forestry, Fishing Jobs: 6,344 (NIEIR 2019)

NIEIR – National Institute of Industry and Economic Research

2020-2025 MRLGA Strategic Plan *in brief*

VALUES

Integrity

Leadership

Collaboration

Credibility

Unity

VISION

Attractive, Liveable Region
 – Prosperous Communities.

MISSION

To be a unified local government sector working in the best interest of the region and our communities.

LINKS WITH OUR CHARTER

Speaking with one voice
 Building partnerships
 Working with the LGA
 Planning for and with the region
 Coordinating resources and representation
 Enhancing efficiencies

Connected Region

1. Improve transport movement, efficiency and safety (L & P)
2. Attract funding for 'fit for purpose' transport infrastructure (P)
3. Support big data analytics that increase efficiencies (S)
4. Improve internet, mobile coverage (S)
5. Increase uptake of digital collaboration platforms and information sharing across councils (L)

Resilient Communities

1. Improve social connectedness, especially across priority groups (P)
2. Further improve service delivery (S)
3. Support 'Ageing well' practices/planning (P)
4. Apply evidence-based research to improve housing options (S)
5. Improve access to skills development programs (P)

Healthy Environment

1. Plan for changing water security and stewardship (S)
2. Create sustainable region waste management (L)
3. Improve climate change adaptation (P)
4. Sustainable management of natural environments & systems (S)

Economic Opportunity

1. Initiate place-based economic development (RDA lead) (P)
2. Attract investment for enabling infrastructure (P)
3. Coordinate effort to improve MRLGA councils' shared services (initially concentrating on 1 or 2 areas) (L)
4. Attract and develop skills to grow the region (S)

The MRLGA selects the most efficient role on key issues that is; Support (S) other lead agencies, Partner (P) or take the Lead (L) – to deliver the region the greatest return with limited resources.

President's Report



**Mayor
Peter Hunt**

I am pleased to present my President's Report for 2020-2021. The report highlights the Murraylands and Riverland Local Government Association's (MRLGA) key achievements of the year.

It's been another busy year for local government across the region, state and nation. Infrastructure works have been advanced by the dispensing of funds to help stimulate growth as the economy adjusts to the disruptions caused by Covid-19, drought and the ongoing transitions to new arrangements under the Murray Darling Basin Plan.

In addition to busy infrastructure teams working to procure resources to undertake and complete projects, there has also been the local government reform bill and the introduction of planning reform under the Planning, Development and Infrastructure Act 2016. As we work our way through the change and look to the future, there's every reason to think that Regional Local Government Associations will have a growing role to play.

Our preference is to pursue a partnership approach to innovative service delivery, creating efficiency and value.

There's a tendency to only see the parts of an organisation that you directly engage with and not look beyond to see how many parts come together. MRLGA has managed and convened in excess of 26 meetings across the Board, CEO Network, Public Health and Wellbeing Committee, Regional Transport and Assets Committee, Connected Councils Working Group and Water Position Working Groups in 2020/21.

The committees and working groups are a coming together of the eight constituent councils; a coalescing of the right expertise and skills to engage or work on the issues, opportunities and challenges that local government face in the region. Indeed,

I was privileged to see the Information Technology staff from across councils come together and guide the Association through a process that contributed to establishing a cloud-based framework for secure file storage and sharing. While I confess to finding it difficult in understand what they were proposing (and am still none the wiser), I found it interesting that some of the staff had never had cause to interact with each other before.

The coming together of staff and elected members from across councils in a purposeful manner builds trust in one another. In trusting, we understand that there is merit in us working together to build our region and promote it for the wonderful place it is; all the while understanding that we have already been the beneficiaries.

The development of a Regional Waste and Resource Recovery Strategy is an example of how councils can work together for common benefit. Being clear about our desire to be leaders in the circular economy sends a clear signal to the private sector; that is, that we're not trying to outsource our responsibility for a problem but rather, our preference is to pursue a partnership approach to innovative service delivery; creating efficiency and value as we go. I look forward to seeing the results of the natural extension and implementation of the strategy as it guides a joint procurement process for waste management services across many of our councils.

Likewise, the updating of the 2030 Regional Transport Plan has allowed constituent councils to review regionally significant local roads, consider fit for purpose conditions and build a forward plan for forecast works on those roads. Undertaking this work allows the region to come together and prioritise the roads most in need of Special Local Roads Program (SLRP) funding each year. This process yielded \$2,582,000 in direct support to councils from SLRP in 2020/21 and also allows the individual pursuit of funding through other streams such as the Heavy Vehicle Safety

and Productivity Program.

From an asset management perspective there is merit in the constituent councils working together to develop hierarchies and fit for purpose standards. To this end, the region has benefited from the continued progress of the Regional Road Hierarchy Plan which uses an adapted Austroads system of classification and creates sub-categories better suited to the needs of regional councils. Mapping the roads across the region by classification allows for quick and easy gap analysis to be undertaken. Such analysis allows councils to strategically review the assets against intended purpose; determining whether the service level is suitable; whether alternative routes should be considered; or, whether a case for a change in ownership may be required.

The Public Health and Wellbeing Committee has also been busy working through the requirements of bringing a new regional Public Health and Wellbeing Plan into operation. This has included coordinating the passage of the draft plan through the chambers of each council, seeking permission from the Minister for Health and Wellbeing to proceed to public consultation, undertaking the consultation and considering feedback before submitting to the Chief Public Health Officer.

As we reflect this process, it's worth noting the range of works that councils deliver to derive public good for our communities. In doing so, we need to avoid getting caught in the obligatory nature of the Regional Public Health Plans (imposed by the Public Health Act 2011) and hence only take a minimalistic approach to compliance in the process. While the risk of cost shifting needs to be managed, there's also real opportunity for leadership from local government in this space. It starts by understanding our role in developing and promoting environments in which communities can thrive, while at the same time continuing to advocate for access to coordinated service delivery.

I note also that the Association continues

to look beyond collaboration at a local government level. I commend the efforts of the MRLGA CEO, Tim Smythe and RDAMR CEO, Ben Fee as they've sought to build robust institutional arrangements that recognise the benefits of coordinating at a regional level and pursuing a common set of goals. The commencement of Andrew Meddle in the role of General Manager of the MR Landscape Board bodes well for a strengthening of relationships that will provide the impetus for strategically positioning the region for success.

MRLGA continues to look beyond collaboration at a local government level.

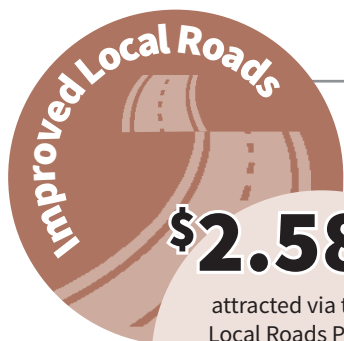
In closing, I sincerely thank all constituent councils and MRLGA Board Members for the opportunity afforded to me in being your President. The work undertaken by our CEO, Tim Smythe, in the last 12 months must also rate a mention here; his service to the Association has been outstanding.

I particularly want to thank Deputy President, Mayor Dave Burgess, whose leadership in local government across many years has been an asset to the region and state. Dave did not seek re-election to office within the Association in 2021/22, so I take this opportunity to acknowledge the role he has played in guiding the Association in to what it is today as both Deputy President and President since June 2012.

As I look to the next 12-18 months, I see good cause for our councils to continue to support the MRLGA. This will of course require us to be clear about what we want from the Association and what is required for it to deliver against those expectations. With State, Federal and Local Government elections all set to occur within this period, it makes sense for us to be working to establish informed positions that advance the case for ongoing investment and commitment to the Murraylands and Riverland region.



Key Outcomes



\$2.58mil

attracted via the Special Local Roads Program and Supplementary Local Roads Program for improved freight and tourism connectivity within the region and surrounds

Individual constituent councils pursued the work completed under the High-Risk Intersection Project and submitted funding application for safety upgrades to a number of the intersections.

Regional Road Hierarchy Plan developed and regional road classifications endorsed.



Draft Regional Public Health Plan progressed through public consultation and is now ready to be submitted to the Chief Public Health Officer.



2021-26 Regional Waste and Resource Recovery Strategy, Implementation Plan and Joint Procurement Tender Documents developed.

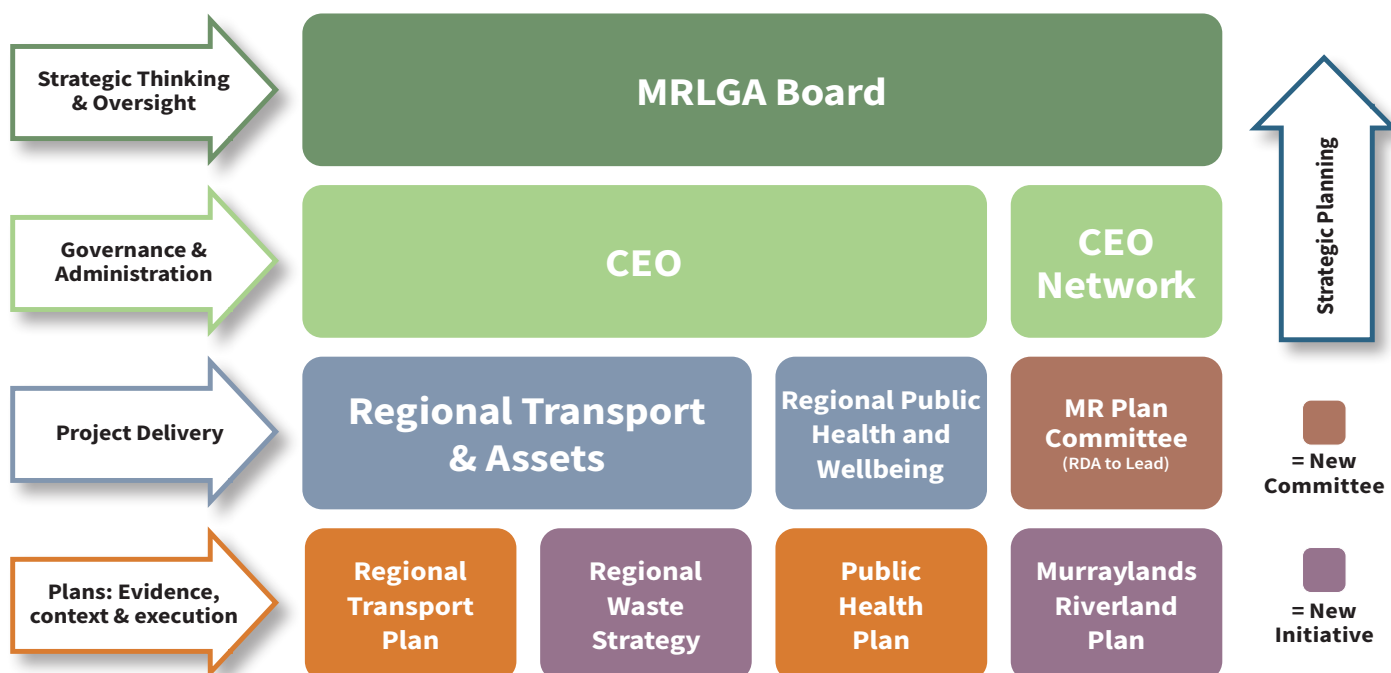


A connected council working group was formed, via nominations from the CEO Network, and guided MRLGA's transition to a cloud-based operating system.



A Water Position Working Group was endorsed by the MRLGA Board and committed to partnership with the Murray Darling Association Region 5 and 6. The group will guide the preparation of strategic advocacy document that targets the importance of water from the Murray Darling Basin for our region and its communities.

MRLGA Structure



MRLGA Board and Committees

Board Member	
<i>Current June 2021</i>	
Mayor Peter Hunt (<i>President</i>)	Berri Barmera Council
Mayor Paul Simmons	Coorong District Council
Mayor Caroline Phillips	District Council Karoonda East Murray
Mayor Leon Stasinowsky	District Council Loxton Waikerie
Mayor Dave Burgess (<i>Deputy President</i>)	Mid Murray Council
Mayor Neil Martinson	Renmark Paringa Council
Mayor Brenton Lewis	Rural City of Murray Bridge
Mayor Jeffery Nickols*	Southern Mallee District Council

* Replaced Cr Andrew Grieger as of November 2020

Deputy Delegates	
<i>Current June 2021</i>	
Cr Rhonda Centofanti	Berri Barmera Council
Cr Ella Winnall (<i>Deputy Mayor</i>)	Berri Barmera Council
Cr Jeff Arthur (<i>Deputy Mayor</i>)	Coorong District Council
Cr Sharon Bland	Coorong District Council
Cr Daryl Sparks (<i>Deputy Mayor</i>)*	District Council Karoonda East Murray
Cr Trevor Norton (<i>Deputy Mayor</i>)	District Council Loxton Waikerie
Cr Simone Bailey (<i>Deputy Mayor</i>)**	Mid Murray Council
Cr Henry Du Rieu (<i>Deputy Mayor</i>)	Renmark Paringa Council
Cr Wayne Thorley (<i>Deputy Mayor</i>)	Rural City of Murray Bridge
Cr Paul Ireland (<i>Deputy Mayor</i>)	Southern Mallee District Council

* Cr Yvonne Smith - DCKEM deputy Delegate prior to November 2020

** Cr Kevin Myer - MMC deputy Delegate prior to November 2020

MRLGA Committees

CEO Network	
<i>Current June 2021</i>	
<i>Mayor Peter Hunt (ex officio)</i>	
Karyn Burton	Berri Barmera Council
Bridget Mather	Coorong District Council
Martin Borgas*	District Council Karoonda East Murray
David Beaton	District Council Loxton Waikerie
Ben Scales	Mid Murray Council
Tony Siviour	Renmark Paringa Council
Michael Sedgman	Rural City of Murray Bridge
Jason Taylor	Southern Mallee District Council
Tim Smythe	MRLGA

* *Matthew Morgan - DCKEM representative until September 2020*

MRLGA Regional Transport & Assets Committee	
<i>Current 30 June 2021</i>	
Mayor Neil Martinson Chair	
<i>Mayor Peter Hunt (ex officio)</i>	
Mayor Paul Simmons	
Harry Du	Berri Barmera Council
Dave Degraney	Berri Barmera Council
Vacant*	Coorong District Council
James Clarke (proxy)	Coorong District Council
Calvin Hoye**	District Council Karoonda East Murray
Greg Perry	District Council Loxton Waikerie
Dom Perre (proxy)	District Council Loxton Waikerie
David Hassett	Mid Murray Council
Russell Pilbeam (proxy)	Mid Murray Council
Vacant***	Renmark Paringa Council
Tarik Wolf (proxy)	Renmark Paringa Council
Heather Barclay	Rural City of Murray Bridge
Vacant**** (proxy)	Rural City of Murray Bridge
Mathew Sherman	Southern Mallee District Council
Tim Smythe	MRLGA

* *David Mosel – CDC representative until November 2020*

** *Jarrod Manuel – DCKEM representative until February 2021*

*** *Tim Tol – RPC representative until June 2021*

**** *Matt James – RCMB representative until April 2021*

MRLGA Committees

MRLGA Regional Public Health & Wellbeing Committee	
<i>Current 30 June 2021</i>	
Mayor Peter Hunt (<i>ex officio</i>)	
Andrew Haigh	Berri Barmera Council
Myles Sommers	Coorong District Council
Cr Sharon Bland	Coorong District Council
Kellie Jaensch	Coorong District Council
Martin Borgas*	District Council Karoonda East Murray
Cheryl Pedler	District Council Loxton Waikerie
Thomas McKellar	Mid Murray Council
Kristy Morgan	Mid Murray Council
Stephanie Brookes	Renmark Paringa Council
Dara Frankel	Renmark Paringa Council
Jeremy Byrnes	Rural City of Murray Bridge
Reg Budarick	Rural City of Murray Bridge
Geoff Parsons	Rural City of Murray Bridge
Caroline Thomas	Rural City of Murray Bridge
Lee Prestwood	Rural City of Murray Bridge
Shilo Wyatt	Southern Mallee District Council
Tim Smythe	MRLGA

* Jarrod Manuel – DCKEM representative until February 2021

MRLGA Connected Council Working Group	
<i>Current 30 June 2021</i>	
Mayor Peter Hunt (<i>ex officio</i>)	
Darren Arbon	Mid Murray Council
Matt Morgan*/Katrina Fromm	District Council Karoonda East Murray
Mark Huxtable	Riverland Councils
Tim Vonderwall	Rural City Murray Bridge
Tony Secomb	Southern Mallee District Council
Tim Smythe	MRLGA

* Matt Morgan – DCKEM representative until September 2020

MRLGA Connected Council Working Group	
<i>Current 30 June 2021</i>	
Mayor Peter Hunt (<i>ex officio</i>)	
Cr Andrew Kassebaum (Chair)	Berri Barmera Council/ MDA Region 5
Cr Peter Raison	Mid Murray Council/ MDA Region 5 (Chair)
Cr Melissa Rebbeck	Alexandrina Council/ MDA Region 6 (Chair)
Tracey Strugnell	Coorong District Council/ MDA Region 6
Emma Bradbury	Murray Darling Association
Tim Smythe	MRLGA

MRLGA Activities

MRLGA Board

The MRLGA Board meets quarterly. Membership of the Board is filled by the Principal Members (Mayor) of each Constituent Council. Meetings of the Board were held on:

1. Friday 10 July 2020
2. Friday, 23 October 2020
3. Friday, 5 February 2021
4. Friday, 7 May 2021

In addition to the general oversight of the Associations activities the MRLGA Board:

- Endorsed the 2020-2025 MRLGA Strategic Plan
- Established a Water Position Working Group to develop a water position paper as a strategic advocacy tool. Meetings of the Working Group were held 8 September 2020, 18 November 2020 and 25 February 2021.
- Endorsed the Regional Waste and Resource Recovery Strategy
- Participated in consultation with the Department of Infrastructure and Transport over the development of rural highway corridors; advocated for the upgrade of High-Risk Intersections.
- Established a levy for the implementation of the Regional Public Health and Wellbeing Plan

The meetings of the Board also provide a forum for regular updates from:

- LGA SA administration
- Regional Development Murraylands and Riverland
- PIRSA
- Members of Parliament

CEO Network

The MRLGA CEO Network is established as a strategic advisory group to the MRLGA Board. As the name suggests it is its membership is the CEOs of the eight constituent councils. Meetings of the CEO Network were held on:

1. Monday, 17 August 2020
2. Monday, 20 November 2020
3. Monday, 21 February 2021
4. Monday, 21 June 2021

In addition to providing guidance on project activities and operations, the CEO Network:

- Established a Connected Council working Group to guide the transition of MRLGA to cloud-based file management and sharing platform. Meetings were held 10 September 2020, 28 September 2020 and 23 November 2020.
- Consulted with the Native Vegetation Council re: roadside native vegetation management guidelines.
- Considered place based economic development initiatives and agreed to Terms of Reference for a Murraylands and Riverland Plan Steering Committee, with RDA Murraylands and Riverland as the lead agency.
- Sought advice from the Minister of Planning and Local Government on the possibility of MRLGA entering a Planning Agreement to oversee the development of a Regional Plan under the Planning, Development and Infrastructure Act 2016.
- Received a presentation from the Essential Services Commission and the Energy and Water Ombudsman of SA – councils required to become members of the Energy and Water Ombudsman SA.

Regional Transport and Assets (RTA) Committee

MRLGA Regional Transport and Assets (RTA) Committee is a forum that brings together the Directors of Infrastructure, Assets and Environment as well as Works Managers from each of the 8 constituent councils.

Meetings of the RTA Committee were held on:

1. Monday, 17 August 2020
2. Wednesday, 1 December 2020
3. Friday, 4 March 2021
4. Friday, 15 April 2021

Key activities of the committee included:

- Updated regionally significant routes and corresponding action lists within the 2030 Regional Transport Plan; refreshed the regional roads database with regionally significant routes that are scheduled for works, to address major deficiencies, in the next 3 to 5 years.
- Co-ordinated the application process for Councils to the Special Local Roads Program.
- Participated in consultation with the Department of Infrastructure and Transport over the development of rural highway corridors; advocated for the upgrade of High-Risk Intersections.
- Endorsed the Regional Road Hierarchy Plan and agreed to progress to road construction and maintenance standards
- Consulted with the Native Vegetation Council re: roadside native vegetation management guidelines
- Guided the strategic engagement with constituent councils and contributed to the development of the Regional Waste and Resource Recovery Strategy (regional forums held on 23 October 2020 and 16 March 2021).

Regional Public Health and Wellbeing Committee

The MRLGA Regional Public Health and Wellbeing Committee includes environmental health officers, community development managers and planning managers from each of the 8 constituent councils.

Meetings of the Committee were held on:

1. Wednesday, 19 August 2020
2. Tuesday, 13 October 2020
3. Thursday, 17 December 2020
4. Thursday, 25 March 2021
5. Thursday, 20 May 2021

Key activities of the committee included:

- Progressed Regional Public Health and Wellbeing Plan by:
- Obtained approval from constituent councils to seek permission from the Minister for Health and Wellbeing to release the Plan for Public Consultation
- Released the Plan for Public Consultation from 12 April to 10 May 2021.
- Sought endorsement from constituent councils for the amended Plan to be submitted to the Chief Public Health Officer.
- Submitted section 52 (Public Health Act 2011) reports to the Deputy Chief Public Health Officer.

Regional Organisation Executive Officers

The Regional Organisations Executive Officers Management Group is an informal coalition of the Executive Officers of the Regional Local Government Associations. Meetings of the Management Group were held on:

1. Thursday, 27 August 2020
2. Wednesday, 28 October 2020
3. Wednesday, 16 December 2020
4. Wednesday, 3 February 2021
5. Thursday, 29 April 2020

Functions of the Management Group include:

- Provide input into SAROC Business Plan and the Agenda
- Develop a working relationship with the LGA Management team
- Advocate on behalf of the regions
- Share information and provide collegiate support
- Coordinate collaborative project activity

Key focus of the Management Group in 2020/21 were as follows:

- Regional Waste Management
- Special Local Roads Program
- Community Waste Water Management Schemes
- Regional Plans and Joint Planning Boards
- SA Coastal Alliance

SA Regional Organisation of Councils

The South Australian Regional Organisation of Councils (SAROC) is a Committee of the LGA that meets bimonthly to focus on key issues affecting country Councils.

MRLGA representatives to SAROC in 2020/21 were President, Mayor Peter Hunt and Deputy President Mayor Dave Burgess.

MRLGA supports SAROC by attending the meetings, submitting items of business to SAROC meetings and preparing regional reports. Key activities that MRLGA supported SAROC to deliver included:

- Delivery of a Public Health and Wellbeing Forum on 15 December 2020 – MRLGA presented on the work it had undertaken as part of a Community Wellbeing Alliance Pilot Project.
- Delivery of a Regional Waste Pathways Forum on 31 May 2021 – MRLGA formed part of the local government panel that discussed the role of regional local government in optimising resource recovery and reducing the amount of waste being sent to landfill.

Government Engagement and Advocacy

The following engagement has occurred with Government

- Victorian Cross Border Commissioner – COVID-19 impacts, Regional Development Victoria – Strategic Planning Consultation.
- SA Productivity Commissioner – cross border red tape reduction.
- Letter to Minister for Primary Industries and Regional Development re: Genetically Modified Crops.
- Native Vegetation Council – roadside native vegetation guidelines (MRLGA CEO Network & MRLGA RTA Committee)
- Department of Infrastructure and Transport - consultation on Rural Highway Corridors.

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David Sullivan CA, CPA
Jason Seidel CA
Renaë Nicholson CA
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INDEPENDENT AUDITOR'S REPORT

To the members of the Murraylands & Riverland Local Government Association

Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report of the Murraylands and Riverland Government Association ("the Association"), which comprises the balance sheet as at 30 June 2021, the statement of comprehensive income, statement of changes in equity and cash flow statement for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information and the statement by the Executive Officer and the Chairperson.

In our opinion, the accompanying financial report presents fairly, in all material aspects, the financial position of the Association as at 30 June 2021, and its financial performance and its cash flows for the year then ended in accordance with the Australian Accounting Standards, *Local Government Act 1999* and *Local Government (Financial Management) Regulations 2011*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the entity in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (including independence standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibility for the Financial Report

The Association is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as the Association determines is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Association is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibility for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS



Tim Muhlhausler CA, Registered Company Auditor
Partner

7 / 09 / 2021

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INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS

To the members of the Murraylands & Riverland Local Government Association

Opinion

We have audited the compliance of the Murraylands & Riverland Local Government Association (the Association) with the requirements of Section 125 of the *Local Government Act 1999* in relation only to the Internal Controls established by the Association to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2020 to 30 June 2021 have been conducted properly and in accordance with law.

In our opinion, the Murraylands & Riverland Local Government Association has complied, in all material respects, with *Section 125 of the Local Government Act 1999* in relation to Internal Controls established by the Association in relation to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Association have been conducted properly and in accordance with law for the period 1 July 2020 to 30 June 2021.

Basis for opinion

We conducted our engagement in accordance with applicable Australian Standards on Assurance Engagement ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and ASAE 3150 *Assurance Engagements on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Association has complied with Section 125 of the *Local Government Act 1999* in relation only to the internal controls specified above for the period 1 July 2020 to 30 June 2021. ASAE 3000 also requires us to comply with the relevant ethical requirements of the Australian professional accounting bodies.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Association's responsibility for internal controls

The Association is responsible for implementing and maintaining an adequate system of internal controls, in accordance with Section 125 of the *Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our independence and quality control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and apply Auditing Standard ASQC 1 *Quality Control for Firms that Perform Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking this assurance engagement.

Auditor's responsibility

Our responsibility is to express an opinion on the Association's compliance with Section 125 of the *Local Government Act 1999* in relation only to the internal controls established by the Association to ensure that financial transactions relating to receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities have been conducted properly and in accordance with law, based on our procedures. Our engagement has been conducted in accordance with applicable Australian Standards on Assurance Engagements ASAE 3000 *Assurance Engagements Other than Audits or Reviews of Historical Information* and ASAE 3150 *Assurance Engagements on Controls*, issued by the Australian Auditing and Assurance Standards Board, in order to state whether, in all material respects, the Association has complied with Section 125 of the *Local Government Act 1999* in relation only to the internal controls specified above for the period 1 July 2020 to 30 June 2021. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.

Limitations of controls

Because of the inherent limitations of any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

Limitation of use

This report has been prepared for the members of the Association in Accordance with Section 129 of the *Local Government Act 1999* in relation to the internal controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Association, or for any purpose other than that for which it was prepared.

GALPINS ACCOUNTANTS, AUDITORS & BUSINESS CONSULTANTS

Tim Muhlhausler CA, Registered Company Auditor
Partner



**Murraylands and Riverland
Local Government Association**

Murraylands and Riverland Local Government Association

**FINANCIAL STATEMENTS
FOR THE YEAR ENDED
30 June 2021**

Murraylands and Riverland Local Government Association

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Murraylands and Riverland Local Government Association

STATEMENT OF FINANCIAL PERFORMANCE
FOR THE YEAR ENDED 30 JUNE 2021

	Note	2021 \$	2020 \$
Income			
M&R LGA Contributions	2	179,795	172,661
Other Grants & Contributions	2	115,242	316,148
Interest Revenue	2	6,555	11,773
Total Revenue		301,592	500,582
Operating Expenses	3	(292,930)	(438,644)
Surplus (deficit) for the year		8,662	61,938
Total Comprehensive Profit (Loss)		8,662	61,938

The accompanying Notes form part of these financial statements

Murraylands and Riverland Local Government Association

STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2021

	Note	2021 \$	2020 \$
Assets			
Current Assets			
Cash and Cash Equivalents	4	1,030,339	945,263
Trade and Other Receivables	5	9,154	20,585
Total Current Assets		<u>1,039,493</u>	<u>965,848</u>
Total Assets		<u>1,039,493</u>	<u>965,848</u>
Liabilities			
Current Liabilities			
Trade and Other Payables	6	68,550	3,567
Total Current Liabilities		<u>68,550</u>	<u>3,567</u>
Total Liabilities		<u>68,550</u>	<u>3,567</u>
Net Assets		<u>970,943</u>	<u>962,281</u>
Member's Funds			
Accumulated Surplus	7	970,943	962,281
Total Members Funds		<u>970,943</u>	<u>962,281</u>

The accompanying Notes form part of these financial statements

Murraylands and Riverland Local Government Association

STATEMENT OF CHANGES IN MEMBER'S FUNDS
AS AT 30 JUNE 2021

	Note	Accumulated Surplus \$	Unspent funds reserve \$	Total \$
2021				
Balance at the beginning of the year	7	962,281	-	962,281
Surplus for the year		8,662	-	8,662
Balance at the end of year		<u>970,943</u>	<u>-</u>	<u>970,943</u>
2020				
Balance at the beginning of the year	7	900,343	-	900,343
Surplus for the year		61,938	-	61,938
Balance at the end of year		<u>962,281</u>	<u>-</u>	<u>962,281</u>

The accompanying Notes form part of these financial statements

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2021**

	Note	2021 \$	2020 \$
Cash from operating activities			
Receipts from grants		115,242	316,148
Receipts from members		179,795	172,661
Interest received		6,555	11,773
less: increase/(decrease) in debtors		11,431	(19,835)
Payments to suppliers		(292,930)	(438,644)
add: increase/(decrease) in payables		64,983	801
Net cash provided from operating activities	8	<u>85,076</u>	<u>42,904</u>
Net increase in cash held		85,076	42,904
Cash at beginning of financial year		945,263	902,359
Cash at end of financial year	4	<u>1,030,339</u>	<u>945,263</u>

The accompanying Notes form part of these financial statements

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021**

Note 1: Statement of Significant Accounting Policies

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards (including Australian Accounting Interpretations) and the Local Government Act (1999). The association is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions to which they apply. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected noncurrent assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

The financial statements were authorised for issue by the members of the committee.

(a) Comparatives

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

Where the association has retrospectively applied an accounting policy, made a retrospective restatement or reclassified items in its financial statements, an additional statement of financial position as at the beginning of the earliest comparative period will be disclosed (subject to materiality).

(b) Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

(c) Income taxes

The activities of the Association are exempt from taxation under the Income Tax Assessment Act 1997.

(d) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021**

(e) Financial Instruments

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions to the instrument. For financial assets, this is equivalent to the date that the association commits itself to either purchase or sell the asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transaction costs except where the instruments are classified "at fair value through profit or loss", in which case transaction costs are expensed to profit or loss immediately.

Classification and subsequent measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest method, or cost. Fair value represents the amount for which an asset could be exchanged or a liability settled, between knowledgeable, willing parties. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

Amortised cost is calculated as the amount at which the financial asset or financial liability is measured at initial recognition less principal repayments and any reduction for impairment, and adjusted for any cumulative amortisation of the difference between that initial amount and the maturity amount calculated using the effective interest method.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) over the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying amount with a consequential recognition of income or expense in profit or loss.

The association does not designate any interests in subsidiaries, associates or joint venture entities as being subject to the requirements of Accounting Standards specifically applicable to financial instruments.

(i) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial asset is derecognised.

(ii) Financial liabilities

Non-derivative financial liabilities other than financial guarantees are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial liability is derecognised.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021**

Impairment

At the end of each reporting period, the association assesses whether there is objective evidence that a financial asset has been impaired. A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events (a "loss event") that has occurred, which has an impact on the estimated future cash flows of the financial asset(s).

In the case of available-for-sale financial assets, a significant or prolonged decline in the market value of the instrument is considered to constitute a loss event. Impairment losses are recognised in profit or loss immediately. Also, any cumulative decline in fair value previously recognised in other comprehensive income is reclassified to profit or loss at this point.

In the case of financial assets carried at amortised cost, loss events may include indications that the debtors or a group of debtors is experiencing significant financial difficulty, default or delinquency in interest or principal payments, indications that they will enter bankruptcy or other financial re-organisation and changes in arrears or economic conditions that correlate with defaults.

For financial assets carried at amortised cost (including loans and receivables), a separate allowance account is used to reduce the carrying amount of financial assets impaired by credit losses. After having taken all possible measures of recovery, if the management establishes that the carrying amount cannot be recovered by any means, at that point the writing off amounts are charged to the allowance account or the carrying amount of impaired financial assets is reduced directly if no impairment amount was previously recognised in the allowance accounts.

When the terms of financial assets that would otherwise have been past due or impaired have been renegotiated, the association recognises the impairment for such financial assets by taking into account the original terms as if the terms have not been renegotiated so that the loss events that have occurred are duly considered.

Derecognition

Financial assets are derecognised where the contractual right to receipt of cash flows expires or the asset is transferred to another party, whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are discharged, cancelled or expire. The difference between the carrying amount of the financial liability extinguished or transferred to another party and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

(f) Impairment of assets

At the end of each reporting period, the association assesses whether there is any indication that an asset may be impaired. The assessment will consider both external and internal sources of information. If such an indication exists, an impairment test is carried out on the asset by comparing the recoverable amount of that asset, being the higher of the asset's fair value less costs to sell and its value-in-use, to the asset's carrying amount. Any excess of the asset's carrying amount over its recoverable amount is immediately recognised in profit or loss.

Where the future economic benefits of the asset are not primarily dependent upon the asset's ability to generate net cash inflows and when the entity would, if deprived of the asset, replace its remaining future economic benefits, value in use is determined as the depreciated replacement cost of an asset where it is not possible to estimate the recoverable amount of an individual asset, the association estimates the recoverable amount of the cash-generating unit to which the asset belongs.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021**

Where an impairment loss on a revalued asset is identified, this is recognised against the revaluation surplus in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that class of asset.

(g) Revenue

Where it has been determined that the grant agreement is enforceable and sufficiently specific performance obligations exist, revenue is recognised in profit and loss as performance obligations are met. Otherwise, revenue is recognised on receipt.

If an amount received is in advance of the performance of obligations, a revenue in advance liability is recognised and reduced as performance obligations are met.

Revenue from membership subscriptions are recognised as income in proportion to the stage of completion of the transaction at the reporting date. The stage of completion is determined by reference to the membership year.

Revenue from the rendering of a service is recognised upon the delivery of the service to the customer.

Interest revenue is recognised using the effective interest method, which for floating rate financial assets is the rate inherent in the instrument.

All revenue is stated net of the amount of goods and services tax (GST).

New Accounting Standards Implemented:

AASB 15: Revenue from contracts with customers and AASB 1058: Income of Not-for-Profit Entities have been applied using the cumulative effective method. Therefore, the comparative information has not been restated and continues to be reported under AASB 1004: Contributions and AASB 118: Revenue.

(h) Trade and other payables

Accounts payable and other payables represent the liability outstanding at the end of the reporting period for goods and services received by the association during the reporting period that remain unpaid. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(i) Trade and other receivables

These include amounts due from the ATO and accrued interest on deposits in financial institutions. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets.

Accounts receivable are initially recognised at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

(j) Critical Accounting Estimates and Judgments

Key estimates

(i) Impairment - general

The association assesses impairment at the end of each reporting period by evaluation of conditions and events specific to the association that may be indicative of impairment triggers. Recoverable amounts of relevant assets are reassessed using value-in-use calculations which incorporate various key assumptions.

Murraylands and Riverland Local Government Association

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

Note 2: Revenue

	2021	2020
	\$	\$
M&M LGA Contributions		
Berri Barmera	21,527	21,423
Coorong District Council	16,421	15,266
DC of Karoonda East Murray	8,788	8,132
DC of Loxton Waikerie	23,576	23,071
Mid Murray Council	20,829	18,859
The Rural City of Murray Bridge	33,027	30,634
Renmark Paringa Council	19,099	19,032
Southern Mallee DC	10,708	9,784
SLRP surcharge	25,820	26,460
	<u>179,795</u>	<u>172,661</u>
Other Grants & Contributions		
Other Grants	-	-
Rubble Royalties	-	177,787
Regional Capacity Buildings	42,151	41,221
Community Wellbeing Alliance	-	-
Out Reach Program Income	-	-
Riverland Social Indicators	38,091	84,790
Regional Road Hierarchy Plan	-	12,350
M & R Regional Waste Strategy	35,000	-
	<u>115,242</u>	<u>316,148</u>
Interest Revenue	6,555	11,773
Total Revenue	<u><u>301,592</u></u>	<u><u>500,582</u></u>

Murraylands and Riverland Local Government Association

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021

Note 3: Other Operating Expenses

	2021	2020
	\$	\$
Allowances	3,155	3,032
Accounting software	4,079	50
Audit fees	3,100	3,100
Executive officer contract services	119,296	118,500
Insurance	7,701	5,922
Meeting expenses	1,122	1,780
Sundry expenses & fees	946	382
Strategic Planning	-	12,210
Administration Support	11,473	20,240
Legal Charter Review	-	1,741
CEO Succession Planning / Recruitment	-	-
MDB Social Planning Forum	-	-
Project Expenditure:		
Transport of Roads Projects	20,660	66,222
Community Wellbeing Initiative	13,805	55,812
Connected Councils	5,950	
SLRP Priority Setting	425	
Regional Capacity - Rubble Royalty Project	-	6,000
Regional Joint Planning Board	-	12,005
Regional Road Hierarchy Plan	6,421	
Regional Waste Strategy	94,797	-
Riverland Social Indicators	-	131,648
	<u>292,930</u>	<u>438,644</u>

Note 4: Cash and cash equivalents

	2021	2020
	\$	\$
Cash on hand	100	100
Cash at bank	145,832	67,311
LGFA Investment	884,407	877,852
	<u>1,030,339</u>	<u>945,263</u>

Note 5: Trade and other receivables

	2021	2020
	\$	\$
Trade Debtors	1,298	3,396
GST receivable / (payable)	7,856	17,189
Prepayments	-	-
	<u>9,154</u>	<u>20,585</u>

Note 6: Trade and other Payables

	2021	2020
	\$	\$
Payables	28,550	3,567
Revenue in Advance - Regional Public Health Plan	40,000	-
	<u>68,550</u>	<u>3,567</u>

Murraylands and Riverland Local Government Association

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2020

Note 7: Accumulated Surplus

	2021	2020
	\$	\$
Opening Balance	962,281	900,343
Surplus for the year	8,662	61,938
Balance at year end	970,943	962,281

Note : reserves no longer used in relation to unspent funds as a result of change in accounting treatment.

Note 8: Reconciliation of cash flow from operations with surplus for year

	2021	2020
	\$	\$
Net surplus for the year	8,662	61,938
<i>Changes in assets and liabilities</i>		
(Increase)/decrease in trade and other receivables	11,431	(19,835)
Increase/(decrease) in trade and other payables	64,983	801
Net cash provided from operating activities	85,076	42,904

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021**

Note 9: Financial Instruments

Details of the significant accounting policies and methods adopted including the criteria for the recognition, the basis of measurement and the basis on which income and expenses are recognised with respect to each class of financial asset, financial liability and equity instrument are disclosed in Note 1 Summary of Significant Account Policies.

Categorisation of Financial instruments

	Note	2021		2020	
		Carrying Amount	Fair Value	Carrying Amount	Fair Value
Financial liabilities		\$	\$	\$	\$
Trade and other Payables	6 (i)	28,550	28,550	3,567	3,567
Total Financial liabilities		28,550	28,550	3,567	3,567
Financial Assets					
Cash and cash equivalents	4	1,030,339	1,030,339	945,263	902,360
Trade and other Receivables	5	9,154	9,154	20,585	20,585
Total Financial Assets		1,030,339	1,030,339	945,263	902,360

The fair values disclosed in the table above have been based on cash and cash equivalents, trade and other receivables and trade and other payables short term instruments of a nature whose carrying value is equal to fair value.

i. Credit Risk

Exposure to credit risk relating to financial assets arises from the potential non-performance by counterparties of contract obligations that could lead to a financial loss to the association.

Credit risk is managed through maintaining procedures to regularly monitor the financial stability of customers and counterparties and by investing surplus funds in financial institutions that maintain a high credit rating.

There is no collateral held by the association securing trade and other receivables.

ii. Liquidity Risk

Liquidity risk arises from the possibility that the association might have difficulty in settling its debts or otherwise meeting its obligations related to financial liabilities. The association manages this risk by preparing and monitoring budgets, only investing surplus cash with major financial institutions and proactively monitoring the recovery of unpaid debts.

No assets have been pledged as security for any liabilities.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021**

iii. **Market Risk**

Exposure to interest rate risk arises on financial liabilities recognised at the end of the reporting period whereby a future change in interest rates will affect future cash flows.

The following table illustrates sensitivities to the association's exposure to changes in interest rates.

	2021		2020	
	% Weighted Average Interest rate	Carrying Value	% Weighted Average Interest rate	Carrying Value
Financial liabilities	\$	\$	\$	\$
Trade and other Payables	0%	28,550	0%	3,567
Financial Assets				
Cash at bank	0%	145,832	0%	67,311
LGFA Investment	1.8%	884,407	1.8%	877,852
Cash on hand	0%	100	0%	100
Trade and other Receivables	0%	9,154	0%	20,585

Note 10: Contingent Liabilities and Contingent Assets

At 30 June 2021, the association is unaware of any liability, contingent or otherwise, which has not already been recorded elsewhere in this financial report.

Note 11: Capital Commitments

At 30 June 2021, the association is unaware of any capital or leasing commitments which have not already been recorded elsewhere in this financial report.

Note 12: Events after the end of the reporting period

The South Australian Government has continued to issue public health directives related to the 2019 novel corona virus (COVID-19) global pandemic. The financial risk related to restrictions on business have had minimal impact on MRLGA. Interest earnings reduced but this represents only a small percentage of total revenue.

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 30 JUNE 2021**

Note 13: Economic Dependence

Murraylands and Riverland Local Government Association is dependent on the Local Councils within its jurisdiction and other funding bodies for the majority of its revenue used to operate the business. At the date of this report, the Committee believe that the Local Councils and other bodies will continue to fund the Association.

Note 14: Related Party Transactions

The total remuneration paid to key management personnel of Murraylands and Riverland Local Government Association Incorporated during the year was as follows:

	2021
	\$
Chief Executive Officer Contract Services	119,296

Key management personnel include the CEO and President.

Other related parties includes close family members of key management personnel and entities that are controlled or jointly controlled by those key management personnel individually or collectively with their close family members. There were no transactions with other related parties.

Note 15: Capital Management

The Committee controls the capital of the entity to ensure that adequate cash flows are generated to fund its programs and that returns from investments are maximised within tolerable risk parameters. The Committee ensures that the overall risk management strategy is in line with this objective. The committee operates under policies approved by the board. Risk management policies are approved and reviewed by the board on a regular basis. The entity's capital consists of financial liabilities, supported by financial assets. There have been no changes to the strategy adopted by the Committee to control the capital of the entity since the previous year.

Note 16: Association details

The registered office of the association and principal place of business is;

Murraylands and Riverland Local Government Association

**STATEMENT BY MEMBERS
FOR THE YEAR ENDED 30 JUNE 2021**

In the opinion of the committee, the Financial Statements comprising of the Statement of Financial Performance, Statement of Financial Position, Statement of Changes in Members' Funds, Statement of Cash Flows and Notes to the Financial Statements:

1. Presents a true and fair view of the financial position of Murraylands and Riverland Local Government Association as at 30 June 2021 and its performance for the year ended on that date in accordance with Accounting Standards and other mandatory professional reporting requirements.
2. At the date of this statement, there are reasonable grounds to believe that Murraylands and Riverland Local Government Association will be able to pay its debts as and when they fall due.

The Committee is responsible for the reliability, accuracy and completeness of the accounting records and the disclosure of all material and relevant information.

This statement is made in accordance with a resolution of the Committee and is signed for and on behalf of the Committee by:

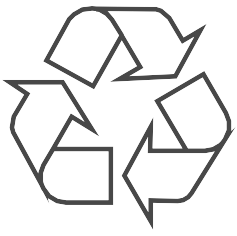


Name: PETER HUNT
Position: President
Date: 13/08/21



Name: TIM SMYTHE
Position: Chief Executive
Date: 13/08/21

ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY FINANCIAL STATEMENTS 2020-21



2020-21 Annual Report



Adelaide Hills
COUNCIL



Bridge to Opportunity

The Rural City of
**MURRAY
BRIDGE**



ALEXANDRINA



MOUNT BARKER
DISTRICT COUNCIL

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ABOUT AHRWMA

The Adelaide Hills Region Waste Management Authority (the Authority) is a Local Government Regional Subsidiary established by its Constituent Councils –Adelaide Hills Council, Alexandrina Council, Mount Barker District Council and Rural City of Murray Bridge (Constituent Councils).

Waste management and recycling services for local ratepayers, residents and visitors is a key Local Government function. The Constituent Councils resolved to work together through the Authority to coordinate waste management and recycling within the region.

The Authority undertakes landfill operations, resource recovery centre management, hooklift truck transport services and mobile crushing for the benefit of its Constituent Councils. The Authority provides an avenue for Constituent Councils to be represented in relevant forums and provides technical waste and resource management advice to Constituent Councils when required, along with coordinated education services to Constituent Council communities. The Authority also facilitates a shared Strategic Resource Recovery Coordinator for three of the Constituent Councils.

The Authority continues to focus on evaluating waste and recycling services throughout the region to determine where it can add value to Constituent Councils by applying a resource sharing model.

REPORT FROM THE CHAIR

Firstly, I would like to thank our Member Councils for their continuing support throughout the year.

In 2020/21 we saw a slight change in Board Members, with Adelaide Hill Council representatives John McArthur being replaced by Marc Salver and then Chair Cr John Kemp being replaced by Cr Ian Bailey. I was pleased to be elected to the subsequently vacant Chairperson position at the February 2021 Board Meeting.



Cr Harry Seager Chair

2020/21 has been a challenging, yet successful year for the Authority:

- The Authority has successfully navigated through the COVID-19 pandemic, ensuring that all operations were maintained and has also assisted Local Government in coordinating its waste sector response to the pandemic.
- The Charter Review process has been finalised, and all Constituent Councils have now endorsed the revised Charter. The new board structure should come into effect mid 21/22.
- The Authority's Finance Manager was transferred from Alexandrina Council to the Authority in the position of Finance and Business Manager.
- A new position of Risk, WHS and Project Officer was also established and filled, which is focused on addressing the outcomes of the LGRS WHS and risk audit.
- Continued assistance to Constituent Councils with managing the impacts of the China Sword Policy and recycling services.
- Implementation of a polystyrene recycling service at the Heathfield Resource Recovery Centre funded by the Adelaide Hills Council and Green Industries SA. This has proved to be a popular service, with use continuing to build over the time since its introduction.
- Approved an Asset Management Plan and replaced a Front End Loader, in accordance with this plan.
- Constructed a workshop hanger at Brinkley, thus enabling servicing of plant and equipment within a designated location onsite.
- Authority staff continue to navigate changing EPA Legislation and ensure systems are in place to meet requirements, such as Mass Balance Reporting. As Federal legislation continues to evolve in response to both external and international challenges, I am confident that our organisation will continue to respond to these changing conditions appropriately.
- The Authority continues to build a resilient team in order to ensure we can manage operational needs, meet legislative requirements and the meet the needs of Constituent Councils, while remaining focussed on the delivery of an efficient and timely service to the ratepayers whom we service.

In my time as Chair I have recognised the ongoing commitment that the Authority's Executive Officer and Board Members hold in striving to achieve the best outcomes for the Authority and its Constituent Councils. I am pleased to have seen the increasing efficiency of our operation at the Brinkley landfill site with staff demonstrating their commitment by achieving higher compaction rates through improved practices.

The Authority continues to focus on improved governance and risk management across all areas of operation while assisting its Constituent Councils with efficient and effective waste and resource management services. Along with core services the Authority continues to enhance its representation within the industry and represents its Constituent Councils in relevant forums.

AHRWMA SERVICE AREA MAP



STRATEGIC DIRECTION

The Vision

“Sustainable Waste Management through Shared Services for the communities of Adelaide Hills, Alexandrina, Mt Barker and Murray Bridge”

The Mission

- To meet resource recovery targets across the region where economically and environmentally justified.
- To continue to develop and manage the Authority’s landfill as an EPA compliant regional landfill, that provides the most cost-effective disposal option for Constituent Councils and commercial customers.
- To educate the regional community on responsible waste choices that enhance and maintain their environment.

The Objectives

The Authority’s vision and mission will be achieved through five key objectives:

- To take a leadership role in resource recovery and community education.
- Responsibly develop and manage the Authority’s landfill to be a model regional landfill meeting all legislative requirements and operating benchmarks.
- Financial sustainability in waste services for Constituent Councils by pursuing a shared services model.
- Advocate, research and promote best practice waste management and actively represent Constituent Councils in all forums.
- A fully compliant regional subsidiary that meets the highest standards in governance, financial and human resource management.

GOVERNANCE

Board

The Authority is administered by a Board in accordance with the *Local Government Act (1999)* and the Authority's Charter. In 2020/21 the Board consisted of eight Members, being one Elected Member appointed by each Constituent Council and one employee appointed by each Constituent Council. Each Constituent Council also appoints a Deputy Board Member.

The Chairperson and Deputy Chairperson of the Board are elected by ballot of the whole Board from those Board Members who are Elected Members.

The Board is responsible for managing all activities of the Authority, ensuring that the Authority acts in accordance with its Charter. The Board's responsibilities include development of strategic and business directions and strategies aimed at improving the business of the Authority. The Board appoints an Executive Officer responsible for implementing the decisions made by the Board and managing the day-to-day operations of the Authority.

2020-21 Board Members

Rural City of Murray Bridge

Heather Barclay, General Manager Assets & Infrastructure
Cr Fred Toogood
Malcolm Downie, Manager City Assets, Deputy Board Member

Mount Barker District Council

Greg Parker, General Manager Community Services
Cr Harry Seager (Chairperson)
Cr Simon Westwood, Deputy Board Member

Alexandrina Council

Elizabeth Williams, General Manager Resources
Cr Mike Farrier
Cr John Carter, Deputy Board Member

Adelaide Hills Council

John McArthur, Manager Waste & Emergency Services (Vacated Position Sep 2020)
Marc Salver, Director Development & Regulatory Services (Commenced position Nov 2020)
Cr John Kemp (Chairperson, Vacated Position Sep 2020)
Cr Ian Bailey, Deputy Chairperson (Commenced position Nov 2020)

Current Board Members



Cr Harry Seager
Chair
MBDC



Cr Ian Bailey
Deputy Chair
AHC



Cr Mike Farrier
Alexandrina



Cr Fred Toogood
RCMB



Cr Simon
Westwood
Dep. Member
MBDC



Cr John
Kemp Dep.
Member AHC



Heather Barclay
General Manager
Assets &
Infrastructure
RCMB



Greg Parker
General Manager
Community
Services
MBDC



Marc Slaver
Director
Development &
Regulatory
Services
AHC



Elizabeth Williams
General Manager
Resources
Alexandrina



Cr John Carter
Dept. Member
Alexandrina



Malcolm Downie
Dep. Member
Manager City
Assets
RCMB

Audit Committee

In accordance with the Local Government Act (1999) the Authority has an Audit Committee. The principal objective of the Audit Committee is to add value to and improve the Authority's operations, by assisting the Board to meet its legislative and probity requirements as required by the Local Government Act 1999 and other relevant legislation, standards and codes. The Audit Committee is comprised of two Board Members as determined by resolution of the Board and one Independent Member, who is also the Chair.

The Audit Committee meets as required and at least once every four months, prior to Board Meetings.

The current Audit Committee Members include;

Independent Member: Peter Brass

Board Members: Greg Parker - District Council of Mount Barker, Elizabeth Williams – Alexandrina Council

Management & Operations Committee

In 2018/19 the Board re-established the Management and Operations Committee. The committee includes a staff member from each Constituent Council and provides valuable support to the Executive Officer. The Committee meets as required to discuss strategic and operational matters.

The current Management & Operations Committee Members include;

Malcolm Downie – Rural City of Murray Bridge

Greg Parker – Mount Barker District Council

John McArthur – Adelaide Hills Council

Elizabeth Williams – Alexandrina Council

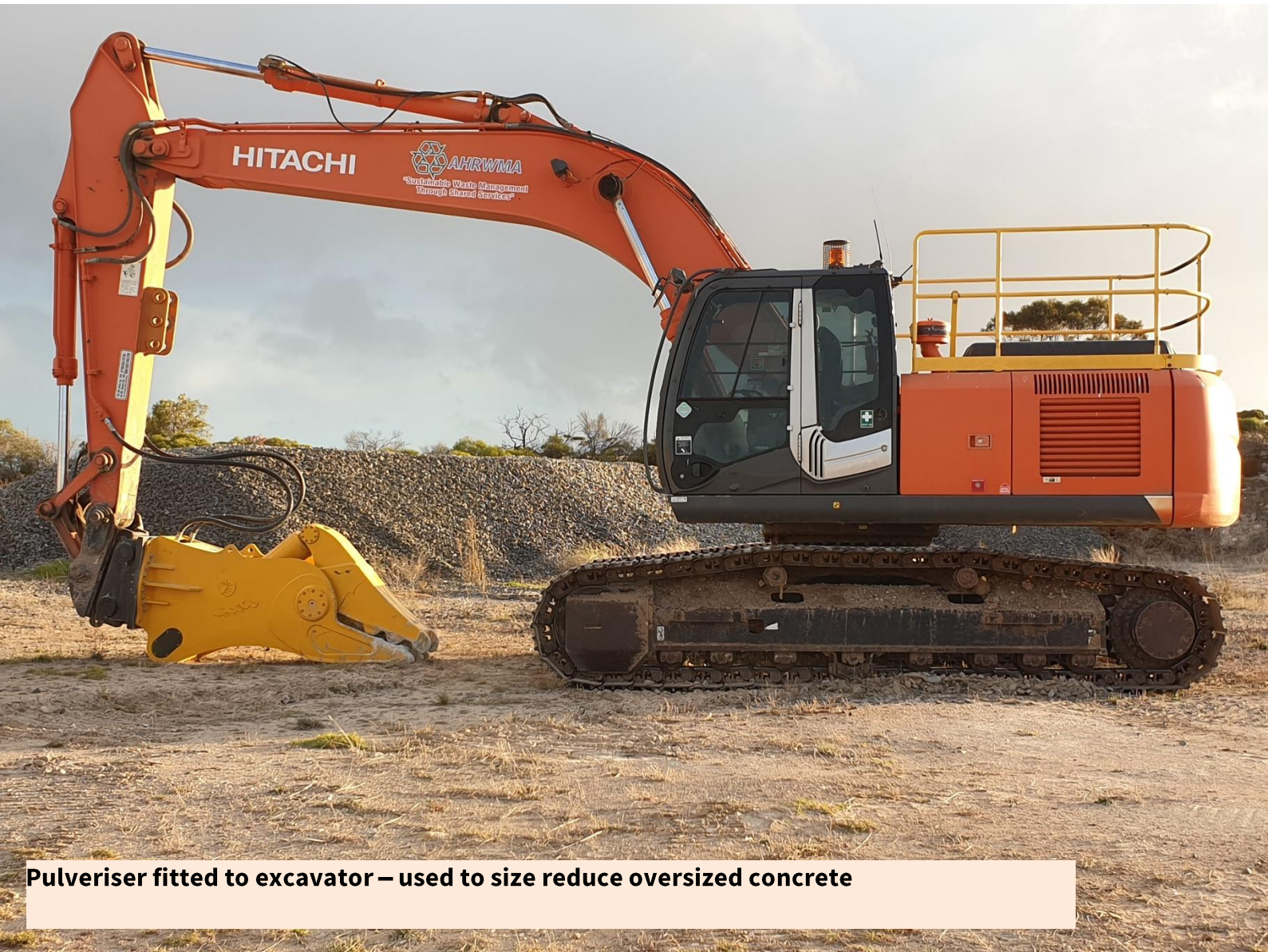
2020/21 ACHIEVEMENTS

Landfill & Operations

- Continued to navigate COVID-19 lockdowns and restrictions successfully, ensuring essential waste services were maintained. The Authority's Executive Officer has also assisted the LGA in coordinating its waste sector response to the pandemic.
- Fees and charges have been reviewed and updated, taking into account the waste disposal levy increases for the period.
- The mattress stockpile at the Brinkley Landfill was processed, of which approximately 1,500 mattresses were processed in January 2021. This generated 25.64 tonnes of steel for recycling & 15.72 tonnes of flock returned to landfill.
- A hanger style shelter/workshop was installed at the Brinkley Landfill to provide an undercover area for heavy plant maintenance, Rural City of Murray Bridge funded the installation of the concrete pad floor.
- A compaction rate of 0.84t/m³ was achieved at the Brinkley Landfill Cell 8/9 for the period 02/07/2020 - 30/06/2021. This is a positive compaction rate result, exceeding the long running target of 0.8 t/m³.
- A solar powered aeration system was purchased and installed within the leachate pond at the landfill to assist with reducing leachate volume & odour.
- The Authority assisted Mount Barker District Council with crushing waste concrete at the Windmill Hill Waste Transfer Station. Approximately 600 tonnes of rubble was produced through the crusher, which including size reducing 200 tonne of material using the Authority's new pulveriser.
- 1,360 cubic metres of mulch was produced at the Brinkley RRC.
- 2,603 tonnes of concrete was crushed to produce rubble at the Brinkley RRC. This material was tested with the results categorising the material as waste fill suitable for re-use. An additional 100 tonnes of material was reduced in size using the pulveriser.
- A pipeline was installed at the Brinkley RRC to transfer run-off from the street sweepings pad to the leachate pond. This assists with reducing cost of pumping and transporting runoff. This was a Rural City of Murray Bridge capital item, funded by the Rural City of Murray Bridge and project managed by the Authority.
- 8,085m³ of mulch was produced at the Heathfield RRC over 4 individual processing campaigns.
- 1,960.2 tonnes of concrete was crushed and rubble produced and tested, with test results categorising the material as waste fill suitable for re-use.
- The polystyrene melt machine was installed at the Heathfield RRC. This is operating 3-4 times per week and to date has produced approximately 192 melted poly blocks with a total weight of roughly 1.5 tonnes.
- A phytocap landfill design was drafted and submitted to the EPA for review and approval.

Major purchases

- 3 hook lift bins with tarps.
- 20 tonne wheel loader.
- Pulveriser, for size reducing & decontaminating oversized concrete.
- 40 tonne dump truck.
- Solar aerator.



Pulveriser fitted to excavator – used to size reduce oversized concrete

- All Constituent Councils approved the Authority's reviewed Charter in 2020/21. This Charter and a new Board will be implemented mid 2021/22.
- The Charter review also included a review of the equity interest calculation methodology and this has been reflected in the 2021/22 CCI schedule.
- A Work Health Safety, Risk & Projects Officer was employed in 2020/21.
- A new WHS system has been implemented, to formalise WHS requirements and to continually improve WHS
- A Business Continuity Plan was developed.
- An Asset Management Plan was developed and adopted by the Board.
- A system for Mass Balance Reporting (a requirement of new EPA legislation) has been implemented



Waste disposal services are provided at the Brinkley Landfill.

Resource Sharing, Resource Recovery Centres & Value Add

- Free greens days have been held across the RRCs.
- Hooklift waste and recycling transport services continue to be provided across the region. A tender was submitted to the Mount Barker District Council for the provision of hook-lift services.
- Positive working relationships have been maintained with Constituent Councils, commercial and non-member local government customers.

AHRWMA Annual Report 2020/21

- Assistance has continued to be provided to Constituent Councils regarding the recycling market changes resulting from the China Sword Policy and the Authority has ensured Constituent Council representation across all forums.
- The Authority has continued to participate in a high-level education working group assisting Green Industries SA with the implementation of a state wide education program titled “Which Bin”.



Encouraging food waste composting through the green bin service where available.



Finances

- The audited financials have been completed for the year 2020/21 and are attached.
- The year to 30 June 2021 ended with the Authority achieving a total surplus of \$1,934K compared to a third quarter budget review of net surplus \$579,000. This variance was largely due to an accounting amendment relating to booking known income in the 2020/21 financial year, which was previously budgeted over future years.
- The Brinkley Resource Recovery Centre finished \$44,962 ahead of budget for the financial year, while the Heathfield Resource Recovery Centre finished over budget by \$26,568.

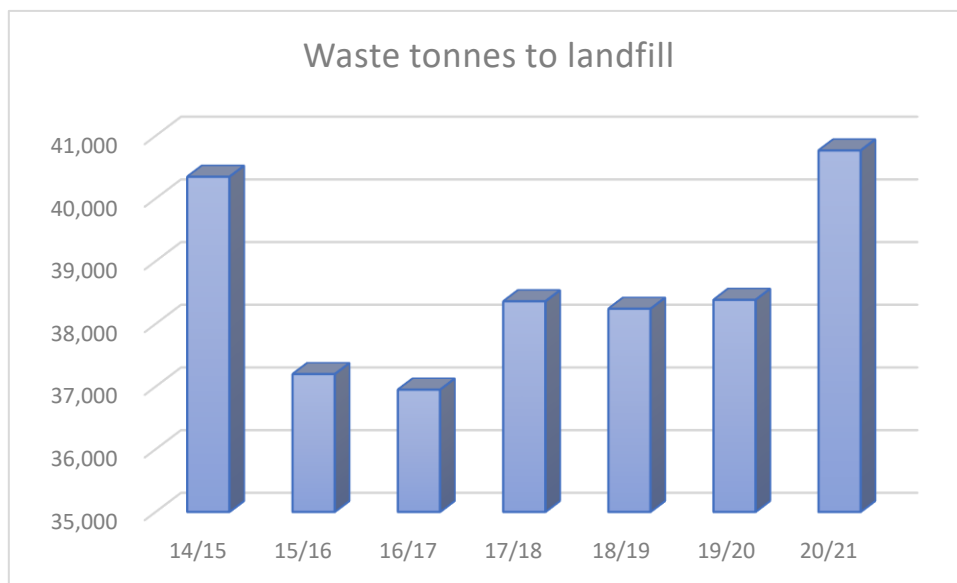
Household Chemical & Paint Facility at the Heathfield RRC.



LANDFILL OPERATIONS

Brinkley Landfill Statistics

Waste disposed to landfill increased by 2,383 tonnes in the 2020/21 financial year. Waste tonnes to landfill increased across all sectors. Constituent Council tonnes increased by 1,610 tonnes, other Local Government increased by 227 tonnes and commercial tonnes increased by 546 tonnes. This increase in waste disposal may be a result of COVID-19 implications along with growth across the regions serviced by the landfill.

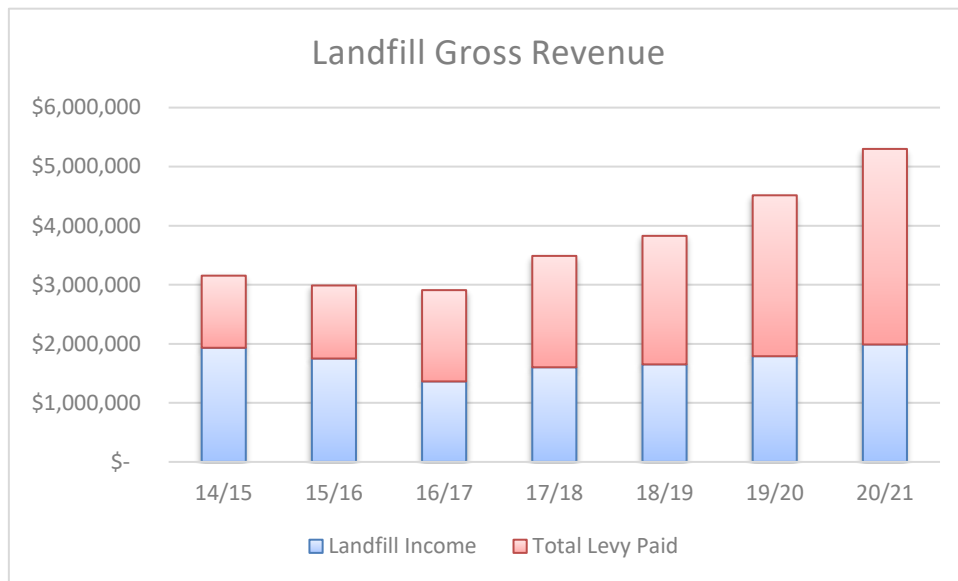


Revenue

Landfill gross revenue increased in 2020/21 due to increasing tonnes and an increase in the Solid Waste Disposal Levy.

The Authority is required to pay the Solid Waste Disposal Levy for every tonne of waste disposed to landfill and therefore collects the levy from Constituent Councils and landfill customers as part of the landfill gate fees.

In 2020/21 the levy increased from \$70.00 to \$71.50 for non- metropolitan waste and from \$140.00 to \$143.00 for metropolitan waste .



Financial Indicators

The Authority adopted financial indicators for 2020/21 which are outlined in the table below.

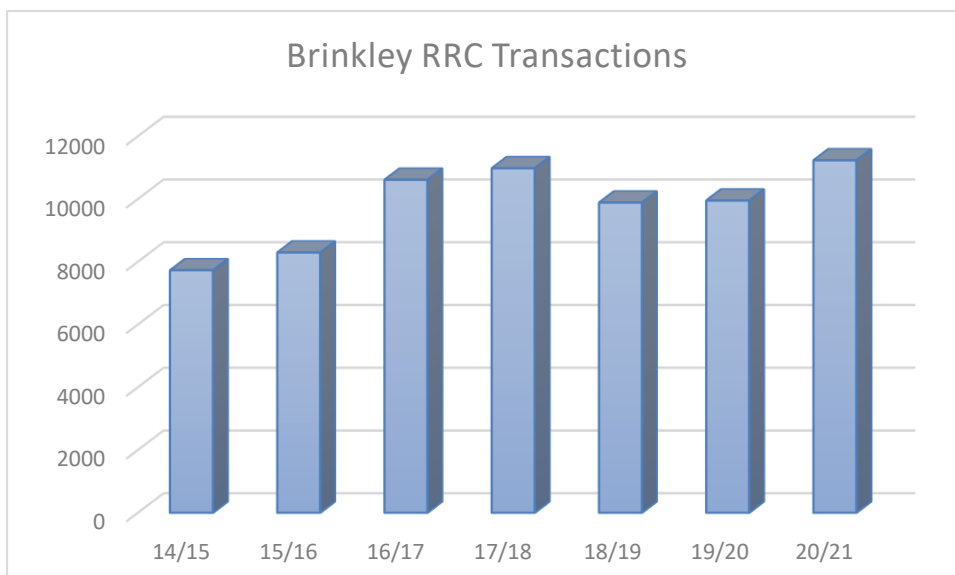
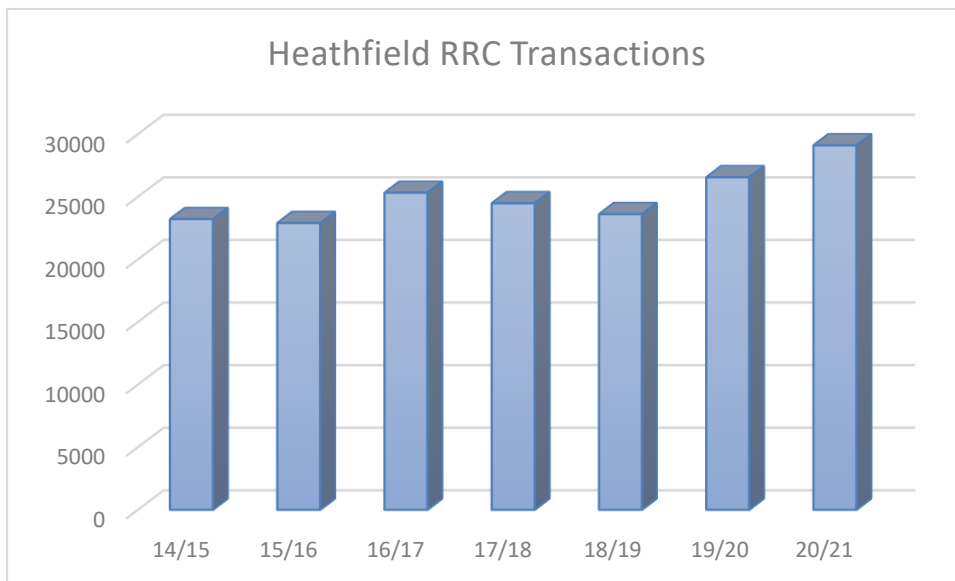
	Budget	Actual	Short term Adopted Target
Operating Surplus Ratio - Indicator 1	0%	21%	>0%
Net Financial Liabilities Ratio - Indicator 2	13%	19%	70%
Interest Cover Ratio - Indicator 3	0.60%	0.35%	1.50%
Asset Renewal Funding Ratio - Indicator 4	100%	103%	100%

RESOURCE RECOVERY CENTRE OPERATIONS

The Authority manages two Resource Recovery Centres (RRCs) on behalf of its Constituent Councils. These sites are the Heathfield RRC, which serves the Adelaide Hills Council area with an approximate population of 40,000 people and the Brinkley RRC, which serves the Rural City of Murray Bridge area with an approximate population of 22,000 people.

Site Usage

Both facilities have shown strong customer growth since the Authority commenced operations. The Heathfield customer numbers increased substantially in 2019/20, which is likely a result of increased services, such as the chemical drop off, fire waste disposal and free green organics days and this increasing trend has continued into 2020/21. The Brinkley RRC also saw an increase in customer numbers in 2020/21.



Tonnes to Landfill

The tonnes of waste disposed to landfill from both the Brinkley RRC reduced in 2020/21 and Heathfield increased slightly, which is a good outcome considering the increase in customer numbers. All material which can be reused, reprocessed or recycled is removed from the waste stream prior to transportation to landfill. For example, green organics are chipped on site and sold as mulch and construction and demolition material is stored for crushing and reuse.

Resource Recovery Sites - Waste Tonnes to Landfill						
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21
Heathfield	2,010	1,840	1,562	1,533	1,719	1,760
Brinkley	1,682	1,818	1,719	1,623	1,138	1,041

Financials

The Brinkley RRC exceeded the 2020/21 budget target, finishing the year with a net surplus of \$13,795, compared to a budgeted loss of \$34,000. Even though the Brinkley RRC finished the year in surplus there is material on site requiring processing, which did not occur in the financial year and therefore this expense will be carried over to 2021/22.

The Heathfield site finished the year a net loss of \$66,568, compared to a budget net loss of \$40,000, a negative variance of \$26,568.

The Authority will continue to monitor the Resource Recover Centre budgets and adjust operations where required, aiming to minimise the losses across the site. It is recognised that the sites are operated for community benefit and we aim to recover costs at the sites and work towards a break-even position, without significantly increasing user fees.



The Authority create mulch from greens materials dropped off at our RRCs which is then sold to customers





In 2020/21 the Heathfield RRC received 69 tonnes of material

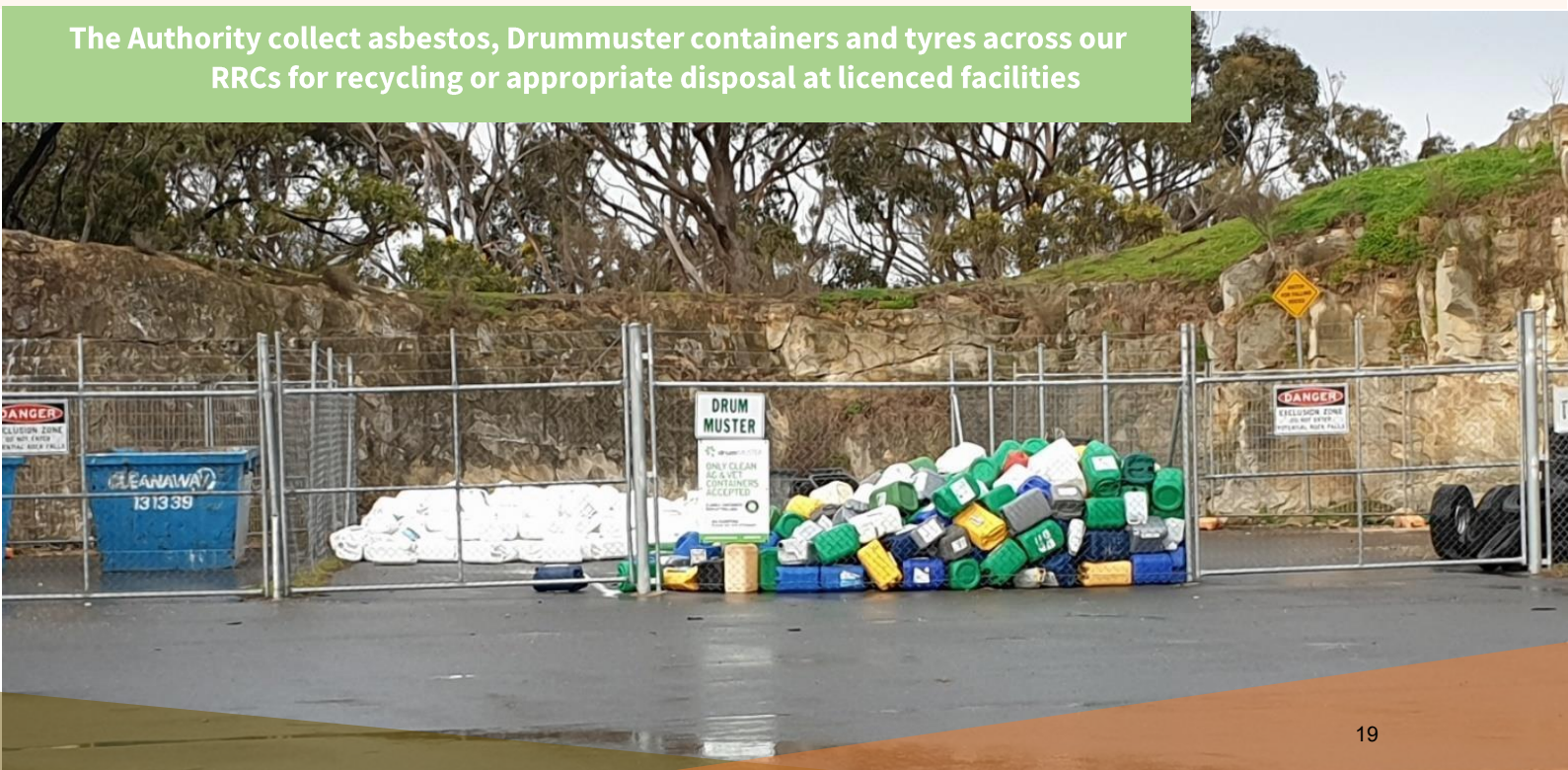
Top ten hazardous waste quantity increases (by percentage) by category at the Heathfield Resource Recovery Centre:

Chemical name	2019-20 (kg)	2020-21 (kg)	Grand Total	Increase
Waste oil	2,655	17,669	20,324	665.50%
Solvent-based paint	2,293	6,374	8,667	277.98%
Water-based paint	8,515	21,596	30,111	253.62%
Carbon Dioxide canister	387	861	1,248	222.48%
Creosote*	1,556	3,384	4,940	217.48%
Gas bottles LPG	1,937	3,271	5,208	168.87%
Alkaline batteries	411	670	1,081	163.02%
Aerosol paints	422	682	1,104	161.61%
Coolant	6,166	9,882	16,048	160.27%
Flammable liquids	1,874	2,433	4,307	129.83%

*Creosote is a toxic organic liquid

These are just some of the waste materials that make up the more than 69 tonnes, of hazardous waste that responsible residents have dropped off free of charge to the Heathfield Resource Recovery Centre (HRRC) in the 2020/21 financial year alone

The Authority collect asbestos, Drummuster containers and tyres across our RRCs for recycling or appropriate disposal at licenced facilities



KERBSIDE WASTE & RECYCLING COLLECTIONS

Adelaide Hills, Mount Barker & Murray Bridge

The Authority facilitates the shared Strategic Resource Recovery Coordinator across three of the Member Councils: Adelaide Hills Council, Mount Barker District Council and the Rural City of Murray Bridge. The Strategic Resource Recovery Coordinator manages waste services on behalf of these Councils.

2020-21 Highlights

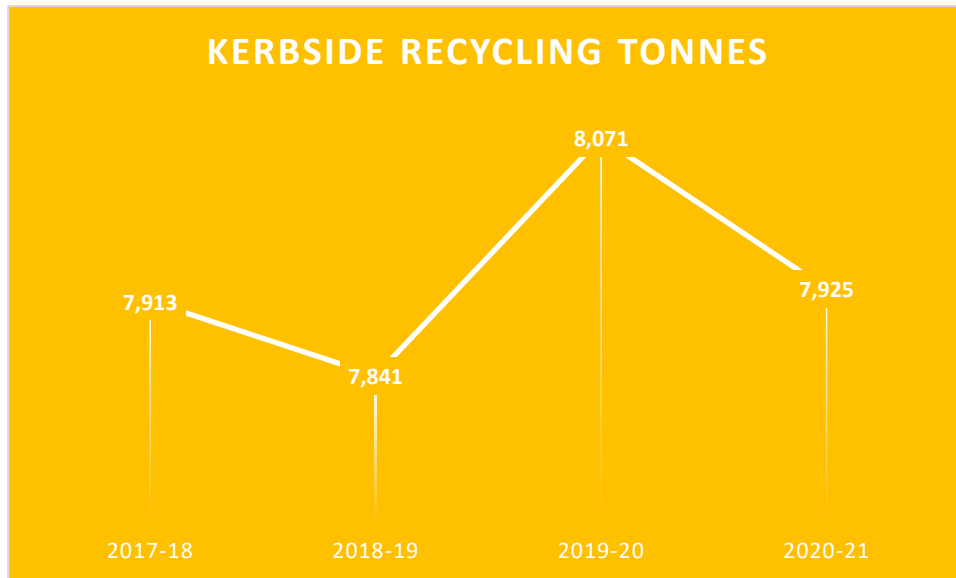
In conjunction with our Constituent Councils the Strategic Resource Recovery Coordinator achieved the following;

- Undertook a hard waste service investigation for MBDC, including multiple reports, community consultation and presentations to Elected Members.
- Successfully applied for and received funding from Green Industries SA to conduct a Strategic Review of Windmill Hill Transfer Station
- Lead role in the development of a working party to implement a consistent waste management system for the Civic Centre, the ESC and Library for MBDC.
- Implemented waste education program for schools and community groups via KESAB for MBDC.
- Provided ongoing advice and support to management in the negotiation of the kerbside collection contracts with Solo for both MBDC and RCMB in response to the impact of the China National Sword Policy for recyclables. Aided the resolution of operational issues as required, including review of invoicing and data management.
- Successfully applied for and received funding from Green Industries SA for the Regional Transport Subsidies Program for MBDC and RCMB to support their continued recycling efforts in response to the challenges presented by China's National Sword Policy.
- Successfully implemented a polystyrene (foam) machine at Heathfield Resource Recovery Centre as part of funding received from Green Industries SA.
- Coordinated and managed environmental monitoring at various operating and closed sites.
- Provided ongoing assistance and advice to management for the site contamination audit at the a former closed landfill, including ongoing environmental monitoring on behalf of AHC.
- Coordinated regular operational meetings between the Authority and RCMB for the Brinkley RRC.
- Completed mandatory reporting on behalf of Constituent Councils and provided general waste and recycling information and advice.

Recycling Service

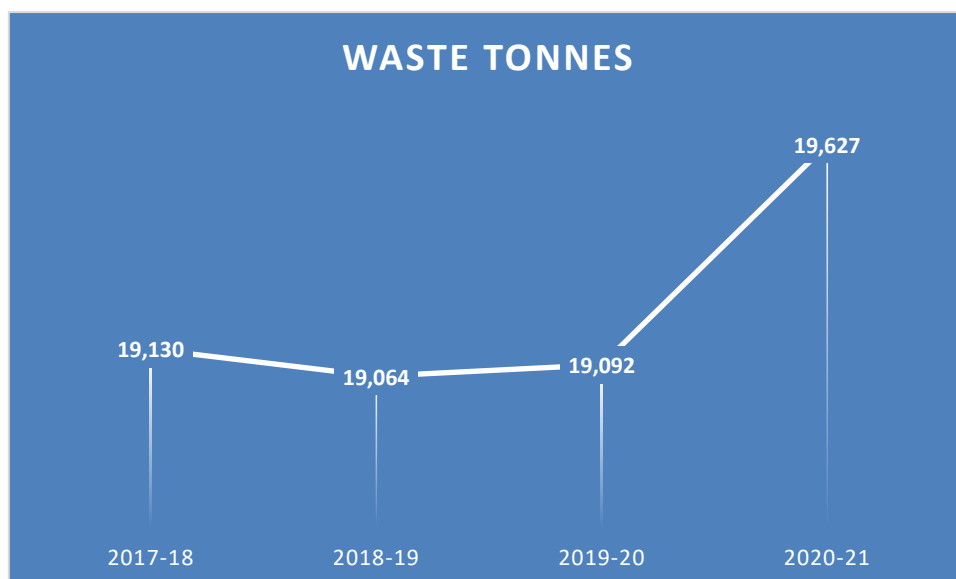
Recycling Service

Across the three Constituent Councils a total of 7,925 tonnes of recycling was collected via the kerbside service, which is a decrease of 147 tonnes (-1.82%) compared to the 2019/20 year (where as there was an increase of 231 tonnes (2.94%) from the previous 2018/19 year when compared to the 2019/20 year).



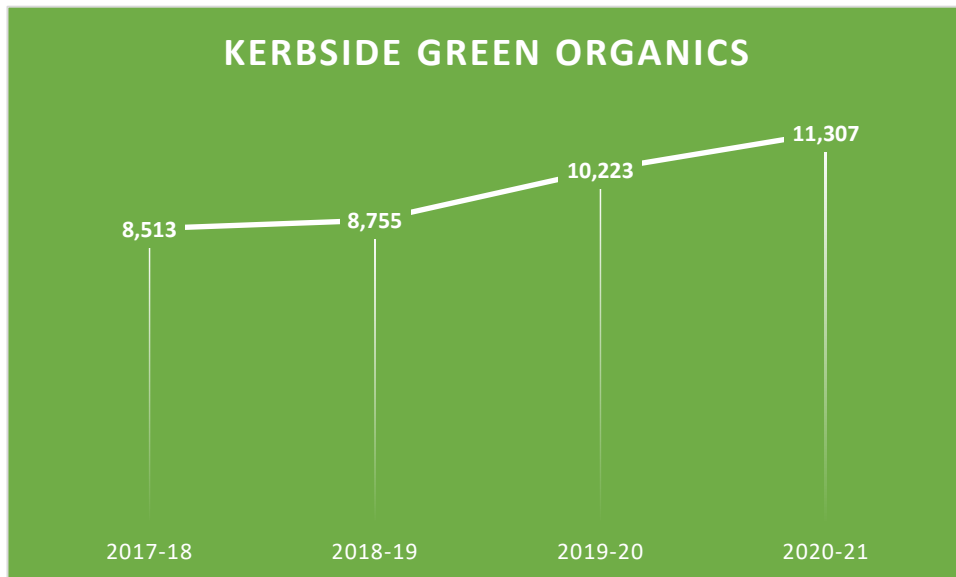
Waste Service

Total kerbside waste disposed to landfill (19,627 tonnes) from within the three Constituent Council regions increased by 535 tonnes (2.8%) in comparison to the previous 2019/20 year, while the population continues to grow. MBDC saw a significant increase of 6.67% (480 tonnes) whereas AHC saw a decrease of 39 waste tonnes (-0.52%) for the year.



Kerbside Green Organics (FOGO)

Properties within the township areas of the three Constituent Councils are entitled to a green bin service, which also accepts food waste. The green organics tonnes collected has continued to increase significantly. The 2020/21 financial year saw an increase of green organics of 1,084 tonnes (10.6%) from the previous 2019/20 financial year.

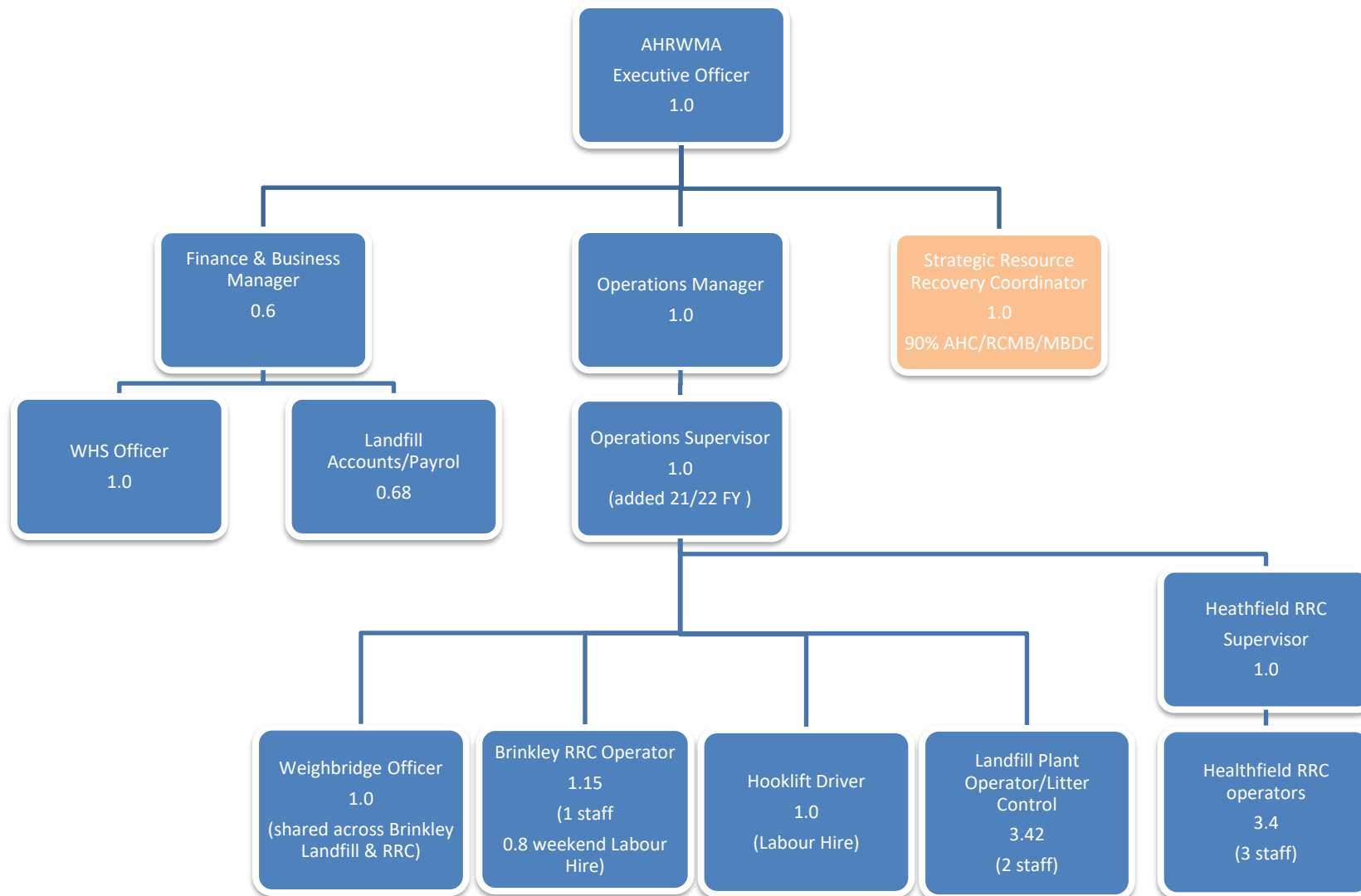


Diversion Rates

Each of the Councils have achieved the following landfill diversion rates and all have increased slightly when compared to the previous 2019/20 year.

Council	2019/20	2020/21	% change
AHC	50.7%	51.7%	1.0%
MBDC	49.4%	49.5%	0.1%
RCMB	44.5%	45.1%	0.6%

Organisation Chart 2020/21



Adelaide Hills Region Waste Management Authority
General Purpose Financial Reports
for the year ended 30 June 2021

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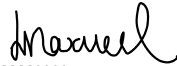
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Adelaide Hills Region Waste Management Authority
Annual Financial Statements
for the year ending 30 June 2021

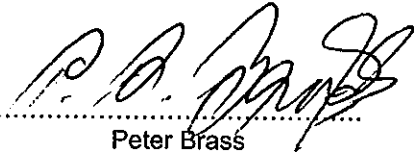
CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2021, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



.....
Leah Maxwell
EXECUTIVE OFFICER



.....
Peter Brass
CHAIR
AUDIT COMMITTEE

Date: 01 September 2021

Adelaide Hills Region Waste Management Authority
Statement of Comprehensive Income
for the year ended 30 June 2021

	Notes	2021 \$	2020 \$
INCOME			
User charges	2	5,300,030	4,451,469
Investment income	2	16	140
Other income	2	3,991,821	2,035,916
Total Income		<u>9,291,867</u>	<u>6,487,525</u>
EXPENSES			
Employee costs	3	1,388,354	1,120,733
Materials, contracts and other expenses	3	5,371,434	4,586,109
Depreciation, amortisation & impairment	3	612,849	599,696
Finance costs	3	32,143	50,925
Total Expenses		<u>7,404,780</u>	<u>6,357,463</u>
OPERATING SURPLUS / (DEFICIT)		<u>1,887,087</u>	<u>130,062</u>
Asset disposal and fair value adjustments	4	47,052	1,419
NET SURPLUS / (DEFICIT) (transferred to Equity Statement)		<u>1,934,139</u>	<u>131,481</u>
Total Other Comprehensive Income		-	-
TOTAL COMPREHENSIVE INCOME		<u>1,934,139</u>	<u>131,481</u>

This Statement is to be read in conjunction with the attached Notes.

Adelaide Hills Region Waste Management Authority
Statement of Financial Position
for the year ended 30 June 2021

ASSETS	Notes	2021	2020
		\$	\$
Current Assets			
Cash and cash equivalents	5	264,637	267,497
Trade and other receivables	5	1,788,975	614,549
Inventories	5	1,958	2,256
Total Current Assets		<u>2,055,570</u>	<u>884,302</u>
Non-current Assets			
Infrastructure, property, plant and equipment	6	4,744,650	4,936,546
Total Non-current Assets		<u>4,744,650</u>	<u>4,936,546</u>
Total Assets		<u>6,800,220</u>	<u>5,820,848</u>
LIABILITIES			
Current Liabilities			
Trade and other payables	7	853,291	878,205
Borrowings	7	671,808	1,471,228
Provisions	7	308,568	276,221
Total Current Liabilities		<u>1,833,667</u>	<u>2,625,654</u>
Non-current Liabilities			
Borrowings	7	190,429	236,989
Provisions	7	1,815,560	1,931,780
Total Non-current Liabilities		<u>2,005,989</u>	<u>2,168,769</u>
Total Liabilities		<u>3,839,656</u>	<u>4,794,423</u>
NET ASSETS		<u>2,960,564</u>	<u>1,026,425</u>
EQUITY			
Accumulated surplus		<u>2,960,564</u>	<u>1,026,425</u>
TOTAL EQUITY		<u>2,960,564</u>	<u>1,026,425</u>

This Statement is to be read in conjunction with the attached Notes.

Adelaide Hills Region Waste Management Authority
Statement of Changes in Equity
for the year ended 30 June 2021

		Accumulated Surplus	TOTAL EQUITY
2021	Notes	\$	\$
Balance at end of previous reporting period		1,026,425	1,026,425
Net Surplus / (Deficit) for Year		1,934,139	1,934,139
Balance at end of period		2,960,564	2,960,564
2020			
Balance at end of previous reporting period		894,944	894,944
Net Surplus / (Deficit) for Year		131,481	131,481
Balance at end of period		1,026,425	1,026,425

This Statement is to be read in conjunction with the attached Notes

Adelaide Hills Region Waste Management Authority
Statement of Cash Flow
for the year ended 30 June 2021

		2021	2020
	Notes	\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES			
<i>Receipts:</i>			
User charges		5,812,283	4,724,188
Investment receipts		16	140
Other revenues		2,899,094	1,895,953
<i>Payments:</i>			
Employee costs		(1,348,408)	(1,103,698)
Materials, contracts and other expenses		(5,985,112)	(4,707,074)
Finance payments		(37,033)	(55,661)
Net Cash provided by (or used in) Operating Activities		1,340,840	753,848
CASH FLOWS FROM INVESTING ACTIVITIES			
<i>Receipts:</i>			
Sale of replaced assets		80,780	53,000
<i>Payments:</i>			
Expenditure on renewal/replacement of assets		(514,300)	(202,037)
Expenditure on new/upgraded assets		(64,200)	(452,000)
Net Cash provided by (or used in) Investing Activities		(497,720)	(601,037)
CASH FLOWS FROM FINANCING ACTIVITIES			
<i>Receipts:</i>			
Proceeds from borrowings		-	100,000
<i>Payments:</i>			
Repayments of borrowings		(801,607)	(252,645)
Repayment of lease liabilities		(44,373)	(42,261)
Net Cash provided by (or used in) Financing Activities		(845,980)	(194,906)
Net Increase (Decrease) in cash held		(2,860)	(42,095)
Cash and cash equivalents at beginning of period	9	267,497	309,592
Cash and cash equivalents at end of period	9	264,637	267,497

This Statement is to be read in conjunction with the attached Notes

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

Note 1 - SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Authority is a Local Government Authority Section 43 regional subsidiary under the control of Adelaide Hills Council, Alexandrina Council, Mount Barker District Council and Rural City of Murray Bridge.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar (\$).

2 The Local Government Reporting Entity

Adelaide Hills Region Waste Management Authority operates as a regional subsidiary pursuant to Section 43 of the Local Government Act 1999 & Section 25 of the Local Government Implementation Act 1999, and has its principal place of business at c/-of Mount Barker District Council, 6 Dutton Road, Mt Barker. These financial statements have been prepared for use by Constituent Councils of the Authority.

3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

4 Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policy applied to financial instruments forms part of Note 10.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

6 Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Authority includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Authority for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment	\$1,000
Other Plant & Equipment	\$1,000
Landfill Assets	\$1,000
Road Construction & Reconstruction	\$10,000

6.3 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

Depreciation is recognised on a straight-line basis. Major depreciation periods for each class of asset are shown below. Depreciation periods for infrastructure assets have been estimated based on the best information available to the Authority, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Equipment	3 - 5 years
Other Plant & Equipment	3 - 10 years

Infrastructure

Unsealed Roads	15 years
Fencing	15 years
Water Tanks	30 years
Litter Fence	5 years
Pumps	5 years
Monitor Bore	10 years
Buildings	20 years
Roads	25 years

Cell amortisation is calculated by amortising total consumed airspace. Used airspace is surveyed monthly by an independent surveyor. In prior years the Authority has calculated landfill amortisation on estimated remaining useful life. Accordingly the change to amortisation based on airspace consumption is considered to be a more accurate representation of written down value.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

6.4 Impairment

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

6.5 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with the allowed alternative treatment in AASB 123 Borrowing Costs. The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Authority assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

9 Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Authority does not make payment for untaken sick leave.

9.2 Superannuation

The Authority makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.50% in 2021 and 9.5% in 2020). No further

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2021

liability accrues to the Authority as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. The Authority makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2019-20) of "superannuation" salary.

In addition, the Authority makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), the Authority does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2020. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to the Authority's contribution rates at some future time.

Contributions to Other Superannuation Schemes

The Authority also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Authority.

10 Rehabilitation

Expenditures relating to ongoing rehabilitation and restoration reduce any provision previously established.

The Authority recognises a capping liability for all past and present active landfill cell operational areas. For which capping rehabilitation works have not yet been completed.

The Authority recognises a capping liability for a historical cell given it is believed that it will be responsible for capping this area in future years and has accordingly recognised a liability. The Authority however is not presently obligated to undertake this work given the liability to cap the cell resides with the existing owners of the site.

The Authority has calculated the liability based on an alternate capping design being accepted by the Environmental Protection Authority South Australia (EPA) which is in the process of being approved. Should there be an unfavourable outcome from the alternate capping plan application process, this may result in further increases to the liability needing to be recorded in future periods.

The Authority annually monitors the liability recorded for landfill rehabilitation and restoration estimates and make adjustment to the liability as required ensuring an accurate projected cost of the liability is showing in the Statement of Financial Position. The Authority will be undertaking further detailed reviews of all rehabilitation and restoration liability costs in future years with the assistance of external consultants to ensure all projected costs have been independently verified.

11 Leases

The Authority recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets, being the land leased at Brinkley Landfill.

- i) Right-of-use assets

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

The Authority recognises right-of-use assets as at 1 July 2019. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful life.

ii) Lease liabilities

At the commencement date, the Authority recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Authority uses its incremental borrowing rate or the interest rate implicit in the lease.

12 ***Changes to comparative figures***

During the financial year, the Authority has reviewed the allocation and classification of some transactions which has been updated in the comparative information presented. Changes in classification has resulted in no change to the previously reported financial performance and position of the Authority.

13 ***Amendments to AASB101 and AASB 108 Definition of Material***

The amendments provide a new definition of material that states, "information is material if omitting, misstating or obscuring it could reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity." The amendments clarify that materiality will depend on the nature or magnitude of information, either individually or in combination with other information, in the context of the financial statements. A misstatement of information is material if it could reasonably be expected to influence decisions made by the primary users. These amendments had no impact on the financial statements of, nor is there expected to be any future impact to the Authority.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 2 - INCOME

	Notes	2021	2020
		\$	\$
USER CHARGES			
Waste processing and disposal fee		1,988,923	1,726,835
EPA waste levy collected		3,311,107	2,724,634
		5,300,030	4,451,469
INVESTMENT INCOME			
Interest on investments		16	140
OTHER INCOME			
Consultancy service		14,889	3,447
Waste officer contribution		174,671	116,802
Waste transfer station income		1,648,655	1,443,863
Waste transfer station recuperation		52,773	53,353
Transport income		250,938	234,143
Fuel tax rebate		48,219	43,865
Machinery charge out		123,725	113,159
Recycled income		8,561	2,997
Sundry		1,669,390	24,287
		3,991,821	2,035,916

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 3 - EXPENSE

	Notes	2021 \$	2020 \$
EMPLOYEE COSTS			
Salaries and wages		1,017,531	838,688
Employee leave expense		164,666	115,200
Superannuation	1(9.2)	102,336	88,821
Superannuation - defined benefit plan contributions	1(9.2)	3,071	-
Workers' compensation insurance		34,012	26,719
Other		66,738	51,305
Total Operating Employee Costs		1,388,354	1,120,733
Total Number of Employees		13	11
<i>(Full time equivalent at end of reporting period)</i>			
MATERIALS, CONTRACTS & OTHER EXPENSES			
<u>Prescribed Expenses</u>			
Auditor's remuneration			
- Auditing the financial reports		5,508	4,702
Bad and doubtful debts		812	-
Subtotal - Prescribed Expenses		6,320	4,702
<u>Other Materials, Contracts & Expenses</u>			
Materials, contractors and other		364,193	236,106
Waste transfer station expenses		1,134,076	988,957
Consultants		52,681	51,359
Administration and accountancy service		71,261	82,138
EPA licence fee		9,611	9,430
Repairs and maintenance		179,075	189,031
Insurance and legal		66,053	126,621
EPA waste levy paid		3,311,107	2,724,634
Parts, accessories & consumables		157,621	161,519
Sundry		19,436	11,612
Subtotal - Other Materials, Contracts & Expenses		5,365,114	4,581,407
		5,371,434	4,586,109

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 3 - EXPENSES con't

		2021	2020
	Notes	\$	\$
DEPRECIATION, AMORTISATION & IMPAIRMENT			
Depreciation			
Road infrastructure		5,534	5,534
Buildings		15,012	13,458
Vehicles		29,378	16,654
Plant and equipment		284,909	258,579
Landfill cells		99,583	110,533
Leachate pond		8,697	8,697
Landfill rehabilitation		38,443	50,232
Landfill cell capping		82,750	87,466
Right of use assets	7	48,543	48,543
		612,849	599,696
FINANCE COSTS			
Interest on overdraft and short-term drawdown		24,999	42,511
Interest on leases		7,144	8,414
		32,143	50,925

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 4 - ASSET DISPOSALS AND FAIR VALUE ADJUSTMENTS

		2021	2020
Notes	\$	\$	\$
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT			
<i>Assets renewed or directly replaced</i>			
Proceeds from disposal	80,780	53,000	
Less: Carrying amount of assets sold	(33,728)	(51,581)	
Gain (Loss) on disposal	47,052	1,419	
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS	47,052	1,419	

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 5 - CURRENT ASSETS

		2021	2020
CASH AND EQUIVALENT ASSETS	Notes	\$	\$
Cash on hand and at bank		264,637	267,497
		264,637	267,497
TRADE AND OTHER RECEIVABLES			
Accrued revenues		1,209,967	53,291
Debtors - general		579,008	561,258
		1,788,975	614,549
INVENTORIES			
Stores and materials		1,958	2,256
		1,958	2,256

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 6 - INFRASTRUCTURE, PROPERTY, PLANT AND EQUIPMENT (IPP&E)

	2020				2021			
	\$'000				\$'000			
Fair Value Level	Fair Value	Cost	Acc' Dep'n	Carrying Amount	Fair Value	Cost	Acc' Dep'n	Carrying Amount
Road infrastructure	-	138,352	(38,807)	99,545	-	138,352	(44,341)	94,011
Buildings	-	273,605	(91,170)	182,435	-	274,532	(106,182)	168,350
Vehicles	-	131,482	(61,974)	69,508	-	164,768	(55,743)	109,025
Plant and equipment	-	3,218,528	(1,548,695)	1,669,833	-	3,599,055	(1,739,181)	1,859,874
Landfill cells	-	2,559,142	(1,353,088)	1,206,054	-	2,559,142	(1,452,671)	1,106,471
Leachate pond	-	173,938	(54,106)	119,832	-	173,938	(62,803)	111,135
Landfill rehabilitation	-	602,784	(205,369)	397,415	-	461,321	(243,812)	217,509
Landfill cell capping	-	1,470,335	(553,491)	916,844	-	1,487,979	(636,241)	851,738
Right of use assets	-	323,623	(48,543)	275,080	-	323,623	(97,086)	226,537
Total	-	8,891,789	(3,955,243)	4,936,546	-	9,182,710	(4,438,060)	4,744,650
Comparatives	-	7,671,248	(3,456,828)	4,214,420	-	8,891,789	(3,955,243)	4,936,546

This Note continues on the following pages.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 6 - INFRASTRUCTURE, PROPERTY, PLANT AND EQUIPMENT

	2020 \$								2021 \$	
	Carrying Amount	Net Adjust AASB 16	Additions		Disposals	Dep'n	Impair't	Adjustment	Net Reval'n	Carrying Amount
			New / Upgrade	Renewals						
Road infrastructure	99,545		-	-	-	(5,534)	-	-	-	94,011
Buildings	182,435		927	-	-	(15,012)	-	-	-	168,350
Vehicles	69,508		-	68,895	-	(29,378)	-	-	-	109,025
Plant and equipment	1,669,833		63,273	445,405	(33,728)	(284,909)	-	-	-	1,859,874
Landfill cells	1,206,054		-	-	-	(99,583)	-	-	-	1,106,471
Leachate pond	119,832		-	-	-	(8,697)	-	-	-	111,135
Landfill rehabilitation	397,415		-	-	-	(38,443)	(141,463)	-	-	217,509
Landfill cell capping	916,844		-	-	-	(82,750)	17,644	-	-	851,738
Right of use assets	275,080		-	-	-	(48,543)	-	-	-	226,537
Total IPP&E	4,936,546	-	64,200	514,300	(33,728)	(612,849)	-	(123,819)	-	4,744,650
<i>Comparatives</i>	4,214,420	323,623	452,000	202,037	(51,581)	(599,696)	-	395,743	-	4,936,546

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 7 - LIABILITIES

	Notes	2021		2020	
		Current	Non-current	Current	Non-current
TRADE AND OTHER PAYABLES					
Goods and services		768,118	-	678,849	-
Payments received in advance		20,000	-	20,000	-
Accrued expenses - other		4,234	-	9,124	-
GST payable		24,262	-	116,568	-
Other payables		36,677	-	53,664	-
		853,291	-	878,205	-
BORROWINGS					
Leases liabilities	17	46,560	190,429	44,373	236,989
LGFA cash advance debenture facility		625,248	-	1,426,855	-
		671,808	190,429	1,471,228	236,989
PROVISIONS					
Employee entitlements (including oncosts)		308,568	23,042	276,221	15,443
Future reinstatement / restoration, etc		-	461,321	-	602,784
Cell capping		-	1,331,197	-	1,313,553
		308,568	1,815,560	276,221	1,931,780
Movements in Landfill Provisions – 2021 year only (current & non-current)					
			<i>Future Reinstatement</i>	<i>Cell capping</i>	<i>Total</i>
Opening balance		602,784	1,313,553	1,916,337	
Add (Less) remeasurement adjustments		(141,463)	17,644	(123,819)	
Closing balance		461,321	1,331,197	1,792,518	

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 8 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the cash flow statement is reconciled to the related items in the balance sheet as follows:

	Notes	2021 \$	2020 \$
Total cash and equivalent assets	5	264,637	267,497
Balances per cash flow statement		264,637	267,497

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)		1,934,139	131,481
Non-cash items in income statement			
Depreciation, amortisation and impairment		612,849	599,696
Net increase (decrease) in unpaid employee benefits		39,946	17,035
Net (Gain) Loss on disposals		(47,052)	(1,419)
		2,539,882	746,793
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		(49,426)	(210,733)
Net (increase) decrease in inventories		298	1,535
Net increase (decrease) in trade & other payables		(24,914)	216,252
Net Cash provided by (or used in) operations		2,465,840	753,847

(c) Non-Cash Financing and Investing Activities

Estimated future reinstatement etc. costs		(123,819)	395,744
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(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate credit cards		10,000	10,000
LGFA cash advance debenture facility		1,650,000	1,650,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 9 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call	<p>Accounting Policy: carried at lower of cost and net realisable value, interest is recognised when earned.</p> <p>Terms and conditions: deposits at call have an average maturity of 90 days and an average interest rate of 0.3% (2020: 90 days 0.45%)</p> <p>Carrying amount: approximates fair value due to the short term to maturity.</p>
Receivables - Fees and other charges	<p>Accounting Policy: carried at nominal values less any allowances for doubtful debts.</p> <p>Terms and conditions: unsecured, and do not bear interest. Although the Authority is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Authority's boundaries.</p> <p>Carrying amount: approximates fair value (after deduction of any allowance).</p>
Liabilities - Creditors and Accruals	<p>Accounting Policy: liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority.</p> <p>Terms and conditions: liabilities are normally settled on 30 days after the month of invoice.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Interest Bearing Borrowings	<p>Accounting Policy: carried at the principle amounts. Interest is charged as an expense as it accrues.</p> <p>Terms and conditions: secured over future revenues, interest is payable quarterly and principle due at CAD end date.</p> <p>Carrying amount: approximates fair value.</p>
Liabilities - Leases	<p>Accounting Policy: accounted for in accordance with AASB 16 as stated in note 1</p>

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 9 - FINANCIAL INSTRUMENTS (con't)

Liquidity Analysis

2021	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<u>Financial Assets</u>	\$	\$	\$	\$	\$
Cash & Equivalents	264,637	-	-	264,637	264,637
Receivables	1,788,975	-	-	1,788,975	1,788,975
Total	2,053,612	-	-	2,053,612	2,053,612
<u>Financial Liabilities</u>					
Payables	849,057	-	-	849,057	849,057
Current Borrowings	625,248	-	-	625,248	625,248
Lease Liabilities	52,722	202,371	-	255,093	236,989
Total	1,527,027	202,371	-	1,729,398	1,711,294

2020	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<u>Financial Assets</u>	\$	\$	\$	\$	\$
Cash & Equivalents	267,497	-	-	267,497	267,497
Receivables	614,549	-	-	614,549	614,549
Total	882,046	-	-	882,046	882,046
<u>Financial Liabilities</u>					
Payables	869,081	-	-	869,081	869,081
Current Borrowings	1,426,855	-	-	1,426,855	1,426,855
Non-Current Borrowings	51,688	255,093	-	306,781	281,362
Total	2,347,624	255,093	-	2,602,717	2,577,298

The following interest rates were applicable to the Authority's borrowings at balance date:

	30 June 2021		30 June 2020	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$	%	\$
LGFA cash advance debenture	2.4	625,248	2.6	1,426,855
Non interest bearing		849,057		869,081
		1,474,305		2,295,936

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 9 - FINANCIAL INSTRUMENTS (con't)

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Authority.

Risk Exposures:

Credit risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any allowance for doubtful debts. All Authority investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Note 5 in relation to individual classes of receivables, exposure is concentrated within the Authority's boundaries, and there is no material exposure to any individual debtor.

Market risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity risk is the risk that the Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. The Authority also has available a range of standby borrowing facilities that it can access.

Interest rate risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Authority has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Note 10 - EXPENDITURE COMMITMENTS

The Authority as at 30 June 2021 had no obligation for expenditure.

Note 11 - CONTINGENCIES, ASSETS & LIABILITIES NOT RECOGNISED

There were no contingencies, assets or liabilities not recognised subsequent to 30 June 2021 that need to be disclosed in the financial statements.

Note 12 - EVENTS OCCURRING AFTER REPORTING DATE

There were no events subsequent to 30 June 2021 that need to be disclosed in the financial statements.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 13 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Authority, prepared on a simplified uniform presentation framework basis.

All authority entities in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all authorities provide a common 'core' of financial information, which enables meaningful comparisons of each authorities finances.

	2021	2020
	\$	\$
Income	9,291,867	6,487,525
Expenses	(7,404,780)	(6,357,463)
Operating Surplus / (Deficit)	1,887,087	130,062
 Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	(514,300)	(202,037)
Add back Depreciation, Amortisation and Impairment	612,849	599,696
Proceeds from Sale of Replaced Assets	80,780	53,000
	179,329	450,659
 Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i>	(64,200)	(452,000)
	(64,200)	(452,000)
Net Lending / (Borrowing) for Financial Year	2,002,216	128,721

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 14 - OPERATING LEASES

The Authority as a Lessee

Right of Use Asset

Set out below are the carrying amounts (written down value) of right of use asset recognised within Infrastructure Property, Plant and Equipment.

Carrying Value	Land \$
At 1 July 2020	275,080
Depreciation Charge	(48,543)
At 30 June 2021	226,537

Set out below are the carrying amounts of lease liabilities (including under interest bearing loans and borrowings) and the movements during the period:

	2021 \$
Opening balance 1 July 2020	281,362
Accretion of Interest	7,144
Payments	(51,517)
Closing Balance 30 June 2021	236,989
Current	46,560
Non Current	190,429
The following are amounts recognised on profit or loss:	
Depreciation expense right of use asset	48,543
Interest expense on lease liabilities	7,144
Total amount recognised in profit and loss	55,687

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2021

Note 15 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The key management personnel of the Authority include the Chair, the Board and the Executive Officer being prescribed officers under section 112 of the Local Government Act 1999. In all, key management personnel were paid the following total compensation:

	2021	2020
	\$	\$
Salaries, allowances & other short term benefits	214,063	211,910
Post-employment benefits	-	-
Long term benefits	13,569	13,506
Termination benefits	-	-
TOTAL	227,632	225,416

The following transactions occurred with related parties:

	2021	Outstanding 30 June 2021	2020	Outstanding 30 June 2020
	\$,000	\$,000	\$,000	\$,000
Adelaide Hills Council - provision of waste processing & disposal service	1,380	160	1,194	132
Alexandrina Council - provision of waste processing & disposal service	276	34	238	23
Mount Barker District Council - provision of waste processing & disposal service	1,219	134	952	87
Rural City of Murray Bridge - provision of waste processing & disposal service	781	58	569	81
TOTAL	3,656	386	2,953	323

*Comparatives have been updated to include the EPA levy received from the Authority's Constituent Councils.

Amounts recorded as outstanding from related parties are recorded in trade and other receivables in Note 5.

The related parties disclosed above are equity owners of the Authority and are referred to as Constituent Councils. Constituent Councils have equal representation on the Board of the Authority and accordingly have significant influence on the financial operating decisions of the Authority. No one Constituent Council individually has control of the policies.

Adelaide Hills Region Waste Management Authority

Certification of Auditor Independence for the year ending 30 June 2021

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2021, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



.....
Andrew Aitken
CHIEF EXECUTIVE OFFICER
Adelaide Hills Council

Date: 19 August 2021

Adelaide Hills Region Waste Management Authority

Certification of Auditor Independence for the year ending 30 June 2021

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2021, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



.....
Glenn Rappensberg
CHIEF EXECUTIVE OFFICER
Alexandrina Council

Date:

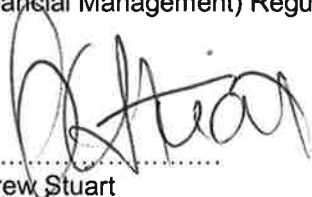
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Adelaide Hills Region Waste Management Authority

Certification of Auditor Independence for the year ending 30 June 2021

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2021, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



.....
Andrew Stuart
CHIEF EXECUTIVE OFFICER
Mount Barker District Council

Date: 12/08/21

ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2021

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2021, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.


.....
Michael Sedgman
CHIEF EXECUTIVE OFFICER
Rural City of Murray Bridge

20.07.2021

Date:

HEAD OFFICE

214 Melbourne Street
North Adelaide SA 5006

PO Box 755
North Adelaide SA 5006

T: (08) 8267 4777
www.deannewbery.com.au

Dean Newbery
ABN: 30 164 612 890

Auditor's Independence Declaration under Section 22 of the Local Government (Financial Management) Regulations 2011 to the Adelaide Hills Region Waste Management Authority

I confirm that, for the audit of the financial statements of the Adelaide Hills Region Waste Management Authority for the year ended 30 June 2021, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Section 290, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



SAMANTHA CRETEN
PARTNER

Signed on the 19th day of July 2021,
at 214 Melbourne Street, North Adelaide, South Australia 5006

Additional Appendices

AUDIT COMMITTEE ACTIVITY REPORT

AUDIT COMMITTEE – ACTIVITY REPORT 2020-2021



This report represents a summary of the Rural City of Murray Bridge Audit Committee's activities undertaken and recommendations made during the 2020-2021 financial year.

Membership

Council has appointed Members to its Audit Committee as follows:

Name	Position	Term
Mr Peter Brass	Independent Chair	April 2014 – April 2019 Reappointed to March 2023
Mr Peter Canaway	Independent Member	Nov 2013 – Nov 2017 Reappointed to Oct 2021
Mr Luke Williams	Independent Member	Nov 2017 – Oct 2021
Cr Fred Toogood	Council Member	Nov 2014 – Nov 2018 Reappointed to Nov 2022
Cr Wayne Thorley	Council Member	Nov 2018 – Nov 2022

The following staff members have attended meetings as observers:

- Chief Executive Officer
- General Manager Corporate Services
- General Manager Community Development
- General Manager Assets & Infrastructure
- Manager City Infrastructure, as required
- Chief Finance Officer
- Executive Officer

Meetings

The Audit Committee held 5 ordinary meetings during 2020/2021 with attendance as follows:

Meeting Date	Attendance
29 July 2020	All attended (in person)
23 September 2020	All attended (in person)
2 December 2020	All attended (in person & via Zoom)
24 February 2021	All attended (in person & via Zoom)
28 April 2021	All attended (in person & via Zoom)

Mr David Francis and Mr Matt Brunato of Bentleys, External Auditors and Mr Justin Jamieson and Ms Heather Martens of KPMG, Internal Auditors met with the Audit Committee in camera at the meeting held on the 23 September 2020.

Mr Peter Brass, Chair of the Audit Committee provided a verbal report to the Council meeting on the 9 November 2021, item 163.1.

During 2020/2021 the Audit Committee held meetings in person and also via Zoom to accommodate attendance by all Members.

Training Activities

The Audit Committee considered the 2021/2022 Development and Training Plan for Committee members at its meeting on the 28 April 2021, item 19.4

Committee Activities

The following table sets out the principal issues addressed by the Audit Committee during 2020-2021 in line with the Audit Committee's Term of Reference:

Activity	Outcome	Meeting reference
Financial Reporting	Audited Financial Statements 2019-2020 Long Term Financial Plan – update 1 st Quarter Financial Review based on actual results to September 2020 2 nd Quarter Financial Review based on actual results to December 2020 Presentation Draft Annual Business Plan 2021-2022 Parameters Presentation Draft Annual Business Plan 2021-2022	23/9/20 – item 37.1 23/9/20 – item 37.6 2/12/20 – item 47.2 24/2/21 – item 9.6 24/2/21 – item 10.1 28/4/21 – item 20.1
Policies/Strategies	Asset Management Policy Update Recycle Product Procurement Digital Strategy Presentation Draft Community Emergency Management Plan	29/7/20 – item 28.1 23/9/20 – item 37.7 24/2/21 – item 9.4 28/4/21 – item 19.2
Strategic Plans	Building Management Asset Plan 2020-2024 Stormwater Asset Management Plan - Update Information Technology Asset Management Plan – 2021-2025 Stormwater Infrastructure Asset Management Plan	29/7/20 - item 28.2 24/2/21 – item 9.1 24/2/21 – item 9.5 28/4/21 – item 19.1
Annual Report	Draft 2019-2020 Annual Report	23/9/20 – item 37.2
External Audit	Interim External Audit – Financial Controls Review 19/20 In-camera discussion with External Auditors External Audit – Contract Update Internal Controls Update	29/7/20 - item 28.5 23/9/20 – item 38.1 23/9/20 – item 38.2 24/2/21 – item 9.3
Internal Audit	Internal Audit – Procurement Process Internal Audit Program – Update Internal Audit Report – Fraud Risk Assessment Internal Audit Program – Update Internal Audit Services – New Contract Award Internal Audit Program 2021- 2023	28/7/20 - item 28.3 28/7/20 - item 28.4 23/9/20 – item 37.3 2/12/20 – item 47.1 2/12/20 – item 48.2 24/2/21 – item 9.2
Audit Committee Performance	Audit Committee Activity Report 2019/2020 Audit Committee Self Assessment 2020 Audit Committee Work Plan 2020-2021 Audit Committee Development & Training Plan Audit Committee Meetings Dates 2021	23/9/20 – item 37.4 2/12/20 – item 48.2 28/4/21 – item 19.3 28/4/21 – item 19.4 23/9/20 – item 37.5

FREEDOM OF INFORMATION STATEMENT 2020-21

INTRODUCTION

This Freedom of Information Statement is published by the Rural City of Murray Bridge Council (Council) in accordance with the *Freedom of Information Act 1991* (FOI Act),

The purpose of the Information Statement is to provide the public with:

1. a description of the structure and functions of the agency
2. a description of the ways in which the functions of the agency affect the public
3. a description of any arrangements that exist to enable the public to participate in formulating the agency's policies and the delivery of its functions
4. a description of the various kinds of documents held by the agency available for inspection, purchase or free of charge
5. a description of the arrangements that exist to enable the public to obtain access to documents or to amend their personal records held by the agency; and
6. a description of the agency's procedures in relation to giving access to documents and to the amendment of records containing personal information of individuals
7. include the contact details of the officer to whom inquiries can be made and an address at which FOI applications should be lodged.

Subject to certain restrictions, the *FOI Act 1993* gives members of the public a legally enforceable right to access information held by South Australian (Local) Government agencies such as Councils. The purpose of this statement is to assist members of the public to identify the functions and decision making processes of Council, detail the type of information held by Council and advise how it can be accessed by the public.

An updated Information Statement will be published on the Council's website each financial year and within Council's Annual Report.

1 – STRUCTURE AND FUNCTIONS OF THE COUNCIL

Ongoing History of the Rural City of Murray Bridge

The Ngarrindjeri People are recognised as the Traditional Owners of the land.

- 1830 Captain's Charles Sturt camped just below the town site of Murray Bridge on February 8th during his voyage of discovery down the River Murray.
- 1856 the area's first white settlers arrived. The Edwards family established their homestead 'Coninka' on the area now known as Hume Reserve.
- 1873 the building of the first bridge over the River Murray began. The foundation stone was laid by Governor Musgrave on the 7th November. The bridge was opened to traffic on 26 March 1879 and the town was known as Murray Bridge.
- 12 July 1884 the first meeting of the District Council of Mobilong was held. In 1927 the Corporation of Murray Bridge was formed.

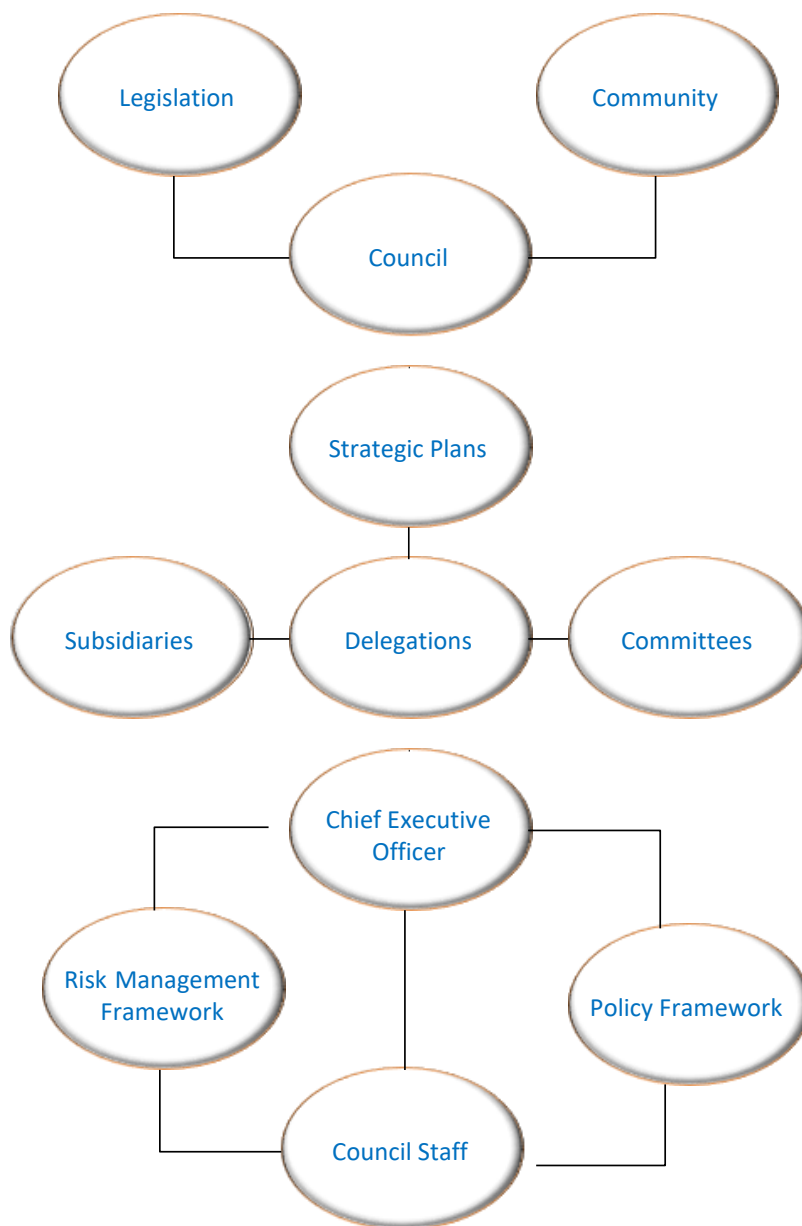
- 4 April 1977 there was an amalgamation of District Council of Mobilong and the Corporation of Murray Bridge to form The District Council of Murray Bridge.
- 30 May 1979 the Swanport Bridge was opened to traffic.
- 1983 saw the opening of the Lerwin Nursing Home by the District Council of Murray Bridge.
- 17 June 1990 saw the Official Opening of the Local Government Centre at 2 Seventh Street Murray Bridge.
- 26 January 1993 the District Council of Murray Bridge changed its name to The Rural City of Murray Bridge and has its administration centre within the Local Government Centre, 2 Seventh Street, Murray Bridge.
- 17 July 1995 was the opening of the Brinkley Waste Depot
- 19 April 1997 was the official opening of Monarto Zoological Park visitor centre by Hon Robert Hill
- September 1997 saw the staging of first Pedal Prix
- 2003 Council declares the Rural City of Murray Bridge as a Refugee Welcome zone
- 2002/2003 construction of Monarto Interchange
- 2007/2008 Youth Centre and Skate Park opened. There was a dedication of Muslim burial site.
- 9 May 2007 saw the opening of extensions to the Murray Bridge Soldiers Memorial Hospital and new Murray Bridge Ambulance Station
- 25 May 2008 was the date the Kungun Yunnan Agreement between Rural City of Murray Bridge and Ngarrindjeri Regional Authority was signed.
- 2010 Regional Centre of Culture events held in Murray Bridge and refurbishment of Town Hall and Regional Art Gallery
- 2010 opening of Marketplace Shopping Centre and new RSL Clubrooms
- 2012 Murray Bridge Library opened in Marketplace
- 2016 delivery of Stormwater Management and Reuse Scheme providing an alternative, secure and sustainable source of water supply through a partnership between Council, the Australian Government, Murray Bridge Racing Club and Gifford Hill Joint Venture.
- 2017 Revitalisation of Sixth Terrace Precinct completed
- 2017 Federal Court Determination at Sturt Reserve in relation to Native Title
- 2018 Adelaide Road Linear Park commences with stages 1, 2 & 3 completed.
- 2019 Sturt Reserve Master Plan – Historic and Tourism Precinct commenced
- 2019 Adelaide Road Linear Park, stages 4 & 5 commenced
- 2020 Sturt Reserve Master Plan – Recreation Precinct and Rowing Facility
- 2020 Lerwin Expansion and Refurbishment undertaken
- 2020 Adelaide Road Linear Park, stages 5 & 6
- 2020 Farmgate Access improved

- 2020 Delivery of Thomas Foods International Access Road
- 2020 Refurbishment of Swimming Pool

Strategic Governance Framework

Council re-endorsed a Good Public Administration Framework and Risk Management Framework in 10 December 2018. These frameworks identify Council's approach to its strategic Governance Framework, Committee and Regional Subsidiary structure and decision making as follows:

Rural City of Murray Bridge Strategic Governance Framework



Full Council and provisions for meeting procedures

Following the Local Government elections held in November 2014 and continuing in the November 2018 elections, the Council consists of the Principal Member and 9 Area Elected Members who represent residents and ratepayers in the Rural City of Murray Bridge.

“Council” is the body corporate consisting of Elected Members as constituted under the *Local Government Act 1999*. Council is established to provide for the government and management of its area at the local level and, in particular:

- a) to act as a representative, informed and responsible decision-makers in the interest of its community; and
- b) to provide and co-ordinate various public services and facilities and to develop its community and resource in a socially just and ecologically sustainable manner; and
- c) to encourage and develop initiatives within its community for improving the quality of life of the community; and
- d) to represent the interests of its community to the wider community; and
- e) to exercise, perform and discharge the powers, functions and duties of local government under the *Local Government Act* and other acts in relation to the area for which it is constituted. [s.6, *Local Government Act*]

Following the November 2018 election, Council continued with the meeting scheduled of ordinary meetings of the Council continuing to be held in the Local Government Centre, 2 Seventh Street, Murray Bridge or in locations throughout the Council area as determined by resolution of Council. Meetings commence at 7 pm on the second Monday of each month, with the exception in January when the meeting is held during the last week of the month. All meetings are open to the public, with the exception of any matters subject to an order of confidentiality. [s.90 of the *Local Government Act*]. Notices of all meetings and associated minutes of Council and its Committees are available on the website and from the Local Government Centre.

Due to the Covid-19 Public Health Emergency Council has continued to provide Members with ability to attend meetings virtually or in person subject to social distancing requirements. Members of the public were able to view meetings livestreamed via Council's social media network or in person, subject to the restrictions in place at the time of the meeting.

One of the main opportunities for the community to gain information about the business of Council is through meeting agendas and associated reports prepared for Council and Committee meetings. Agendas, including minutes of the previous meetings and supporting documentation, are placed on public display no less than three days prior to meetings. Council also holds informal information gathering and these dates along with Council meeting dates and associated information are available on Council's website at www.murraybridge.sa.gov.au and at the Local Government Centre.

Council Committees and Subsidiaries

Schedule 1 of this statement lists the various committees of Council and identifies under which section of the *Local Government Act 1999*, *Development Act 1993* or *Planning, Development & Infrastructure Act 2016* they have been formed.

Committees streamline Council business and assist in the performance of its functions. The membership of Committees and their Terms of Reference are determined by the Council.

Committees meet at intervals determined in their Terms of Reference (available on Council's website and at the Local Government Centre) and make recommendations to Council. Meetings of S41 Committees are open to the public with the exception of any matters subject to an order of confidentiality [s.90, Local Government Act], and are publicly notified in the same way as Council meetings. (See 1.1 above)

Chapter 6 of the Local Government Act and the Local Government (Procedures at Meetings) Regulations prescribe the way meetings of a Council and its Committees are to be conducted.

Due to the Covid-19 Public Health Emergency the ability for Committee meetings to be held virtually continued with Members and the Community also provided the opportunity to attend in persons observing social distancing requirements and other restrictions in place at the time.

External Committees/Boards/Associations

Council participates in a number of external Committees, Boards and Associations, comprising Elected Members, staff and the public and these are listed in Schedule 1.

Delegations

The Council's Chief Executive Officer, Fire Prevention Officers and Council's Assessment Panel have delegated authority from Council to make decisions on specified administrative and policy matters. The Chief Executive Officer has the ability to sub-delegate duties to an employee or a Committee. Council has endorsed a Delegations Application Policy to assist in the management of delegations and Council's Delegations Register reflects the delegated authority from the Council to the CEO (and subsequently any further sub-delegations).

The Delegations Register is reviewed annually by Council and is available to be viewed by the public on Council's website or at the Local Government Centre during ordinary working hours

2 – FUNCTIONS OF COUNCIL

The functions of Council, set out in s7 of the *Local Government Act 1999*, include:

- (a) to plan at the local and regional level for the development and future requirements of its area;
- (b) to provide services and facilities that benefit its area, its ratepayers and residents, and visitors to its area (including general public services or facilities (including electricity, gas and water services, and waste collection, control or disposal services or facilities), health, welfare or community services or facilities, and cultural or recreational services or facilities);
- (c) to provide for the welfare, well-being and interests of individuals and groups within its community;
- (d) to take measures to protect its area from natural and other hazards and to mitigate the effects of such hazards;
- (e) to manage, develop, protect, restore, enhance and conserve the environment in an ecologically sustainable manner, and to improve amenity;
- (f) to provide infrastructure for its community and for development within its area (including infrastructure that helps to protect any part of the local or broader community from any hazard or other event, or that assists in the management of any area);
- (g) to promote its area and to provide an attractive climate and locations for the development of business, commerce, industry and tourism;
- (h) to establish or support organisations or programs that benefit people in its area or local government generally;
- (i) to manage and, if appropriate, develop, public areas vested in, or occupied by, the council;
- (j) to manage, improve and develop resources available to the council;
- (k) to undertake other functions and activities conferred by or under an Act.

Section 41 of the *Local Government Act 1999* empowers a Council to establish committees

- To assist the Council in the performance of its functions
- To enquire into and report to the Council on matters within the ambit of the Council's responsibilities
- To provide advice to the Council
- To exercise, perform or discharge delegated powers, functions or duties

Council has endorsed a Section 41 Committees policy to assist in the management of S41 Committees of Council.

Council's Strategic Plan is developed based on Community Consultation and informs Council's Annual Business Plan and Budget.

Services for the Community

Council is required by legislation to:

- Determine policies to be applied by the Council
- Develop and adopt Strategic Management Plans
- Prepare and adopt annual business plans and budgets
- Establish an Audit Committee
- Develop appropriate policies, practices and processes of internal control
- Set performance objectives
- Establish policies and processes for dealing with complaints, requests for service, and internal review of Council decisions
- Determine the type, range and scope of projects to be undertaken by the Council
- Deliver planning and development, dog and cat management, fire prevention and certain public health services
- Provide the necessary administrative services to support Council's functions

Other services and activities are provided through the decision making processes of Council in response to local needs, interests and aspirations of individuals and groups within the community to ensure that Council resources are used equitably.

Other services provided by Council include:

- Aged Care Facility (Lerwin)
- Commonwealth Health Support Program
- Community Waste Water Management Schemes
- Economic Development
- Historic Tourism sites
- Immunisations
- Open Space facilities
- Outdoor swimming pool
- Regional Art Gallery
- Road networks
- Youth Centre - The Station
- Visitor Information Centre

3 – PUBLIC PARTICIPATION

Members of the public have a number of opportunities to express their views on particular issues before Council. Council's Access to Council and Committee meetings and associated documents Code of Practice identify these and include:

Deputations to Council – With the written permission of the Presiding Member of the Committee, a member of the public can address a Committee or the Council personally or on behalf of a group of residents for up to *10 minutes* on any item that is relevant to that Committee or the Council, depending on the number of deputations scheduled for a particular meeting. If a decision is required from the deputation, Council seeks a report from administration to be presented at the next appropriate meeting.

Petitions – Written petitions can be addressed to the Council on any issue within the Council's jurisdiction.

Council Members – Members of the public can contact Members of Council to discuss any issue relevant to Council. Contact details for all Members are available on Council's website.

Written Requests – Members of the public can write to Council on any Council policy, activity or service.

Let's Talk - Community Consultation

The Rural City of Murray Bridge is committed to open, honest, accountable and responsible decision making. Council's Community Engagement Framework promoting "Let's Talk" facilitates effective communication between Council and the community, encouraging community involvement and partnerships in planning and decision making. The Framework identifies the steps Council will take in relation to Community engagement and ensures that the most cost effective methods of informing and involving the community, which are appropriate for specific circumstances and consultation topics, are used. Let's Talk is accessed via Council's website.

4 – DOCUMENTS HELD BY COUNCIL

Most information and documentation held by Council is available for public viewing and is readily available without recourse to the Freedom of Information Act and we invite you to discuss your information needs with us.

Records System: Council operates an electronic records and document management system for the effective management of Council's records.

Land and Property Information System: Council's Land and Property Information system contains property-related information (valuation, rates, ownership details) on each property in the Rural City of Murray Bridge area.

5 – ACCESS TO DOCUMENTS

Policy Documents Available for Inspection

At the time of publishing this statement the following documents can be accessed from Council's website

(<https://www.murraybridge.sa.gov.au/council/administration/council-documents/councilpolicy>)

and are available for public inspection at Office of Council during ordinary business hours. Any new policy adopted by Council after publication of this statement will be similarly available.

- Access to Council and Committee meetings & associated documents – Code of Practice)
- Accessing Information – Freedom of Information and Privacy
- Alteration to Public Roads, Verges and Footpaths Policy
- Asset Accounting Policy
- Asset Management Policy
- Asset Disposal Policy
- Budget Report and Amendment Policy
- Building and Swimming Pool Policy
- Business Continuity Policy - Management of Disruption Risk
- Caretaker Policy
- Cemetery Policy
- Civic Recognition Policy
- Code of Conduct – Elected Members
- Code of Conduct – Elected Member Complaint Handling Policy
- Code of Conduct – Employee
- Code of Conduct – S41 Independent Members
- Communication Policy
- Community Engagement Framework
- Community Events Grants and Donations Policy
- Community Gardens Policy
- Complaint Management Framework
- Construction of unmade road reserves
- Contributions to Council
- Council Delegates – Appointment Process
- Council Election Policy
- Council S41 Committees
- COVID19 – Financial Hardship Policy
- Delegation Policy
- Development Act Delegations Policy
- Directional Sign Policy
- Disability Discrimination Policy
- Elected Member Induction Training and Development Policy
- Elected Member Use of Social Media Guideline
- Elected Members Allowances and Benefits Policy
- Election of Deputy Mayor
- Emergency Management Framework
- Event Traffic Management Policy
- Fees and Charges Policy
- Financial Sustainability Policy
- Fleet Vehicle Procurement and Disposal
- Fraud & Corruption Prevention Policy
- Funding Policy
- General Ledger Policy
- Good Public Administration Framework
- Graffiti Management Policy
- Healthy Eating Policy
- Hiring Council Facilities
- Informal Gatherings Policy
- Infrastructure and Bonding Policy
- Insurance – Use of Council Land Council Policy
- Insurance – Use of Local Government Land Management Guideline

- Internment on Private Land
- Internal Control Policy
- Internal review of Council decisions
- I-responda – Community Emergency response
- Kerbside Waste Recycling Green Organics Services Policy
- Lease and Licensing Policy
- Leasing and Licensing Council Facilities Policy
- Lerwin Aged Care Facility Debt Recovery Policy
- Lerwin Aged Care Facility Refundable Accommodation Deposits Governance Policy
- Lerwin Liquidity Management Strategy
- Library Management
- Light Fleet corporate policy
- Limit on Dog Numbers – Bylaw 5 Policy
- Memorials Policy
- Mobile Food Vendor Location Rules Policy
- Order Making Policy
- Outdoor Dining Policy
- Policy Framework
- Policy Delegations
- Policy Documentation Policy
- Privately Funded DPAs
- Procurement Policy
- Property Identification Policy
- Prudential Management Policy
- Public Art Policy
- Public Interest Disclosure Guideline
- Rate Rebate Policy
- Rates – Senior Postponement Policy
- Rates Debt Recovery Policy
- Rates Financial Hardship Policy
- Rating Policy
- Records Management
- Regional Gallery Collection Policy
- Relationships with External Bodies
- Risk Management Framework
- Risk Management Policy
- Road Maintenance (Manure on Roads)
- Safe Environs Policy
- Sport and Recreation
- Management Guideline
- Staff Reward and Recognition Policy
- Structures on Community Riverfront Reserves Policy
- Sundry Debt Recovery Policy
- Treasury Management Policy
- Tree Management Policy
- Unsolicited Bid Policy
- Use of Council Facilities for Fitness Groups and Personal Trainers Policy
- Volunteer Code of Conduct
- Volunteer Policy
- Water and Sewerage Retail Services – Hardship Policy
- Water Sewerage Retail Services Riverglen and Woodlane Customer Charter
- Water Sewerage Retail Services Riverglen and Woodlane Enquiry Complains Dispute Resolution Procedure

Other Council Documents

A listing of current Strategic Documents and policies can be obtained via Council's website. <https://www.murraybridge.sa.gov.au/council/administration/council-documents>

- Animal Management Plans
- Annual Business Plans
- Annual Reports
- Application Forms
- Asset Management Plans
- Audited Financial Statements
- Benefits and Allowances
- Biodiversity Strategy
- Climate Change Adaptation Plan
- Committee Terms of References
- Community Plan
- Community Safety Plan
- Community Satisfaction Survey
- Community Land Management Plans
- Council and Committee agendas and minutes
- Council Bylaws
- Delegations
- Development Plan
- Digital Strategy
- Economic Development Strategy
- Environmental Management Plans
- Footpath Strategy
- Freedom of Information Statements
- Gift Registers
- Interest Registers
- Kungun Ngarrindjeri Yunnan Agreement
- Long Term Financial Plan
- Murraylands River Trail Feasibility Study
- Ngarrindjeri Murrundi Management Plan
- Playspace Strategy
- Prudential Statements
- Public Health Plan
- Public Toilet Strategy
- Riverfront Management and Urban Growth Study
- Roadside Vegetation Management Plan
- Sport, Recreation and Open Space Strategy
- Strategic Management Plan
- Structure Plan
- Sturt Reserve Master Plan
- Swanport Road Master Plan
- Tourism Development Plan
- Town Centre Traffic Plan
- Trail Strategy
- Waste Management Strategy
- Wayfinding and Network Strategy

The following documents are available for public inspection *and purchase* from Council's Principal Office, Local Government Centre, 2 Seventh Street, Murray Bridge.

- Assessment Book
- Register of Dogs
- Register of Employees' Salaries and Wages and Benefits
- Voters Roll
- Register of Interests
- Development Application Register
- Parking Control Register
- Register of Public Roads and Streets

6 – OTHER INFORMATION REQUESTS

Requests for other information not publicly available will be considered in accordance with the *Freedom of Information Act 1991*. Under this legislation, applicants seeking access to documents held by Council need to provide sufficient information to enable the correct documents to be identified and must complete the required application form and lodge it at the Council offices.

Applications must be in writing and must specify that it is made under Section 13 of the *Freedom of Information Act 1991*. Council has also resolved that the name of the person lodging a Freedom of Information will be made available when undertaking third party consultation unless there is a legal impediment not to do so.

If the documents relate to the applicant's personal affairs, proof of identity may be requested. Requests will be dealt with as soon as practicable (and in any case, within 30 days) after receipt. If documents are being sought on behalf of another person relating to their personal affairs, Council may ask for a consent form signed by that person.

Forms of access may include inspection or copies (subject to copyright laws) of documents, hearing and/or viewing of audio and/or video tapes, transcripts of recorded documents, transcripts of words recorded in shorthand or encoded form, or the reproduction of documents from digitised information.

Council, on receiving a Freedom of Information application, may assist the applicant to direct the application to another agency or transfer the application to another agency if appropriate.

If Council refuses access to a document, Council must issue a certificate stating why the document is a restricted document.

In rare cases, retrieving the requested information involves considerable staff time. It is important to specify what is required as clearly as possible so staff can assist quickly and efficiently. If extraordinary staff time is required to comply with an information request, charges may apply.

All general enquiries on *Freedom of Information Act 1991* issues should be directed to Accredited Freedom of Information Officer.

6 – AMENDMENT TO COUNCIL RECORDS

Under the *Freedom of Information Act 1991*, persons may request a correction to any information about themselves that is incomplete, incorrect, misleading or out of date.

To gain access to these Council records, a person must complete and lodge with Council an application form as indicated above outlining the records that he/she wishes to inspect.

If it is found that these require amendment, details of the necessary changes are to be lodged with Council's Freedom of Information Officer. There are no fees or charges for the lodgement, or the first two hours of processing of this type of

application and where there is a significant correction of personal records and the mistakes were not the applicant's, any fees and charges paid for the original application will be fully refunded.

7 – FREEDOM OF INFORMATION APPLICATION SUMMARY

A summary of Freedom of Information applications received as identified in Council's Annual Report.

	15-16	16-17	17-18	18-19	19-20	20-21
Applications Processed	1	8	10	8	12	10
Applications Determined	1	8	8	8	11	11
Full Release	1	3	3	6	4	6
Partial Release	0	4	2	1	6	4
Refused Access	0	1	3	1	1	1
Proceeded to Internal Review	0	4	2	0	0	0
Proceeded to External Review	0	1	1	0	1	0
Amendment to Personal Records	0	0	0	0	0	0

8 - FREEDOM OF INFORMATION APPLICATION FEES AND PROCESSING CHARGES

Approved application fees are set in the FOI (Fees and Charges) Regulations 2003. A cheque/money order/cash for the appropriate amount must be forwarded to Council with the Freedom of Information Application. Processing charges may also apply for dealing with the application. These are set in the Freedom of Information Regulations and may include some free time when the request relates to the personal affairs of the applicant.

Schedule	Fees and Charges as at 1 July 2020
On application for access to an agency's documents (section 13(c))	\$36.75
For dealing with an application for access to an agency's documents and in respect of the giving of access to the document (section 19(1)(b) and (c))— (a) In the case of a document that contains information concerning the personal affairs of the applicant— (1) For up to the first 2 hours spent by the agency in dealing with the application and giving access (2) For each subsequent 15 minutes spent by the agency (b) In any other case –for each 15 minutes spent by the agency	No charge \$13.80 \$13.80
In addition to the fees specified in subclause (1) the following fees are payable in respect of the giving of access to an agency's document (a) Where access is to be given in the form of a photocopy of the document (per page) (b) Where access is to be given in the form of a written transcript of	\$0.20 \$8.85

words recorded or contained in the document (per page) (c) Where access is to be given in the form of a copy of a photograph, x-ray, DVD or other medium in or on which information is recorded or stored	Actual cost
If the applicant requires that a document be posted or delivered, the applicant must pay the actual costs incurred by the agency in posting or delivering the document.	
On application for review by an agency of a determination made by the agency under Part 3 of the Act (section 29(2)(b))	\$36.75

Fees will be waived for disadvantaged persons, as set in the Freedom of Information Regulations. i.e. No fee is required for current concession holders or if payment of the fee would cause financial hardship. At all times Council retains a discretion to waive, reduce or remit a fee for any reason it thinks fit.

If, in the Council's opinion, the cost of dealing with an application is likely to exceed the application fee, an advance deposit may be requested. The request will be accompanied by a notice that sets out the basis on which the amount of the deposit has been calculated. The Freedom of Information Officer will endeavour to work with the applicant to define the scope of the request and the costs involved.

Freedom of Information requests to the Rural City of Murray Bridge are to be addressed to:

Accredited Freedom of Information Officer
PO Box 421

MURRAY BRIDGE SA 5253

To download an Application Form, please visit

<http://www.archives.sa.gov.au/content/foi-in-sa>

SCHEDULE 1 – COMMITTEES OF COUNCIL

SCHEDULE 1 – RURAL CITY OF MURRAY BRIDGE – COMMITTEE STRUCTURE

SCHEDULE 1 - RURAL CITY OF MURRAY BRIDGE – COMMITTEE STRUCTURE				
Name of Committee	Applicable Legislation	Decision Making Authority	Membership	Function
Aged Care Governance Committee	Local Government Act, 1999 Established under S41	Advisory Only	<ul style="list-style-type: none"> • Independent Chairperson x 1 <i>(payment provided for meeting attendance)</i> • Independent Members x 3 <i>(payment provided for meeting attendance)</i> • Council Members x 1 	<ul style="list-style-type: none"> • Assists Council to have effective governance over the strategy, operations and performance of Lerwin and the Community Care program. • Provides a governance system to assess, monitor and drive improvement in the quality and safety of the care and services that are delivered.
Audit Committee	Local Government Act, 1999 - S126 Established under S41	Advisory Only	<ul style="list-style-type: none"> • Independent Chairperson x 1 <i>(payment provided for meeting attendance)</i> • Independent Members x 2 • Council Members x 2 	<ul style="list-style-type: none"> • Plays a critical role in the financial reporting framework of Council by overseeing and monitoring the contributions of Management and external auditors in the financial reporting process. • Addresses issues such as the approach being adopted by Council and management to address business risks, corporate and financial governance responsibilities and legal • Compliance as well as receiving reports from Council's internal controls.
Community Advisory Committee	Established under Local Government Act, 1999, S41	Advisory Only	<ul style="list-style-type: none"> • Independent Chairperson selected from Community members • Community Members x 6 • Council Members x 2 	<ul style="list-style-type: none"> • Provides input for consideration by Council on allocating grant funding for community grants and donations; providing comment into the range of Council's Community Engagement opportunities and providing comment into a range of Community and Culture Services, as requested by Council. • Sub-Committees established under this Committee. <ul style="list-style-type: none"> • Community Action Group • Community Grants working party • Sport and Recreation Advisory Group • Youth Action Committee • Youth Council

SCHEDULE 1 - RURAL CITY OF MURRAY BRIDGE – COMMITTEE STRUCTURE

Name of Committee	Applicable Legislation	Decision Making Authority	Membership	Function
Strategic Planning and Development Policy Committee	Established under Local Government Act 1999, S41	Advisory only Review to be undertaken in accordance with Legislative changes	<ul style="list-style-type: none"> • Presiding Member x 1 <i>(payment provided for meeting attendance)</i> • Independent Members x 2 • Council Members x 3 	<ul style="list-style-type: none"> • The Committee provides a forum for discussion in relation to Council's strategic and planning policy issues. • Reviewing and considering specific changes to Council's Development Plan, ie a Development Plan Amendment; • Receiving and considering reports from Council's Development Assessment Panel on relevant development assessment matters, ie policy changes or issues; and • Receiving and considering changes to legislation and strategic documents, including but not limited to, the Development Act, Development Regulations, the Planning Strategy and Ministerial Development Plan Amendments.
Council Assessment Panel	Planning, Development & Infrastructure Act 2016	Delegated Authority	<ul style="list-style-type: none"> • Presiding Member x 1 <i>(payment provided for meeting attendance)</i> • Independent Members x 3 <i>(payment provided for meeting attendance)</i> • Council Members x 1 	<ul style="list-style-type: none"> • Relevant Authority under the PDI Act, during transition to the Act will act as a delegate of the Council for the purpose of the Development Act 1993.
Building Fire Safety Committee	Development Act, 1993 – S71	Delegated Authority	<ul style="list-style-type: none"> • Presiding Member x 1 • Metropolitan Fire Service representatives • Country Fire Service representatives • Council appointed authorised officers, 	<ul style="list-style-type: none"> • Responsible for the checking of fire safety provisions in new and existing buildings. • Of particular interest to the Committee are those types of buildings that may constitute a high fire safety risk, such as large commercial/industrial buildings, motels and hotels

Council Subsidiaries

SCHEDULE 2 - RURAL CITY OF MURRAY BRIDGE – REGIONAL SUBSIDIARY STRUCTURE

(established under Section 43, Local Government Act 1999)

Name of Regional Subsidiary	Membership	Purpose
Murraylands and Riverland Local Government Association	<ul style="list-style-type: none"> • Berri Barmera Council • Coorong District Council • District Council Karoonda East Murray; • District Council of Loxton Waikerie; • District Council of Mid Murray • District Council of Renmark Paringa; • Rural City of Murray Bridge • Southern Mallee Council 	<ul style="list-style-type: none"> • Undertake coordinating, advocacy and representational roles for it's constituent Councils at a regional level. • Facilitate and co-ordinate activities of local government at a regional level related to environment, economic and social development with the object of achieving continuing improvement for the benefit of the communities of its constituent Councils. • Develop, encourage, promote, foster and maintain consultation and cooperation and to strengthen the representation and status of local government when dealing with other levels of government, private enterprise and the community. • Develop further cooperation between its constituent Councils for the benefit of the communities in the region. • Develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities in the region. • Undertake projects that benefit the region and its communities
Adelaide Hills Regional Waste Management Authority	<ul style="list-style-type: none"> • Adelaide Hills Council, • Alexandrina Council, • District Council of Mount Barker • Rural City of Murray Bridge. 	<ul style="list-style-type: none"> • Independently-resourced Authority coordinating waste management on behalf of its Member Councils;

External Committees and Boards

- Australian Womens Local Government Association
- Local Government Association
- Local Government Finance Authority
- Murray Darling Association, Region 6
- Murray Mallee Bushfire Management Committee
- Murray Mallee Zone Emergency Management Committee
- Murray River Lakes and Coorong Tourism Alliance
- RDAMR Business Alliance



CONTACT US AT


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