

Rural City of Murray Bridge

ANNUAL REPORT 2021-22



MAKE IT YOURS



Contents

- FOREWORD.....6
- Mayor’s Message..... 6
- STAY INFORMED8
- Connected Communities..... 8
- Quarterly Progress Reports 8
- OUR CITY INFORMATION10
- ACHIEVEMENTS12
- Riverfront Projects – Sturt Reserve..... 12
- Greening our Environment and addressing Climate Change..... 13
- Water Resource Management and Conservation..... 15
- Outer Towns Open Space Program..... 16
- KEY FINANCIAL INDICATORS18
- Asset Renewal Funding Ratio %..... 18
- Net financial liabilities..... 18
- Underlying operating surplus/(deficit) % 18
- STRATEGIC FRAMEWORK19
- COMMUNITY PLAN 2016-203220
- STRATEGIC PLAN 2020-2024.....22
- COUNCIL’S COMMITMENT TO COMMUNITY INFORMED DECISION MAKING23
- HOW TO HAVE YOUR SAY23
- VALUED ENVIRONMENT24
- Strategic Plan 2020-24 Objectives..... 25
- Key Services..... 26
- Spotlight on Services 27
- GREAT PEOPLE AND LIFESTYLE.....29
- Strategic Plan 2020-24 Objectives..... 30
- Key Services..... 32
- Spotlight on Services 33
- DYNAMIC ECONOMY36
- Strategic Plan 2020-24 Objectives..... 37
- Key Services..... 38
- Spotlight on Services 39
- CONNECTED COMMUNITIES42
- Strategic Plan 2020-24 Objectives..... 43
- Key Services..... 44
- Spotlight on Services 45
- SERVICES48
- Operating Expenditure 48
- KEY PROJECTS49
- CAPITAL PROJECTS54
- MEASURING OUR PERFORMANCE62
- Annual report 62
- Quarterly progress reports 62
- Quarterly financial review 62
- Monthly financial performance reports 62
- PERFORMANCE INDICATORS63
- GOVERNANCE AND COMPLIANCE65
- Ensuring Delivery 65
- Council Elections 65
- ELECTED MEMBERS (November 2018-2022) 66
- Elected Members’ Allowances..... 67

Council Decision-Making Structure	68
Council Meetings.....	69
Committees established under S41 of the Local Government Act	69
Regional Subsidiaries	73
Delegations	74
Access to Council Documents	74
Current Strategic Documents and Policies.....	74
Confidential Items	75
Review of Council's Decisions	76
Complaints to the Ombudsman	76
Conflict of Interest Declarations	76
Public Interest Disclosures	76
Council Representation	77
Elected Members' Induction, Training & Development	78
Freedom of Information Applications.....	79
Community Land Management Plans	79
National Competition Policy	79
Competitive Tendering.....	80
Circular Procurement.....	80
Local Goods and Services	81
Corporate Reporting Framework	81
Management and Staffing	82

APPENDICES

- General Purpose Financial Statements for the year ending 30 June 2022
- Regional Subsidiaries
- Audit Committee Activity Report
- Freedom of Information Statement 2021-22

A man in a purple t-shirt and sunglasses is playing a didgeridoo. He is standing on a paved area with a pink tent in the background that has 'ADELAIDE FR...' written on it. Other people are visible in the background, including a woman in a leopard print skirt and a man in a cap. A white bus is partially visible on the right. The scene is outdoors with trees and a clear sky.

Acknowledgement of traditional owners

We acknowledge the Ngarindjeri people as the traditional owners of this land on which we meet and work. We respect and acknowledge their spiritual connection as the custodians of this land and that their cultural heritage beliefs are still important to the living people today.

We recognise the living culture and combined energies of the Ngarindjeri people our global pioneers and community members today for their unique contribution to the life of our region.



MAKE IT YOURS

**MURRAY BRIDGE IS CHANGING.
WE'RE CREATING AN ENVIRONMENT
WHERE YOU CAN MAKE YOUR
OWN OPPORTUNITIES, MAKE
A HOME, MAKE AN INVESTMENT,
AND MAKE MEMORIES.**

FOREWORD

Brenton Lewis
Mayor
Rural City of Murray Bridge



Mayor's Message

I am very pleased to present our Annual Report for 2021/22 that responds to Council's endorsed Community Plan 2016-2032 and Strategic Plan 2020-2024. These Plans set the framework, guide the activity of Council and reflect a considerable community engagement program.

We are proud that we have an ambitious program of projects and services that are responsive to our community's aspirations.

The Annual Report is an opportunity to reflect on our achievements over the past year which has included significant investment in projects across all our communities. This year has seen a continuation of implementation of the strategies endorsed by Council with ongoing delivery of Council's Sturt Reserve Masterplan and Digital Strategy. The Footpath Expansion Strategy also continues this Council's commitment to the beautification of our Town Entrances.

Over the past year Council has significantly progressed the Swanport Road Masterplan Implementation, the Avoca Dell Bank Protection and the delivery of our Recreation Precinct Works and History and Tourism Precinct Works as part of the Sturt Reserve Masterplan Implementation.

Our Events Program experienced a recovery from COVID-19 restrictions with the successful delivery of some great local events for our community including our New Year's Eve Event Fireworks, the Murray River SPLASH Festival, the Murray Bridge Bunyip / Mulyawonk 50th Birthday Celebration, Murray Bridge Fringe as well as other events such as the Murray Bridge Rowing Regatta, the Murray Bridge Christmas Pageant, the inaugural Country by the River Music Festival and a range of Community Sporting Events.

These significant achievements have been delivered on the back of Council's strong financial management and long term financial sustainability.

We will continue to talk to and work with the community to ensure the delivery of successful projects as we take steps together and deliver on our goal of Murray Bridge – MAKE IT YOURS.

A handwritten signature in blue ink, appearing to read 'Brenton Lewis', written in a cursive style.

Brenton Lewis
Mayor
Rural City of Murray Bridge

Michael Sedgman
Chief Executive Officer
Rural City of Murray Bridge



Chief Executive Officer's Message

This Annual Report highlights the programs, projects and services we have delivered over the past financial year. We have continued our implementation of Council's endorsed priorities and strategies.

The 2021-22 Capital Program of \$16.5m saw the delivery of significant infrastructure enhancement and renewal through our Sealed and Un-Sealed Road Renewal Programs of \$3.2m. In addition the program saw significant progress of our Sturt Reserve Masterplan Works, Swanport Road Masterplan Works, improvements on Jarvis Road, Pfeiffer Road and Flagstaff Road. Other highlights included the Footpath Expansion Program, Stormwater Works at Le Messurier Oval and the Street and Park Furniture Renewal Programs.

The 2021-22 Key Project Program of \$2.0m saw the completion of the Sports Grounds Urgent Works Program, Regional Public Health and Wellbeing Plan, Callington Pump Track, 2022 SPLASH! Program, continuation of the Murray River Study Hub Program, continuation of the STARClub Program and our very successful Small Wins / Quick Wins Grants Program.

In addition, Council collaborated with the community to celebrate the Spring and Festive Seasons with our annual Spring Garden and Christmas Lights Competitions. We continued to deliver inspiring exhibitions at our Regional Gallery, support our community to access written and digital information and literature, performing arts and our aged and youth programs in a difficult environment imposed on our community through the restrictions of the ongoing COVID-19 Pandemic.

Our ongoing prudent and responsible financial planning and management has seen the delivery of a modest operating surplus to the end of June 2022, indicating that we remain in a strong position to delivery on our commitment to financial sustainability while delivering our vision of Thriving Communities.

A handwritten signature in blue ink that reads "M. F. Sedgman". The signature is fluid and cursive, with a long horizontal flourish extending to the right.

Michael Sedgman
Chief Executive Officer
Rural City of Murray Bridge

STAY INFORMED

Connected Communities

As part of our commitment to community engagement, Council has developed the Connected Communities newsletter to keep residents in touch with Council services, events, major projects and engagement opportunities.

The newsletter is distributed every three months to households and businesses within the Council area in January, April, July and October – you can also pick up a copy at the Local Government Centre or the Murray Bridge Library.

Get your information from the source at any time by visiting Council's website, Let's Talk or follow us on Facebook.

www.murraybridge.sa.gov.au



Quarterly Progress Reports



In addition to the above, Council prepares the Quarterly Progress Report against its Annual Business Plan.

The Quarterly Progress Report forms a key component of the Council's reporting framework. The report is presented to Elected Members at Council meetings every three months in February, May, August and November – you can also pick up a copy at the Local Government Centre or the Murray Bridge Library

The Quarterly Progress Report details progress against the Annual Business Plan and Community Plan 2016-32 by theme for services, programs and projects including expenditure. The report also includes performance reporting against defined indicators.

Get your information from the source at any time by visiting Council's website www.murraybridge.sa.gov.au



OUR CITY INFORMATION



Aging Population

21% 65+ by 2041

By 2041 the largest age group by population will be the 25-55 groups.

- Under 25 30%
- 25-55 38%
- over 55 32%
- born overseas 12.7%
- indigenous 5.6%

The three largest ancestries in the Rural City of Murray Bridge in 2016 were English, Australian and German

Current population 21,644
in 2021.

Population growth for Murray Bridge has been considerably stronger than both the RDA Region and South Australian averages since 2002.

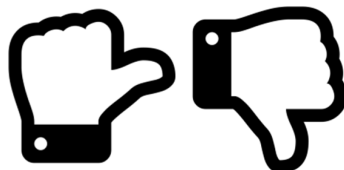
Source: 2021

Average household income

\$1077 p/week in 2021

Household income levels in Rural City of Murray Bridge compared to Greater Adelaide shows that there was a smaller proportion of high income households (those earning \$3,000 per week or more) and a higher proportion of low income households (those earning less than \$800 per week). Overall, 7.3% of the households earned a high income and 33.3% were low income households, compared with 18.2% and 23.5% respectively for Greater Adelaide.

Source: ID (2021)



SEIFA Index of Disadvantage

894

This places Murray Bridge as one of the most disadvantaged communities in the state

Source: id.

43

AVERAGE AGE

Population forecast to increase to

28,143 by 2041

24%

Increase 2022-41

Source: Forecast ID Feb 2022



Affordability

Median house value

As at July 2022, the median house valuation in Rural City of Murray Bridge has risen 20% over the past 12 months.

Median weekly rentals have also increased 11% over the same period.



Number of dwellings 10,161

Average household size of 2.31 persons

Median house values

House \$310,000

Unit \$240,000

Median weekly rental

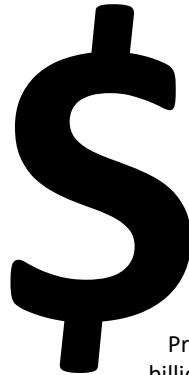
House \$285

Unit \$230

Source: Realestate.com.au, July 2022

OUR CITY INFORMATION

REGISTERED
BUSINESSES
1,315
BUSINESSES



GROSS REGIONAL
PRODUCT
\$1.41
billion

The Rural City of Murray Bridge's Gross Regional Product is estimated at \$1.41 billion, which represents 1.21% of the state's GSP (Gross State Product).

Source: ID (2021)

COUNCIL AREA

1,832 km²



PARKS AND
PLAYGROUNDS

22

EMPLOYMENT

10,000

ADDITIONAL JOBS BY 2026

there were 9,499 residents employed and 11,499 jobs located in the Rural City of Murray Bridge in the year ending June 2021

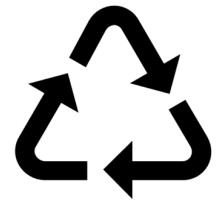
Source: NIEIR & ID 2021



RECYCLED WASTE

3,661 T
per year

green and recycled
waste (2021-22)



FOOTPATHS

240 km



EDUCATION

23% TERTIARY QUALIFICATIONS

of residents have tertiary qualifications



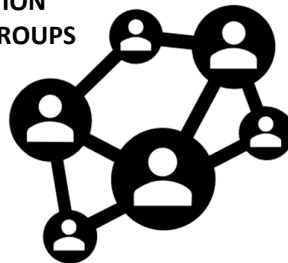
RECLAIMED WATER

102 ML

(2021-22)

CONNECT 4 ACTION
COMMUNITY GROUPS

113



COUNCIL
VOLUNTEERS

208



ROADS

998 km



LET'S TALK SUBSCRIBERS

540



SOCIAL MEDIA
FOLLOWERS

8,988

Facebook, Instagram and
Youtube



ACHIEVEMENTS

Riverfront Projects – Sturt Reserve



In May 2016, Council adopted the Rural City of Murray Bridge Riverfront Strategy as a mechanism to direct effort and action on revitalisation and access to the River, with Sturt Reserve to be the focal point for investment. Further to the above, Council subsequently adopted a Master Plan for Sturt Reserve in November 2017, with detailed design plans adopted in September 2021. The redevelopment of Sturt Reserve and Implementation of the adopted Sturt Reserve Master Plan and detailed design plans, will be delivered over time as funding from Council resources and from Commonwealth and State Government is available.

The Recreation Precinct, including the Murray Bridge Regional Rowing Centre, surrounding landscaping, shared paths, lighting, pontoon, Murray Cods Memorial, and Trail Head, was finalised in 2021. The New Community Shelter (adjacent to the Community Club) is now also complete and was officially opened by Federal Member for Barker Tony Pasin and Mayor Brenton Lewis on Wednesday 23 February 2022.

Concurrently with completion of the Recreation Precinct, work continues in the History and Tourism Precinct (the area which encapsulates Wharf Hill, the War Memorial Area and the Wharf Area). The first phase of works, completed and funded via the Commonwealth Local Roads and Community Infrastructure Grant, was the path works and lighting surrounding the War Memorial and connecting East Terrace, the War Memorial, the Wharf Precinct and the Recreation Precinct. This work was completed in September 2021.

Implementation of the Sturt Reserve Master Plan has now progressed into the Wharf Precinct (Landside) – works started on 7 April 2022 where a large shelter and associated landscaping will be constructed, including a celebration of Ngarrindjeri cultural heritage. This work is funded via the Commonwealth Murray Darling Economic Development Fund Rounds 2 and 3, Black Summer Bushfire Funds and Council funds.

Co-existing with the landside are the wharves. Detailed designs for the refurbishment of the Heritage Wharf and reconstruction of the Lower Wharf including a viewing platform linking the wharves are progressing well and are due to be finalised before the end of June 2022. Completion of these detailed plans will allow for the Planning Development Consent process to be completed, works packages to be planned and contractors to be selected.

Funding received for the wharf works includes Commonwealth Building Better Regions Funding Round 5 of \$1.5mil, and matching Council funds of \$1.5mil (total \$3mil).



Greening our Environment and addressing Climate Change



Preparing for the future

The Rural City of Murray Bridge is a progressive Regional Council working on a variety of knowledge projects to help planning for the future and to provide benchmarks for dealing with climate change.

Snapshots

The Rural City of Murray Bridge along with 17 other councils crowd-funded “Snapshots” to show our region’s production of carbon and allow the same report be prepared for all South Australian Councils. This information is a first for South Australia and a unique method of delivering new information. The graph and explanations are included in our Environment Management Plan 2020-2024 as a benchmark to measure changes in carbon production levels over time and between sources.

Like other rural councils, it shows that most carbon is produced from transportation and agriculture. One advantage in our Council is the limited use of natural gas used for electricity and heat production as gas contributes to greenhouse gases, but relying on electricity which in South Australia comes predominantly from renewables, reduces our carbon production.

Heat Mapping

In 2021, Council funded a project to conduct heat mapping across the region using satellite imagery, which again is a first for a regional Council and puts the Rural City on a par with metropolitan councils. Satellite imagery from Landsat satellites is the only way to cost-effectively map rural councils due to our size. These maps allow Council to know where it is hottest and where cooling efforts, such as trees, vegetation or water features are needed. However, the satellite scale means that detailed analysis (street by street) is not possible.

The results are very interesting with highlights being:

- The Rural City of Murray Bridge experiences a very broad range of surface temperatures, with the hottest areas observed in the northwest (Rockleigh) and coolest temperatures observed nearest the River.
- Any water body provides cooling greater than vegetation.
- Trees, plants and grass provide very efficient cooling compared to roads and footpaths.
- White rooves are much cooler than black and grey rooves, helping keep a building (house) and the area around it much cooler.
- The River Murray provides significant cooling to nearly all urban centres areas within RCMB with all selected urban centres being cooler than the regional baseline temperature (dominated by non-irrigated agricultural lands).

- Within the RCMB, townships of Wellington, Sunnyside Shacks, and Woodlane were the coolest, averaging more than 6°C below the regional baseline temperature, whilst the warmest urban centres (Swanport, Murray Bridge North, and Murray Bridge - Rural Living) all were between 1-2°C below the regional baseline.
- Overall, 14% of RCMB was more than 2°C above baseline and classified as an urban heat island, and only 1.6% was more than 4°C and classified as a severe urban heat island.
- Of the seven selected land uses analysed, non-irrigated agricultural areas, mainly towards Rockleigh and Pallamana, are the hottest measuring 1.26°C warmer than the regional baseline.
- Options for reducing the summer temperature in heat islands, include increased tree canopy cover, increased irrigation of open space, and developing planning solutions that increase the ratio of permeable to non-permeable surfaces.

Tree Canopy Cover Maps

In 2021, the Department of Environment and Water (DEW) completed a LiDAR (Light Detection and Ranging), survey of the River Murray to assess tree cover, height and canopy density following the River Murray Protection Area boundary. For most of the River in SA, this boundary follows the channel, sometimes in curves, sometimes in straight lines, and generally within 2-300m of the river. However, within the Rural City of Murray Bridge council area, DEW included all of Murray Bridge and river townships such as Wellington, Mypolonga and Jervois. The images from this work are available to Council and after some manipulation to work with our GIS will complement our Environment range of GIS layers including Heat Mapping. Council staff will use the data to plan where trees are lacking and combined with the heat mapping identify priority areas for new vegetation to go.

Greening Our Environment

Plans to green Magpie Reserve with the use of recycled water (mentioned above) are progressing. Since the completion of the irrigation design, Council are now finalising the installation of other infrastructure with SA Water that will accommodate the greening of this reserve. With the completion of the new shelter, BBQ, park furniture, walking trails and trees, we think this space will encourage families to lead a more active lifestyle by transforming it into a greener, more user-friendly environment. Works are anticipated to be completed by the end of the 2022-23 financial year.

Residents and visitors to the town will likely notice the new garden beds recently constructed within the road reserve along Adelaide Rd in front of the Murray Bridge Bowling Club as well as on the corner of Thomas St and Adelaide Rd. Whilst the plantings are relatively young at the moment, once they reach maturity, we think this space will be transformed into an area that is very pleasing to the eye - an extension of the beautiful Adelaide Rd Linear Park.



Water Resource Management and Conservation



Water Resource Management

Works are well underway on the construction of the recycled water pipeline that will irrigate landscaped areas along Swanport Road between the Freeway interchange and Long Island Road with the potential to green other reserves in the future. To date, the pipe has been installed within Apex Reserve, Owl Drive, Ibis Rd and Swanport Road. These works are co-funded by both council and a \$540K Local Government Infrastructure Partnership Program (LGIPP) grant.

Council have also commenced works to upgrade our existing watering systems by installing new data loggers within our reserves to enable a more efficient and effective watering regime. The advantages of this system includes operational efficiencies and a reduction on the reliance on the River Murray by increasing the use of our stormwater reuse facility.





Outer Towns Open Space Program



During the month of November the Rural City of Murray Bridge sought feedback from the communities of Wellington and Monarto on the identity and priorities for their townships.

The feedback process included on location community meetings and online polls.

The consultation was launched on 11 November with the opening of the online survey tools through Let's Talk and the first community meeting, held in Wellington in conjunction with the regular Wellington Progress Association's meeting. The following week a community meeting was held in Monarto.

Both meetings were well attended and community members engaged in open discussions about their townships.

The online polls were open for feedback between 11-30 November, the responses and ideas generated were creative and thoughtful.

Staff then attended site locations, identified during consultation, to determine the feasibility to deliver the proposed actions.

The community consultation results and a proposed work plan were presented to Elected Members at a briefing in March and following their endorsement, both the Monarto and Wellington communities were updated with the proposed activities and the program of delivery

This program proposes to transform our outer townships of Wellington and Monarto as part of a three-year plan inclusive of all townships, by delivering projects within existing strategies in a consolidated way. The locations selected reflect the ability to activate and promote these locations with complementary attractions and recent infrastructure delivery. However, the intention will be to continue this program to other townships in future years.

To keep your finger on the pulse of this program and other opportunities to provide your say in Council programs, sign up to Let's Talk at the following website.

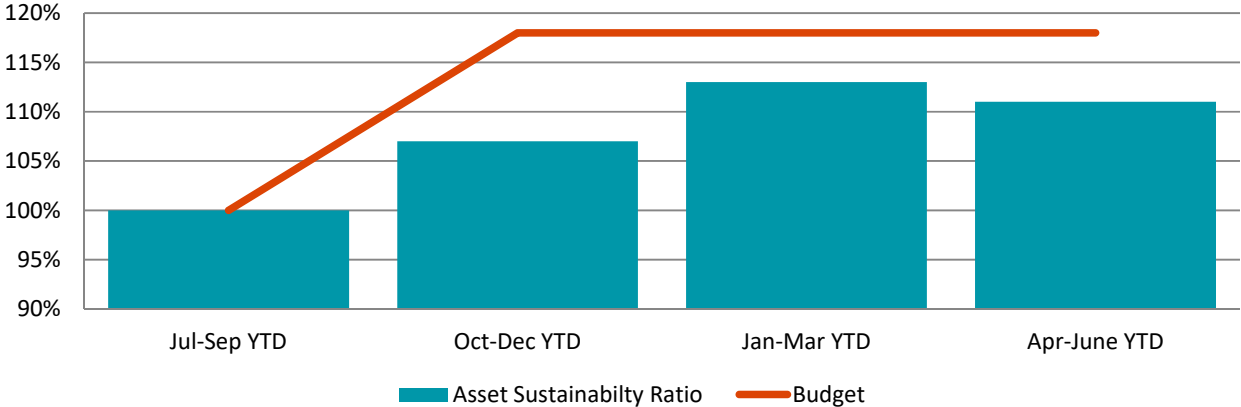
letstalk.murraybridge.sa.gov.au

Once registered you receive notifications of opportunities to provide your say on Council consultation processes.

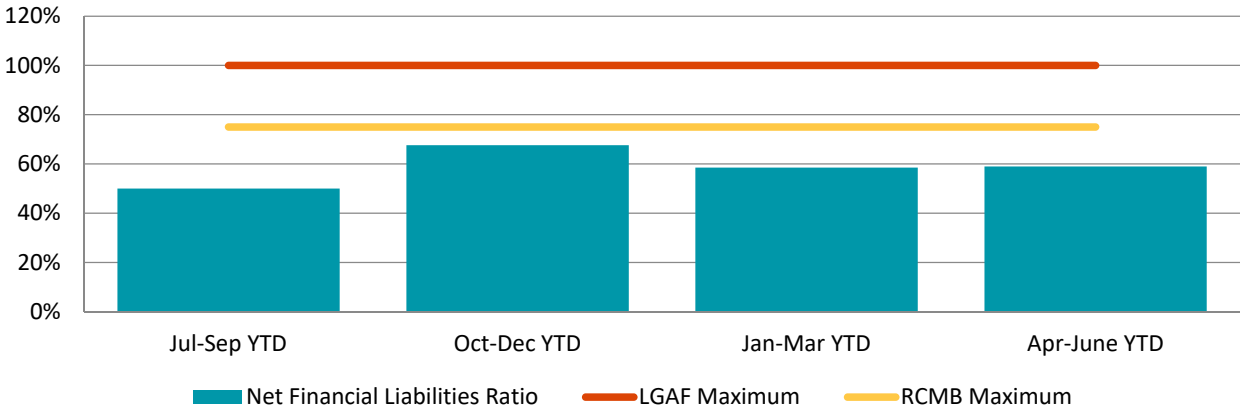


KEY FINANCIAL INDICATORS

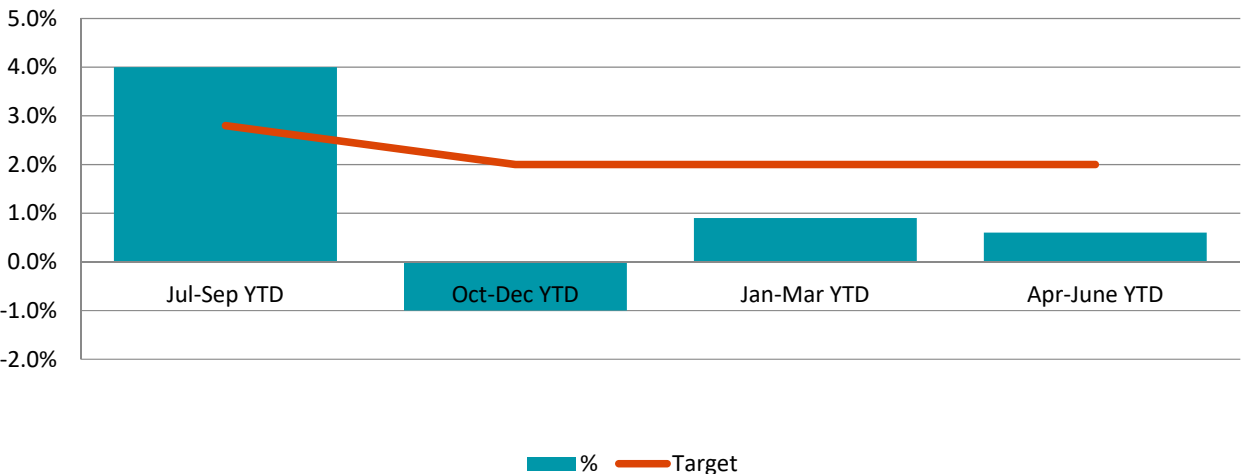
Asset Renewal Funding Ratio %



Net financial liabilities



Underlying operating surplus/(deficit) %

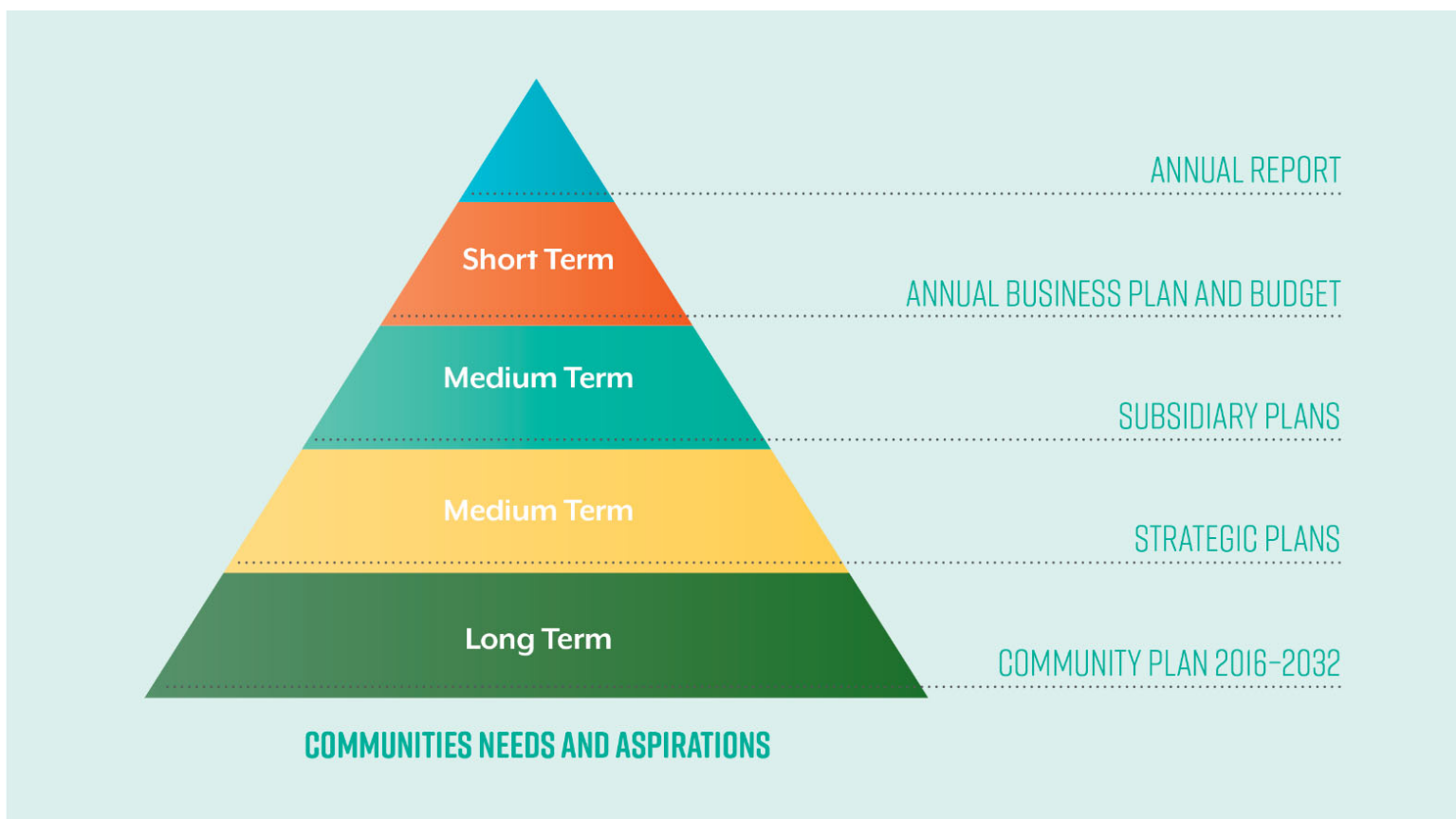


STRATEGIC FRAMEWORK

The Framework guides Council in identifying community needs and aspirations over the long term (Community Plan), medium term (Strategic Plans and Subsidiary Plans) and short term (Annual Business Plan and Budget) and then holds itself accountable through the Annual Report.

Our Strategic Planning and Reporting Framework details that the Rural City of Murray Bridge has adopted the following documents which comprise its strategic management plans:

- Strategic Plan(s)
- Long Term Financial Plan
- Asset Management Plans
- Planning and Design Code



COMMUNITY PLAN 2016-2032

OUR COMMUNITY PLAN 2016-2032 SETS THE VISION FOR THE FUTURE OF OUR CITY OF 'THRIVING COMMUNITIES'

The Community Plan articulates the community vision – Thriving Communities. While it is an aspirational document, the key directions in it funnel down into the Strategic Plan, which drives Council's means of delivering the vision. The Community Plan 2016-2032 contains four key themes that articulate the desired future of our community.

The themes are:

- Valued Environment
- Great People and Lifestyle
- Dynamic Economy
- Connected Communities

Each theme is supported by a range of objectives that have guided Council's planning and decision making in the preparation of our Strategic Plans. The Community Plan vision of Thriving Communities will be delivered over 16 years.



Valued Environment

Strategic Objectives

- Great places for people
- Activate the river
- Clean environmentally sustainable communities

Key areas for action

1. Improve the public realm and community spaces
 - a. Enhance streetscapes and entrances into townships
 - b. Develop a network of themed trails and shared paths to improve connectivity for walking and cycling
 - c. Provide active children's play spaces, especially in the rural communities
2. Develop connection with the river to provide amenity, recreational and economic benefit
 - a. Develop the River Front Strategy
 - b. Rationalise and upgrade boat ramps
3. Ensure our recreation areas and open space are accessible and respond to the needs of the community
4. Ensure infrastructure meets future demand and stimulates economic development
5. Retain and protect natural areas and minimise our impact on the area

Dynamic Economy

Strategic Objectives

- A robust and diverse regional economy
- A desirable place to live, work, invest and visit
- A progressive, productive community

Key areas for action

1. Develop a strong, positive, aspirational Murray Bridge identity
2. Enable appealing and affordable housing appropriate to incomes, aspirations and cultures to attract and retain new residents
3. Introduce local career, education and entrepreneurship pathways
4. Develop a strategic approach to attracting more visitors to stay longer
5. Develop and strengthen effective partnerships with local business and industry associations

Great People and Lifestyle

Strategic Objectives

- A safe, healthy and active community
- Plan liveable, connected and accessible places
- Our history, diversity and culture is treasured

Key areas for action

1. Develop transport options that meet the current and future needs of the community
2. Ensure housing growth that retains the rural and lifestyle charm of the region, and which provides a range of housing options
3. Manage improved community safety through planning, partnerships and design
4. Encourage festivals and events that provide opportunity for creativity and leisure
5. Value, celebrate and protect our heritage and cultural diversity

Connected Communities

Strategic Objectives

- Collaborate to achieve outcomes
- Engaged and well-informed communities
- Build community capacity and support

Key areas for action

1. Strengthen communication networks within communities and across the Rural City of Murray Bridge
 - a. Maximise use of websites and social media
 - b. Provide notice boards in key locations within the Council area and update with relevant information on a regular basis
2. Increase community involvement in decision making
 - a. Develop and support community groups and networks
3. Build community capacity and support
 - a. Facilitate leadership and local community capacity building training for members of established community groups and networks

STRATEGIC PLAN 2020-2024



The Strategic Plan 2020-24 is our four year commitment to the community to support the Community Plan 2016-2032. This plan sets out the priorities for the current period, focusing on visible delivery and growth. It identifies the programs and projects under each theme that Council intends to deliver.

The Rural City of Murray Bridge Strategic Plan is reviewed every four years to ensure that it continues to meet the expectations of our community.

Each themed section of this Annual Business Plan details the objectives of the Strategic Plan 2020-24 and the services that will be delivered during this financial year to deliver against them.

Council endorsed the Strategic Plan 2020-2024 at its 14 April 2020 Council meeting.

The Rural City of Murray Bridge Strategic Plan is reviewed every four years to ensure that it continues to meet the expectations of our community.





COUNCIL'S COMMITMENT TO COMMUNITY INFORMED DECISION MAKING

All strategic plans, including the Community Plan 2032, are directly informed by our community and the feedback provided.

Understanding community aspirations on strategic plans is an essential part of deciding how we will address an issue. Council are required by legislation to ensure we provide reasonable opportunities for the community to be involved in the development and review of our plans.

The level of community engagement undertaken varies depending on how complex the issue is, and how much of an impact it's likely to have on our community.

For more information about our engagement approaches, visit murraybridge.sa.gov.au/councilpolicy.

HOW TO HAVE YOUR SAY

Let's Talk is an easy, safe and convenient way for you to contribute your ideas and opinions about key projects being considered by Council. Shape your community and contribute your thoughts and ideas at a time and place that suits you, 24/7. It's safe, easy and convenient.

Visit the Let's Talk website and view the range of current consultation projects to see what's going on, register your details with the site and then join the conversation. It's that easy! We will keep you in the loop by sending a newsletter providing an overview of current online consultation projects.

To get started visit letstalk.murraybridge.sa.gov.au

VALUED ENVIRONMENT



Valued Environment

Developing the environment



During 2020-2024 we will develop our environment using a people centred approach, through identifying and facilitating a range of new infrastructure and renewal activities that contribute to the diversity and culture of the places we develop and enhance. Ensuring we build spaces that promote thriving communities through community health, happiness and wellbeing, whilst adhering to our identity maintaining and enhancing our natural assets, heritage and country lifestyle.

Strategic Plan 2020-24 Objectives

Enlivened community spaces

Our community spaces are visually appealing; foster a sense of recognition and community pride

- Town entrances are enhanced and beautified
- Provide a cohesive identity throughout our city and townships
- Improved connectivity and accessibility through expansion of footpath networks, cycling and walking trails
- Increase patronage and usability of parks and gardens
- Historically significant assets both built and natural are featured and their significance captured
- Enhance community facilities to improve accessibility and suitability to support our community organisations and activities

A city geared for growth

Our city plans ensure infrastructure meets future demand and stimulates economic development

- Locations are identified to support planning for future large community infrastructure projects
- Identify spaces for future housing growth

The river is the lifeblood of our towns

Our river is protected, showcased and at the centre of city and riverside townships.

- River accessibility is improved with boat ramps, pontoons and docking areas for ferries and boats
- Establish an active riverfront at Sturt Reserve that provides opportunities for nature play, accommodation, recreation, tourism and water activities
- Develop and promote water recreational trails providing linkages with townships, land based trails and community spaces that encourage engagement with nature

- Build and promote a shared understanding of river protection processes, river ecology and water security with our communities
- Further reduce dependence on traditional water supplies through introduction of sustainable practices and alternative sources of water such as stormwater harvesting and reuse and rainwater catchment

Our natural environment is preserved, promoted and enhanced

Our environment is protected to retain its natural beauty and diversity; impacts are minimised protecting and preserving for future generations to access and enjoy

- Waste is managed through a variety of programs that encourage waste reduction, redirection and reuse of recycled materials
- Respond to climate change emergency through development and implementation a of climate change action plan
- Continue to reduce dependence on traditional power supply with more sustainable electrical supply such as solar panels on all community assets
- Enhance, protect and restore local biodiversity, remnant and native vegetation

Valued Environment

Developing the environment



Key Services

Cultural Services	Cultural Services
Environment	Agricultural Services
	Environment and Coastal Protection
	Stormwater Management
	Street Maintenance
Libraries	Libraries
Recreation	Recreation Other
	Parks & Gardens
	Sports and Recreation
Regulatory Services	Other Regulatory Services
	Planning and Building
Roads and Transport	Bridges and Culverts
	Footpath and Kerbing
Waste Management	Green Waste Collection and Disposal
	Ordinary Solid Waste Collection and Disposal
	Other Waste Management
	Recycling Collection and Disposal
	Waste Disposal Facilities



Valued Environment

Developing the environment



Spotlight on Services

July - September

Building Assessment, Inspections and Compliance

The main purpose of Building Inspections and Compliance Checks / Action is to ensure community safety of the buildings and structures in our environment.

This work not only ensures the structural adequacy of buildings and structures but also makes sure they contain the right fire safety measures, are built in accordance with the plans and facilitate access for all persons.

Development cannot be undertaken in South Australia unless Development Approval has been obtained. This generally consists of two parts; planning approval and building approval.

A building assessment is undertaken to ensure that the building or structure you are looking to construct is consistent with the regulations established within the Building Code of Australia, which addresses the following matters (amongst others):

- Structural adequacy
- Fire resistance
- Access and egress
- Services and equipment
- Energy efficiency and sustainability
- Provision of the health and amenity of occupants

The Planning Development and Infrastructure Act also requires that buildings be inspected to ensure safety for the public and the building occupier. The inspection requirements vary depending upon the type of the building, however at least one inspection is required for every class 1 or dwelling development, for all farm sheds and for all garages. These can occur at any time during the construction.

As Swimming Pools provide a unique set of circumstances all new swimming pools and their associated safety features must be inspected within 10 business days of the completion of the swimming pool and its safety features.

Staff who undertake all inspections must be accredited to a certain level and records must be kept of all inspections.

If a building inspection determines that the structure has not been built in accordance with the Building Code or with the approved plans then there are a number of options available. These include issuing stop work notices, or potentially financial penalties but Council's main focus is ensuring that the work is bought up to the correct standard and it is our preference that this is achieved without the need for legal enforcement.

October – December

Footpath Programs

Footpaths play an important role within the Rural City of Murray Bridge, providing a means of access to community facilities, services, and open space. The provision of footpaths make communities more liveable and better connected as well as encouraging healthier lifestyles and more. The location and construction of a footpath will be selected to suit the topography so the path complies with the requirement for disability access (as far as practicable) and minimises disturbance to vegetation, impact on adjoining properties and existing utility services such as electricity and telecommunications.

The Rural City of Murray Bridge has invested \$869,000 towards maintaining its 240 km network of footpaths and creating new footpath links (i.e. along Hindmarsh Road) to make communities more connected and encouraging an active lifestyle. The delivery of the footpath program was also integrated with the installation of new Tree-Net irrigation (WSUD Program) that will promote the growth of new trees and provide shade for pedestrians.

Valued Environment

Developing the environment



January – March

Maintenance at Sturt Reserve Precinct

Delivery of the Sturt Reserve Master Plan moved through Stage Two and Three of the Recreation Precinct. Projects over the past year have included construction of the Recreation Shelter (incorporating new outdoor furniture and picnic facilities) along with a new 3m side shared path facilities and LED lighting to formally link the Recreation Precinct with the Tourism / History Precinct (Murray Bridge War Memorial end).

Council is currently focussed on delivering a number of projects within the Tourism / History Precinct with works nearing completion for the Wharf Shelter. This new key community asset recognises heritage elements of the Ngarrindjeri and the timber wharf in one location for the local residents and tourists to enjoy. Plans are in place to refurbish the heritage timber wharf and replace the lower timber wharf in the year ahead (subject to grant funding requirements) which provides further opportunities to celebrate the diverse heritage of our community and promote numerous tourism opportunities for the Murraylands region.

April – June

Building Renewal Program

The Rural City of Murray Bridge supports, coordinates and maintains accessible, high quality facilities to meet the diverse needs of families, sporting and community groups.

Council has a wide range of halls and facilities, which are the perfect location for a variety of events and functions, from weddings, barbecues and corporate functions to festivals, concerts, carnivals and meetings.

The Building Renewal Program allows Council to operate and maintain the network of buildings to achieve the following strategic objectives:

- Ensure that its buildings are maintained at a safe and functional standard as set out in its Asset Management Plan
- Ensure that its buildings are renewed or replaced as appropriate in order to achieve best asset productivity

- Ensure that Council achieves acceptable service delivery and financial sustainability

This year has seen the delivery of multiple projects including:

- External painting programs for The Railway Buildings and The Croquet Club to help preserve the asset and enhance appearance
- Extensive electrical works to the pigeon club building in Johnston Park
- Upgrades to Edwards Square building including change out of lights to LED, Switch board Upgrade, Phone lines and data installation
- Repositioning the support posts at The Basketball Stadium from their original location to facilitate better outcomes for safety and competition
- New all access toilet facilities at the Monarto sporting complex
- Refurbishment to The Local Government Centre Foyer and Mobilong Suite
- Brinkley Waste Station entrance and carpark upgrades.

GREAT PEOPLE AND LIFESTYLE



GREAT PEOPLE AND LIFESTYLE

Delivery focussed community services



During 2020-2024 we will focus on delivering services and programs that enable our community to actively engage and participate in the world around them.

We will ensure we maintain the uniqueness and country lifestyle while modernising and taking advantage of expected growth that will enable our community to thrive.

Strategic Plan 2020-24 Objectives

A modern city with country charm

Develop a city filled with country charm and the modern conveniences a regional community expect

- Maintain a country lifestyle while growing and modernising the city centre through planning policies reflective of our communities' desire
- Ensure inclusion of affordable and accessible housing through sustainable management of development
- Deliver contemporary Council services, taking advantage of technology advances and updated service provision methods

Arts and culture has a stage

Our community has access to public art, theatre, music and literature services and can immerse themselves in an arts lifestyle

- Provide public art in identified locations that enhance and enrich the amenity of the spaces
- Encourage renowned artists to exhibit their works
- Deliver local arts development programs for all ages
- Encourage high class theatrical performances and support local production programs to continue to thrive
- Support live music, provide music production facilities and music development programs for all ages
- Provide access to literature and programs that enables learning for life and knowledge sharing

All ages and cultures are celebrated, accommodated and valued

Our community is inclusive and welcoming with people from all ages, capabilities and backgrounds living harmoniously together

- We welcome newcomers to our region and help them to feel included
- Youth are valued, supported and integrated through family focussed infrastructure, activities and programs are encourage active involvement in the community
- Aged community members continue independent living and active participation through provision of support programs that ensure community contribution to be recognised and valued
- High quality, affordable residential care provision is accessible to the community
- Diversity is valued, understood, celebrated and promoted enabling communities to live harmoniously together
- Local history and heritage is preserved and promoted
- We will work towards reconciliation with our indigenous community

GREAT PEOPLE AND LIFESTYLE

Delivery focussed community services



Healthy active communities

Our community are active, healthy and participation in recreational activities is accessible to them

- Sustainable and contemporary local sporting and community groups through provision of grants and expertise
- Encourage participation in active living and provide connection to our open spaces through delivery and promotion of recreational trails
- Health services are current and accessible
- Deliver public health outcomes in alignment with the Regional Public Health Plan

Secure and resilient communities

A well prepared community that is safe, supportive and resilient

- Potential emergencies are considered, evaluated and prepared for
- We ensure support for emergency services and providers
- Public areas are monitored and protected
- Community feels safe through provision of programs such as fire prevention, animal management and environmental health
- Needs are recognised and addressed through provision and support for mental health, disability, suicide prevention, domestic violence, drug and alcohol dependency, LGBTQIA+ community and other groups
- The community is supported to adapt to the changing external circumstances such as climate or economic change



GREAT PEOPLE AND LIFESTYLE

Delivery focussed community services



Key Services

Business Undertakings	Business Undertakings
Community Support and Services	Aged Care Services
	Community Support
	Public Order and Safety
	Services to Family and Children
	Community Services Other
Cultural Services	Cultural Services
Economic Development	Economic Development
Environment	Agricultural Services
	Environment and Coastal Protection
	Street Maintenance
Libraries	Libraries
Recreation	Recreation Other
	Parks & Gardens
	Sports and Recreation
Regulatory Services	Other Regulatory Services
	Planning and Building
Roads and Transport	Bridges and Culverts
	Footpath and Kerbing
Waste Management	Waste Disposal Facilities



GREAT PEOPLE AND LIFESTYLE

Delivery focussed community services



Spotlight on Services

July - September

STARCLUB

The Murraylands STARCLUB Program is a joint initiative of the Office for Recreation, Sport and Racing and five Local Government Authorities in the Murray Mallee region.

The program aims to:

- Develop and maintain a strong, vibrant sporting and active recreation culture
- Increase community participation in sport and active recreation
- Improve the quality of sport and active recreation opportunities
- Develop and maintain well managed sustainable sporting and active recreation clubs and associations.

This large geographical area is home to an estimated 200 sport and active recreation clubs and associations.

The STARCLUB Program Officer, now known as “Regional Sport and Recreation Field Officer” is an important community sport and active recreation resource and is able to support and assist local clubs and associations in many ways, including:

- Work with clubs and associations on strategies to maintain or increase their memberships
- Increase awareness of funding opportunities available to the sport and active recreation community
- Develop strategies and policies with clubs and associations that encourage safe and supportive environments
- Facilitate a range of training and development opportunities for coaches, officials and volunteers in clubs and associations
- Work with clubs and associations on strategies to recruit, retain and reward volunteers
- Advocate for and liaise on behalf of clubs and associations with Council, State Sporting Organisations and other interested parties

Rural City of Murray Bridge clubs and associations are having unprecedented success with grants for

sports equipment and infrastructure which has direct correlation to The Starclub Program activities.

When you look around in our city you will have noticed new facilities, active participation and a welcoming culture. In fact over 90% of clubs and associations are working with The Regional Field Officer with assistance given for grants, volunteering, governance, training opportunities and more.

In this last year alone Rural City of Murray Bridge clubs and associations have been successful in 33 grants, claimed 1023 sports vouchers and had the opportunity to attend 30 various free training courses.

The Regional Field Officer is also proud to work with Council to deliver the Local Legends Sports Awards which is an inaugural recognition of our city’s great strong sporting culture and local legends.

More details can be found here:

<https://www.murraybridge.sa.gov.au/services/celebration/sports-awards>

October – December

Community Care

The Community Care Services are primarily funded through Commonwealth Grants with additional support from the Rural City of Murray Bridge. The program is available to residents of the Murray Bridge Council area, that are frail older people 65 and over (50 years and older for Aboriginal people) living independently in their homes. The Rural City of Murray Bridge started providing services to our senior residents under the Home Assist Program in 1992 and has helped many thousands of clients since that time. There have been a lot of changes over the past 30 years but the Rural City of Murray Bridge continue to support our older community through our programs today.

The aim of the program is to promote, provide and support independence as much as possible in all aspects of life with a strong emphasis on wellness and reablement, just like we have for our clients Mick and Alma.

GREAT PEOPLE AND LIFESTYLE

Delivery focussed community services



Mick and Alma arrived in Australia in January 1973 with very little money, no jobs and 5 children. Mick was in the Royal Navy in England and always dreamed of bringing his family to Australia and when they arrived he walked all of Port Road until he found someone that would hire him so he could support his family and with that determination and love he was successful at getting a job as a Tool Maker that day. Alma said that they “Don’t regret a day of being on Australian Soil”.

As the years past they wanted to move from Adelaide and 11 years ago they decided to make Murray Bridge their new home. As time went on their health started to deteriorate for both Mick and Alma and knowing what to do came to the Council seeking help and guidance. They have been clients of the Community Care Program for over 8 years now and during that time we have been providing them with a range of services as their needs have changed to enable them to retain their independence while accessing the supports they need to remain living at home in their own environment surrounded by family and friends.

The Services that Community Care are able to provide are:

- **Domestic Assistance**
Various levels of Domestic Assistance is available to meet your identified goals which will assist you to remain living independently in your own home.
- **Transport**
Medical appointments locally, Mt Barker and Stirling, shopping and social group activities.
- **Home Maintenance**
Basic jobs including replacing tap washers, light globes, smoke detector batteries, gardening (annual limit), gutter cleaning and window cleaning (once a year).
- **Home Modifications**
Supply and install grab and hand rails and ramps and other modifications to help with safety and independence in the home.
- **Social Support groups and individuals**
An opportunity for people who are socially isolated to build friendships, confidence and

learn new skills and experiences. Services including social visits and group outings.

- **Respite Services**
Flexible respite that supports and maintains core relationships between Carers and the person they are caring for. This is done by providing good quality respite care for frail, older people so that regular Carers can take a break.

Access to any of these services is initiated through My Aged Care by phoning 1800 200 422 to register and their eligibility assessed. Referral to an appropriate service provider is then made by My Aged Care.

January – March

Performing Arts

The Performing Arts and Function Centre (PA+FC), in the heart of the town’s arts precinct, is a leading SA regional venue.

A key feature of Council’s Arts Development program, the PA+FC plays an integral role in growing arts and culture, through meaningful engagement with audiences and hirers. Patrons relish diverse live music, theatre, dance and comedy performances. The program caters for all ages and ranges from community-led shows to a wide range of State and national touring productions: from the Russian Ballet to the Murray Bridge Players and Singers, the Wiggles and Tom Gleeson.

The dedicated management team brings high calibre talent to the region and ensures a consistently great line-up of shows. They have also significantly expanded the venue’s profile, attracting major producers and touring companies eager to showcase their work here.

Investments in facility upgrades in recent years have increased the versatility of the venue. The auditorium can be transformed from tiered theatre seating for up to 300 people, to flat-floor configuration ideal for school formals, civic events, private functions and expos. Upgrading the lighting to a digital LED system, which meets the expected standard of touring productions, has improved efficiency, safety, service and quality outcomes. Our

GREAT PEOPLE AND LIFESTYLE

Delivery focussed community services



first-rate backstage facilities offer a very comfortable environment for all artists performing on stage.

PA+FC also offers two meeting rooms for hire. The largest facilitates up to 50 people, and is equipped with AV solutions including audio and projection equipment, as well as access to our recently acquired broadcast streaming services.

Passionate about the venue and the arts, PA+FC staff and volunteers strive to offer great entertainment and memorable experiences – their exceptional customer service is another feature that distinguishes the Murray Bridge Performing Arts and Function Centre as a highly sought after venue.

April – June

Emergency Management

The Rural City of Murray Bridge has adopted the approach of ensuring strong collaborative partnerships with emergency services, Government and non-Government organisations along with local community networks to minimise threats and contribute to the safety and wellbeing of our Community and Visitors.

We accept that Emergencies can occur at any time with little warning, rapidly spread over designated boundaries and cause diverse and widespread impacts across affected communities and will work closely with our neighbouring Councils to ensure we work seamlessly together.

Within our Council area we have experienced fire, extreme weather – storm and/or heat, high river and riverbank collapse emergencies. We anticipate new threats will emerge in response to changing social, environmental and economic conditions of the future. It is anticipated that these may include more frequent and higher intensity bushfires, extreme storms and prolonged heatwaves.

The State Emergency Management Plan (SEMP) articulates the roles and responsibilities that Local Government may play in the local emergency management planning, the Local Government Emergency Management Framework (LGEMF) 2019 provide guidance for councils.

Council has considered these documents in developing the Rural City of Murray Bridge Strategic Plan and supporting documents that articulate our approach to emergency management.

Council has adopted a Community Emergency Management Plan which identifies actions to provide for disaster reduction, to inform our incident operations and provides considerations for Recovery.

To learn more about emergency management or to obtain a copy of the Community Emergency Management

Plan visit our website
murraybridge.sa.gov.au/services/your-safety/emergency-management



DYNAMIC ECONOMY



DYNAMIC ECONOMY

Developing Opportunities



We will ensure investors and potential new residents know about and are attracted to our region's amazing and diverse investment and lifestyle benefits.

That our visitor offerings increase tourism in the region with visitors staying longer and promoting the area to others as a destination of choice. That existing and emerging business grow and flourish with the support they need to prosper. That infrastructure priorities build our local economy and encourages paddock to plate initiatives and supports the region to be Adelaide's 'food bowl'.

Strategic Plan 2020-24 Objectives

Attractive Murray Bridge

The opportunities that the Rural City of Murray Bridge (RCMB) offers both to investors and potential residents are well communicated and easily understood

- Put the Rural City of Murray Bridge 'on the map' through brand promotion
- Attract large scale investors through implementation of an investment attraction program
- Improve attractiveness and linkages within the city centre
- Visually appealing retail precincts through engaging with business owners and investment support
- Make the Rural City of Murray Bridge attractive to start-ups and home-based businesses through establishment of business hubs/co-working spaces
- Promote the lifestyle benefits of living in the Rural City of Murray Bridge to attract workers and other residents to live in the region

Rural City of Murray Bridge is a destination of choice

RCMB is a highly desirable destination for short and long term visitors to the region

- Tourists will be enticed to visit our region through packaged attractions and access to cultural and environmental experiences
- Visitors to the region will be encouraged to stay longer through increased accommodation offerings
- Capitalise on our neighbouring regions' tourism appeal through improving linkages and accessibility
- Events will enliven spaces introducing visitors to the charms of our region

Resilient, innovative businesses

New and existing businesses can access the support they need to grow and prosper

- Improve local business capability through programs that support developing skills in adaptability, diversification, export markets, emerging technologies, digital economy and social media
- Ensure access to information for the business community through development and implementation of smart city initiatives, information automation and big data
- Involve local small businesses that are recognised as significant contributors to economic development in the region, to ensure they are ready to take advantage of future initiatives

DYNAMIC ECONOMY

Developing Opportunities



Effective economic infrastructure

Targeted infrastructure is developed to support the region's economic growth and development

- Maintain and improve currency of infrastructure in relation to digital technologies
- Improve access to local and external markets through provision of transportation routes and infrastructure

Skilled workforce

Building our local workforce to meet the needs of key industry sectors

- Improve availability of a skilled workforce for key industry sectors through local training and development pathway programs

Key Services

Community Support and Services	Aged Care Services
	Community Services Other
Cultural Services	Cultural Services
Economic Development	Economic Development
Environment	Environment and Coastal Protection
	Street Maintenance
Libraries	Libraries
Recreation	Parks & Gardens
	Sports and Recreation
Regulatory Services	Other Regulatory Services
	Planning and Building
Roads and Transport	Bridges and Culverts
	Footpath and Kerbing
	Roads - Formed
	Roads - Sealed
	Traffic Management

DYNAMIC ECONOMY

Developing Opportunities



Spotlight on Services

July - September

Road Infrastructure Program

Over the past 12 months the Rural City of Murray Bridge has invested \$2.032M towards maintaining its 490 km network of sealed roads and \$1.176M towards maintaining its 510 km of unsealed roads in accordance with Council's Civil & Transport Infrastructure Asset Management Plan. The kerbing and footpath programs are also aligned with the Road Infrastructure Program; driving a cost effective and sustainable approach with maintaining an effective transport network that supports the economic growth and development throughout the Murraylands region.



October – December

Regional Study Hub

Commencing in 2019, the Murray River Study Hub supports local people to gain a university degree without moving to the city, by providing a more convenient, rewarding and sustainable mode of study. This valuable service increases access to supported post-secondary school education for regional students with opportunities to pursue tertiary education and VET alternatives without having to travel or relocate outside of our region.

Students have free access to campuses and student advisors, to provide ongoing support throughout their higher education learning journey. Courses are offered online and provided by partnered education providers such as, CQUniversity Australia, Flinders University and TAFE SA, allowing school leavers, university students and mature age students the flexibility to choose from a large range of courses and a mode of study to suit their lifestyle and work commitments.

Whilst most online courses are done remotely, the Murray River Study Hub offers a local, modern, convenient space where students can learn together, providing the right environment for success.

This service is provided with seed funding from the Federal Department of Education, Skills and Employment (DESE) under an agreement with the Council to deliver this valuable community service. It is delivered in partnership with the Rural City of Murray Bridge, TAFE SA, Regional Development Australia Murraylands and Riverland, Coorong District Council and Riverland G3 Alliance. If you are interested in continuing your education you can find out more information on the Murray River Study Hub website - www.murrayriverstudyhub.org.au

DYNAMIC ECONOMY

Developing Opportunities



January – March

Events Program

Despite the last 12 months seeing COVID 19 impact events in a dramatic fashion the Rural; City of Murray has managed to present a large range of events to increase the vibrancy of the community and assist with economic development

Some of the highlights have been; Murray Bridge New Year's Eve- with 3000 people attending the event site at Sturt reserve and thousands more attending the fireworks and light show on the Bridge

Murray Bridge Fringe- which saw 12 show scheduled over 10 days and again the highly successful Street Theatre on Sixth Street

Murray Bridge Rowing regatta- Rowing Clubs from around the state ventured to Murray Bridge for one of the few rowing regattas held in the country as well as hosting the best underage Rowers from around the Country for World Selection Trials

Murray River Splash- which again saw over 30 activities provided for children in the school holidays at Sturt Reserve and the River Murray

Murray Bridge Christmas Pageant- which returned after its hiatus last year and expanded to include Friday night also

The inaugural Country by the River- a two day music festival featuring some of the best country music acts in Australia

The initiation of the Rural City of Murray Bridge Sports Awards held at the Murray Bridge Racing Club that recognised some of the region's best athletes Other returning events included the Cycling South Australia State Championships, the Murray Bridge Triathlon and Murray Bridge Marathon all bringing over 500 people each to stay in Murray Bridge for their competition.



DYNAMIC ECONOMY

Developing Opportunities



April – June

Economic Development

The Central Business District (CBD) activation project arose from the goals, targets and strategies outlined in the Strategic Plan, including creating and facilitating an appropriate environment for businesses; improving attractiveness and linkages within the city centre; and creating visually appealing retail precincts through engaging with business owners and investment support.

The Building Enhancement Grant Scheme started in 2020. The scheme, now complete, enabled property owners and business proprietors to repaint, renew and enhance the frontage of buildings, such as replacing obsolete signage, carry out repairs or enhancing the building frontage.

Initially, the scheme applied only to Bridge Street but was expanded to a wider area of the CBD in response to demand. The grant provided a dollar for dollar subsidy up to \$5,000 and over its life, some 26 buildings benefitted from a grant, with works ranging from repainting and new signage to building additions.

Council is now working to deliver Stage 1 of the CBD Placemaking Project. This project will further build on the groundwork put in place by Council through the grant scheme, Bridge Street Refresh and Public Art to engage with business and the community to assess the current situation in the CBD, and frame the linkages within the CBD and our key tourism assets.

Over the coming months, engagement and consultation with stakeholders will be undertaken to identify key themes and outcomes and develop an Activation Plan that identifies a number of projects delivered through a staged, coordinated timeframe.



CONNECTED COMMUNITIES



CONNECTED COMMUNITIES

Developing the community



During 2020-2024 we will develop and build on the foundations laid to ensure our community have access to information and services that shape decisions for the future.

We will ensure strong relationships with our residents, visitors and partners to deliver resilient, harmonious, thriving communities

Strategic Plan 2020-24 Objectives

Active citizens and community leaders

Our community is engaged through decision making, leadership, active citizenship and volunteerism

- Build and improve trust and relationships between Council and its communities
- Informed communities through delivery of timely, transparent communication and reporting
- Ensure community input informs Council decision making
- Develop community leadership programs that guide and support leaders of all ages
- Encourage and recognise volunteerism and support volunteering opportunities throughout Council region

A proud community

We showcase our towns through storytelling and promotion of our unique and individual charm

- Our townships identities retain their uniqueness while recognising their place in part of the larger region
- Create visual displays and other mechanisms that showcase our city and region
- Positive and uplifting news stories stimulate pride in our towns
- Proud home and business owners are encouraged and recognised
- We show pride in our indigenous and multicultural heritage which is celebrated through storytelling and cultural experiences

Digital services accessible to all

Council is available to its community and prepares them to engage in the digital world

- Our communities have access to the digital world through internet coverage and digital hubs
- Build digital literacy skills within the community and support the community to make the most of new technologies
- 24/7 Online council services to the community where appropriate

Connecting places through public transportation

Our towns are accessible and connected

- Ensure appropriate levels of transport and connectivity between attractions, townships and service centres such as Mount Barker and Adelaide

CONNECTED COMMUNITIES

Developing the community



Key Services

Community Support and Services	Aged Care Services
	Community Support
	Services to Family and Children
	Community Services Other
Cultural Services	Cultural Services
Economic Development	Economic Development
Environment	Agricultural Services
	Environment and Coastal Protection
	Street Maintenance
Libraries	Libraries
Recreation	Recreation Other
	Parks & Gardens
	Sports and Recreation
Regulatory Services	Other Regulatory Services
	Planning and Building
Roads and Transport	Bridges and Culverts
	Footpath and Kerbing
Waste Management	Waste Disposal Facilities



CONNECTED COMMUNITIES

Developing the community



Spotlight on Services

July - September

Council's Social Media Presence

The Rural City of Murray Bridge uses social media as a tool to connect with our community. It is an invaluable platform to share information using words, images, audio and video; allowing two way communications and the ability to react quickly when required.

The Council's Communications Team manages eleven Facebook, six Instagram and one LinkedIn account; with YouTube being a new addition to our suite of online communications. We aim to integrate and reinforce messaging across a range of communication channels including contemporary communication methods such as newsletters and printed promotional materials.

Social media allows us to be proactive, fun, accessible and broaden our reach. It is a great tool for building awareness, earning trust, finding out issues within your community and for reaching people during a crisis. During COVID social media allowed us to respond quickly, provide information to the community and live stream Council meetings, something that we have continued post lockdown.

Video content is now the most popular form of online communications and is now a core component of our communication mix. Video is a great way to tell Council's stories, the services we provide, to strengthen our identity, and promote Murray Bridge as a destination proud of its history and exciting future.

Social media assists us to promote events, reunite lost dogs with their owners, track and giving regular updates on capital improvement projects and community consultation, and warn neighbourhoods of ensuing inconvenience.

We monitor the results of our social media presence, to ensure its effectiveness. We now have over 7,000 followers on Facebook with our YouTube Channel audience increasing significantly weekly. Social media processes and monitoring are in accordance with Council's Social Media Policy.

October – December

Online Services – Customer Portal and Customer Relationship Management

Improved Customer Service is a goal of Council, and is a key deliverable in the 2020-24 Strategic Plan and Councils Digital Strategy Roadmap implementation.

To help achieve this goal and to get a more complete view of our Customers, Council has been working on implementing a new Customer Relationship Management System (CRM) and a new Customer Portal.

In addition to the current ways of contacting Council, such as phone, walk-ins and email, the Customer Portal allows for a different way the Community can interact with Council. With the new Customer Portal, our Community will be able to interact with Council 24/7 and 7 days a week. This easy to navigate portal can be used on mobile devices, tablets, laptops and desktop computers.

With the new Customer Portal our Community will be able to do the following:

- Raise a Service Request
- Check the current status of a Service Request
- Have an overview of all current and past Service Requests
- Receive updates via SMS or email

All of the above and more can be done from the comfort of your own home at a time that works best for you.

The new Customer Portal will be available to our Community in the 2022/23 financial year, so stay tuned for more information.

January – March

Bunyip Turns 50 Birthday Celebrations

On Saturday 29th January 2022 a celebration was held with over 1000 people attending for the 50th Birthday of the Murray Bridge Bunyip whilst also recognising the Ngarrindjeri story of the Mulyawonk which of course is much older than 50 years. The Bunyip and Mulyawonk story has become an iconic part of Murray Bridge and Sturt Reserve. While being quite scary for children it continues to be

CONNECTED COMMUNITIES

Developing the community



much loved and also incredibly frequently visited over its 50 years. When the celebration was first announced there was an overwhelming positive reaction from the public who have very fond experiences and memories.

The event celebration entailed 3 segments;

- A tribute to the Ngarrindjeri Culture and Mulyawonk story by Traditional Owners of the land and waters where the event was held– the Ngarrindjeri People;
- A tribute to both the Mulyawonk and Bunyip stories told by the Mayor of the Rural City of Murray Bridge Brenton Lewis; and
- A naming ceremony for the new SES Boat the “Mulyawonk”.

VIPs that attended included

- The Honourable Vincent Tarzia, Minister for Police and Emergency Services
- Adrian Pederick MP, Member for Hammond
- His Worship Brenton Lewis, Mayor of the Rural City of Murray Bridge
- Chief Executive Officer of the Rural City of Murray Bridge, Mr Michael Sedgman Elected
- Members from the Rural City of Murray Bridge including
 - Councillor Wayne Thorley
 - Councillor Andrew Baltensperger
 - Councillor Karen Eckermann
 - Councillor Airlie Keen
 - Councillor Tyson Matthews
- The mayors of neighbouring councils including Mayor Paul Simmons from Coorong District Council, Mayor Dave Burgess from Mid Murray Council and Mayor Ann Ferguson from Mt Barker District Council
- representatives from Police and Emergency Services including Chief Officer of the SES Chris Beattie, SAPOL Superintendent Scott Denny, CFS Regional Commander Ray Jackson, and SES District Officer Christopher Shaw
- Mr Grant Rigney, Chair of the Ngarrindjeri Regional Authority
- Mr Dennis Newell and his wife Marlene, the creator of the Murray Bridge Bunyip

Murray Bridge Mayor Brenton Lewis applauded the fact that the two traditions of the bunyip – the Ngarrindjeri legend and the somewhat tacky tourist attraction – could be celebrated at once.

“I think (it’s) a sign of maturity that we are moving forward as one community,” he said.

“We are totally respectful that there was tradition before 50 years ago, when the bunyip that we see behind us was created.

“I’d like you to see today like a coming-together, not leaving anyone behind.”

April – June

Community Development

In the March round of council grants this year, a first time application was received from Bridge City Church.

Their goal was to open a Foodbank outlet on the southern side of town to create more opportunity for those living in the area who find it challenging to access Foodbank on Adelaide Road. The group also had a deep desire to engage with people from around the area who they knew were experiencing loneliness and social isolation for a wide variety of reasons.

With a passion for community and a plan to fill a gap, Carolyn Edwards, on behalf of the Church, sent in her very first draft Community Grant application to Council. After some helpful improvement suggestions from the Grants Officer, the application for \$5,000 was officially submitted requesting support for a fridge, freezer and advertising to help promote the project.

It is always recommended that first time applicants engage with Council Grant Officers to help ensure that all criteria is met and that’s exactly what Carolyn did. All necessary information was provided all together and on time.

This grant application made it through the assessment and recommendation process successfully and assisted The Hub at Darling Avenue to get up and running! Open from 9am-12pm each Friday, you can find Carolyn and many other enthusiastic volunteers serving at the Foodbank, in

CONNECTED COMMUNITIES

Developing the community



the café and offering a range of community programs in the afternoons.

If you are a local not for profit community group who has an idea for a project, event or activity then we would like to hear from you!

Application forms are available on the Council website.



SERVICES

Operating Expenditure

Services						EXPENDITURE			
						Annual Budget (000s)	YTD Budget (000s)	YTD Actual (000s)	Variance
Business Undertakings	Business Undertakings		✓			\$311	\$311	\$391	(\$80)
						\$311	\$311	\$391	(\$80)
Community Support and Services	Aged Care Services	✓	✓	✓		\$10,976	\$10,976	\$12,357	(\$1,381)
	Community Support	✓		✓		\$1,579	\$1,579	\$1,624	(\$45)
	Public Order and Safety	✓				\$714	\$714	\$533	\$181
	Services to Family and Children	✓		✓		\$429	\$429	\$447	(\$19)
	Community Services Other	✓	✓	✓		\$1,949	\$1,949	\$1,953	(\$4)
						\$15,646	\$15,646	\$16,914	(\$1,268)
Cultural Services	Cultural Services	✓	✓	✓		\$885	\$885	\$861	\$24
						\$885	\$885	\$861	\$24
Economic Development	Economic Development		✓	✓	✓	\$1,324	\$1,324	\$1,404	(\$80)
						\$1,324	\$1,324	\$1,404	(\$80)
Environment	Agricultural Services	✓	✓		✓	\$21	\$21	\$13	\$9
	Environment and Coastal Protection	✓	✓	✓	✓	\$415	\$415	\$388	\$27
	Stormwater Management	✓				\$329	\$329	\$247	\$82
	Street Maintenance	✓	✓	✓	✓	\$771	\$771	\$875	(\$105)
						1,536	1,536	1,523	13
Libraries	Libraries	✓	✓	✓	✓	\$1,861	\$1,861	\$1,898	(\$37)
						\$1,861	\$1,861	\$1,898	(\$37)
Other Expenses	Other Expenses					\$247	\$247	\$247	\$0
						\$247	\$247	\$247	\$0
Recreation	Recreation Other	✓	✓		✓	\$2,026	\$2,026	\$2,513	(\$487)
	Parks & Gardens	✓	✓	✓	✓	\$100	\$100	\$89	\$11
	Sports and Recreation	✓	✓	✓	✓	\$937	\$937	\$1,209	(\$272)
						\$3,063	\$3,063	\$3,811	(\$748)
Regulatory Services	Other Regulatory Services	✓	✓	✓	✓	\$910	\$910	\$967	(\$58)
	Planning and Building	✓	✓	✓	✓	\$1,856	\$1,856	\$1,932	(\$76)
						\$2,765	\$2,765	\$2,899	(\$134)
Roads and Transport	Bridges and Culverts	✓	✓	✓	✓	\$0	\$0	\$9	(\$9)
	Footpath and Kerbing	✓	✓	✓	✓	\$109	\$109	\$167	(\$58)
	Roads - Formed			✓		\$516	\$516	\$582	(\$66)
	Roads - Sealed			✓		\$7,729	\$7,729	\$8,170	(\$441)
	Traffic Management			✓		\$292	\$292	\$222	\$70
						\$8,646	\$8,646	\$9,150	(\$506)
Waste Management	Green Waste Collection and Disposal	✓				\$399	\$399	\$441	(\$42)
	Ordinary Solid Waste Collection and Disposal	✓				\$1,437	\$1,437	\$1,581	(\$144)
	Other Waste Management	✓				\$248	\$248	\$328	(\$80)
	Recycling Collection and Disposal	✓				\$781	\$781	\$879	(\$98)
	Waste Disposal Facilities	✓	✓		✓	\$137	\$137	\$159	(\$22)
						\$3,002	\$3,002	\$3,388	(\$386)
TOTAL YTD 2021-22 SERVICE EXPENDITURE						\$39,285	\$39,285	\$42,490	(\$3,205)
Key Projects		✓	✓	✓	✓	\$2,864	\$2,864	\$2,040	\$824
Depreciation Adjustment		✓	✓	✓	✓	\$0	\$0	\$628	(\$628)
TOTAL YTD 2021-22 OPERATING EXPENDITURE						\$42,149	\$42,149	\$45,158	(\$3,009)

KEY PROJECTS



Project Name	INCOME				EXPENDITURE					PROGRESS								
	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments				
Sport and Recreation Facility Grant Program (Non Council Owned Facilities)	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$16	\$43	\$27	\$43	37%	IP	✓	✓	90%	The Sport and Recreation Facilities Grant aims to improve Sport and Recreation facilities throughout Murray Bridge together with clubs that coordinate their sports.
Sports Grounds Urgent Works	✓	✓	✓	\$0	\$0	\$0	\$0	\$40	\$40	\$0	\$40	100%	C	✓	✓	100%	All projects associated with this program are now complete.	
Little Corella Management	✓	\$5	\$10	(\$5)	\$10	\$20	\$65	\$45	\$65	31%	IP	✓	✓	10%	An innovative Management Plan/System based on attractors and deterrents is currently being considered for use in Murray Bridge to assist in minimising the impact of Little Corella's on our natural environment. In addition, a controlled program of culling is expected to commence at Sturt Reserve and in Wellington at the time of the seasonal arrival of Scout Birds to Murray Bridge			
Community Infrastructure Model - Stage 2	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$46	\$48	\$2	\$48	96%	IP	✗	✓	10%	Stage 1 of the development of a Community Infrastructure Model for Murray Bridge is complete. Stage 2 is underway and involves an assessment of Murray Bridge in a "fully developed" scenario. Stage 2 is expected to be complete by the end of 2022.
Heat Mapping	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$15	\$15	\$0	\$15	100%	C	✓	✓	100%	This project commenced in December 2021 after discussions with Council administration on expectations and outputs possible with available technology and budget. Satellite imagery suitable to produce a heat map of the Council region was sourced and processed using map outlines provided by Council. Final heat maps showing absolute and relative heat images were produced and are now available for Council staff to use as part of future Environmental Planning.
Feasibility Study (Stage 2) for the provision of a Community Wastewater Management System for Eastside, Murray Bridge.	✓	\$0	\$0	\$0	\$0	\$52	\$52	\$1	\$52	100%	C	✓	✓	100%	Final report received and endorsed by Council. Next steps include: Engagement with LGA CWMS Program Manager to deliver briefing to Elected Members, followed by a detailed list of options for Elected Member consideration.			
Residential Growth Areas Code Amendment Investigations	✓	✓	✓	\$0	\$0	\$0	\$0	\$50	\$70	\$20	\$70	71%	IP	✓	*	95%	The Residential Growth Areas Structure Plans have been updated and endorsed by Council. Work has commenced on the Code Initiation Report. This is the document that will be presented to State Government which indicates Council is commencing the rezoning process through a Code Amendment.	
Cat Management Feasibility Study	✓	✓	\$0	\$0	\$0	\$0	\$10	\$10	\$1	\$10	100%	IP	✓	✓	95%	A presentation detailing cat management options was delivered to Elected Members in June 2022. A Council report will be presented to Elected Members in August 2022 which will provide for an endorsed approach to cat management within the Rural City of Murray Bridge.		
Sunnyside Road Investigation	✓	✓	✓	\$0	\$0	\$0	\$0	\$0	\$75	\$75	\$75	0%	IP	✓	✓	5%	This work was included in the 2021/22 program at the Q3 Budget Review. A consultant has been engaged to undertake the investigation and assessment and the work will continue into 2022/23 – funds for this purpose will be carried forward.	
Levy to Support Implementation of Regional Public Health Plan	✓	✓	\$0	\$0	\$0	\$0	\$34	\$29	-\$5	\$29	117%	IP	✓	✓	90%	The Regional Public Health Plan has received endorsement. The levy will assist in funding a position charged with coordinating the implementation of the Plan.		
Staff Climate and Culture Survey	✓	\$0	\$0	\$0	\$0	\$31	\$30	-\$1	\$30	103%	C	✓	✓	100%	The Annual Survey was conducted in September and October 2021 with the results received for review by ELT in November. The results are being used to inform the actions of the Culture Workgroup during 2022.			
Youth Council	✓	✓	✓	\$0	\$0	\$0	\$0	\$18	\$20	\$2	\$20	90%	C	✓	✓	100%	The Youth Council have met four times during this quarter. A Youth Council forum will be held in September 2022. Collateral has been designed and produced for the forum. The aim will be to recruit Youth Council members and gain aspirations from the youth of RCMB through interactions at the forum and ongoing through the Youth Council. The Youth Council is currently under budget due to COVID impacts requiring cancellation of planned events.	

Project Name					INCOME				EXPENDITURE					PROGRESS				
					YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments
Little Art Fest	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$22	\$20	-\$2	\$20	110%	C	✓	✓	100%	Sixth Street ART FEST (previously named Little Art Fest) was presented on Sunday 3 April from 11am to 3pm, and delivered a diverse program of 9 free workshops (including collaboration with The Station), live music, street entertainment and food vendors. Attendance and participation was estimated between 500 and 1,000.
STARclub	✓	✓	✓	✓	\$87	\$92	(\$5)	\$92	\$134	\$134	\$0	\$134	100%	C	✓	✓	100%	The STARclub Field Officer continues to work with sport clubs and association across the Rural City to ensure they are sustainable and welcoming to all. There is assistance available in grant advice, fulfilment of regulated obligations, planning, volunteer recruitment and retention and information sharing.
Public Art Development		✓	✓	✓	\$0	\$0	\$0	\$0	\$24	\$25	\$1	\$25	96%	C	✓	✓	100%	Public Art Officer is in place to manage the administration of a public art program and deliver projects against the Public Art Strategy 2019 -2024
Dogs Off-Leash Study	✓				\$0	\$0	\$0	\$0	\$17	\$20	\$3	\$20	85%	IP	✓	✓	95%	A presentation was delivered to an Elected Member Briefing in June 2022. A Council report and Implementation Plan will be presented to Council in August 2022.
Planning	✓	✓			\$0	\$0	\$0	\$0	\$60	\$60	\$0	\$60	100%	C	✓	✓	100%	The project has enabled the engagement of consultants to assist in managing the increased amount of Development Applications and planning and development activity to ensure an appropriate service level is maintained and economic growth and good quality planning outcomes can be delivered.
By-Law Review		✓	✓	✓	\$0	\$0	\$0	\$0	\$2	\$12	\$10	\$12	17%	IP	✓	✓	50%	Internal stakeholder engagement is complete and draft By Laws for Council and community consideration have been prepared. Community consultation is expected to commence in 2023.
Car Parking Study	✓	✓		✓	\$0	\$0	\$0	\$0	\$31	\$33	\$2	\$33	94%	IP	✓	✓	35%	The project is underway and forms part of the Community Infrastructure Model. Initial findings of the car parking capacity within the CBD have been considered and will be re-assessed as part of the development of the "fully developed" scenario in Murray Bridge.
Joint Planning Board Investigations	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$0	\$15	\$15	\$15	0%	IP	✓	✓	20%	The MRLGA have led consideration of Joint Planning Boards and the opportunities they present. Through collaboration with the State Government it has been determined to opt for a joint approach to the development of a Regional Plan, and postpone further consideration of a Joint Planning Board.
Hip Hop Facilitator Support		✓			\$0	\$0	\$0	\$0	\$3	\$3	\$0	\$3	100%	C	✓	✓	100%	Hip Hop connect is a very successful music program engaging young people to share, perform and record their music. This project is to provide facilitation from a suitably qualified coordinator to assist staff in the delivery of the program.
Reconciliation Working Group (RWG)		✓	✓		\$0	\$0	\$0	\$0	\$2	\$30	\$28	\$30	7%	IP	✗	✓	25%	At the conclusion of the procurement process in May 2022, Nik&Co consultancy were the preferred provider for the Reconciliation Action Plan project. A framework for the project has been created, which sees the launch of the Reconciliation Action Plan in June 2023. Consultation with community Elders, stakeholders and staff are underway. This part of the framework is scheduled to be completed by September 2022.
Callington Pump Track	✓	✓			\$0	\$0	\$0	\$0	\$42	\$42	\$0	\$42	100%	C	✓	✓	100%	This project is a collaborative project between the Rural City of Murray Bridge and the District Council of Mt Barker to develop a youth space containing a pump track at the Callington Recreation Grounds. The pump track is complete and is being enjoyed by the community. The pump track is now complete and is being enjoyed by the community.
Employee Life Cycle		✓			\$0	\$0	\$0	\$0	\$35	\$50	\$15	\$50	70%	IP	✓	✓	70%	The Employee Lifecycle project has completed the review of all operational components of employees within RCMB from identifying a need for a position through to exit interview. All elements of the lifecycle have been identified and scoped. A draft manual has now been produced and presented to Leadership, the Manual identifies all existing Policies and Processes associated with each step as well as the overall intention of that step. All documents and processes have been reviewed and listed in the manual. All Policies are being reviewed as they become due. The final phase of the project will be to identify suitable software
Outer Towns Open Space Program - Monarto (Key Projects)	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$0	\$10	\$10	\$10	0%	IP	✓	✓	20%	A scope of work has been compiled that targets upgrades to the information bay, landscaping enhancements near the hall and signage promoting the local fauna and history of Monarto. A Community update was provided by letter during Q4. Community will be further advised of works schedule prior to delivery in the 2022/23 financial year. Remaining funds are to be carried forward into 2022/23.

Project Name					INCOME				EXPENDITURE					PROGRESS				
					YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments
Outer Towns Open Space Program - Wellington (Key Projects)	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$0	\$10	\$10	\$10	0%	IP	✓	✓	20%	Repairs to walking path and creation of hard stand areas at the township welcome signs were completed in Q4. Planning works for new footpath along Mason St is underway with completion scheduled for November 2022. Works at Baker Reserve (including repairs to the toilet block and new kerbing) on track to be completed by end of October 2022. Delivery of additional playground equipment at Barker Reserve only likely after January 2023. The local community is being kept up to date through the Wellington Progress Association. Remaining funds are to be carried forward into 2022/23.
RCMB Structure Planning	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$0	\$125	\$125	\$125	0%	TBC	✍	✍	0%	This project forms part of the broader Murray Bridge Future City program and is due to commence in the first quarter of 2022/23.
Health Partnership Project		✓			\$0	\$0	\$0	\$0	\$15	\$15	\$0	\$15	100%	C	✗	✓	100%	Project complete. Identification of need to recruit Community Safety, Wellbeing and Inclusion Officer to assist with delivery of actions within the Regional Public Health and Disability, Access and Inclusion Plans.
Covid Take Up Grant		✓		✓	\$34	\$34	\$0	\$34	\$34	\$38	\$4	\$38	89%	C	✓	✓	100%	This grant promoted a vaccination program against COVID19, this is now completed.
Regional Study Hub		✓	✓	✓	\$117	\$100	\$17	\$100	\$156	\$185	\$29	\$185	86%	IP	✓	✓	85%	The Regional Study Hub provides support for students to study and remain in region. Milestone funding of \$50k received in May 2022. 49 active registered users meeting Operational Plan KPI.
Rotunda Feasibility Study		✓			\$0	\$0	\$0	\$0	\$23	\$25	\$2	\$25	92%	IP	✓	✓	10%	The Feasibility Study has been completed and presented to Town Pride Working Group for consideration – it is expected that WPWG will make recommendations to Council on next steps in 2022/23.
Public Art - Special Projects	✓	✓	✓	✓	\$29	\$29	\$0	\$29	\$5	\$29	\$24	\$29	17%	IP	✓	✓	20%	Grant funds have been received for two public art projects. 1) A workshop series with Public Art Outcome providing professional development for local artists. 2) A project to create Augmented Reality overlays for existing murals in Murray Bridge. Both projects have been extended into 2022/23.
Lerwin Asset Management Plan		✓			\$0	\$0	\$0	\$0	\$20	\$30	\$10	\$30	67%	IP	✓	✓	85%	The Lerwin Asset Management Plan has been developed and is in DRAFT as at 30 June 2022. The final Plan is expected to be completed by 30 September 2022.
Showgrounds Masterplan		✓	✓	✓	\$0	\$0	\$0	\$0	\$0	\$40	\$40	\$40	0%	TBC	✍	✍	0%	The Showgrounds Masterplan will engage all stakeholders at the showgrounds site to develop a plan to enable greater facilitation of the space. A governance structure and management plan will be incorporated into the masterplan. This project will continue into 2022/2023.
Road Condition Assessment				✓	\$0	\$0	\$0	\$0	\$64	\$80	\$16	\$80	80%	C	✓	*	100%	Assessment report is now completed and will be used to update our Road Asset Management Plan and Road Works Programs.
Street Lighting Equipment	✓				\$0	\$0	\$0	\$0	\$14	\$20	\$6	\$20	70%	C	✓	✓	100%	Program is completed
Make it Yours	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$90	\$90	\$0	\$90	100%	IP	✓	✓	20%	Make it Yours project has commenced with a planned series of videos that will take a journalistic approach to promote the work that has been completed, underway or planned to deliver the vision articulated in the initial Make it Yours video produced in 2018. Make it Yours is ready for production with a commentator, scripts and subject matter determined.
Murray River Splash incorporating NYE and Rhyme Grind and Climb	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$125	\$126	\$0	\$126	99%	C	✓	✓	100%	A range of activities for children were organised for January and this included the New Years Eve and Rhyme, Grind and Climb events but also numerous activities for children.
Startup Projects				✓	\$0	\$0	\$0	\$0	\$12	\$20	\$8	\$20	65%	IP	✓	✓	65%	Milestone payments for Environmental Change Prediction Project. 2 x subsidies Shop Local SA Support Program.
Trainee Program		✓		✓	\$0	\$0	\$0	\$0	\$49	\$50	\$1	\$50	98%	C	✓	✓	100%	The trainee program supported a role at the Town Hall and a further role within finance and procurement.
Community Events Riverfront Activation Funding	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$34	\$36	\$2	\$36	94%	C	✓	✓	100%	All funding for the Riverfront Activation Events have been administered for this financial year. Highlights include the 2021 Christmas Carols, Waitangi Day and the local Multicultural Festival.

Project Name					INCOME				EXPENDITURE					PROGRESS				
					YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments
CBD Activation Project	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$23	\$70	\$47	\$70	33%	C	✓	✓	100%	The CBD Activation Program is the broad project umbrella to boost the attractiveness of the CBD of Murray Bridge. The project consists of two (2) distinct elements: 1. A Grant Scheme (finalised at the end of June 2022) to provide building and business owner matched funds to upgrade the external façades of the business / buildings; and 2. A Place Making Project involving extensive community engagement to consolidate Bridge Street as a key destination and place of choice for activity in the future. Linkages with the Riverfront and CBD will be key, as will the outcomes of targeted stakeholder engagement.
Community Building Utilisation	✓	✓	✓		\$0	\$0	\$0	\$0	\$2	\$5	\$2	\$5	40%	C	✓	✓	100%	Community engagement was undertaken to assess community need, demand and current usage of community meeting places in Murray Bridge. Expressions of Interest were sought from community organisations for the Edwards Square centre. A Lease has now been established with the Murray Bridge Community Centre to run the Edwards Square Community Centre.
Major Event Sponsorship	✓	✓	✓	✓	\$31	\$23	\$8	\$23	\$242	\$259	\$17	\$259	93%	C	✓	✓	100%	Sponsored events delivered in the period April to June included Auto Collectors Club 50th Anniversary Celebration, Grand Prix Triathlon, Citroen Rally, Bunyip's Birthday
7 Themes Lighting Event		✓	✓		\$0	\$0	\$0	\$0	\$0	\$50	\$50	\$50	0%	IP	✓	✓	25%	Pre planning work was undertaken to link an extensive lighting art display with the launch of the silo art project.
Shop Local SA /Business Murray Bridge Initiative		✓	✓		\$0	\$0	\$0	\$0	\$0	\$18	\$18	\$18	0%	TBC	✎	✎	0%	Subsidised Shop Local SA Program for Business Murray Bridge Members
Community Network		✓	✓		\$0	\$0	\$0	\$0	\$0	\$20	\$20	\$20	0%	C	✓	✓	100%	Due to COVID within the region the planned acknowledgement celebration could not be held at this time. It is anticipated that a future celebration will be held collaboratively with the Murray Bridge Community Centre when possible.
Digital Strategy - KP - Change Management and Business Improvement	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$149	\$148	-\$1	\$148	101%	C	✓	✗	100%	New project manager is in place and progressing multiple projects including assisting with the IT Strategy development.
Digital Strategy - M365 Implementation		✓	✓		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0%	TBC	✎	✎	0%	The actual rollout of M365 will start with a organisational wide rollout of Teams, including training and update of relevant hardware. Definite start date to be advised
Council Election 2022			✓	✓	\$0	\$0	\$0	\$0	\$5	\$5	\$0	\$5	100%	C	✓	✓	100%	Council's Voters Roll purged as required by Legislation. Correspondence finalised to remind eligible electors to re-enrol .
Quick Wins	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$88	\$100	\$12	\$100	90%	C	✓	✓	100%	The Quick Wins Council Funding stream has again proven to be a very popular funding source for our community. All funding was fully administered for the financial year which supported more than 39 groups with a variety of community events, programs and activities across the breadth of the Rural City of Murray Bridge. A snapshot includes Ngopamuldi School holiday programs, Brinkley Hall Recipe Book, a Defibrillator for Christian Reserve Sporting Facility and International Women's day.
Customer Experience Roadmap Implementation				✓	\$0	\$0	\$0	\$0	\$52	\$150	\$98	\$150	35%	IP	✓	✓	25%	Administration has engaged consultants to articulate the concept of a PMO to adequately resource the delivery of Councils Strategic Plan and Management Plans. This will define the structure to deliver on Customer Expectations.

Project Name				INCOME				EXPENDITURE					PROGRESS					
				YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments	
Connected Communities - Community Newsletter		✓	✓	✓	\$0	\$0	\$0	\$0	\$43	\$80	\$37	\$80	54%	IP	✓	✓	50%	The Winter edition of Connected Communities was produced by Commshake during May based upon an agreed brief. It was distributed in July with Rate Notices in accordance with the proposal agreed by Elected Members in April. A social media campaign has been developed encouraging community members to register to receive future Newsletter via email.
IT System Administrator - CRM, Civica and Others		✓	✓	✓	\$0	\$0	\$0	\$0	\$90	\$90	\$0	\$90	100%	C	✓	✓	100%	System administrator resource is currently supporting Civica platforms and further resource is being sought to continue the alignment to the CRM implementation.
Total					\$302	\$287	\$15	\$287	\$2,040	\$2,864	\$824	\$2,864	71%					

CAPITAL PROJECTS



Project Name	Status	On Time	On Budget	% Complete	INCOME				EXPENDITURE				PROGRESS					
					YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments
Footpath Expansion Program	✓				\$0	\$0	\$0	\$0	\$400	\$400	\$0	\$400	100%	C	✓	✓	100%	Footpath Expansion Program 2021-2022 with Phillips Street, Myall Avenue, Anerley Road, Ridgeway Terrace, Humphrey Street, Lohmann Street, Monash Terrace, Oxford Street, Cooke Street, Railway Terrace completed.
Sports Grounds Urgent Works	✓	✓	✓		\$0	\$0	\$0	\$0	\$41	\$60	\$19	\$60	68%	C	✓	*	100%	All projects associated with this program are now complete.
Swanport Road Master Plan	✓	✓	✓		\$12	\$0	\$12	\$0	\$92	\$200	\$108	\$200	46%	IP	✗	✗	40%	Initial designs for the extension of the shared use path under the Swanport Bridge are now complete. Further landscaping works will be undertaken between Owl Drive and Finch Rd upon completion of the Recycled Water Pipeline and tank/pump station in Apex Reserve. Remaining funds are to be carried forward into 2022/23.
Toora Reserve Detailed Design	✓				\$0	\$0	\$0	\$0	\$33	\$50	\$17	\$50	66%	IP	✓	✓	70%	Toora Reserve has been identified as a potential site for a riverfront reserve to facilitate water based activities. A concept plan was developed and the detailed design of that plan is this years project. The detailed design is progressing and will create a shovel ready project including indicative costs enabling grant applications and future budgeting.
Swanport Road Recycled Water Pipeline	✓				\$378	\$540	-\$162	\$540	\$767	\$1,080	\$313	\$1,080	71%	IP	✓	*	98%	The installation of the Swanport Rd recycled water pipeline between Apex Reserve and Long Island Rd is now complete along with additional road crossings of Finch Rd and Owl Drive. Council have now engaged SA Water to complete the last portion of the pipeline from Virgo Rd to Apex Reserve along Ridge Rd that can only be undertaken by their pre-qualified contractors. Quotes have also been sought for the construction of a pump station and tank that will complete the construction of all infrastructure associated with the project. Remaining funds are to be carried forward into 2022/23.
Water saving / irrigation projects	✓				\$0	\$0	\$0	\$0	\$86	\$100	\$14	\$100	86%	IP	✓	✓	90%	Council have now completed 90% of works associated with the installation of the new water data logger systems. This will support the more efficient use of water and also significantly improve operational time with regards to the reading of water meters and investigations into water leaks. It is anticipated that all works will be complete by end August 2022. Remaining funds are to be carried forward into 2022/23.

Project Name				INCOME				EXPENDITURE					PROGRESS					
				YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments	
Installing Water Sensitive Urban Design	✓		✓	\$0	\$0	\$0	\$0	\$44	\$50	\$6	\$50	88%	C	✓	✓	100%	Council recently installed two Treenets at Long Island Reserve which permit the stormwater runoff to be captured and used by trees drawing on the storage. Council is considering providing training to increase the knowledge and capacity of staff and contractors which should expand the adoption and installation of more water sensitive urban design features where suitable. In early June, Council is hosting a training day for staff and contractors with training being provided by Melissa Bradley and Tim Johnson from WatersensitiveSA and Treenet respectively. This training is to improve the state knowledge on WSUD for low rainfall environments. This knowledge and associated design drawings are lacking across Australia with most plans available for higher rainfall zones. A series of Treenets were to be installed along Hindmarsh Road in May. Remaining funds are to be carried forward into 2022/23.	
Storm water improvements and driveway seal - LeMessurier Oval	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$120	\$120	\$0	\$120	100%	C	✓	✓	100%	Council have completed construction works to address storm water issues at LeMessurier Oval. There is a 2022-23 project to complete the next phase of this work.
Casuarina Reserve Design implementation	✓	✓		\$0	\$0	\$0	\$0	\$131	\$132	\$0	\$132	99%	C	✓	✓	100%	This project is to upgrade the amenities of the Casuarina Wetlands in the Pathways development. Upgrade of the Casuarina Wetlands will increase the appeal of the space and encourage greater usage. The wetlands will become a destination for walkers and nature lovers. Council have recently completed a number of projects around the Casuarina Wetlands that includes trail improvements and new way-finding signage. The installation a new bird-hide for the enjoyment of bird watchers is pending as well as the construction of a shelter above the existing decked viewing area.	
Bridge Street Gum Tree and Diamond Park Tree Lighting	✓			\$0	\$0	\$0	\$0	\$56	\$56	\$0	\$56	100%	C	✓	*	100%	Supply and Installation of lighting to the 3 Gum Trees in medium street on Bridge street between Town Hall and National Bank completed in December 2021.	
Hume Reserve Feasibility Study	✓	✓		\$0	\$0	\$0	\$0	\$15	\$50	\$35	\$50	30%	IP	✓	✓	25%	Panel consultant has been engaged to undertake the feasibility study. The study will be undertaken in sympathy with the 2017 concept plan for Hume Reserve developed as part of the Ngarrindjeri Riverfront Project. The Feasibility Study and report is expected to be delivered in 2022/23. Remaining funds are to be carried forward into 2022/23.	
Footpath Renewal Program	✓	✓		\$0	\$0	\$0	\$0	\$225	\$469	\$244	\$469	48%	C	✓	✓	100%	Footpath Renewal Program 21-22 completed with identified segment completed along Swanport Road, Muglundawah Road, Pugh Avenue, Adelaide Road, Eleanor Terrace, Tumbella Drive.	

Project Name	INCOME				EXPENDITURE					PROGRESS							
	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments			
Street and Park Furniture	✓	✓	✓	\$0	\$0	\$0	\$0	\$533	\$517	-\$16	\$517	103%	C	✓	✓	100%	The Murray Bridge Swimming Pool has received a new pool cleaner in readiness for the next summer season. New recycled bollards have also arrived that will be installed at the Riverglen Marina that will encourage access to the river reserve via the safest path. These bollards also assist council in achieving our commitment to the Circular Procurement Recycling Project that encourages the use of recycled materials/products. All projects are now complete for the 21-22 financial year.
Greenspace	✓	✓	✓	\$0	\$0	\$0	\$0	\$103	\$100	-\$3	\$100	103%	C	✓	✓	100%	Council have now completed the construction of the new garden beds on Adelaide Rd adjacent the MB Bowling Club which completes all projects for this budget.
Stormwater Infrastructure Renewal	✓	✓		\$0	\$0	\$0	\$0	\$214	\$219	\$5	\$219	98%	C	✓	✓	100%	Q4 saw completion of the programmed stormwater renewal works.
Johnstone Park car park seal and storm water	✓	✓	✓	\$0	\$0	\$0	\$0	\$73	\$84	\$11	\$84	87%	C	✓	✗	100%	Council are pleased to report that the construction of all storm water infrastructure and sealing works from the Adelaide Rd entrance to the clubrooms are now complete. This has made a vast improvement to the aesthetics of the site and assists with the previous storm water issues that were experienced at this location. Council are now investigating the cost to complete the sealing of the area behind the club rooms but is subject to future funding.
SWHR Expansion Design	✓			\$0	\$0	\$0	\$0	\$10	\$69	\$59	\$69	14%	IP	✓	✓	50%	Council has engaged the services of Integrated Project Management to assist in progressing this project. High level concept designs have been submitted and the next steps will involve considerations of the options by Council prior to moving to detailed designs. Remaining funds are to be carried forward into 2022/23.
Avoca Dell Bank Protection and Boat Launching	✓	✓		\$450	\$450	\$0	\$450	\$383	\$381	-\$2	\$381	101%	C	✓	✓	100%	Council completed the bank protection works at Avoca Dell in April 2022 which included earthworks and landscaping. These works have reduced the potential for deterioration of the riverbank and enhanced access for various types of recreation water craft to Avoca Dell. The top 5 recommendations for Avoca Dell within the Riverfront Strategy (2016) are now completed.
Installation of Trail Shelter and Water Tank	✓	✓		\$0	\$0	\$0	\$0	\$13	\$13	\$1	\$13	100%	C	✓	✓	100%	Council have completed this project that included the installation of a shelter and picnic setting within Apex Reserve.
Sturt Reserve Master Plan - History & Tourism	✓	✓	✓	\$569	\$599	-\$30	\$599	\$1,038	\$1,173	\$134	\$1,173	88%	IP	✓	✓	75%	100% Design for Wharves completed in June 2022. Open Tender Package to be released by end of August 2022.
Sturt Reserve Master Plan - History & Tourism S1P3	✓	✓	✓	\$0	\$450	-\$450	\$450	\$284	\$450	\$166	\$450	63%	IP	✓	✓	65%	Work commenced on delivery of the Wharf Landside Works in March 2022 and is expected to be completed in August 2022. This project is part of a multi-year program. Remaining funds are to be carried forward into 2022/23.
Sturt Reserve Master Plan - History & Tourism S1P2	✓	✓	✓	\$180	\$1,500	-\$1,320	\$1,500	\$179	\$3,000	\$2,821	\$3,000	6%	IP	✓	✓	7%	This project is part of a multi-year program for Wharf Works. Remaining funds are to be carried forward into 2022/23.

Project Name	INCOME				EXPENDITURE					PROGRESS								
	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments				
Riverglades	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$48	\$60	\$12	\$60	80%	IP	✓	✓	80%	Settlement pending advice regarding the legal instruments applicable to the property. Foundation members have received payment.
Black Summer Bushfires - History and Tourism	✓	✓	✓	✓	\$300	\$1,500	-\$1,200	\$1,500	\$508	\$3,000	\$2,492	\$3,000	17%	IP	✓	✓	20%	This project is part of a multi-year program for Wharf Works. . Remaining funds are to be carried forward into 2022/23.
Town Hall Theatre Speaker Replacement - Stage One - Rigging and Mounting Infrastructure		✓			\$0	\$0	\$0	\$0	\$8	\$10	\$2	\$10	80%	C	✓	✓	100%	Engineers report completed, fabrications completed following engineers recommendations, installation completed.
Floating Pontoon - Long Island Boat Ramp	✓	✓			\$0	\$0	\$0	\$0	\$0	\$120	\$120	\$120	0%	TBC			0%	This project is part of a multi-year program for Wharf Works. . Remaining funds are to be carried forward into 2022/23.
Bowling Club Car Park Stage 3	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$30	\$30	\$0	\$30	100%	C	✓	*	100%	Asphalt install scheduled 7/10/21 Line marking and kerb stops scheduled to be installed in November 2021 December 2021: Project Completed
Walking and Cycling Masterplan	✓	✓			\$0	\$0	\$0	\$0	\$347	\$402	\$55	\$402	86%	C	✓	✓	100%	Implementation of the walking and cycling master plan, the continuation of an all-weather concrete off street cycling and walking path which now traverses the length of Hindmarsh Road from Mulgundawah Road through to Hume Avenue.
The Bakehouse Sensory Garden Stage 2	✓			✓	\$0	\$0	\$0	\$0	\$20	\$20	\$0	\$20	100%	C	✓	✓	100%	This project is to improve the space behind the Bakehouse in the Railway precinct. The improvement of the space will provide opportunities for young people to gain skills in the field. RCMB is working with Employment Options to provide skills development opportunities for local young people. Stage 2 has completed the work begun and has transformed this space from a desolate unusable area to a place that people can chill and relax.
Building Renewal Program - New Shedding and fencing at former Shell Depot, Sturt Reserve	✓		✓	✓	\$0	\$0	\$0	\$0	\$10	\$120	\$110	\$120	8%	IP	✓	✓	65%	Soil Testing underway. Development application will be submitted next month for the fence replacement and the new palm tree. Remaining funds are to be carried forward into 2022/23.
Acoustic panelling for The Station		✓			\$0	\$0	\$0	\$0	\$30	\$35	\$5	\$35	86%	IP	✓	✓	80%	The volume and reverberation of noise from music program and events impacts on the quality of the programs. Previous experience in the recording spaces at The Station have provided strong evidence that acoustic panelling will have a significant positive impact of the sound quality in this space. Acoustic panelling will greatly reduce the reverberation and improve the sound quality for staff, participants and spectators Initial design work and specifications developed. The main auditorium space at The Station has had the application with a small section to be completed in 22/23.

Project Name	INCOME				EXPENDITURE					PROGRESS								
	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments				
Dirt Jumps	✓	✓	✓		\$3	\$3	\$0	\$3	\$8	\$42	\$34	\$42	19%	IP	*	✓	25%	This project is to design a bike park following an approach to Council from young bike park users. Pre design consultation has begun to identify the preferred location, style of park design and ability level of the facility.
Lerwin Plant Renewal	✓	✓			\$40	\$40	\$0	\$40	\$213	\$171	-\$43	\$171	125%	IP	✓	✓	40%	Following the Aged Care Quality and Safety Commission Audit in October 2021 – the replacement of key equipment has been reprioritised. The program to replace key equipment continues to be delivered. This project is part of a multi-year program for Wharf Works. Remaining funds are to be carried forward into 2022/23.
Building Renewal Program	✓	✓			\$0	\$0	\$0	\$0	\$488	\$650	\$162	\$650	75%	IP	✓	✓	75%	The building renewal program this quarter has seen the finalisation of the post relocation project, upgrades on the Edwards square building, replacement of cork walls at the library and external painting works at The croquet club and Wildens Way shacks. There will be a carry forward amount of \$161k to complete works on several projects including upgrades on the Baden Powell Lions Dens bathrooms, wall remediation at The showgrounds (Riding Club). Two out of the fourteen building renewal projects have been completed (Upgrade Disabled Toilet Monarto Sporting Complex, New Alarm System Senior Citizens Clubrooms). Five other projects have commenced works (Led Light Replacement Murray Bridge Library, Mobilong Suite Kitchen Upgrade, Floor replacement LGC Foyer, Shed and fencing replacement Shell Depot, Repaint Railway Cottages).
Plant and Fleet Renewal	✓	✓	✓		\$0	\$0	\$0	\$0	\$691	\$1,192	\$501	\$1,192	58%	IP	x	✓	60%	Only one utility vehicle from the 2021/22 program was delivered within the 2021/22 financial year. Orders were placed for the following items of plant and fleet that, due to manufacturing delays associated with COVID, were not delivered in the 2021/22 financial year – One Ride on Mower, one Vibrating Roller, One tree watering truck, one utility and three passenger vehicles. Note that much of the spend shown in the 2021/22 financial year arises from items of plant and fleet delivered in the 2021/22 year ordered during the 2020/21 financial year.
Public Toilet Strategy		✓	✓		\$0	\$0	\$0	\$0	\$21	\$250	\$229	\$250	8%	C	✓	*	100%	Minor updating of Roundhouse and Captain cottage toilets.
Continual Improvement of Library Collection		✓	✓	✓	\$61	\$68	-\$7	\$78	\$71	\$78	\$7	\$78	91%	C	✓	✓	100%	Monthly selection continues on track. Funding reallocation as per State Government direction will affect spending capabilities for the remainder of the financial year.
Playspace Program	✓				\$0	\$0	\$0	\$0	\$191	\$375	\$184	\$375	51%	IP	✓	✓	90%	Council have responded to feedback from the community regarding heat that is emitted from the rubber surfaces beneath some of council's playgrounds. Over the last 12 months, council have been working on the construction of new play space shades over existing playgrounds at Homburg Park, the Monarto Recreation Centre and Thiele Reserve that are now all complete. This will provide a much needed shade for the playgrounds ready for the next summer season. Council have now installed six (6) new shades over playgrounds within the past 2 years. Oak Avenue to receive an upgrade and expansion of play equipment. Remaining funds are to be carried forward into 2022/23.
Sport and Recreation Facilities Grant Program	✓	✓	✓		\$0	\$0	\$0	\$0	\$19	\$41	\$21	\$41	46%	C	✓	✓	100%	The Sport and Recreation Facilities Grant aims to improve Sport and Recreation facilities throughout Murray Bridge together with clubs that coordinate their sports.
Baden Powell Carpark Renewal			✓		\$0	\$0	\$0	\$0	\$60	\$65	\$5	\$65	92%	C	✓	✓	100%	Asphalt works at the Baden Powell car park were completed on 24 June 2022 with new line marking completed shortly after.

Project Name					INCOME				EXPENDITURE					PROGRESS				
					YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments
Outer Towns Open Space Program - Monarto	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$1	\$98	\$97	\$98	1%	IP	✗	✓	20%	A scope of work has been compiled that targets upgrades to the information bay, landscaping enhancements near the hall and signage promoting the local fauna and history of Monarto. A Community update was provided by letter during Q4. Community will be further advised of works schedule prior to delivery in the 2022/23 financial year. Remaining funds are to be carried forward into 2022/23.
Outer Towns Open Space Program - Wellington	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$4	\$260	\$256	\$260	2%	IP	✓	✓	20%	Repairs to walking path and creation of hard stand areas at the township welcome signs were completed in Q4. Planning works for new footpath along Mason St is underway with completion scheduled for November 2022. Works at Baker Reserve (including repairs to the toilet block and new kerbing) on track to be completed by end of October 2022. Delivery of additional playground equipment at Baker Reserve only likely after January 2023. The local community is being kept up to date through the Wellington Progress Association. Remaining funds are to be carried forward into 2022/23.
Murray Coorong Trail (Year 3 of 5)	✓	✓		✓	\$11	\$11	\$0	\$11	\$28	\$59	\$31	\$59	47%	IP	✓	✓	50%	The Murray Coorong Trail is a three council collaborative project extending from Cadel in the north to Salt Creek in the south. Detailed design of the trail is being completed in preparation of the staged development moving forward. Once complete the trail will be a 450km trail of state significance.
Public Art - Murray Bridge Silo Art	✓	✓	✓	✓	\$89	\$89	\$0	\$89	\$109	\$296	\$187	\$296	37%	IP	✓	✓	10%	Following community engagement, a final design concept was presented to Council for endorsement. This was then finalised into a detailed design drawing by the artist. The Silo Art will be installed in the coming financial year, due to contractual delays.
Riverfront Strategy - Recreation Precinct	✓	✓	✓	✓	\$301	\$791	-\$490	\$791	\$967	\$967	\$0	\$967	100%	C	✓	✓	100%	The completion of the Recreation Shelter adjacent the Community Club included shelter, integrated shared footpaths, seating, picnic tables BBQ's, water fountain and new surrounding turf and irrigation upgrades. These items concluded the completion of Stage 2 and 3 Recreation Precincts of the Sturt Reserve Riverfront Upgrade.
Play Space Shade Installations	✓	✓			\$0	\$0	\$0	\$0	\$55	\$55	\$0	\$55	100%	C	✓	✓	100%	Project duplication as delivery will be reported under GL20195 2021-22 Playspace Program
Wharf Renewal	✓	✓	✓	✓	\$0	\$0	\$0	\$0	\$81	\$81	\$0	\$81	100%	IP	✓	✓	15%	Detailed Design underway. Remaining funds are to be carried forward into 2022/23.
Murray Bridge Regional Stadium	✓	✓	✓	✓	\$1,500	\$3,482	-\$1,982	\$3,482	\$76	\$3,963	\$3,887	\$3,963	2%	IP	✓	✓	5%	Work is progressing with the architects and engineers on the final designs. Stakeholder engagement has been undertaken to finalise the Stage 1 Stadium location.
Bridge Street Refresh Stage 4	✓	✓		✓	\$0	\$0	\$0	\$0	\$64	\$69	\$5	\$69	93%	C	✓	✓	100%	Completed
Christmas Decorations	✓				\$0	\$0	\$0	\$0	\$60	\$60	\$0	\$60	100%	C	✓	✓	100%	Christmas Decorations on Bridge Street and Sixth Street installed and removed for Christmas Festive Season.

Project Name	INCOME				EXPENDITURE					PROGRESS							
	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments			
Kerb Renewal Program	✓	✓	✓	\$0	\$0	\$0	\$0	\$264	\$269	\$5	\$269	98%	C	✓	*	100%	Adelaide Road Cemetery replacement of kerbing within carpark area was completed in October 2021 Bremer Road Cemetery replacement of identified segments of kerbing within cemetery completed October 2021 Kintore Avenue replacement of kerbing from Hill Street to Weigall Avenue completed June 2022
Co Branded Monarto Freeway Sign	✓		✓	\$15	\$15	\$0	\$15	\$83	\$72	-\$11	\$72	115%	C	✓	✓	100%	Completed
Sign Renewal			✓	\$0	\$0	\$0	\$0	\$40	\$40	\$0	\$40	100%	C	✓	✓	100%	Sign renewal completed as per program
Unsealed Road Renewal Program	✓	✓		\$0	\$0	\$0	\$0	\$1,181	\$1,180	-\$1	\$1,180	100%	C	✓	✓	100%	The Unsealed Road Renewal Program was completed on time and on Budget. Works were completed using high quality limestone rubble sourced from nearby rubble pits. Remaining funds are to be carried forward into 2022/23
Kerb Expansion Program	✓	✓	✓	\$0	\$0	\$0	\$0	\$90	\$90	\$0	\$90	100%	C	✓	✓	100%	New kerbing was installed along East Terrace, Adelaide Road, Cooke Street during 2021-2022.
Sealed Road Renewal Program	✓	✓	✓	\$0	\$0	\$0	\$0	\$2,018	\$2,018	\$0	\$2,018	100%	C	✓	✓	100%	Works completed in Q4 were: Pavement rehabilitation on Maurice Road, Asphalt works on Kintore Ave and Cooke St. Sealed Road program for 2021/2022 has been completed.
Bridge Culvert and Ford Renewal			✓	\$0	\$0	\$0	\$0	\$221	\$220	-\$1	\$220	100%	C	✓	✓	100%	Upgrade of Rockleigh Road Ford Crossing was completed in February 2022.
Local Roads Community Infrastructure Program			✓	\$572	\$941	-\$369	\$941	\$949	\$941	-\$8	\$941	101%	C	✓	✓	100%	Spray sealing works for Pfeiffer Road were completed on 16 June 2022. Spray sealing works for Jarvis Road were completed 24 June 2022. Line marking and guideposts were installed on 30 June 2022 for both sites.
Restoration of Dolphin Union - Heritage Milk Boat	✓		✓	\$0	\$4	-\$4	\$4	\$32	\$44	\$13	\$44	73%	OH	✗	✗	45%	Project on hold pending further direction of the steering committee.
Carpark Renewal Program		✓	✓	\$0	\$0	\$0	\$0	\$11	\$17	\$6	\$17	65%	C	✓	✓	100%	Asphalt works at the Baden Powell car park were completed on 24 June 2022 with new line marking completed shortly after.
Monarto Safari Park Sliplane			✓	\$213	\$213	\$0	\$213	\$43	\$75	\$32	\$75	57%	C	✓	✓	100%	Asphalt works for the new driveway entrance at the Monarto Safari Park have been completed to compliment the Monarto Road Sliplane works.
Maurice Road - LRCI Stimulus Funding			✓	\$0	\$1,144	-\$1,144	\$1,144	\$53	\$1,144	\$1,091	\$1,144	5%	IP	✗	✓	20%	Revised timeframe for project delivery is now December 2022. Remaining funds are to be carried forward into 2022/23.
Flagstaff Road - SLRP/RTR			✓	\$133	\$972	-\$839	\$972	\$1,887	\$1,893	\$6	\$1,893	100%	C	*	✗	100%	Construction works completed in November 2021. Project costs increased due to remediation of soft material beneath the road pavement and have been accounted for through budget reviews and increasing RTR funding allocation.
IT Asset Plan Replacement Program		✓	✓	\$0	\$0	\$0	\$0	\$200	\$200	\$0	\$200	100%	C	✓	✓	100%	Replacements all complete in line with the Asset Management Plan.
Digital Strategy - Capital - CRM	✓	✓	✓	\$0	\$0	\$0	\$0	\$385	\$302	-\$83	\$302	124%	IP	✓	✗	70%	Customer Relationship Management – Customer Portal kicked off early 2021 with work done through different phases. Council is using Microsoft Dynamics Customer Relationship Management for the processing of Service Requests and Microsoft PowerApps is the back-end system used for the new Customer Portal. The CRM portal is being utilised internally for workflow management of some process and will be released for public use in 2022/23.

Project Name				INCOME				EXPENDITURE					PROGRESS					
				YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	YTD Actual (000s)	YTD Budget (000s)	Variance	Adopted Budget	% Spend	Status	On Time	On Budget	% Complete	Comments	
Digital Sign Adelaide Road		✓	✓	✓	\$0	\$0	\$0	\$0	\$19	\$100	\$81	\$100	19%	IP	✓	✓	20%	Work progressed on the technical specifications and location of the proposed sign. Development application was lodged. On ground works were unable to be progressed without development approval. Remaining funds are to be carried forward into 2022/23.
Total					\$4,826	\$12,811	-\$7,985	\$12,821	\$16,524	\$29,947	\$13,423	\$29,947	55%					

MEASURING OUR PERFORMANCE

The Rural City of Murray Bridge identifies financial and non-financial measures to ensure our performance can be assessed against stated objectives. Included in the regular schedule of reports are:

- Monthly financial reports to Council
- Quarterly financial reviews to Council and the Audit Committee
- Regular reporting to the Audit Committee on key areas of financial planning, management and performance, risk management, emergency management and business continuity
- An Annual Report
- Quarterly progress reporting against the Annual Business Plan to Council.

Annual report

The Annual Report is a comprehensive report of Council's activities throughout the preceding year. It is intended to give the community information about Council's delivery against the Annual Business Plan as well as Council's Financial Statements.

The Annual Report is produced in November each year and provides material and reports on specific matters in accordance with Schedule 4 of the Local Government Act 1999.

Quarterly progress reports

Council is committed to ensuring that the Community receives regular reports on progress against the Annual Business Plan and how this progress delivers outcomes identified in the Strategic Plan 2020-24.

The Quarterly Progress Report is presented to Council in November, February, May and August each year. It provides financial and non-financial performance measurement.





Quarterly financial review





The Quarterly Financial Review provides analysis of our actual financial performance over the previous quarter period compared to the approved budget. Analysis of the approved budget compared to the proposed budget and analysis of the impacts of review and other financial decisions made during the quarter.

Monthly financial performance reports

Regular monitoring of expenditure is essential; not just to verify expenditure against budget but also to identify changing patterns or circumstances that need corrective action. The Monthly Financial Performance Reports are the tool Council uses to monitor and manage the budget and ensure we are staying on track

PERFORMANCE INDICATORS

Project Name	Measure	Annual Target					YTD TARGET	YTD ACTUAL	YTD % +/-
Waste to landfill	tonnes	<4,200	✓				4,200	4,057	✓ 3%
Green organics for compost	tonnes	>1,800	✓				1800	2,183	✓ 21%
Recycled waste	tonnes	>1,600	✓				1600	1,478	✗ -8%
Storm-water harvested	Megalitres	>80	✓				80	102	✓ 28%
Number of KW generated (LGC)	number	>50,000	✓				50,000	113,420	✓ 127%
Number of KW generated (Lerwin)	number	>50,000	✓				50,000	133,900	✓ 168%
Deemed to Satisfy Development	working days	<16			✓		16	14	✓ 15%
Performance Assessed Development	working days	<70			✓		70	40	✓ 43%
Number of Planning Consents granted	number	>200			✓		200	253	✓ 27%
Number of Building Consents granted	number	>200			✓		200	173	✗ -14%
Value of Development having received full Development Approval	\$	>\$80.00M			✓		\$80,000,000	\$91,771,818	✓ 15%
Fees received for Development (having received full Development Approval)	\$	>\$308,000			✓		\$308,000	\$274,367	✗ -11%
Community/Organisation interest group meetings attended representing Council	number	>40		✓		✓	40	7	✗ -83%
Number of hours volunteers are undertaking as a dollar value calculated at \$45.10 per hour (rate from ABS)	dollars	>\$500,000		✓		✓	\$500,000	\$704,364	✓ 41%
Number of Food Hygiene Inspections	number	>150		✓			150	108	✗ -28%
Number of Immunisations	number	>1400		✓			1400	1,093	✗ -22%
Hours spent removing graffiti	hours	<300			✓	✓	300	245	✓ 19%
Food Safety Training attendance	number	>100		✓	✓	✓	100	0	✗ -100%
No. of Over 65 people supported to live independently within the community	number	>250		✓		✓	250	525	✓ 110%
Visitors to the Gallery Exhibitions	number	>12,500		✓	✓	✓	12,500	4,486	✗ -64%
Value increase of Public Art assets	number	>\$50,000		✓	✓		\$50,000	\$42,000	✗ -16%
Number of Public Art Projects that engage/commission professional contemporary artists	number	>2		✓	✓		2	4	✓ 100%
Number of Gallery exhibition programs presented in partnerships with major festivals and cultural institutions	number	>3		✓	✓		3	6	✓ 100%
Percentage of Gallery exhibition program developed directly with professional contemporary artists	%	>30		✓	✓		30%	50%	✓ 67%
Percentage of Gallery exhibition program that presents and/or engages with local artists and makers	%	>40		✓		✓	40%	50%	✓ 25%
Level of participation in the Gallery's Public Program, including workshops, and artist talks	number	>80		✓		✓	80	182	✓ 128%
Level of participation in the Gallery's Sixth Street arts events	number	>500		✓		✓	500	2,800	✓ 460%
Number of Town Hall Patrons	number	>15,000		✓	✓	✓	15,000	10,828	✗ -28%

Project Name	Measure	Annual Target					YTD TARGET	YTD ACTUAL	YTD % +/-
Number of Town Hall theatre hires by State and National producers and presenters	number	>5	✓	✓			5	19	✓ 280%
Percentage of Town Hall theatre bookings or programs that present and/or engage with local performers and companies	%	>50	✓			✓	50%	86%	✓ 72%
Library Visitation	number	>56,000	✓	✓		✓	56,000	38,241	✗ -32%
Number of items loaned from the Library	number	>100,000	✓	✓		✓	100,000	\$89,036	✗ -11%
Number of Visitors to Visitor Information Centre	number	>10,000	✓	✓		✓	10,000	7,992	✗ -20%
Visitor Information Centre revenue	\$	>\$50,000			✓		\$50,000	\$38,716	✗ -23%
Rural City of Murray Bridge Labour Force [†]	number	>11,000	✓	✓		✓	11,000	10,741	✗ -2%
Number of Events	number	>20	✓	✓	✓	✓	20	20	✓ 0%
Number of engagement forums	number	>12		✓		✓	12	2	✗ -83%
Attendance at forums	number	>240		✓		✓	240	41	✗ -83%
Website hits	number	>90,000		✓		✓	250,000	338,848	✓ 36%
Let's Talk membership (new)	number	>200		✓		✓	200	30	✗ -85%
Let's Talk visits	number	>5,000		✓		✓	5,000	3,287	✗ -34%
Requests to use electronic signboard	number	>200		✓		✓	200	126	✗ -37%
Rural City of Murray Bridge Facebook posts	number	>900		✓		✓	900	553	✗ -39%
Number of new followers for RCMB Facebook page	number	>600		✓		✓	600	719	✓ 20%

[†] Statistics sourced from re-calculation by the Australian Government Department of Jobs and Small Business, Small Area labour Markets (SALM) Publication. Original data can be viewed at <https://lmip.gov.au/default.aspx?LMIP/Downloads/SmallAreaLabourMarketsSALM>. The latest available estimates are for the March Quarter 2022.

* The Website hits performance indicator target was adjusted up in response to improved data collection methods, the original target was >90k the adjusted target has been set to >250k

GOVERNANCE AND COMPLIANCE

Ensuring Delivery

Our aim is to establish a benchmark in effectiveness, sustainability, responsiveness and transparency.

EFFECTIVE

Council will ensure that all work is undertaken in a cost effective manner providing value-for money to the community. We will have a focus on quality in the delivery of all services and programs. Our internal systems will be efficient and will focus on enabling effective delivery.

SUSTAINABLE

Council will operate within its means, developing budgets that are affordable by the community with debt levels that do not constrain future development activities.

RESPONSIVE

We recognise that the community is our customer and employer. We will operate with a strong customer service focus in all our work. We will enable the community to provide feedback on our activities and we will respond to our stakeholders' concerns in a timely manner.

TRANSPARENT

We will report regularly to the community on progress against this Plan.

The following information is provided pursuant to Schedule 4 of the Local Government Act, 1999.

Council Elections

In accordance with the Local Government (Elections) Act 1999. Council elections were held in November 2018. The next scheduled election is November 2022.

ELECTED MEMBERS (November 2018-2022)

Our Council comprises a Mayor and nine (9) Elected Members who are responsible for a variety of functions in accordance with the Local Government Act 1999 and other legislation.



Mayor Brenton Lewis

2 Seventh Street
(PO Box 421)
Murray Bridge SA 5253
0428 825 281
council@murraybridge.sa.gov.au



Cr Andrew Baltensperger

26 Seventh Street
MURRAY BRIDGE SA 5253
0421 596 189
a.baltensperger@murraybridge.sa.gov.au



Cr John DeMichele

PO Box 962
MURRAY BRIDGE SA 5253
0417 811 435
j.demichele@murraybridge.sa.gov.au



Cr Karen Eckermann

PO Box 2221
MURRAY BRIDGE SA 5253
85 313433
k.eckermann@murraybridge.sa.gov.au



Cr Airlie Keen

C/- Post Office
CALLINGTON SA 5254
0475 515 471
akeen@murraybridge.sa.gov.au



Cr Tyson Matthews

Resigned July 2022



Cr Mat O'Brien

C/O PO Box 421
MURRAY BRIDGE SA 5253
0450 188 496
m.obrien@murraybridge.sa.gov.au



Cr Clem Schubert

PO Box 417
MURRAY BRIDGE SA 5253
8532 1468 or 0428 321 468
c.schubert@murraybridge.sa.gov.au



Cr Wayne Thorley

C/O PO Box 421
MURRAY BRIDGE SA 5253
0429 347 402
w.thorley@murraybridge.sa.gov.au



Cr Fred Toogood

PO Box 634
MURRAY BRIDGE SA 5253
0422 173 806
f.toogood@murraybridge.sa.gov.au

Elected Members' Allowances

The Local Government Act 1999 and the Local Government (Members Allowances and Benefits) Regulations 2010 provide for the payment of Elected Member allowances.

Elected Member allowances are determined every four years by the Remuneration Tribunal of South Australia. The allowances are adjusted on the first, second and third anniversary of the relevant general election to reflect changes in the consumer price index.

The determination is based upon five council groupings with the Rural City of Murray Bridge identified as a Group 2 Council.

The Tribunal's determination of 18 July 2014 provided for the following allowances to be paid from the first ordinary meeting following the 7 November 2014 election.

Allowances paid to Elected Members are also listed on Council's website

For November 2017 to October 2018 the allowances were

- Mayor (x4) - \$66,304.20
- Deputy Mayor (x1.25) - \$20,720
- Elected Members - \$16,576

For November 2018 to October 2019 the allowances were

- Mayor (x4) - \$69,080
- Deputy Mayor (x1.25) - \$21,587.50
- Elected Members - \$17,270

For November 2019 to October 2020 the allowances were

- Mayor (x4) - \$71,648
- Deputy Mayor (x1.25) - \$22,390
- Elected Members - \$17,912

For November 2020 to November 2021 the allowances were

- Mayor (x4) - \$72,400
- Deputy Mayor (x1.25) - \$22,625
- Elected Members - \$18,100

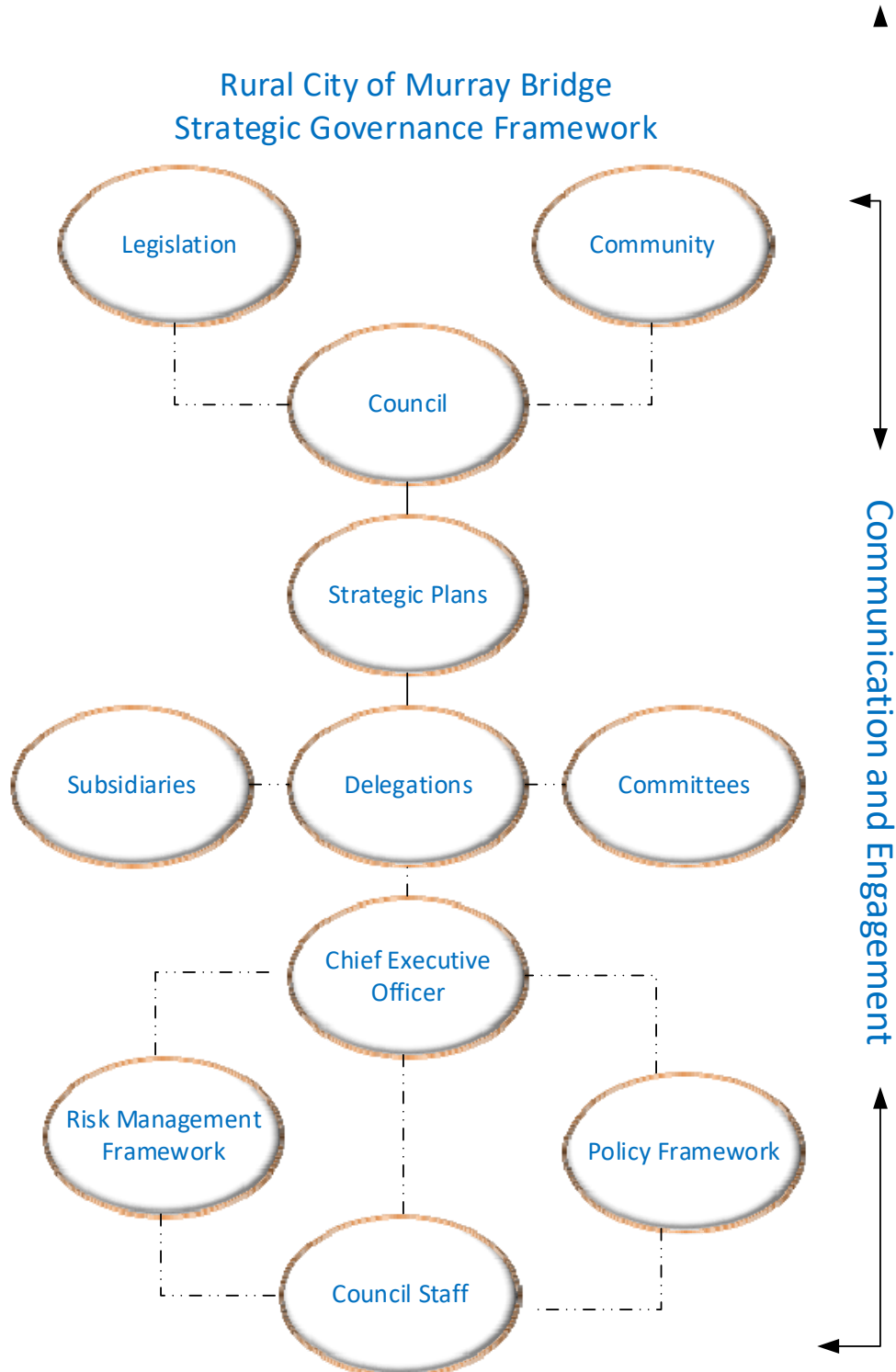
For November 2021 to October 2022 the allowances were

- Mayor (x4) - \$74,211.96
- Deputy Mayor (x1.25) - \$23,191.20
- Elected Members - \$18,552.96

Council Decision-Making Structure

Council endorsed its Good Public Administration Framework and Risk Management Framework in December 2018. These documents identify Council’s approach to its Strategic Governance Framework, Committee structure and decision making.

Decisions of the Council are made through various Council meetings, Committee meetings or by staff through delegated authority. Informed decision making is critical to ensure that decisions are made in the best interest of the wider community. All Council and Committee meetings are conducted in accordance with the *Local Government Act (Procedures at Meetings) Regulations 2013*. Meetings of the Council Assessment Panel are convened under the *Planning Development & Infrastructure Act 1993* and the Building Fire Safety Committee under the *Development Act 1993*.



Council Meetings

Ordinary Council meetings were held on the second Monday of the month in the Council Chamber at the Local Government Centre at 7pm, with the exception in January when the meeting was held in the last week of the month. Due to the Covid-19 Public Health Emergency, Council and Committee meetings were held both in person and virtually from July 2021 – June 2022.

A summary of Council meetings held during July 2021 to June 2022 is as follows:

Period	Ordinary Audit Committee meetings	Public Reports	Confidential Reports	Special Audit Committee meetings	Public Reports	Confidential reports
Jul 2021 – June 2022	12	180	40	2	1	3

Notices of meetings and agendas are available for public viewing three days before each meeting at the Local Government Centre and on our website - www.murraybridge.sa.gov.au

Council agendas were provided via Council's website and within the office during July 2021 to June 2022.

Elected Member Attendance at Council Meetings (ordinary and Special)

Total number of Meetings: 14

Elected Member	Number of Meetings Attended
Mayor Brenton Lewis	14
Cr Andrew Baltensperger	14
Cr John DeMichele	13
Cr Karen Eckermann	14
Cr Airlie Keen	13
Cr Tyson Matthews	12
Cr Mat O'Brien	11
Cr Clem Schubert	13
Cr Wayne Thorley	13
Cr Fred Toogood	14

Committees established under S41 of the Local Government Act

Minutes of the S41 Committee meetings are presented at the next Council meeting.

Audit Committee

(established under S126 and S41 Local Government Act 1999) The Audit Committee operates under section 126 of the Local Government Act 1999 and plays a critical advisory role in reviewing the financial reporting framework, including the Annual Business Plan and Budget along with the Council's Strategic Governance and Risk Frameworks. The Audit Committee has no delegations from Council provided to it.

To ensure the independence of the Audit Committee, membership comprises an Independent Chair and 2 Independent Members with appropriate financial and risk management skills and expertise. The Chair of the Audit Committee receives remuneration for meeting attendance of \$500 per meeting.

A copy of the Audit Committee Activity Report is attached as Appendix 7.

A summary of **Audit Committee** meetings held during July 2020 to June 2021 is as follows.

Recommendations from this Committee were referred to Council for consideration. Meetings were held both in person and via zoom to accommodate the attendance of Members.

Period	Ordinary Audit Committee meetings	Public Reports	Confidential Reports	Special Audit Committee meetings	Public Reports	Confidential reports
July 2021 - June 2022	5	25	8	0	0	0

Community Advisory Committee

(Discretionary Committee established under S41 Local Government Act 1999)

The Community Advisory Committee of Council is a discretionary Committee established under Section 41 Local Government Act 1999. It is not specifically required by Legislation. The Advisory Committee has been established to provide input to consideration by Council on allocating grant funding for community grants and donations in a fair and transparent manner, providing comment into the range of Council Community Engagement opportunities and providing comment into a range of Community and Culture services, as requested by Council. The Community Advisory Committee has no delegations from Council provided to it. Members of this committee receive no payment.

A summary of **Community Advisory Committee** meetings held during July 2021 to June 2022 is as follows. Recommendations from this Committee were referred to Council for consideration.

Period	Ordinary Community Advisory Committee meetings	Public Reports	Confidential Reports	Special Community Advisory Committee meetings	Public Reports	Confidential reports
July 2020 - June 2021	4		0	0	0	0

Strategic Planning and Development Policy Committee

Established under S41 of the Local Government Act 1999

Membership of the Committee consists of a Presiding Member with appropriate planning and development skills, 2 Independent Members who have an interest in the area and 3 Elected Members of Council. The Independent Members of the Strategic Planning & Development Policy Committee receive remuneration for meeting attendance. There were 4 meetings held during 2021/2022.

Period	Ordinary Strategic Planning & Development Committee meetings	Public Reports	Confidential Reports	Special Community Advisory Committee meetings	Public Reports	Confidential reports
July 2021 - June 2022	3	8	0	1	0	1

Council Assessment Panel

Established in accordance with the Development Act 1993 and Planning, Development & Infrastructure Act 2016

Established under S82 and 83 of the Planning, Development & Infrastructure Act 2016.

The Council Assessment Panel is a relevant authority under the PDI Act and during the transition to the PDI Act, acts as a delegate of the Council for the purpose of the Development Act 1993.

Membership of the Council Assessment Panel consists of a Presiding Member, three Independent Members, one Elected Member and both a Deputy Independent Member and Deputy Elected Member.

The Presiding Member received \$550 per meeting (for the period July 2021 to June 2022), and the Independent members received \$350 per meeting.

The Council Assessment Panel retains delegations from the Council during the period of transition to the new planning system, however primarily functions and undertakes duties invested in it directly as a relevant authority under the *Planning, Development & Infrastructure Act 2016*.

During the 2021/2022 financial year, five applications were presented to the Council Assessment Panel for a determination. A total of 586 applications were submitted with Council for assessment during the 2021/2022 financial year, it should be noted this figure does not including the 43 transitional applications also lodged during this time.

A summary of **Council s Assessment Panel** meetings held during July 2021 to June 2022 is as follows:

Period	Ordinary Council Assessment Panel meetings	Public Reports	Confidential Reports	Special Council Assessment Panel meetings	Public Reports	Confidential reports
July 2021- June 2022	3	3	0	2	2	0

Building Fire Safety Committee

Established under S157 of the Planning, Development & Infrastructure Act 2016

The Building Fire Safety Committee plays an important role in protecting the on-going safety of buildings and building occupiers. Building Fire Safety Committees are "appropriate authorities" under the *Planning, Development & Infrastructure Act 2016* and are responsible for investigating and ensuring that building owners are maintaining proper levels of fire safety and management of the buildings for the safety of all occupiers, be they residents, guests, customers or employees. A Building Fire Safety Committee can require an owner to upgrade the fire safety of a building to an appropriate level.

Membership of the Building Fire Safety Committee comprises 4 Independent Members with appropriate skills.

Aged Care Governance Committee

Established under S41 Local Government Act 1999

The Aged Care Governance Committee operates under section 41 of the Local Government Act 1999 and plays a critical advisory role in reviewing the effective governance over the strategy, operations and performance of the Lerwin and Community Care program. The Committee has no delegations from Council provided to it.

Membership of the Committee consists of an Independent Chair, 3 Independent Members and 1 Elected Member who have the appropriate skills and experience for the role. All Independent Members receive remuneration for meeting attendance along with travel costs.

The Aged Care Governance Committee has no delegations from Council provided to it.

A summary of Aged Care Governance Committee meetings held during July 2022 to June 2023 is as follows. Recommendations from this Committee were referred to Council for consideration. Meetings were held both in person and via zoom to accommodate the attendance of Members.

Period	Ordinary Aged Care Governance meetings	Public Reports	Confidential Reports	Special Aged Care Governance meetings	Public Reports	Confidential reports
July 2021- June 2022	9	29	35	0	0	0

Regional Subsidiaries

The Murraylands and Riverland Local Government Association

The Murraylands and Riverland Local Government Association represents Berri Barmera Council, Coorong District Council, District Council of Karoonda East Murray, District Council of Loxton Waikerie, District Council of Mid Murray, District Council of Renmark Paringa, Southern Mallee Council and the Rural City of Murray Bridge.

It facilitates, co-ordinates, advocates and undertakes projects for the Councils it represents in the areas of the environment, economic and social development with the objective of achieving continuing improvement for the benefit of the communities of its constituent Councils.

A copy of their Annual report is attached as an appendix to this report.

Adelaide Hills Regional Waste Management Authority

The Adelaide Hills Regional Waste Management Authority is independently resourced to coordinate waste management on behalf of the Adelaide Hills Council, Alexandrina Council, District Council of Mount Barker and Rural City of Murray Bridge.

A copy of their Audited Financial Statements is attached as an appendix to this report.

Delegations

In keeping with legislative requirements, Council determines:

- the policies to be applied by the Council in exercising its discretionary powers;
- the type, range and scope of projects to be undertaken by Council; and,
- the resources which are to be made available to undertake such works and services.

In accordance with Section 44 of the Local Government Act, 1999, certain powers, functions and duties have been delegated to the Chief Executive Officer from the Council by resolution.

The CEO has in turn sub-delegated some of these powers, functions and duties to appropriate Council officers. Such delegations enable the effective and efficient operation of the Council administration. No delegations have been given to Section 41 Committees by the Council. The Council reviews delegations on an annual basis or as required due to legislation change.

Access to Council Documents

The Rural City of Murray Bridge has a range of registers and codes to assist with decision-making and to ensure the Council's activities are undertaken in an accountable, efficient, open and transparent manner. These documents are also available to the public.

Current Registers

- Authorised Person Appointments Register (S260)
- Building Upgrade Agreements Register (S13)
- By-laws Register (S252)
- Campaign Donations Register (S81)
- Community Land Register (S 207)
- Confidential Documents Register (S90)
- Council Seal Register (S37)
- Declarations of Conflict of Interest Register (S74)
- Delegations Register (S44)
- Elected Member Training & Development Register (S80A)
- Elected Members Allowances & Benefits Register (S79)
- Fees & Charges Register (S132)
- Gift Register for Elected Members (R7)
- Gift Register for Staff (R8A)
- Policy & Strategic Document Register (Sch 5)
- Public Roads Register (S231)
- Register of Interest – Elected Members (S68)
- Register of Interest – Prescribed Officers (S116)
- Remuneration, Salaries & Benefits Register (S105)

Current Codes

- Elected Member Code of Conduct
- Employee Code of Conduct
- Volunteer Code of Conduct
- S41 Independent Committee Members Code of Conduct
- Access to Council and Committee meetings & Associated Documents Code of Practice

Current Strategic Documents and Policies

A listing of current Strategic Documents and policies can be obtained via Council's website <https://www.murraybridge.sa.gov.au/council/administration/council-documents>

Confidential Items

The Rural City of Murray Bridge is committed to the principals of open and accountable governance. Council also recognises that on occasions it may be necessary in the broader community interest to restrict public access to discussion and/or documents. During 2020-2021 the Council considered twenty four items in confidence in accordance with Section 90(2) and 91(7) of the Local Government Act, 1999.

The table below identifies the number of times a given provision under Section 90 (3) of the Local Government Act 1999 was utilised to exclude the public:

	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022
S90(3)(a) Information relating to the unreasonable disclosure of personal affairs	9	5	9	14	12
S90(3)(b) Information relating to commercial advantage activities	12	12	14	23	7
S90(3)(c) Information relating to the revealing of a trade secret	0	1	0	0	0
S90(3)(d) Information relating to commercial in confidence activities	5	8	6	7	22
S90(3)(g) Information that must be considered in confidence in order to ensure that a breach of law or other legal obligation or duty	0	1	0	0	0
S90(3)(h) Information incorporating legal advice	1	0	0	2	3
S90(3)(i) Information relating to possible litigation	0	0	0	0	1
S90(3)(j) Information relating to confidential information provided by Crown	1	0	0	2	0
S90(3)(k) Information relating to tenders for the supply of goods & services	1	0	1	3	1
TOTAL	20	29	28	30	51
Number of Confidential Orders part released	9	17	17	15	16
Number of Confidential Orders fully released	0	0	0	0	1
Number of Confidential Orders fully retained	11	11	11	15	0
Number of reports released prior to 1 July 2021	11	5	2	1	0
Number of Reports originally considered in confidence	30	33	30	31	51

Council's confidential item register is reviewed on an on-going basis by the Chief Executive Officer; with an annual report to Council detailing reports released and recommendations for the continuation of confidentiality orders.

A listing of Confidential Orders is provided on Council's website www.murraybridge.sa.gov.au.

Review of Council's Decisions

As required by the Local Government Act 1999, Council has developed a Complaint Framework which incorporates which includes the review of decisions made by the Council or by administration under delegation. The Complaint Framework demonstrates Council's commitment to transparent decision making processes, providing a fair and objective procedure for the hearing of review of decisions and identifying areas for the improvement of services. There was no formal requests received to review a decision made by the Council or under delegation during 2021-2022.

Complaints to the Ombudsman

The SA Ombudsman is an independent authority that investigates complaints made against South Australian Government and Local Government agencies.

	2016-2017	2017-2018	2018-2019	2019-20	2020-21	2021-22
Formal Ombudsman Investigations requiring referral to Council	1	0	0	0	0	0

Conflict of Interest Declarations

In accordance with Section 74 of the Local Government Act 1999, Elected Members and staff are given the opportunity to declare an interest in a matter before the Council which is recorded in the Council minutes. Training on the new updated Conflict of Interest requirements has also been provided to all Elected Members. All Conflict of Interest Declarations are listed on Council's website.

Public Interest Disclosures

The Public Interest Disclosure Act 2018 (PID Act) came into operation on the 1 July 2019 replacing the Whistleblowers Protection Act 1993.

Key features of the Public Interest Disclosure regime can be summarised as follows:

Where an appropriate disclosure is made to a relevant authority (eg a Council) the informant will be protected from all liability, despite any duties of secrecy or confidentiality or any other restriction on disclosure (statutory otherwise) which would otherwise apply.

Relevant authorities have a duty to act promptly upon receipt of an appropriate disclosure to assess the information, decide what action (if any) to take, and notify the informant and the Office of the Public Integrity (OPI) of the outcome of that assessment.

If relevant authorities fail to act in the required timeframes, informants will be similarly protected from liability in relation to a subsequent disclosure of that information to a journalist or a Member of Parliament.

Penalties apply for disclosing the identity of an informant without the consent of the informant, for victimizing, or for hindering a person from making an appropriate disclosure.

Penalties apply for making a false or misleading disclosure.

The process for investigating and reporting information is detailed on Council's website and for staff through the Public Interest Disclosure Guideline.

Council Representation

In accordance with Section 12 of the Local Government Act 1999, Council commenced its Elector Representation Review in December 2019 through the appointments of its Chief Executive Officer as a suitably qualified person to undertake the Review. Council received and endorsed its Representation Review Final Report recommending no change to its current structure at its meeting on the 14 December 2020 for submission to the Electoral Commissioner of South Australia. Council were advised at its meeting on the 8 February 2021 that the Electoral Commissioner had certified that the Representation Review had been conducted appropriately and complied with requirements of S12 of the Local Government Act.

The current representation quota (30 June 2022) for the Rural City of Murray Bridge is 1554.

For the purposes of this Representation Options Paper, comparisons are made with all other South Australian Councils categorised pursuant to the Australian Classification for Local Government, as a Rural Agricultural Council (very Large), Regional Centres and Councils within the Murraylands/Riverland area.

Council	Electors	Members	Representation Quota
Rural Agricultural Council (Very Large)			
Alexandrina	22417	12	1:1868
Barossa	18866	12	1:1572
Murray Bridge	15548	10	1:1554
Port Pirie	13143	10	1:1314
Victor Harbor	13376	10	1:1337
Copper Coast	12151	10	1:1215
Light Regional	11165	8	1:1015
Berri Bamera	7541	9	1:837
Loxton Waikerie	8408	11	1:764
Yorke Peninsula	9110	12	1:759
Wattle Range	8831	12	1:735

Elected Members' Induction, Training & Development

Council's Elected Members' Induction, Training & Development Policy outlines Council's commitment to provide training and development activities for its Elected Members. It also recognises its responsibility to develop and adopt a policy for this purpose under Section 80A of the Local Government Act.

Elected Members had an extensive induction program upon election in 2018 and all Members have completed the mandatory training component.

Elected Members continue to receive regular informal updates on changes to legislation as it applies through regular briefings. They are also encouraged to attend various Local Government training sessions, seminars, conferences and on-line training programs. An amount of \$3,400 was spent on attendance at workshops and conferences (inclusive of registration fees, accommodation and travel costs).

The following activities were attended by elected members in 2021-22:

- Aged Care System
- Animal Management Plan
- Annual Business Planning & Budget
- Building Upgrade Finance
- CBD Parking
- CEO Performance Review
- China Sword Update
- Climate Emergency Planning
- Community Infrastructure Model
- Community Waste Water Systems
- Council Rate Modelling
- Covid 19 Public Health Emergency
- Economic Development
- Emergency Management
- Environment Management Plan & Climate Emergency Action Plan
- Environmental Volunteers Program
- Financial Management
- Future Trends in Economic Demography
- Local Government Association Annual General Meeting and Conference held in Adelaide
- Local Government Reform
- Long Term Financial Plan
- Murray and Mallee Local Government Association workshops
- Murray Darling Association workshops
- Planning & Design Code
- Planning Development & Infrastructure Act & Development Act Legislation
- Planning/development requirements
- Procurement
- Public Information Disclosure
- Rate Arrears Process
- Rating Policy
- RDA – Economic Development Overview
- Recycled Product Procurement
- Regional Development Australia Murraylands Riverland
- Regional Public Health Plan
- Representation Review
- S.C.A.M. 101 - Phriendly Phising Training
- Social Media
- Strategic Plan Overview
- Strategic Planning
- Strategic Risk Management Framework
- Volunteer Management
- Way Finding
- Youth Council Update

Freedom of Information Applications

The Chief Executive Officer is the Principal Officer under the Freedom of Information Act and is supported by the Executive Officer and Executive Assistant to the CEO and Mayor as Council's Accredited Freedom of Information Officers.

Council endorsed an update to its 'Accessing of Information - Freedom of Information' Policy at its meeting on 14 June 2022, item 108.7. Council also endorsed the Fees and Charges applicable under the Act as set by Legislation.

A summary of Freedom of Information requests received and addressed by Council	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
Applications Processed	8	10	8	12	10	11
Applications Determined	8	8	8	11	11	11
Full Release	3	3	6	4	6	3
Partial Release	4	2	1	6	4	4
Refused Access	1	3	1	1	1	0
Proceeded to Internal Review	4	2	0	0	0	1
Proceeded to External Review	1	1	0	1	0	1
Amendment to Personal Records	0	0	0	0	0	0

Enquiries or requests for information under the Freedom of Information Act should be forwarded to:

Freedom of Information Request Rural City of Murray Bridge

PO Box 421, MURRAY BRIDGE SA 5045

or council@murraybridge.sa.gov.au

A copy of the Annual Freedom of Information Report is attached at Appendix 10.

Community Land Management Plans

Under Section 193 of the Local Government Act 1999, all local government land owned by Council or under its care and control (excluding roads) is classified as community land.

Section 207 of the Act requires Council to develop and maintain a Community Land Register with Section 196 of the Act requiring Council to develop management plans for all community land.

Categories of community land are not specifically defined in the Act, but for the purposes of management, plans include areas that are set aside for community use or conservation purposes such as reserves, community, recreation and sporting facilities and natural areas.

Generic community land management plans are for natural areas, reserves, sports grounds, general community areas, business areas and culturally significant areas. Site specific management plans may be developed for certain parcels where a need is identified.

The Community Land Management Plans, Community Land Register and associated map books are accessible at the Local Government Centre Customer Service Counter and on Council's website.

Council has commenced a review of the Community Land Management Plans.

National Competition Policy

Principles of competitive neutrality are designed to neutralise any net competitive advantage that a government or local government agency engaged in significant business activities would otherwise have, by virtue of its control by the government or local government, over private business operating in the same market.

Councils are required to identify their business activities and disclose those in Category One (annual gross operating income greater than \$2 million per year) and Category 2 (annual gross operating income less than \$2 million per year).

In 2021-22 the Rural City of Murray Bridge continued to operate the Lerwin Aged Care Facility a category one business activity.

Category 2 Business Activities included:

- Visitor Information Centre
- Swimming Centre
- Art Gallery
- Brinkley Re-Use Centre

The Adelaide Hills Region Waste Management Authority is a regional subsidiary coordinating waste management and recycling on behalf of four councils under section 43 of the Local Government Act 1999. There has been no commencement or cessation of significant business activities controlled by Council.

No complaints were received during the year with regard to Competitive Neutrality.

Competitive Tendering

In accordance with Section 49 of the Local Government Act 1999, Council has an approved Procurement Policy and Procurement and Financial Delegations Management Guidelines that establish criteria for competitive tendering and levels of financial delegations for staff. These documents provide a robust system ensuring Council's probity and statutory requirements are met. Council has no policies or by-laws which restrict competition.

To enhance the opportunities for business and industry to assist Council with its procurement requirements, Council acts impartially towards each offer with an emphasis on achieving "value for money" and quality goods and services at all times, whilst promoting market competitiveness through its quotation and tendering processes.

Circular Procurement

Circular Procurement is a Local government driven project to record and report on recycle content and practices. This project is focused on 4 key categories but is not limited to:

1. Office stationary / paper
2. Fixtures (e.g. street furniture, drinking fountain, planter boxes, bollards, fencing, decking, garden edging, playgrounds, wheel stops, speed humps, bins, fitness equipment, pipes and signage, office fixtures)
3. Road & construction materials (e.g. recycled asphalt, glass fines, plastic, rubble, rubber, toner)
4. Compost and other organic materials

A number of local government organisations have signed a Memorandum of Understanding to focus on more sustainable practices when it comes to the procurement of Goods/Services/Works in the above areas.

Review of recycled content of materials and processes through the procurement process will be tracked and reported. For 2021-22 Murray Bridge has bought back 3.2 tonnes of plastic (or 2 rhinoceroses). For all recycled content materials Murray Bridge has bought back 2,874.1 tonnes or around 16 boeing 747

Local Goods and Services

Subject to the Competition Principles Agreement, the Rural City of Murray Bridge, with the aim of achieving a value for money outcome, will endeavour to, at its discretion and to the full extent permitted by law, support local and regional businesses by:

- promoting to local and regional businesses opportunities to supply to the Council;
- structuring the purchasing process to be accessible to all businesses;
- encouraging Aboriginal and Torres Strait suppliers to quote and tender;
- giving preference to Aboriginal and Torres Strait, local and regional businesses when all other commercial conditions are equal to ensure local employment opportunities and economic stability and/or growth;
- ensuring, where possible, that specifications and purchasing descriptions are not structured so as to potentially exclude local and regional suppliers and contractors; and considering economic and social inclusion elements such as employment creation and training opportunities.

Corporate Reporting Framework

The Rural City of Murray Bridge identifies financial and non-financial measures to ensure our performance can be assessed against stated objectives. Included in the regular schedule of reports are:

- monthly financial reports to Council;
- quarterly budget reviews to Council;
- quarterly financial management reports to the Audit Committee;
- regular reporting to the Audit Committee on key areas of financial planning, management, and performance, risk management, emergency management and business continuity;
- an Annual Report; and
- quarterly performance reporting to Council

	Monthly	Quarterly	Annually
Council	Financial Reporting	Budget Review	Annual Report
Audit Committee		Performance Reporting Financial Management Reporting	

Management and Staffing

Management and staff of the Rural City of Murray Bridge work for and on behalf of the community in response to the policies and directions set by Council's Elected Members.

The Chief Executive Officer is responsible for the overall administration of the Rural City of Murray Bridge and for ensuring policies; programs and services are delivered and implemented by staff.

At the end of June 2022 the Chief Executive Officer had an Executive Leadership Team comprising three General Managers. These senior managers are responsible for the organisational portfolios of Assets and Infrastructure, Community Development and Corporate Services. Managers are responsible for individual business units within each of the Portfolios.

Executive Leadership Team

Executive Leadership positions during the year were:

Michael Sedgman

Chief Executive Officer

Kristen Manson

General Manager Community Development

Heather Barclay

General Manager Assets & Infrastructure

Tim Vonderwall

General Manager Corporate Services

Salary packages for the four executive officers as at 30 June 2022 ranged from \$198,835 to \$287,060 including superannuation.

Portfolio Business Unit Managers

Staff holding positions as Business Unit Managers during 2021-22 were:

ASSETS AND INFRASTRUCTURE	COMMUNITY DEVELOPMENT	CORPORATE SERVICES
<p>Malcolm Downie Manager City Assets (to 29/8/2021)</p> <p>Susan Reynolds (from 30/8/2021)</p>	<p>Geoffrey Parsons Manager Development and Regulation</p>	<p>Brad Warncken Chief Finance Officer</p>
<p>Rodney Uebergang & James McInnes Manager City Infrastructure Acting to 14/9/2021</p> <p>Jason Vaudin (from 15/9/2021)</p>	<p>Reginald Budarick Manager Community Services</p>	<p>Martin Smallridge Manager Organisational Development</p>
	<p>LERWIN Tammie Hamilton Manager Lerwin (from 24/7/2021)</p>	

Staff Overview

Details on staffing by Portfolio as at 30 June 2022 are shown below as full time equivalent numbers. The Contract staff figures shown below represent all RCMB contracted staff including management.

Staff by Portfolio	Ongoing		Contract		Total	
	2020-21	2021-22	2020-21	2021-22	2020-21	2021-22
Office of the CEO	1.8	1.8	1	1	2.8	2.8
Corporate Services	26.88	30.9	8.61	7.2	35.49	38.1
Community Development	32.03	31.4	12	13	44.03	44.4
Assets and Infrastructure	58.47	58.1	2	4.2	60.47	62.3
Lerwin Aged Care Facility	56.13	74.2	1	2	57.13	76.2
Totals	175.32	196.4	24.61	27.4	199.92	223.8

Gender is shown by headcount.

Staff by Portfolio	Male		Females		Other / Non Disclosed		Total	
	2020-21	2021-22	2020-21	2021-22	2020-21	2021-22	2020-21	2021-22
Office of the CEO	1	1	2	2	-	-	3	3
Corporate Services	10	11	30	32	-	-	40	43
Community Development	20	20	34	33	-	-	54	53
Assets and Infrastructure	48	49	13	15	-	-	61	64
Lerwin Aged Care Facility	8	16	88	98	-	-	96	114
Totals	87	96	167	181	-	-	254	277

Development and Training

The Rural City of Murray Bridge provides training and development opportunities for its staff to ensure the successful implementation of organisational change and continuous improvement, to meet changing legislative requirements, to maximize the use of technology and enable staff to develop and pursue their career within our organisation.

We utilise both in-house and external training programs to ensure the skills and knowledge for various trades, professions and roles are maintained and to ensure staff can deliver the required projects, programs and operational activities.

We provide support to staff who are undertaking tertiary studies relevant to their current position or a field aligned with local government. This support includes allowing staff to attend lectures during working hours or by reimbursing a percentage of their fees upon successful completion of a subject.

Employee Well-Being

THE HEALTHY LIFESTYLE PROGRAM

In conjunction with the Corporate Health Group (CHG) and the Local Government Association Workers Compensation Scheme, council continued to offer staff the opportunity to improve their health and well-being.

Skin cancer screenings, health checks as well as information and resources to improve health and well-being were delivered over the year.

- 63 skin cancer screenings were completed
- 21 Comprehensive health checks were completed
- Introduction of a new program focused on Men's Health week
- 123 flu vaccinations were administered to workers

EEO Statement

The Rural City of Murray Bridge is an Equal Employment Opportunities employer and reflects this in all relevant policies, documents and procedures.

FINANCIAL STATEMENTS

GENERAL PURPOSE FINANCIAL STATEMENTS FOR THE YEAR
ENDING 30 JUNE 2022

The Rural City of Murray Bridge

GENERAL PURPOSE FINANCIAL STATEMENTS

for the year ended 30 June 2022



General Purpose Financial Statements

for the year ended 30 June 2022

Contents	Page
Council Certificate	2
Understanding Council's Financial Statements	3
Principal Financial Statements	
Statement of Comprehensive Income	4
Statement of Financial Position	5
Statement of Changes in Equity	6
Statement of Cash Flows	7
Notes to and forming part of the Financial Statements	8
Independent Auditor's Report – Financial Statements	48
Independent Auditor's Report – Internal Controls	49
Certificates of Audit Independence	
Council Certificate of Audit Independence	50
Audit Certificate of Audit Independence	51

General Purpose Financial Statements
for the year ended 30 June 2022

Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Michael Sedgman
Chief Executive Officer

24 October 2022



Brenton Lewis
Mayor

24 October 2022

The Rural City of Murray Bridge

General Purpose Financial Statements

for the year ended 30 June 2022

Understanding Council's Financial Statements

Introduction

Each year, individual Local Governments across South Australia are required to present a set of audited Financial Statements to their Council and Community.

About the Certification of Financial Statements

The Financial Statements must be certified by the Chief Executive Officer and Mayor as "presenting a true & fair view" of the Council's financial results for the year and ensuring both responsibility for and ownership of the Financial Statements across Council.

What you will find in the Statements

The Financial Statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2022.

The format of the Financial Statements is standard across all South Australian Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and the requirements as set down in the South Australia Model Financial Statements.

The Financial Statements incorporate 4 "primary" financial statements:

- 1. A Statement of Comprehensive Income**
A summary of Council's financial performance for the year, listing all income & expenses.
- 2. A Balance Sheet**
A 30 June snapshot of Council's financial position including its assets & liabilities.
- 3. A Statement of Changes in Equity**
The overall change for the year (in dollars) of Council's "net wealth".
- 4. A Statement of Cash Flows**
Indicates where Council's cash came from and where it was spent.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the 4 Primary Financial Statements.

About the Auditor's Reports

Council's Financial Statements are required to be audited by external accountants (that generally specialize in Local Government).

In South Australia, the Auditor provides an audit report, with an opinion on whether the Financial Statements present fairly the Council's financial performance and position.

About the Independence Certificates

Council's Financial Statements are also required to include signed Certificates by both the Council and the Auditors that the Council's Auditor has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011*.

Who uses the Financial Statements?

The Financial Statements are publicly available documents and are used by (but not limited to) Councillors, Residents and Ratepayers, Employees, Suppliers, Contractors, Customers, the Local Government Association of South Australia, the SA Local Government Grants Commission, and Financiers including Banks and other Financial Institutions.

Under the *Local Government Act 1999* the Financial Statements must be made available at the principal office of the Council and on Council's website.

Statement of Comprehensive Income

for the year ended 30 June 2022

\$ '000	Notes	2022	2021
Income			
Rates	2a	27,768	27,094
Statutory Charges	2b	592	705
User Charges	2c	2,583	2,288
Grants, Subsidies and Contributions	2g	14,777	10,801
Investment Income	2d	18	32
Reimbursements	2e	278	3,559
Other income	2f	468	418
Net Gain - Equity Accounted Council Businesses	19(a)	85	435
Total Income		<u>46,569</u>	<u>45,332</u>
Expenses			
Employee costs	3a	20,718	18,527
Materials, Contracts and Other Expenses	3b	15,123	17,244
Depreciation, Amortisation and Impairment	3c	9,034	7,659
Finance Costs	3d	284	231
Total Expenses		<u>45,159</u>	<u>43,661</u>
Operating Surplus / (Deficit)		<u>1,410</u>	<u>1,671</u>
Physical Resources Received Free of Charge	2i	1,779	690
Asset Disposal & Fair Value Adjustments	4	(1,846)	(1,824)
Amounts Received Specifically for New or Upgraded Assets	2g	1,781	8,759
Net Surplus / (Deficit)		<u>3,124</u>	<u>9,296</u>
Other Comprehensive Income			
Amounts which will not be reclassified subsequently to operating result			
Changes in Revaluation Surplus - I,PP&E	9a	7,778	10,836
Total Amounts which will not be reclassified subsequently to operating result		<u>7,778</u>	<u>10,836</u>
Total Other Comprehensive Income		<u>7,778</u>	<u>10,836</u>
Total Comprehensive Income		<u>10,902</u>	<u>20,132</u>

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Statement of Financial Position

as at 30 June 2022

\$ '000	Notes	2022	2021
ASSETS			
Current assets			
Cash & Cash Equivalent Assets	5a	1,687	3,735
Trade & Other Receivables	5b	2,530	2,430
Inventories	5c	716	665
<u>Subtotal</u>		<u>4,933</u>	<u>6,830</u>
Non-Current Assets Held for Sale	20	599	571
<u>Subtotal</u>		<u>599</u>	<u>571</u>
Total current assets		<u>5,532</u>	<u>7,401</u>
Non-current assets			
Equity Accounted Investments in Council Businesses	6a	605	520
Other Non-Current Assets	6b	9,014	6,719
Infrastructure, Property, Plant & Equipment	7a(i)	346,855	334,351
Total non-current assets		<u>356,474</u>	<u>341,590</u>
TOTAL ASSETS		<u>362,006</u>	<u>348,991</u>
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	15,888	12,875
Borrowings	8b	3,081	3,518
Provisions	8c	4,441	4,067
<u>Subtotal</u>		<u>23,410</u>	<u>20,460</u>
Total Current Liabilities		<u>23,410</u>	<u>20,460</u>
Non-Current Liabilities			
Borrowings	8b	9,938	10,819
Provisions	8c	679	635
Total Non-Current Liabilities		<u>10,617</u>	<u>11,454</u>
TOTAL LIABILITIES		<u>34,027</u>	<u>31,914</u>
Net Assets		<u>327,979</u>	<u>317,077</u>
EQUITY			
Accumulated surplus		117,075	113,951
Asset revaluation reserves	9a	210,904	203,126
Total Council Equity		<u>327,979</u>	<u>317,077</u>
Total Equity		<u>327,979</u>	<u>317,077</u>

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Statement of Changes in Equity

for the year ended 30 June 2022

\$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Total equity
2022				
Balance at the end of previous reporting period		113,951	203,126	317,077
Restated opening balance		113,951	203,126	317,077
Net Surplus / (Deficit) for Year		3,124	–	3,124
Other Comprehensive Income				
- Gain (Loss) on Revaluation of I,PP&E	7a	–	7,778	7,778
Other comprehensive income		–	7,778	7,778
Total comprehensive income		3,124	7,778	10,902
Balance at the end of period		117,075	210,904	327,979
2021				
Balance at the end of previous reporting period		104,655	192,290	296,945
Restated opening balance		104,655	192,290	296,945
Net Surplus / (Deficit) for Year		9,296	–	9,296
Other Comprehensive Income				
- Gain (Loss) on Revaluation of I,PP&E	7a	–	10,836	10,836
Other comprehensive income		–	10,836	10,836
Total comprehensive income		9,296	10,836	20,132
Balance at the end of period		113,951	203,126	317,077

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Statement of Cash Flows

for the year ended 30 June 2022

\$ '000	Notes	2022	2021
Cash flows from operating activities			
<u>Receipts</u>			
Rates Receipts		28,455	27,454
Statutory Charges		592	705
User Charges		2,583	2,288
Grants, Subsidies and Contributions		15,197	12,308
Investment Receipts		18	32
Reimbursements		278	3,559
Other Receipts		513	269
<u>Payments</u>			
Payments to Employees		(20,290)	(18,259)
Payments for Materials, Contracts & Other Expenses		(14,475)	(20,973)
Finance Payments		(289)	(230)
Net cash provided by (or used in) Operating Activities	11b	<u>12,582</u>	<u>7,153</u>
Cash flows from investing activities			
<u>Receipts</u>			
Amounts Received Specifically for New/Upgraded Assets		2,486	8,441
Sale of Replaced Assets		114	335
Sale of Surplus Assets		207	-
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(7,378)	(7,643)
Expenditure on New/Upgraded Assets		(9,116)	(22,763)
Net cash provided (or used in) investing activities		<u>(13,687)</u>	<u>(21,630)</u>
Cash flows from financing activities			
<u>Receipts</u>			
Proceeds from Borrowings		-	8,720
Proceeds from Aged Care Facility Deposits		2,460	4,167
<u>Payments</u>			
Repayments of Borrowings		(872)	(1,210)
Repayment of Aged Care Facility Deposits		(2,072)	(1,642)
Net Cash provided by (or used in) Financing Activities		<u>(484)</u>	<u>10,035</u>
Net Increase (Decrease) in Cash Held		<u>(1,589)</u>	<u>(4,442)</u>
plus: Cash & Cash Equivalents at beginning of period		1,076	5,518
<u>Cash and cash equivalents held at end of period</u>	11a	<u>(513)</u>	<u>1,076</u>
Additional Information:			
<u>Total Cash, Cash Equivalents & Investments</u>		<u>(513)</u>	<u>1,076</u>

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Contents of the Notes accompanying the General Purpose Financial Statements

Note	Details	Page
1	Summary of Significant Accounting Policies	9
2	Income	16
3	Expenses	19
4	Asset Disposal & Fair Value Adjustments	20
5	Current Assets	21
6	Non-Current Assets	21
7	Infrastructure, Property, Plant & Equipment & Investment Property	22
8	Liabilities	25
9	Reserves	26
10	Assets Subject to Restrictions	27
11	Reconciliation to Statement of Cash Flows	28
12(a)	Functions	29
12(b)	Components of Functions	30
13	Financial Instruments	31
14	Capital Expenditure and Investment Property Commitments	34
15	Financial Indicators	35
16	Uniform Presentation of Finances	38
17	Leases	39
18	Superannuation	40
19	Interests in Other Entities	41
20	Non-Current Assets Held for Sale & Discontinued Operations	42
21	Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet	44
22	Events after the Balance Sheet Date	44
23	Related Party Transactions	45
24	Equity – Retained Earnings and Revaluation Reserves Adjustments	46
	Additional Council disclosures (unaudited)	
25	Segment Reporting	46

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 24 October 2022.

Covid-19, an infectious disease caused by a new virus, was declared a world-wide pandemic by the World Health Organisation (WHO) on 11 March 2020. The measures to slow the spread of Covid-19 have had a significant impact on the global economy. Although the 2022 financial year is the second annual reporting period impacted by the Covid-19 pandemic, the economic and financial impacts are still evolving and presenting economic and health challenges worldwide.

The financial impacts are a direct result of either Council's response to the pandemic or due to mandatory shutdowns as directed by the Australian Government and the advice from the Australian Government Department of Health and SA Health. Major impacts from the Covid-19 pandemic in the 2021/22 financial year include increased labour and materials costs at the Lerwin Aged Care Facility as a direct result of 3 Covid19 breakouts between January and June 2022. Furthermore Council experienced increased contractor and material costs, increased leave liabilities and delays to capital programs.

To reduce the impact of Covid-19, Council has endeavoured to reduce discretionary expenditure in the short term to help mitigate the effect of the increased costs. The budget assumptions for 2022/23 assume a continued easing of restrictions put in place by the government. Council has determined that there is no material uncertainty that casts doubt on Council's ability to continue as a going concern.

1.2 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

(2) The Local Government Reporting Entity

The Rural City of Murray Bridge is incorporated under the South Australian Local Government Act 1999 and has its principal place of business at 2 Seventh Street, Murray Bridge SA 5253. These consolidated financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

The principal activities and entities conducted other than in the Council's own name that have been included in these consolidated financial statements are:

1. Lerwin Nursing Home

Other entities in which Council has an interest but does not control are reported in Note 19.

(3) Income Recognition

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

The Council recognises revenue under *AASB 1058 Income of Not-for-Profit Entities* (AASB 1058) or *AASB 15 Revenue from Contracts with Customers* (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the council to acquire or construct a recognisable non-financial asset that is to be controlled by the council. In this case, the council recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

In recent years the payment of untied grants (financial assistance grants / local roads / supplementary grants) has varied from the annual allocation as shown in the table below:

	Cash Payment Received	Annual Allocation	Difference
2019/20	\$3.990m	\$4.174m	- \$0.184m
2020/21	\$3.961m	\$4.200m	- \$0.240m
2021/22	\$5.478m	\$4.336m	\$1.142m

Because these grants are untied, the Australian Accounting Standards require that payments be recognised upon receipt. Accordingly, the operating results of these periods have been distorted compared to those that would have been reported had the grants been paid in the year to which they were allocated.

The Operating Surplus Ratio disclosed in Note 15 has also been calculated after adjusting for the distortions resulting from the differences between the actual grants received and the grants entitlements allocated.

Construction Contracts

Construction works undertaken by Council for third parties are generally on an agency basis where the third party reimburses Council for actual costs incurred, and usually do not extend beyond the reporting period. Reimbursements not received are recognised as receivables and reimbursements received in advance are recognised as "payments received in advance".

For works undertaken on a fixed price contract basis, revenues are recognised over time using the input method, with costs incurred compared to total expected costs used as a measure of progress. When it is probable that total contract costs will exceed total contract revenue, the expected loss is recognised as an expense immediately.

(4) Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the Local Government Act 1999. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition, except for trade receivables from a contract with a customer, which are measured at the transaction price. A detailed statement of the accounting policies applied to financial instruments forms part of Note 13.

(5) Inventories

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value. These weighted average costs includes the provision for reinstatement of rubble pits.

5.2 Other Real Estate Held for Resale

Properties not acquired for development, but which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

Certain properties, auctioned for non-payment of rates in accordance with the Local Government Act but which failed to meet the reserve set by Council and are available for sale by private treaty, are recorded at the lower of the unpaid rates and charges at the time of auction or the reserve set by Council. Holding costs in relation to these properties are recognised as an expense when incurred.

(6) Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life.

Examples of capitalisation thresholds applied during the year are given below. No capitalisation threshold is applied to the acquisition of land or interests in land.

Buildings	\$10,000
Infrastructure	\$10,000
Plant & Vehicles	\$5,000
Equipment	\$5,000
Furniture & Fittings	\$5,000
Other - Artworks	\$5,000
Land	\$1

In addition to the above asset types that are capitalised, Council owns 2 Water Licences and 80 Aged Care Residential Bed Licences. These Licences are not capitalised as they were not originally purchased and they are not periodically valued.

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Equipment	5 to 10 years
Office Furniture	10 to 20 years
Vehicles and Road-making Equip	5 to 10 years
Other Plant & Equipment	5 to 20 years

Building & Other Structures

Buildings – masonry	60 to 150 years
Buildings – other construction	60 to 70 years
Park Structures – masonry	50 to 100 years
Park Structures – other construction	25 to 80 years
Playground equipment	10 to 60 years
Benches, seats, etc	10 to 25 years

Infrastructure

Sealed Roads – Surface	22 to 50 years
Sealed Roads – Structure	80 years
Unsealed Roads	20 to 40 years
Bridges – Concrete	100 years
Paving & Footpaths	20 to 50 years
Drains	30 to 100 years
Culverts	70 to 100 years
Dams and Reservoirs	80 to 100 years
Reticulation Pipes – PVC	70 to 100 years
Reticulation Pipes – other	25 to 75 years
Pumps & Telemetry	10 to 25 years

Other Assets

Library Books	10 years
Artworks	indefinite

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with AASB 123 "Borrowing Costs". The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

(7) Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(8) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the income statement over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

(9) Employee Benefits

9.1 Salaries, Wages & Compensated Absences

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted avg. discount rate 7.08% (2021, 6.9%)

Weighted avg. settlement period 0.60 years (2021, 0.59 years)

9.2 Superannuation

The Council makes employer superannuation contributions in respect of its employees to the Statewide Superannuation Scheme. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 18.

(10) Provisions for Reinstatement, Restoration and Rehabilitation

Rehabilitation and restoration costs in relation to open rubble quarries include the dismantling and demolition of infrastructure and the removal of residual materials and remediation and rehabilitation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs and are carried at the net present value of estimated future costs.

(11) Leases

Accounting policy applicable from 01 July 2019

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

The Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

11.1 Council as a lessee

The Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) Right-of-Use-Assets

The Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset.

ii) Lease Liabilities

At the commencement date of the lease, the Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Council uses its incremental borrowing rate or the interest rate implicit in the lease.

iii) Short-term leases and leases of low-value assets

The Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

iv) Cemetery Leases

The Council does not recognise leases on the cemetery as a liability. Amounts received at the start of the interment right are recognised as revenue and not amortised over the life of the interment due to the immaterial nature and that annual assessments will be performed in future financial years.

(12) Equity Accounted Council Businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 19.

(13) GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(14) New accounting standards and UIG interpretations

Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2022, these standards have not been adopted by Council and will be included in the financial statements on their effective date. Where the standard is expected to have a significant impact for Council then further information has been provided in this note.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these illustrative statements that could be applicable to Councils.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

Effective for NFP annual reporting periods beginning on or after 1 January 2022

- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments

Effective for NFP annual reporting periods beginning on or after 1 January 2023

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-Current and associated standards (amended by AASB 2020-6)
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies and Definition of Accounting Estimates (amended by AASB 2021-6)

Effective for NFP annual reporting periods beginning on or after 1 January 2025

- AASB 2014-10 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (amended by AASB 2015-10, AASB 2017-5 and AASB 2021-7)

(15) Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

Such adjustments have been made in accordance with AASB 108, Accounting Policies, Changes in Accounting Estimates and Errors, the entity are presenting restatements of comparatives as arising from revenue recognition assumptions in accounting policies; AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-For-Profit Entities as appropriate. This is in relation to the recognition of R2R and LRCL incomes received.

The adjustment for the 2020-21 financial year results in an increase of Comprehensive Income of \$318k. Specifically, these adjustments will be accounted for in "Grants, subsidies and contributions" as an increase of \$1,507k, and "Amounts received specifically for new or upgraded assets" as a decrease of \$1,189k.

Additionally to this, the "Operating Surplus Ratio" and "Underlying Operating Surplus Ratio" for the 2019/20 financial year has been adjusted to reflect the movement of \$738k from "Amounts received specifically for new or upgraded assets" to "Grants, subsidies and contributions".

(16) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 2. Income

\$ '000	2022	2021
(a) Rates		
General Rates		
General Rates	26,175	25,436
Less: Mandatory Rebates	(987)	(927)
Total General Rates	25,188	24,509
Other Rates (Including Service Charges)		
Landscape Levy	765	793
Waste Collection	1,429	1,391
Water Supply	26	6
Community Wastewater Management Systems	153	169
Total Other Rates (Including Service Charges)	2,373	2,359
Other Charges		
Penalties for Late Payment	126	149
Legal & Other Costs Recovered	81	77
Total Other Charges	207	226
Total Rates	27,768	27,094
(b) Statutory Charges		
Development Act Fees	276	362
Town Planning Fees	60	47
Health & Septic Tank Inspection Fees	34	47
Animal Registration Fees & Fines	179	189
Parking Fines / Expiation Fees	43	60
Total Statutory Charges	592	705
(c) User Charges		
Cemetery/Crematoria Fees	129	148
Admission Charges - Pools	162	146
Nursing Home Fees	1,847	1,550
Hall & Equipment Hire	60	55
Property Lease	188	181
Sundry	92	88
HACC Home Help	35	40
Other	70	80
Total User Charges	2,583	2,288

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 2. Income (continued)

\$ '000	2022	2021
(d) Investment Income		
Interest on Investments		
- Local Government Finance Authority	18	32
<u>Total Investment Income</u>	<u>18</u>	<u>32</u>
(e) Reimbursements		
Private Works	90	3,291
Dog Control	10	5
Immunisation	25	24
Energy Fuel Schemes	13	16
LGA Special Distributions	15	37
Trainees	16	2
Other	109	184
<u>Total Reimbursements</u>	<u>278</u>	<u>3,559</u>
(f) Other income		
Insurance & Other Recoupments - Infrastructure, IPP&E	39	18
Rebates Received	330	318
Sundry	21	15
Art Gallery sales	30	31
Donations	31	24
Visitor Information Centre sales	17	12
<u>Total Other income</u>	<u>468</u>	<u>418</u>
(g) Grants, Subsidies, Contributions		
Amounts Received Specifically for New or Upgraded Assets	1,781	8,759
Total Amounts Received Specifically for New or Upgraded Assets	<u>1,781</u>	<u>8,759</u>
Other Grants, Subsidies and Contributions	923	760
Roads to Recovery	1,046	735
Home and Community Care Grant	-	16
Library and Communications	84	75
Lerwin Nursing Home (Medicare)	6,445	4,482
LRCI	801	772
Individually Significant Item - Additional Grants Commission Payment (refer below)	5,478	3,961
Total Other Grants, Subsidies and Contributions	<u>14,777</u>	<u>10,801</u>
<u>Total Grants, Subsidies, Contributions</u>	<u>16,558</u>	<u>19,560</u>

The functions to which these grants relate are shown in Note 12.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 2. Income (continued)

\$ '000	2022	2021
(i) Sources of grants		
Commonwealth Government	9,922	9,345
State Government	6,229	9,761
Other	407	454
Total	16,558	19,560

(ii) Individually Significant Items

Grant Commission (FAG) Grant Recognised as Income	5,478	3,961
---	-------	-------

(h) Conditions over Grants & Contributions

Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:

Unexpended at the close of the previous reporting period	2,190	2,213
Less:		
<i>Expended during the current period from revenues recognised in previous reporting periods</i>		
Regional Study Hub	(100)	(125)
Lerwin Expansion	–	–
FAG	(2,090)	(2,088)
Subtotal	(2,190)	(2,213)
Plus:		
<i>Amounts recognised as revenues in this reporting period but not yet expended in accordance with the conditions</i>		
LRCI	487	–
Regional Study Hub	29	100
FAG	3,232	2,090
Subtotal	3,748	2,190
Unexpended at the close of this reporting period	3,748	2,190
Net increase (decrease) in assets subject to conditions in the current reporting period	1,558	(23)

(i) Physical Resources Received Free of Charge

Library Materials	53	63
Roads, Bridges & Footpaths	1,636	466
Road Signage	90	161
Total Physical Resources Received Free of Charge	1,779	690

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 3. Expenses

\$ '000	Notes	2022	2021
(a) Employee costs			
Salaries and Wages		15,948	14,154
Employee Leave Expense		1,933	1,846
Superannuation - Defined Contribution Plan Contributions	18	1,620	1,359
Superannuation - Defined Benefit Plan Contributions	18	192	211
Workers' Compensation Insurance		914	784
Other Employee Related Costs		429	481
Less: Capitalised and Distributed Costs		(318)	(308)
<u>Total Operating Employee Costs</u>		<u>20,718</u>	<u>18,527</u>
Total Number of Employees (full time equivalent at end of reporting period)		220	200
(b) Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration			
- Auditing the Financial Reports		26	30
Bad and Doubtful Debts		-	2
Elected Members' Expenses		263	264
Election Expenses		9	7
<u>Subtotal - Prescribed Expenses</u>		<u>298</u>	<u>303</u>
(ii) Other Materials, Contracts and Expenses			
Contractors		7,446	9,588
Energy		955	901
Maintenance		62	185
Legal Expenses		249	321
Levies Paid to Government - NRM levy		767	793
Levies - Other		397	404
Professional Services		913	916
Sundry		448	420
Donations and Sponsorships		483	519
Materials		1,195	958
Insurance		576	489
Software Expenses		807	768
Training		141	162
Membership & Subscriptions		316	318
Water		180	180
Advertising		60	97
Internet and Telephone		198	222
Other		266	234
Less: Capitalised and Distributed Costs		(634)	(534)
<u>Subtotal - Other Material, Contracts & Expenses</u>		<u>14,825</u>	<u>16,941</u>
<u>Total Materials, Contracts and Other Expenses</u>		<u>15,123</u>	<u>17,244</u>

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 3. Expenses (continued)

\$ '000	2022	2021
(c) Depreciation, Amortisation and Impairment		
(i) Depreciation and Amortisation		
Buildings	1,704	886
Infrastructure	6,182	5,764
Furniture & Fittings	184	178
Plant & Vehicles	879	751
Other Assets	85	80
Subtotal	9,034	7,659
<u>Total Depreciation, Amortisation and Impairment</u>	<u>9,034</u>	<u>7,659</u>
(d) Finance Costs		
Interest on Overdraft and Short-Term Drawdown	22	24
Interest on Loans	262	207
<u>Total Finance Costs</u>	<u>284</u>	<u>231</u>

Note 4. Asset Disposal & Fair Value Adjustments

\$ '000	2022	2021
Infrastructure, Property, Plant & Equipment		
(i) Assets Renewed or Directly Replaced		
Proceeds from Disposal	114	335
Less: Carrying Amount of Assets Sold	(1,917)	(2,159)
Gain (Loss) on Disposal	(1,803)	(1,824)
(ii) Assets Surplus to Requirements		
Proceeds from Disposal	207	–
Less: Carrying Amount of Assets Sold	(250)	–
Gain (Loss) on Disposal	(43)	–
<u>Net Gain (Loss) on Disposal or Revaluation of Assets</u>	<u>(1,846)</u>	<u>(1,824)</u>

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 5. Current Assets

\$ '000	2022	2021
(a) Cash & Cash Equivalent Assets		
Cash on Hand at Bank	337	129
Deposits at Call	1,255	3,512
Council Term Deposits	95	94
<u>Total Cash & Cash Equivalent Assets</u>	<u>1,687</u>	<u>3,735</u>

(b) Trade & Other Receivables

Rates - General & Other	673	1,360
Accrued Revenues	376	2
Debtors - General	917	596
GST Recoupment	35	26
Prepayments	569	487
Subtotal	<u>2,570</u>	<u>2,471</u>
Less: Allowance for Doubtful Debts	(40)	(41)
<u>Total Trade & Other Receivables</u>	<u>2,530</u>	<u>2,430</u>

(c) Inventories

Stores & Materials	716	665
<u>Total Inventories</u>	<u>716</u>	<u>665</u>

Note 6. Non-Current Assets

\$ '000	Notes	2022	2021
(a) Equity Accounted Investments in Council Businesses			
Adelaide Hills Region Waste Management Authority	19	605	520
<u>Total Equity Accounted Investments in Council Businesses</u>		<u>605</u>	<u>520</u>

(b) Other Non-Current Assets

Other			
Capital Works-in-Progress		9,014	6,719
Total Other		<u>9,014</u>	<u>6,719</u>
<u>Total Other Non-Current Assets</u>		<u>9,014</u>	<u>6,719</u>

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment & Investment Property

(a(i)) Infrastructure, Property, Plant & Equipment

	Fair Value Level	as at 30/06/21				Asset movements during the reporting period							as at 30/06/22			
		At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Asset Additions New / Upgrade	Asset Additions Renewals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	Gifted/Found Assets	Revaluation Decrements to Equity (ARR) (Note 9)	Revaluation Increments to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount
Land - Community	3	20,904	909	–	21,813	–	–	(250)	–	–	–	3,477	25,040	–	–	25,040
Land - Other	2	14,268	–	–	14,268	–	–	–	–	–	–	5,604	19,872	–	–	19,872
Buildings - Replacement	3	54,355	15,738	(21,137)	48,956	280	335	–	(1,618)	–	–	610	80,641	742	(32,820)	48,563
Buildings - Market Value	2	3,106	66	–	3,172	–	–	–	(86)	–	(1,943)	–	1,842	–	(699)	1,143
Infrastructure		271,822	58,949	(95,230)	235,541	6,783	5,572	(1,863)	(6,182)	1,726	–	–	280,593	61,060	(100,076)	241,577
Furniture & Fittings		–	6,663	(3,310)	3,353	41	–	–	(184)	–	–	–	–	6,705	(3,495)	3,210
Plant & Vehicles		–	11,881	(5,171)	6,710	689	460	(54)	(879)	–	–	–	–	12,835	(5,909)	6,926
Other Assets		–	2,725	(2,187)	538	71	–	–	(85)	–	–	–	–	2,796	(2,272)	524
Total Infrastructure, Property, Plant & Equipment		364,455	96,931	(127,035)	334,351	7,864	6,367	(2,167)	(9,034)	1,726	(1,943)	9,691	407,988	84,138	(145,271)	346,855
Comparatives		355,127	65,992	(120,178)	300,941	24,344	7,422	(2,160)	(7,659)	626	–	10,836	364,455	96,931	(127,035)	334,351

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment & Investment Property (continued)

(b) Valuation of Infrastructure, Property, Plant & Equipment & Investment Property

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.D5 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

Highest and best use - For land which Council has an unfettered right to sell, the "highest and best use" recognises the possibility of the demolition or substantial modification of some or all of the existing buildings and structures affixed to the land. Much of the land under Council's care and control is Crown land or has been declared as community land under the provisions of the Local Government Act 1999. Other types of restrictions also exist.

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment & Investment Property (continued)

For land subject to these restrictions, the highest and best use is taken to be the "highest and best use" available to Council, with a rebuttable presumption that the current use is the "highest and best use". The reason for the current use of a large proportion of Council's assets being other than the "highest and best use" relates to Council's principal role as the provider of services to the community, rather than the use of those assets for the generation of revenue.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Land & Land Improvements

- Basis of valuation: Market Value
- Date of valuation: 1 July 2021
- Valuer: Preston Rowe Paterson

Buildings

- Basis of valuation: Insurance Replacement Value / Written down value
- Date of valuation: 1 July 2021
- Valuer: Preston Rowe Patterson

Infrastructure

Roads, Kerb and Gutter, Footpaths

- Basis of valuation: Written down current replacement cost
- Date of valuation: 01 July 2018
- Valuer: Assetic.

Councils intent is to revalue Roads Kerb & Gutter and Footpaths in the 2022/23 Financial year on the back of recently completed Asset Condition Assessment and to inform an update to the Asset Management Plan.

Stormwater Drainage

- Basis of valuation: Written down current replacement cost
- Date of valuation: 1 July 2020
- Valuer: Asset Engineering

Structures, Bridges, Car Parks

- Basis of valuation: Written down current replacement cost
- Date of valuation: 30 June 2014 (Structures/Bridges) / 1 July 2014 (Carparks)
- Valuer: Council Valuation

Councils intent is to revalue Structures, Bridges and Carparks in conjunction with its revaluation of Roads, Kerb & Gutter and Footpaths in the 2022/23 Financial year on the back of recently completed Asset Condition Assessment and to inform an update to the Asset Management Plan.

Kerb & Footpath Unit Rate Correction

- Date of valuation: 01 July 2018.
- Valuer: Assetic.

Water & Wastewater Useful Life & Unit Rate Correction

- Date of valuation: 01 July 2016.
- Valuer: Council Valuation.

As explained in Note 1 - Significant Accounting Policies; Plant & Vehicles, Equipment and Other Assets are currently held at cost whereas historically the opening balances were determined by a valuation based both on Fair Value (Plant & Vehicles) and written down current replacement cost (Furniture & Fittings and Other Assets). These balances have been used as a proxy for cost.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 8. Liabilities

\$ '000	2022 Current	2022 Non Current	2021 Current	2021 Non Current
(a) Trade and Other Payables				
Goods & Services	4,119	–	3,346	–
Payments Received in Advance	3,220	–	1,458	–
Accrued Expenses - Employee Entitlements	343	–	283	–
Accrued Expenses - Finance Costs	21	–	26	–
Accrued Expenses - Other	239	–	304	–
Lerwin Residential Accommodation Deposits	7,946	–	7,458	–
<u>Total Trade and Other Payables</u>	<u>15,888</u>	<u>–</u>	<u>12,875</u>	<u>–</u>

(b) Borrowings

Short Term Draw Down Facility	2,200	–	2,659	–
Loans	881	9,938	859	10,819
<u>Total Borrowings</u>	<u>3,081</u>	<u>9,938</u>	<u>3,518</u>	<u>10,819</u>

All interest bearing liabilities are secured over the future revenues of the Council

(c) Provisions

Employee Entitlements (including oncosts)	4,391	679	4,067	635
Future Reinstatement / Restoration, etc	50	–	–	–
<u>Total Provisions</u>	<u>4,441</u>	<u>679</u>	<u>4,067</u>	<u>635</u>

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 9. Reserves

\$ '000	as at 30/06/21		Transfers	Impairments	as at 30/06/22	
	Opening Balance	Increments (Decrements)			Closing Balance	
(a) Asset Revaluation Reserve						
Land - Community	21,959	3,477	–	–		25,436
Land - Other	3,190	5,604	–	–		8,794
Land Held For Sale	–	30	–	–		30
Buildings	31,048	(1,333)	–	–		29,715
Infrastructure	144,055	–	–	–		144,055
Furniture & Fittings	664	–	–	–		664
Plant & Vehicles	2,121	–	–	–		2,121
JV's / Associates - Other Comprehensive Income	89	–	–	–		89
Total Asset Revaluation Reserve	203,126	7,778	–	–		210,904
Comparatives	192,290	10,836	–	–		203,126

(b) Other Reserves

Included within the Accumulated Surplus Reserve is the balance of the CWMS and CWWMS schemes that operate under the ESCOSA regime.

Each year there is expenditure from operating, managing and maintaining the schemes. these expenditures are recovered via user pay's systems that include fixed supply charges, variable service charges and usage based on consumption of water.

\$ '000	as at 30/06/21		Tfrs to Reserve	Tfrs from Reserve	Other Movements	as at 30/06/22	
	Opening Balance					Closing Balance	
CWMS and CWWMS Reserves	(340)	179	(203)	–		(364)	
Total CWMS and CWWMS Reserves	(340)	179	(203)	–		(364)	
Comparatives	(312)	175	(203)	–		(340)	

Purposes of Reserves**Asset Revaluation Reserves**

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 10. Assets Subject to Restrictions

\$ '000	2022	2021
<p>The uses of the following assets are restricted, wholly or partially, by legislation or other externally imposed requirements. The assets are required to be utilised for the purposes for which control was transferred to Council, or for which the revenues were originally obtained.</p>		
Cash & Financial Assets		
Zsolt Telkesi Scholarship	52	56
Lerwin Bequest	21	8
Carparking Contributions	28	28
Lerwin Resident Deposits	1,153	3,409
Futures Fund	95	94
Total Cash & Financial Assets	1,349	3,595
Total Assets Subject to Externally Imposed Restrictions	1,349	3,595
The following liabilities, included in Note 8, may be discharged from restricted assets in the first instance:		
Open Space Contributions	264	127
Developer Contributions	162	162
Lerwin Bequest	21	8
Carparking Contributions	28	28
Zsolt Telkesi Scholarship	52	56
Lerwin Resident Deposits	7,946	7,458
Futures Fund	95	94
Total	8,568	7,933

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 11. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2022	2021
(a) Reconciliation of Cash			
Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:			
Total Cash & Equivalent Assets	5	1,687	3,735
Less: Short-Term Borrowings	8	(2,200)	(2,659)
Balances per Statement of Cash Flows		(513)	1,076

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus/(Deficit)		3,124	9,296
Non-Cash Items in Income Statements			
Depreciation, Amortisation & Impairment		9,034	7,659
Equity Movements in Equity Accounted Investments (Increase)/Decrease		(85)	(435)
Non-Cash Asset Acquisitions		(1,779)	(690)
Grants for capital acquisitions treated as Investing Activity		(1,781)	(8,759)
Net (Gain) Loss on Disposals		1,846	1,824
		10,359	8,895
Add (Less): Changes in Net Current Assets			
Net (Increase)/Decrease in Receivables		14	1,117
Change in Allowances for Under-Recovery of Receivables		1	(2)
Net (Increase)/Decrease in Inventories		(51)	(199)
Net (Increase)/Decrease in Other Assets		(2)	4
Net Increase/(Decrease) in Trade & Other Payables		1,843	(2,863)
Net Increase/(Decrease) in Unpaid Employee Benefits		368	201
Net Increase/(Decrease) in Other Provisions		50	-
Net Cash provided by (or used in) operations		12,582	7,153

\$ '000	Notes	2022	2021
(c) Non-Cash Financing and Investing Activities			
Acquisition of assets by means of:			
Physical Resources Received Free of Charge	2i	1,779	690
Amounts recognised in Income Statement		1,779	690
Total Non-Cash Financing and Investing Activities		1,779	690

(d) Financing Arrangements

Unrestricted access was available at balance date to the following lines of credit:

Corporate Credit Cards		43	50
LGFA Cash Advance Debenture Facility		9,000	9,000

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 12(a). Functions

Income, Expenses and Assets have been directly attributed to the following Functions / Activities.
Details of these Functions/Activities are provided in Note 12(b).

\$ '000	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)	
	2022	2021	2022	2021	2022	2021	2022	2021	2022	2021
Functions/Activities										
Business Undertakings	–	–	–	–	–	–	1,907	1,507	362,006	348,991
Administration	32,533	30,448	20,097	17,960	12,436	12,488	5,478	3,961	–	–
Transport & Communication	1,884	3,290	2,576	5,865	(692)	(2,575)	–	–	–	–
Public Order and Safety	364	326	654	567	(290)	(241)	–	–	–	–
Health	119	77	403	284	(284)	(207)	5	5	–	–
Social Security and Welfare	9,244	6,917	10,647	8,920	(1,403)	(2,003)	7,150	5,099	–	–
Housing and Community Amenities	1,706	2,190	2,644	2,664	(938)	(474)	–	–	–	–
Protection of Environment	87	116	1,242	1,164	(1,155)	(1,048)	17	38	–	–
Sport and Recreation	496	417	5,322	4,904	(4,826)	(4,487)	205	161	–	–
Economic Affairs	51	44	1,574	1,333	(1,523)	(1,289)	15	30	–	–
Total Functions/Activities	46,484	43,825	45,159	43,661	1,325	164	14,777	10,801	362,006	348,991

Revenues and expenses exclude net gain (loss) from joint ventures, net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 12(b). Components of Functions

The activities relating to Council functions are as follows:

ADMINISTRATION

Governance, Administration, elected members, accounting/finance, payroll, human resources, information technology, rates administration, records management, customer service.

TRANSPORT AND COMMUNICATION

Urban roads, sealed rural roads, unsealed rural roads, bridges, footpaths, parking areas, bus shelters and service, street lighting.

PROTECTION OF THE ENVIRONMENT

Agricultural services, landcare, waste management, recycling, transfer stations, Natural Resources Management Levy.

PUBLIC ORDER AND SAFETY

Fire protection, animal control, enforcement of local government regulations, emergency services.

HEALTH

Administration and inspection, immunisations, food control, noxious plants.

SOCIAL SECURITY AND WELFARE

Administration, youth services, aged and disabled, other community services.

HOUSING AND COMMUNITY AMENITIES

Housing, town planning, domestic waste management services, other waste management services, other waste, management services, street cleaning, other sanitation and garbage, urban stormwater drainage, environmental.

SPORT AND RECREATION

Public libraries, museums, art galleries, community centres, public halls, other cultural services, swimming pools, sporting grounds, parks and gardens, other sport and recreation.

ECONOMIC AFFAIRS

Tourism and area promotion, real estate developments, other business undertakings

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 13. Financial Instruments

Recognised Financial Instruments

Bank, Deposits at Call, Short Term Deposits

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost; interest is recognised when earned.

Terms & Conditions:

Deposits are returning fixed interest rates between 0.30% and 1.05% (2021: 0.10% and 0.30%). Short term deposits have an average maturity of 90 days and an average interest rate of 0.30% (2021: 90 days and 0.30%).

Carrying Amount:

Approximates fair value due to the short term to maturity.

Receivables - Rates & Associated Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Secured over the subject land, arrears attract interest of 5.05% (2021: 5.20%). Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Fees & Other Charges

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor, credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:

Approximates fair value (after deduction of any allowance).

Receivables - Other Levels of Government

Accounting Policy:

Initially recognised at fair value and subsequently measured at amortised cost. An impairment provision is recognised using the expected credit loss method.

Terms & Conditions:

Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:

Approximates fair value.

Liabilities - Creditors and Accruals

Accounting Policy:

Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 13. Financial Instruments (continued)

Terms & Conditions:

Liabilities are normally settled on 30 day terms.

Carrying Amount:

Approximates fair value.

Liabilities - Retirement Home Contributions

Accounting Policy:

To avoid inconvenience when complying with the separate audit requirements imposed by the relevant legislation, amounts are carried at nominal values.

Terms & Conditions:

Pursuant to Commonwealth legislation certain intending residents are required to contribute amounts on an interest free basis. The amounts are subject to certain deductions as prescribed by the legislation, the balance being repaid on termination of tenancy.

Carrying Amount:

Approximates fair value for short tenancies; may be non-materially overstated for longer tenancies.

Liabilities - Interest Bearing Borrowings

Accounting Policy:

Initially recognised at fair value and subsequently at amortised cost using the effective interest rate.

Terms & Conditions:

Secured over future revenues, borrowings are repayable (describe basis); interest is charged at fixed (or variable - describe) rates between **1.9%** and **4.8%** (2021: **1.3%** and **4.8%**).

Carrying Amount:

Approximates fair value.

Liabilities - Leases

Accounting Policy:

Accounted for in accordance with AASB 16.

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
---------	-----------------	-----------------------------	------------------	------------------------------------	--------------------

Financial Assets and Liabilities

2022

Financial Assets

Cash & Cash Equivalents	1,685	–	–	1,685	1,687
Receivables	2,001	–	–	2,001	1,961
Total Financial Assets	3,686	–	–	3,686	3,648

Financial Liabilities

Payables	12,667	–	–	12,667	12,668
Current Borrowings	3,121	–	–	3,121	3,081
Non-Current Borrowings	–	7,497	2,895	10,392	9,938

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 13. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Total Financial Liabilities	15,788	7,497	2,895	26,180	25,687
2021					
Financial Assets					
Cash & Cash Equivalents	3,735	–	–	3,735	3,735
Receivables	1,983	–	–	1,983	1,943
Total Financial Assets	5,718	–	–	5,718	5,678
Financial Liabilities					
Payables	11,417	–	–	11,417	11,417
Current Borrowings	3,518	–	–	3,518	3,518
Non-Current Borrowings	–	11,407	–	11,407	10,819
Total Financial Liabilities	14,935	11,407	–	26,342	25,754

The following interest rates were applicable to Council's Borrowings at balance date:

\$ '000	2022		2021	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Fixed Interest Rates	2.18%	13,019	1.87%	14,337
		13,019		14,337

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 13. Financial Instruments (continued)

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor **currency risk** apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Note 14. Capital Expenditure and Investment Property Commitments

\$ '000	2022	2021
Capital Commitments		
Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:		
Buildings	260	98
Infrastructure	2,264	2,056
Plant & Equipment	279	586
	2,803	2,740
These expenditures are payable:		
Not later than one year	2,803	2,740
	2,803	2,740

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 15. Financial Indicators

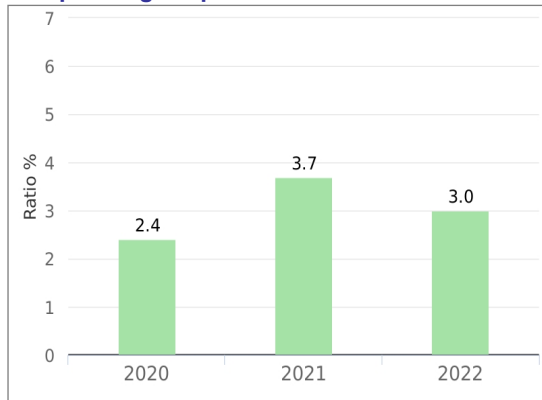
	Indicator 2022	Indicators 2021	Indicators 2020
Financial Indicators overview			
<i>These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.</i>			
1. Operating Surplus Ratio			
Operating Surplus	3.0%	3.7%	2.4%
Total Operating Income			
<i>This ratio expresses the operating surplus as a percentage of total operating revenue.</i>			
2. Net Financial Liabilities Ratio			
Net Financial Liabilities	64%	57%	33%
Total Operating Income			
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i>			
Adjusted Operating Surplus Ratio			
Operating Surplus	0.6%	4.2%	2.6%
Total Operating Income			
Adjustments to Ratios			
<i>In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These Adjusted Ratios correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison.</i>			
Adjusted Net Financial Liabilities Ratio			
Net Financial Liabilities	73%	61%	33%
Total Operating Income			
3. Asset Renewal Funding Ratio			
Asset Renewals	112%	110%	127%
Infrastructure & Asset Management Plan required expenditure			
<i>Asset renewals expenditure is defined as capital expenditure on the renewal and replacement of existing assets relative to the optimal level planned, and excludes new capital expenditure on the acquisition of additional assets.</i>			

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 15. Financial Indicators (continued)

Financial Indicators - Graphs

1. Operating Surplus Ratio



Purpose of operating surplus ratio

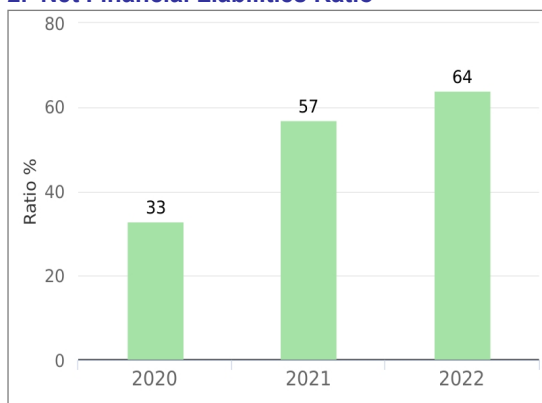
This indicator is to determine the percentage the operating revenue varies from operating expenditure

Commentary on 2021/22 result

2021/22 ratio 3.0%

Operating Surplus Ratio reflects the annual result including impacts associated with Covid-19 outbreaks at the Lerwin Aged Care Facility which are offset by recognition of the LRCL and R2R monies received in year, as well as a \$1.14m timing variance in the payment of the Financial Assistance Grants.

2. Net Financial Liabilities Ratio



Purpose of net financial liabilities ratio

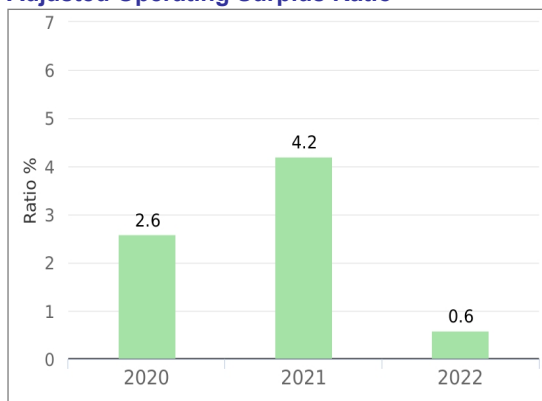
This indicator shows the significance of the net amount owed to others, compared to operating revenue

Commentary on 2021/22 result

2021/22 ratio 64%

Net Financial Liabilities has increased as a result of borrowings to fund continued major Capital Enhancement works.

Adjusted Operating Surplus Ratio



Purpose of adjusted operating surplus ratio

This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure

Commentary on 2021/22 result

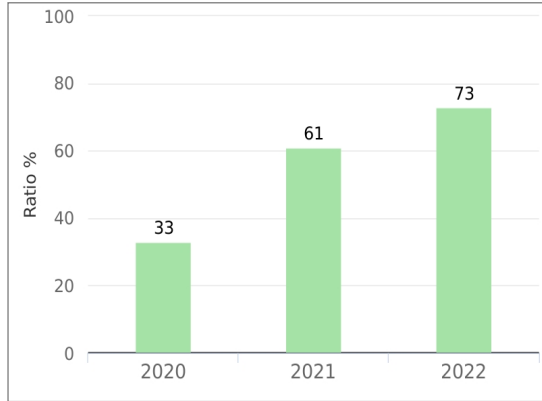
2021/22 ratio 0.6%

Underlying Operating Surplus has decreased in the 2021-22 year due to significant financial impacts associated with Covid-19 outbreaks at the Lerwin Nursing Home. Covid 19 also impacted service delivery due to increased material costs and impacts from various lockdowns.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 15. Financial Indicators (continued)

Adjusted Net Financial Liabilities Ratio



Purpose of adjusted net financial liabilities ratio

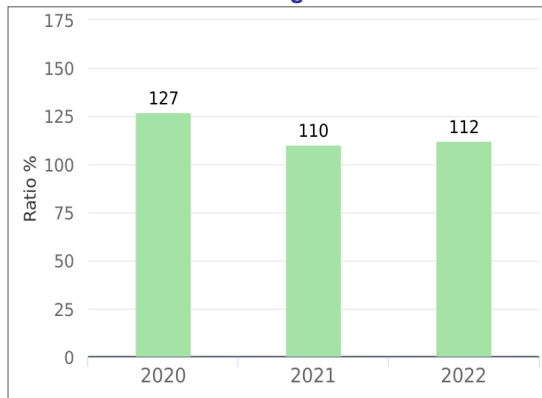
This indicator is to determine the percentage the operating revenue (adjusted for timing differences in the Financial Assistance Grant) varies from operating expenditure

Commentary on 2021/22 result

2021/22 ratio 73%

Adjusted Net Financial Liabilities has increased as a result of borrowings to fund continued major Capital Enhancement works.

3. Asset Renewal Funding Ratio



Purpose of asset renewal funding ratio

This indicator aims to determine if assets are being renewed and replaced in an optimal way

Commentary on 2021/22 result

2021/22 ratio 112%

Asset Renewal Funding Ratio is a reflection of councils renewal works against its Asset Management Plans.

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 16. Uniform Presentation of Finances

\$ '000	2022	2021
<p>The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.</p> <p>All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.</p> <p>The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.</p>		
Income	46,569	45,332
less Expenses	(45,159)	(43,661)
Operating Surplus / (Deficit)	1,410	1,671
Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	(7,378)	(7,643)
add back Depreciation, Amortisation and Impairment	9,034	7,659
add back Proceeds from Sale of Replaced Assets	114	335
	1,770	351
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(9,116)	(22,763)
add back Amounts Received Specifically for New and Upgraded Assets	2,486	8,441
add back Proceeds from Sale of Surplus Assets (including investment property, real estate developments & non-current assets held for resale)	207	–
	(6,423)	(14,322)
Net Lending / (Borrowing) for Financial Year	(3,243)	(12,300)

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 17. Leases

Council as a lessor

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as rent and hire of non-investment property in Note 2.

Investment Property

Rentals received, and outgoings reimbursed, in relation to Investment Property are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable

\$ '000	2022	2021
Future minimum rentals receivable under non-cancellable operating leases as at 30 June, are as follows:		
Not later than one year	177	149
Later than one year and not later than 5 years	501	344
Later than 5 years	424	390
	1,102	883

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 18. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Host Plus Super (formerly Statewide Super). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation 10.0% in 2021/22 (9.50% in 2020/21). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2020/21) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2020. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 19. Interests in Other Entities

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

\$ '000	Council's Share of Net Income		Council's Share of Net Assets	
	2022	2021	2022	2021
Council's Share of Net Income				
Joint Ventures	85	435	605	520
Total Council's Share of Net Income	85	435	605	520

((a)i) Joint Ventures, Associates and Joint Operations

(a) Carrying Amounts

\$ '000	Principal Activity	2022	2021
Adelaide Hills Regional Waste Management Authority	Waste Management	605	520
Total Carrying Amounts - Joint Ventures & Associates		605	520

(b) Relevant Interests

	Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
	2022	2021	2022	2021	2022	2021
Adelaide Hills Regional Waste Management Authority	22.21%	22.50%	18.10%	17.56%	25.00%	25.00%

(c) Movement in Investment in Joint Venture or Associate

\$ '000	Adelaide Hills Regional Waste Management Authority	
	2022	2021
Opening Balance	520	85
Share in Operating Result	85	435
Council's Equity Share in the Joint Venture or Associate	605	520

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 19. Interests in Other Entities (continued)

(d) Summarised Financial Information of the Equity Accounted Business

\$ '000	Adelaide Hills Regional Waste Management Authority	
	2022	2021
Statement of Financial Position		
Cash and Cash Equivalents	1,051	265
Other Current Assets	1,365	1,790
Non-Current Assets	4,374	4,745
Total Assets	6,790	6,800
Current Trade and Other Payables	847	853
Current Financial Liabilities	224	672
Current Provisions	339	309
Non-Current Financial Liabilities	–	190
Non-Current Provisions	–	1,815
Total Liabilities	1,410	3,839
Net Assets	5,380	2,961
Statement of Comprehensive Income		
Other Income	2,529	3,992
Contributions from Constituent Councils	5,725	5,300
Interest Income	1	–
Total Income	8,255	9,292
Employee Costs	1,609	1,388
Materials, Contracts & Other Expenses	5,568	5,372
Depreciation, Amortisation and Impairment	680	613
Finance Costs	14	32
Total Expenses	7,871	7,405
Operating Result	384	1,887

Note 20. Non-Current Assets Held for Sale & Discontinued Operations

Following a strategic review of Council's land holdings, it was resolved that a number of parcels are considered surplus to requirements and have been marketed for sale and sold for the assessed marketed value. The below is a summary of the land parcels and status against their sale plan.

Lot 888 Oxford Street, Murray Bridge SA 5253
In the process of being prepared to be listed for sale

Lot 6 Forest Drive, Murray Bridge SA 5253
Listed for Sale as vacant Residential Land

5 Sturt Reserve Drive, Murray Bridge SA 5253
Listed for Sale as vacant light Industrial Zoned Land

Lot 95 Jaensch Road, Murray Bridge SA 5253
In the process of being prepared to be listed for sale

Given Murray Bridges recent surge and shortage of housing it is expected that these properties will be sold in the coming year.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 20. Non-Current Assets Held for Sale & Discontinued Operations (continued)

\$ '000	2022	2021
Carrying Amounts of Assets and Liabilities		
Assets		
Land	599	571
Total Assets	599	571
Net Assets	599	571

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 21. Contingencies & Assets/Liabilities Not Recognised in the Balance Sheet

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.

1. Land under roads

As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

At reporting date, Council controlled 1000 km of road reserves of average width **7.87** metres.

2. Potential insurance losses

Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.

Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.

Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.

3. Bank guarantees

Council has guaranteed certain loans and other banking facilities advanced to community organisations and sporting bodies, amounting to **\$200,000** (2021: **\$200,000**) at reporting date.

Council does not expect to incur any loss arising from these guarantees.

4. Legal expenses

Council is the planning consent authority for its area under the Development Act 1993 (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs. At the date of these reports, Council had notice of 1 appeal against planning decisions made prior to reporting date. All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.

Note 22. Events after the Balance Sheet Date

Events that occur after the reporting date of 30 June 2022, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.

The Rural City of Murray Bridge

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 23. Related Party Transactions

Key Management Personnel

Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Mayor, Councillors, CEO and certain prescribed officers under section 112 of the Local Government Act 1999.

The Elected Members of the Rural City of Murray Bridge during the year were:

Brenton Lewis (Mayor)
 Andrew Baltensperger
 John DeMichele
 Karen Eckermann
 Airlie Keen
 Tyson Matthews
 Mat O'Brien
 Clem Schubert
 Wayne Thorley
 Fred Toogood

The Prescribed Officers of the Rural City of Murray Bridge during the year were:

Michael Sedgman (CEO)
 Heather Barclay
 Kristen Manson
 Timothy Vonderwall

In all, 4 persons were paid Employee Benefit compensation.

\$ '000	2022	2021
The compensation paid to Key Management Personnel comprises:		
Short-Term Employee Benefits	810	790
Post-Employment Benefits	81	75
Elected Members Allowances	242	239
Total	1,133	1,104

Other Related Parties

Other related parties include close family members of key management personnel, and entities that are controlled or jointly controlled by those key management personnel individually or collectively

Other than amounts paid as ratepayers or residents (e.g. rates, swimming pool entry fees, etc.), during the year the following transactions occurred with related parties of Rural City of Murray Bridge Council. These transactions were on normal commercial terms and conditions no more favourable than those available to other persons unless otherwise stated.

Murray River Lakes & Coorong Tourism Alliance for whom M. Sedgman, CEO, is a board member - Memberships and Subscriptions	47	47
Local Government Finance Authority for whom M. Sedgman, CEO, is Board Chair - Interest Paid	188	210
Local Government Finance Authority for whom M. Sedgman, CEO, is Board Chair - Interest Received	(17)	(32)
Local Government Professionals SA for whom M. Sedgman, CEO is President - Subscriptions and Training	58	30
Bridge Office Pty Ltd for whom A Baltensperger, Elected Member, is a Director - Contractors (Office Equipment)	14	20
Murray Lands and Riverland Local Government Association for whom B Lewis, Mayor, is a board member - Memberships and Subscriptions	40	51
Adelaide Hills Regional Waste Management Authority for whom H Barclay, Prescribed Officer, is a board member. Also Elected Member F Toogood is a delegate board member - Contractors (Waste Management)	944	904

continued on next page ...

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 23. Related Party Transactions (continued)

\$ '000	2022	2021
Adelaide Hills Regional Waste Management Authority for whom H Barclay, Prescribed Officer, is a board member. Also Elected Member F Toogood is a delegate board member - Net Loss/(Profit) Equity Accounted Council Businesses	(85)	(435)
Total	1,189	795

Note 24. Equity - Retained Earnings and Revaluation Reserves Adjustments

Correction of errors relating to a previous reporting period

Nature of prior-period error

In accordance with AASB 108, Accounting Policies, Changes in Accounting Estimates and Errors, the entity are presenting restatements of comparatives as arising from revenue recognition assumptions in accounting policies; AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-For-Profit Entities as appropriate.

This is in relation to the recognition of R2R and LRCI incomes received, that was originally recognised as capital income as milestones were completed. The correct accounting treatment has been adjusted to recognise these incomes as "Grants, Subsidies and Contributions" upon receipt of the monies due to the discretionary nature of the associated spend.

The adjustment for the 2020-21 financial year results in an increase of Comprehensive Income of \$318k. Specifically, these adjustments will be accounted for in "Grants, subsidies and contributions" as an increase of \$1,507k, and "Amounts received specifically for new or upgraded assets" as a decrease of \$1,189k.

Additionally to this, the "Operating Surplus Ratio" and "Underlying Operating Surplus Ratio" for the 2019/20 financial year has been adjusted to reflect the movement of \$738k from "Amounts received specifically for new or upgraded assets" to Grants, subsidies and contributions".

The above error had an immaterial impact on the Statement of Financial Position at 1 July, 2021.

Note 25. Segment Reporting

\$ '000	Notes	Total Council 2022	Lerwin Nursing Home 2022	Council Other 2022
INCOME STATEMENT				
Operating Income				
Rates	2a	27,768	-	27,768
Statutory Charges	2b	592	-	592
User Charges	2c	2,583	1,847	736
Grants, Subsidies and Contributions	2g	14,777	6,445	8,332
Investment Income	2d	18	18	-
Reimbursements	2e	278	33	245
Other Income	2f	468	2	466
Net Gain - Equity Accounted Council Businesses	19	85	-	85
Total Operating Income		46,569	8,345	38,224
Operating Expenses				
Employee Costs	3a	20,718	6,164	14,554
Materials, Contracts & Other Expenses	3b	15,123	2,388	12,735
Depreciation, Amortisation & Impairment	3c	9,034	643	8,391
Finance Costs	3d	284	71	213
Total Operating Expenses		45,159	9,266	35,893

continued on next page ...

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 25. Segment Reporting (continued)

\$ '000	Notes	Total Council 2022	Lerwin Nursing Home 2022	Council Other 2022
Operating Surplus / (Deficit)		1,410	(921)	2,331
Physical Resources Received Free of Charge	2i	1,779	–	1,779
Assets Disposed & Fair Value Adjustments	4	(1,846)	–	(1,846)
Amounts Received Specifically for New or Upgraded Assets	2g	1,781	40	1,741
Net Surplus / (Deficit)		3,124	(881)	4,005
BALANCE SHEET				
Assets				
Current Assets	5,20	5,532	2,023	3,509
Infrastructure, Property, Plant & Equipment	7	346,855	25,587	321,268
Other Non-Current Assets	6	9,619	–	9,619
Total Assets		362,006	27,610	334,396
Liabilities				
Current Liabilities	8,20	23,410	9,381	14,029
Non-Current Liabilities	8	10,617	2,252	8,365
Total Liabilities		34,027	11,633	22,394
Net Assets		327,979	15,977	312,002

*Note: Reference to Lerwin in this GPFR document refers to the Lerwin Aged Care Facility

HEAD OFFICE

214 Melbourne Street
North Adelaide SA 5006

PO Box 755
North Adelaide SA 5006

T: (08) 8267 4777
www.deannewbery.com.au

Dean Newbery
ABN: 30 164 612 890

Independent Auditor's Report

To the members of the Rural City of Murray Bridge

Opinion

We have audited the accompanying financial report of the Rural City of Murray Bridge (the Council), which comprises the statement of financial position as at 30 June 2022, statement of comprehensive income, statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the Certification of the Financial Statements.

In our opinion, the financial report presents fairly, in all material aspects, the financial position of the Council as at 30 June 2022, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011* and the Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants (Including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Council's Responsibility for the Financial Report

The Council is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards (including the Australian Accounting Interpretations), the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as Council determines is necessary to enable the preparation of the financial report to be free from material misstatement, whether due to fraud or error.

In preparing the financial report, Council is responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless Council either intends to liquidate the Council or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the Council's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Council's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Council.
- Conclude on the appropriateness of the Council's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Council's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Council to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY



SAMANTHA CRETEN
PARTNER

Signed on the 2nd day of November 2022,
at 214 Melbourne Street, North Adelaide, South Australia, 5006

HEAD OFFICE

214 Melbourne Street
North Adelaide SA 5006

PO Box 755
North Adelaide SA 5006

T: (08) 8267 4777
www.deannewbery.com.au

Dean Newbery
ABN: 30 164 612 890

INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF THE RURAL CITY OF MURRAY BRIDGE

Opinion

In our opinion, the Council has complied, in all material respects, with Section 125 of the *Local Government Act 1999* in relation to the Internal Controls established by the Council relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities so as to provide reasonable assurance that the financial transactions of the Council have been conducted properly and in accordance with law for the period 1 July 2021 to 30 June 2022.

Basis for opinion

We have audited the Internal Controls of the Rural City of Murray Bridge (the Council) under the requirements of *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities for the period 1 July 2021 to 30 June 2022 have been conducted properly and in accordance with law.

We conducted our engagement in accordance with Standard on Assurance Engagements *ASAE 3000 Assurance Engagements Other than Audits or Reviews of Historical Financial Information* and *ASAE 3150 Assurance Engagements on Controls* issued by the Auditing and Assurance Standards Board.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Council's Responsibility for the Internal Controls

The Council is responsible for implementing and maintaining an adequate system of internal controls, in accordance with *Section 125 of the Local Government Act 1999* to ensure that the receipt, expenditure and investment of money, the acquisition and disposal of property, and incurring of liabilities have been conducted properly and in accordance with law.

Our Independence and Quality Control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and applying Auditing Standard *ASQC 1 Quality Control for Firms that Perform Audits and Review of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking the assurance engagement.

Assurance Practitioner's Responsibilities

Our responsibility is to express an opinion on the Council's compliance with *Section 125 of the Local Government Act 1999* in relation only to the Internal Controls established by the Council to ensure that financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, based on our procedures have been conducted properly and in accordance with law.

ASAE 3150 requires that we plan and performed our procedures to obtain reasonable assurance about whether, in all material respects, the controls are suitably designed to achieve the control objectives and the controls operating effectively through the period. ASAE 3000 also requires us to comply with the relevant ethical requirements for the Australian professional accounting bodies.

An assurance engagement to report on the designed and operating effectiveness of controls involves performing procedures to obtain evidence about the suitability of the design of the controls to achieve the control objectives and the operating effectiveness of the controls throughout the period. The procedures selected depend on our judgement, including the assessment of the risks that the controls are not suitably designed or the controls did not operate effectively. Our procedures included testing the operating effectiveness to the controls that we consider necessary to achieve the control objectives identified. An Assurance engagement of this type also includes evaluating the suitability of the control objectives.

Limitation on Use

This report has been prepared for the members of the Council in accordance with *Section 129(1)(b) of the Local Government Act 1999* in relation to the Internal Controls specified above. We disclaim any assumption of responsibility for any reliance on this report to any persons or users other than the members of the Council, or for any purpose other than that for which it was prepared.

Limitations of Controls

Because of the inherent limitations of any internal control structure, it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved so that fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on operating effectiveness of controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.

DEAN NEWBERY



SAMANTHA CRETEN
PARTNER

Signed on the 2nd day of November 2022
at 214 Melbourne Street, North Adelaide, South Australia, 5006

General Purpose Financial Statements
for the year ended 30 June 2022

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Rural City of Murray Bridge for the year ended 30 June 2022, the Council's Auditor, Bentleys SA Audit Partnership has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Michael Sedgman
Chief Executive Officer



Peter Brass
Presiding Member, Audit Committee

Date: 19 October 2022

HEAD OFFICE

214 Melbourne Street
North Adelaide SA 5006

PO Box 755
North Adelaide SA 5006

T: (08) 8267 4777
www.deannewbery.com.au

Dean Newbery
ABN: 30 164 612 890

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Rural City of Murray Bridge for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 – Code of Ethics for Professional Accountants, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



SAMANTHA CRETEN


Partner

DEAN NEWBERY

Dated this 2nd day of November 2022

REGIONAL SUBSIDIARIES

**MURRAYLANDS & RIVERLAND LOCAL GOVERNMENT
ASSOCIATION ANNUAL REPORT INCLUDING FINANCIAL
STATEMENTS 2021-22**



21/22

MURRAYLANDS & RIVERLAND LOCAL GOVERNMENT ASSOCIATION

ANNUAL REPORT

Murraylands and Riverland Local Government Association



Constituent Councils



Regional Partners



Government of South Australia
Department of Primary Industries
and Regions



CONTENTS

ABOUT THE REGION	3
PRESIDENT'S REPORT	4
MRLGA Board and Committees.....	6
MRLGA Structure	9
MRLGA Activity	9
MRLGA Board:	9
SA Regional Organisation of Councils	10
CEO Network	10
Regional Transport and Assets (RTA) Committee.....	10
Regional Public Health and Wellbeing Committee	11
Water Position Working Group.....	11
Regional LGA's, Chief Executive Officers.....	12
Murraylands and Riverland Plan, Steering Committee	12
Government Engagement and Advocacy	12
External Service Agreements.....	13
2021 / 2022 Audit	14



ABOUT THE REGION

 <p>36,213 sq kilometres</p> <p>Nearly half the size of Ireland</p>	 <p>8 Major towns</p> <p>Murray Bridge, Mannum, Renmark, Berri, Barmera, Loxton, Taillem Bend and Waikerie</p>	 <p>73,034</p> <p>People live and work in the region</p> <p>(ABS, 2021)</p>
 <p>45 years</p> <p>Median age</p> <p>(ABS, 2020)</p>	 <p>32%</p> <p>Of the population is over the age of 60</p> <p>(ABS, 2021)</p>	 <p>6,518</p> <p>Local businesses</p> <p>(ABS, 2021)</p>
 <p>32,301</p> <p>Local jobs</p> <p>(NIEIR, 2021)</p>	 <p>Coorong</p> <p>Home to the Coorong -RAMSAR listed wetland</p>	 <p>\$4.232 billion</p> <p>Gross Regional Product</p> <p>(NIEIR, 2021)</p>
 <p>1 in 5</p> <p>Jobs rely on primary production</p> <p>(ABS, 2021)</p>	 <p>71 %</p> <p>State's wine grape production comes from the Riverland</p> <p>(Riverland Wine, 2022)</p>	 <p>First Nations</p> <p>Connection to the land dating back nearly 30,000 years</p> <p>(Westell, et al., 2020)</p>
 <p>20 %</p> <p>Of Australia's commercial citrus industry from the Riverland</p> <p>(Citrus Australia, 2022)</p>	 <p>66 %</p> <p>Of the region's land use is for agricultural production</p> <p>(Murraylands and Riverland Landscape Board, 2021)</p>	 <p>\$374 million</p> <p>Spent by visitors to the region per annum</p> <p>(Murraylands and Riverland Landscape Board, 2021)</p>
 <p>\$1.2 billion</p> <p>Estimated gross value of irrigated production for the region</p> <p>(DEW, 2019)</p>	 <p>\$400 million</p> <p>Estimated value of the grain industry (including dryland, irrigated and value-add operations)</p>	 <p>Nearly 5%</p> <p>Contribution of the region's agriculture, forestry, and fishing exports to Australia</p> <p>(ABS, 2020)</p>

PRESIDENT'S REPORT



Mayor Peter Hunt

Murraylands and Riverland Local Government Association, as a Regional Subsidiary of our constituent councils, has continued to deliver in 2021/22. As President, it is a privilege to witness the coordination and facilitation of our councils and the growing maturity of the collaboration that is occurring.

A significant portion of the work includes the bringing together of the right members of staff from each of our councils and leveraging their contribution to the committees of the association. Through the coalescing of the experience and expertise, the committees have been able to act upon the many plans and strategies we have as an Association. Working with purpose to deliver these strategies ensures that the documents have a life beyond mere compilation. This provides the foundation by which we can collectively pursue operational improvement; either through creation of value or achievement of efficiency.

By way of example, seven of the eight constituent councils came together, to develop one of the initiatives in the 2021-26 Waste and Resource Recovery, and participated in a joint procurement of waste services. Five of the councils sought a full suite of services in alignment to the strategy, while the remaining councils sought components thereof. An anticipated result of this work is a baseline saving in the order of \$5million to \$7million over the minimum life of the contracts.

Moreover, we've seen collective efforts at Local Government level influence other private and public investment in the region. On that note, we welcome the announcement that Peats Soil will receive funding from the Australian Government to build a composting facility in the Riverland.

In addition to the waste and resource recovery example, the Regional Transport and Asset Committee has continued to guide the development of the Regional Road Hierarchy Plan and prioritise roads for funding, predominantly through the Special Local Roads Program, via the application of processes identified in the 2030 Murray and Mallee Road Transport Plan. A highlight of this work was the \$3.7million funding received by councils to progress work on Regionally Significant Roads in 2021/22.

While these successes provide impetus for continued collaboration, there is good reason to lift our sights and look for other opportunities. Some councils already use the discipline and procedures developed through the 2030 Regional Transport Plan to pursue other funding opportunities to improve their road networks. This is to be encouraged and, indeed, is the prerogative of each of the councils. Together, however, there is opportunity to take the information contained in our plans to advocate for network improvements across the region.

The Regional Road Hierarchy Plan provides a classification system which considers the interaction of local government roads with the main arterial routes managed and owned by the state and federal governments. The Hierarchy has now been advanced to include road construction and maintenance standards and has been captured in a cloud-based Geographic Information System. As the project continues to develop, a framework for the strategic management of our roads is beginning to unfold and will undoubtedly prove to be a valuable tool for future planning and advocacy.

The Public Health and Wellbeing Committee has been busy throughout 2021/22 too. The fruits of its toil have resulted in the 2022-26 Murraylands and Riverland Public Health and Wellbeing Plan being brought into operation. It's an obligation under the Public Health Act 2011, that councils or groups of councils have a current Public Health Plan. The Murraylands and Riverland were the first region to develop

a Public Health Plan and bring it to operation in 2013. The review process for the current iteration of the Plan has worked through the complexity of meeting obligations under the Act and serving the community by focusing on the role of local government.

The MRLGA CEO Network continues to oversee and provided strategic input into the operations of the Association. In addition to the guidance offered to the activities listed above, the CEO Network have also proved to be a valuable resource in helping to navigate negotiations with the State Government on the development of region plans as prescribed in the Planning, Development and Infrastructure Act 2016. It is pleasing to see that the State Planning Commission is now preparing to develop the plans and has established a Local Government Regional Planning Committee for which both Michael Sedgman and David Beaton are members.

At a political level, the Board, through the Water Position Working Group, have strategically considered the importance of water as a natural resource to the region. With the Murray Darling Basin Plan subject to formal review in 2026, now is the time to start to build a platform that will allow the Association to speak to the matter from the perspective of people and place. The Board is now in a position where it can consider a draft for release to targeted consultation. I thank Cr Andrew Kassebaum, Cr Peter Raison, Cr Melissa Rebbeck and Bridget Mather for their commitment to guiding the project.

In closing, I sincerely thank all constituent councils and MRLGA Board Members for the opportunity afforded to me in being your President. The work and service undertaken by our CEO for the Association as in the past, has been highly valued, and I wish Tim all the very best as he takes time off with his family before pursuing other opportunities.

With that in mind, it is with great pleasure that I welcome Carron McLeod to the role. Carron will bring a wealth of local government experience to the Association, having most recently worked at Bayside City Council in Victoria overseeing Capital Works.

I particularly want to also thank Deputy President, Mayor Caroline Phillips, who, in her first year in the role, has seamlessly taken up the mantle of representing the region through involvement in the SA Regional Organisation of Councils. In my absence, Mayor Phillips has also presided over two meetings of the Association in the last 12 months. It's great reassurance knowing that support is nearby when you need it.

As I look to the next 12-18 months, I see good cause for our councils to continue to support the MRLGA. With new state and federal governments elected, it is important that local government demonstrate a coordinated and cohesive approach to advocating for their communities and prosecuting a case for a strategic approach to regional development.

The final acknowledgement goes to those Mayors and Councilors that have served our communities over the last term and in a number of cases many terms of local government. I know that some do not intend to stand for reelection and I want to thank them sincerely for the contributions they have given to public service across our region. There's a lot of work that goes unseen in these roles, plenty of expectation and a responsibility to carry out our duties in the interest of all, without partiality. This of course is a privilege, but it's important to note that it doesn't always come without sacrifice.

MRLGA Board and Committees

Board Members

Berri Barmera Council (BBC)	Mayor Peter Hunt (President)
Coorong District Council (CDC)	Mayor Paul Simmons
District Council of Karoonda East Murray (DCKEM)	Mayor Caroline Phillips (Deputy President)
District Council of Loxton Waikerie (DCLW)	Mayor Leon Stasinowsky
Mid Murray Council (MMC)	Mayor Dave Burgess
Renmark Paringa Council (RPC)	Mayor Neil Martinson
Rural City of Murray Bridge (RCMB)	Mayor Brenton Lewis
Southern Mallee District Council (SMDC)	Mayor Jeffery Nickols

Deputy Delegates (Proxy Members)

Berri Barmera Council (BBC)	Cr Ella Winnall, Deputy Mayor
Coorong District Council (CDC)	Cr Jeff Arthur, Deputy Mayor
District Council of Loxton Waikerie (DCLW)	Cr Trevor Norton, Deputy Mayor
District Council Karoonda East Murray (DCKEM)	Cr Daryl Sparks, Deputy Mayor
Mid Murray Council (MMC)	Cr Simone Bailey, Deputy Mayor
Renmark Paringa Council (RPC)	Cr Henry De Rieu, Deputy Mayor
Rural City of Murray Bridge (RCMB)	Cr Wayne Thorley, Deputy Mayor
Southern Mallee District Council (SMDC)	Cr Paul Ireland, Deputy Mayor

South Australian Regional Organisation of Councils (SAROC) Representatives

Berri Barmera Council	Mayor Peter Hunt (President)
District Council of Karoonda East Murray	Mayor Caroline Phillips (Deputy President)

CEO Network

Berri Barmera Council (BBC)	Dylan Strong
Coorong District Council (CDC)	Bridget Mather
District Council of Loxton Waikerie (DCLW)	David Beaton
District Council of Karoonda East Murray (DCKEM)	Martin Borgas
Mid Murray Council (MMC)	Ben Scales
Renmark Paringa Council (RPC)	Tony Siviour
Rural City of Murray Bridge (RCMB)	Michael Sedgman
Southern Mallee District Council (SMDC)	Matthew Sherman
Murraylands and Riverland Local Government Association (MRLGA)	Carron McLeod
Regional Development Australia, Murraylands and Riverland (RDAMR, Guest)	Ben Fee

Regional Transport and Asset Committee

RPC	Mayor Neil Martinson	Chair, MRLGA Board Member
BBC	Mayor Peter Hunt	Ex officio, MRLGA President
BBC	David Pluckhahn	Manager Infrastructure Services
BBC	Ted Perera	Assets Management Engineer
CDC	Matt James	Director Infrastructure & Assets
CDC	James Clarke	Manager Construction & Maintenance
DCLW	Greg Perry	Director of Infrastructure Services
DCLW	Domenic Perre	Coordinator Capital Projects and Roads
DCKEM	Martin Borgas	CEO
DCKEM	Calvin Hoye	General Manager, Infrastructure
MMC	David Hassett	Director Infrastructure & Field Services

MMC	Russell Pilbeam	Asset Management Coordinator
RPC	Stephen Whitehead	Director Infrastructure & Environmental Services
RPC	Tarik Wolf	Manager Infrastructure Planning
RCMB	Heather Barclay	General Manager Assets & Infrastructure
RCMB	Jason Vaudin	Manager City Infrastructure
SMDC	Matthew Sherman	CEO
MRLGA	Carron McLeod	CEO
RDAMR	Jason Bielby	Regional Development Manager

Regional Public Health and Wellbeing Committee

MRLGA	Mayor Hunt	President
MRLGA	Carron McLeod	Chief Executive Officer
BBC	Andrew Haigh (Deputy Chair)	Manager Community Development
CDC	Cr Sharon Bland	Councillor
CDC	Myles Somers (Chair)	Director Community and Corporate Services
CDC	Kellie Jaensch	Snr Community & Tourism Development Officer
DCKEM	Katrina Fromm	Deputy Chief Executive Officer
DCLW	Cheryle Pedler	Manager Environmental Services
MMC	Jake McVicar	Director Environmental Services
MMC	Caroline Thomas	Environmental Health Officer
RPC	Stephanie Brookes	Community Development Team Leader
RPC	Rebecca Hunt	Environmental Health Officer
RCMB	Reginald Budarick	Manager Community Services
RCMB	Geoff Parsons	Manager Development & Regulation
SMDC	Shilo Wyatt	Manager Property & Development Services

Water Paper Working Group

MRLGA	Mayor Hunt	President
MRLGA	Carron McLeod	Chief Executive Officer
MDA Region 5	Cr Peter Raison	Region 5, Mid Murray Council
MDA Region 5	Cr Andrew Kassebaum (Chair)	Chair Region 5, Berri Barmera Council
MDA Region 5 - Proxy	Cr Peter Walker	Member Region 5, DCLW
MDA Region 6	Cr Melissa Rebbeck	Chair Region 6, Alexandrina Council
MDA Region 6	Bridget Mather	Exec Member Region 6, CDC
MDA Region 6 - Proxy	Tracey Strugnell	Coorong District Council
Murray Darling Ass.	Mark Lamb	Chief Executive Officer

Local Government Regional Planning Committee Representatives

Murraylands Council	Michael Sedgman	Chief Executive Officer, Rural City of Murray Bridge
Riverland Council	David Beaton	Chief Executive Officer, District Council Loxton Waikerie

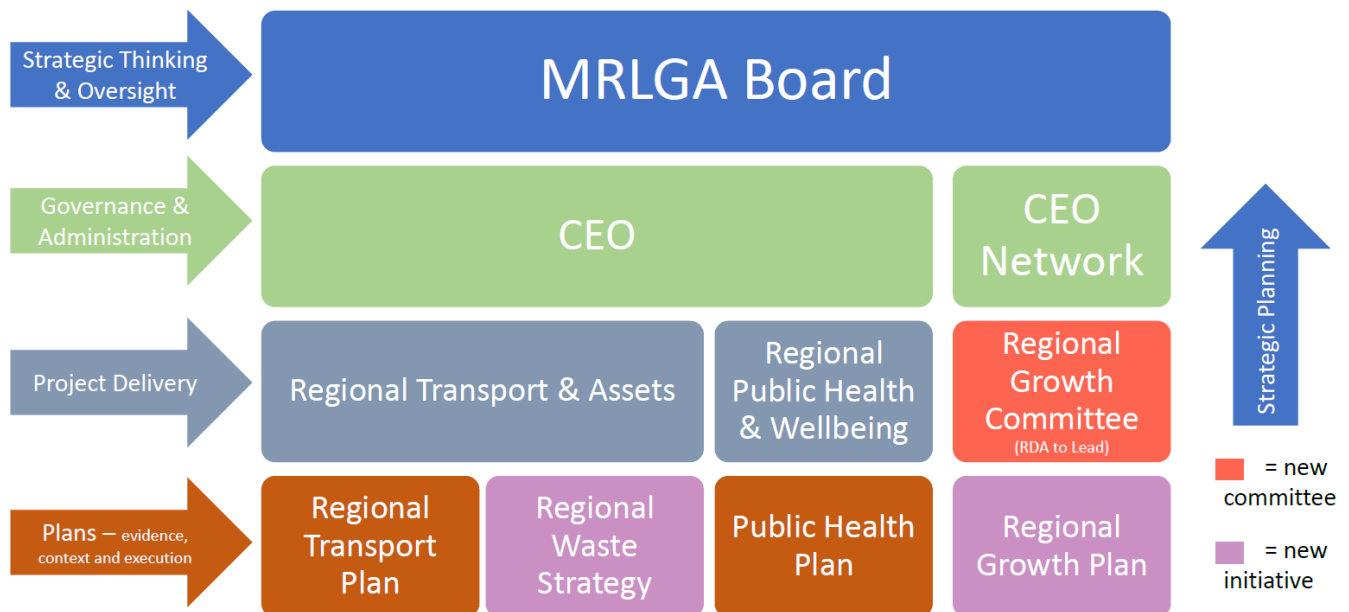
Zone Emergency Management

Murraylands Council	Michael Sedgman	Chief Executive Officer, Rural City of Murray Bridge
Riverland Council	David Beaton	Chief Executive Officer, District Council of Loxton Waikerie

Murraylands Riverland Plan, Steering Committee Representatives

RDA MR	Ben Fee	CEO
Landscape Board MR	Andrew Meddle	CEO
MRLGA	Tim Smyth	CEO
Murraylands Council	Michael Sedgman	CEO, Rural City Murray Bridge
Riverland Council	David Beaton	CEO, District Council Loxton Waikerie

MRLGA Structure



MRLGA Activity

MRLGA Board:

The MRLGA Board met quarterly. Membership of the Board is filled by the Principal Members (Mayor) of each Constituent Council. Meetings of the Board were held on:

1. Friday 13 August 2021
2. Friday, 22 October 2021
3. Friday, 25 February 2022
4. Friday, 6 May 2022

In addition to the general oversight of the Associations activities the MRLGA Board:

- Endorsed the 2020-2025 MRLGA Strategic Plan
- Received \$42,500 grant to support the development of a Water Position Paper. The Project Working Group developed a draft Water Position Paper and Regional Impact Statement as a strategic advocacy tool.
- Endorsed and completed joint-tendering for waste services in accordance with the Regional Waste and Resource Recovery Strategy.
- Adopted the Regional Public Health and Wellbeing Plan for the region.

The meetings of the Board also provide a forum for regular updates from:

- LGA SA administration
- Regional Development, Murraylands and Riverland
- PIRSA
- Landscape Board, Murraylands and Riverland
- Members of Parliament

SA Regional Organisation of Councils

The South Australian Regional Organisation of Councils (SAROC) is a Committee of the LGA that meets bimonthly to focus on key issues affecting country Councils.

MRLGA representatives at SAROC in 2021/22 were President, Mayor Peter Hunt and Deputy President Mayor Caroline Phillips.

MRLGA supports SAROC by attending meetings, submitting items of business and preparing regional reports. Key activities it supported SAROC included:

- Regional Housing Policy Toolkit, led by Spence Gulf Cities
- Regional homelessness and housing affordability
- Hoarding and squalor
- Regional Health Workforce Toolkit
- SA Regional Road Priority Project, Regional Local Road (Mapping and Priorities)
- Fair rating of electricity generators
- Work Health and Safety Regulations altered and the implications on (mining) Borrow Pits
- Increasing South Australia's Influence at the National General Assembly
- South Australian Local Government Grants Commission – Distribution Formula
- A Community Wellbeing Alliance pilot program

CEO Network

The MRLGA CEO Network is established as a strategic advisory group to the MRLGA Board. As the name suggests it is its membership is the CEOs of the eight constituent councils. Meetings of the CEO Network were held on:

1. Monday, 20 September 2021
2. Monday, 22 November 2021
3. Monday, 14 February 2022
4. Wednesday 20 April 2022
5. Wednesday, 15 June 2021

In addition to providing guidance on project activities and operations, the CEO Network:

- Endorsed a letter being prepared and sent to the Minister for Planning and Local Government informing that the region is not yet in a position to form a Joint Planning Board (JPB) but is willing to explore options.
- Ray Jackson, CFS Regional Commander Region 3, presented on recent fire experience, including the recovery process, building resilience, impacts to business and would seek representations from councils to sit on the Bushfire Management Committee.
- Council's future subscription models
- A Service Provision Review
- Murraylands and Riverland Plan (in response to Future Drought Fund and funding from PIRSA)
- Provided guidance to the combined Waste Services Tender and Contracts initiative
- Partnering with Landscape Board, MR to advocate for legislative changes which support Local Councils to respond to the issues and dangers caused by Motor Bikes on Roadsides.

Regional Transport and Assets (RTA) Committee

MRLGA Regional Transport and Assets (RTA) Committee is a forum that brings together the Directors of Infrastructure, Assets and Environment as well as Works Managers from each of the 8 constituent councils. Meetings of the RTA Committee were held on:

1. Friday, 24 September 2021
2. Friday, 4 March 2022
3. Thursday 21 April 2022

Key activities of the committee included:

- A minor update to the 2030 Regional Transport Plan during FY 21/22 which included;
 - Update to the Regional Roads Action Plan which was endorsed in March 2022 by the RTA Committee
 - Update to the Roads Database Calculator which was endorsed in April 2022
 - Subsequent submission of six projects for SLRP funding in May 2022
- Enhancement of MRLGA Regional Roads GIS
 - Submitted in June 2022 (final presentation to be completed at next RTA meeting)
- Roads Construction and Maintenance Standards Update
 - Submitted in August 2022 but completed mostly in FY 21/22 (final presentation to be completed at next RTA meeting)
- Co-ordinated the application process for Councils to the Special Local Roads Program.

Regional Public Health and Wellbeing Committee

The MRLGA Regional Public Health and Wellbeing Committee includes Directors, Managers, Environmental Health Officers, Community Development Managers and Planning Managers from each of the 8 constituent councils.

Meetings of the Committee were held on:

1. Wednesday, 7 July 2021
2. Thursday, 14 October 2022
3. Friday, 28 January 2022
4. Tuesday, 22 March 2022
5. Tuesday, 24 May 2022

Key activities of the committee included:

- Progressed Regional Public Health and Wellbeing Plan by:
 - Consultant presentation of Final Plan to committee October 2021
 - Plan submitted to the Chief Public Health Officer 29 October 2021 for endorsement (and was subsequently endorsed by CPHO on 31 January 2022).
 - Plan submitted for graphic design March 2022
 - Released Plan to Constituent Councils and Public June 2022.
- Public Health and Wellbeing Committee Strategy Workshop
 - MRLGA Public Health & Wellbeing Online Workshop was held in conjunction with Strategic Matters and Leanne Muffet.
 - The Committee assessed the workshop held on the 28 January 2022 to be a success and fulfilled the perceived regional outcomes. Due to the success of the workshop, the forum was not needed.
- Preparation began on section 52 (*Public Health Act 2011*) reports for the Deputy Chief Public Health Officer for submission in September 2022.

Water Position Working Group

MRLGA successfully received a \$42,500 grant from Building Better Regions Fund (BBRF) in 21/22 to support the development of a water position paper. Jacobs Consulting were engaged to prepare the paper in response to stakeholder workshops, working group meetings, census data and specialist knowledge on the Murray Darling Basin.

Meetings with the Working Group were held in 20/21 as well as on 10 August 2021, 31 August 2021, 8 September 2021, 15 December 2021, 3 March 2022, 14 April 2022 and 18 May 2022 of 21/22. Stakeholder meetings were also held on 23 and 24 February 2022, 24 May 2022 and a Board presentation on 6 May 2022.

The paper intends to :

- Acknowledge the regions dependency on water, and begin to decipher the role Local Government can play in water advocacy and water management,

- Identify advocacy topics to support local and regional communities, industries, the environment, first nations and stakeholders,
- Identify opportunities if/when all levels of government can collaborate for the betterment of easier process' and less politicised environments
- Acknowledge the Murray Darling Basin Plan review will commence soon, and how the MLRGA and its constituent councils can prepare for the review
- Identify opportunities where Local Government can adopt best practice water management principles as well as plan for and respond to moments of flood and drought.

The document is accompanied by a Regional Impact Statement and will be finished in 22/23, albeit the document will be updated overtime as the Association continues to expand its water advocacy.

Regional LGA's, Chief Executive Officers

The Regional LGA's Chief Executive Officers Management Group is an informal coalition of the Executive Officers of the Regional Local Government Associations. Meetings of the Management Group were held on:

1. Thursday, 8 July 2021
2. Monday, 6 September 2021
3. Tuesday, 8 February 2022
4. Thursday, 28 April 2022

Functions of the Management Group include:

- Provide input into SAROC Business Plan and the Agenda
- Develop a working relationship with the LGA Management team
- Advocate on behalf of the regions and regional initiatives
- Share information and provide collegiate support
- Coordinate collaborative project activity

Key focus of the Management Group in 2020/21 were as follows:

- Special Local Roads Program
- Regional Waste Management
- Community Waste Water Management Schemes
- Regional Plans and Joint Planning Boards
- SA Coastal Alliance

Future Drought Fund

Murraylands and Riverland Plan, Steering Committee

Partnership with RDA(MR) and Landscape Board MR

In 20/21 the preparation of the MR Plan begun. It was initiated and prioritised through the Regional Drought Resilience Planning Program and was funded through the Australian Government's Future Drought Fund and the Government of South Australia.

A partnership between Regional Development Australia, Murraylands and Riverland (RDAMR), Landscape Board, Murraylands and Riverland and Murraylands & Riverland Local Government Association formed to begin the preparation of a plan for the region, with RDAMR leading the process.

To support the direction of the plan, a Steering Committee was formed from representatives from each partner, PIRSA and community. This included the CEO of MRLGA, CEO of Rural City of Murray Bridge and CEO of District Council of Loxton Waikerie.

The Murraylands and Riverland (MR) Plan was finalised as draft in May 2022 and submitted to PIRSA and CSIRO for review.

It's envisaged the Plan will be endorsed in 22/23 and initiatives outlined in the document will be aligned to future funding opportunities and non funding opportunities to advance resilience in the region and it prepares for future drought.

Government Engagement and Advocacy

The following engagement has occurred with Government

- Victorian Cross Border Commissioner – COVID-19 impacts,– Strategic Planning Consultation.
- Letter to Minister for Primary Industries and Regional Development re: Genetically Modified Crops.
- Native Vegetation Council – roadside native vegetation guidelines (MRLGA CEO Network & MRLGA RTA Committee)
- Department of Infrastructure and Transport - consultation on Rural Highway Corridors.

External Service Agreements

MRLGA engaged in Service Agreements with Regional Development Australia (Murraylands and Riverland) during 21/22 for:

- Bookkeeping Services and
- Public Health and Wellbeing Co ordinating services.

2021 / 2022 Audit

Audit undertaken by Dean Newbery (ABN 30 164 612 890)

Financial Statements prepared by Creative Auditing (ABN 37 158 328 655)

HEAD OFFICE

214 Melbourne Street
North Adelaide SA 5006

PO Box 755
North Adelaide SA 5006

T: (08) 8267 4777
www.deannewbery.com.au

Dean Newbery
ABN: 30 164 612 890

INDEPENDENT AUDITOR'S REPORT

To the members of the Murraylands and Riverland Local Government Association Authority Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report of the Murraylands and Riverland Local Government Association (the Authority), which comprises the statement of financial position as at 30 June 2022, statement of comprehensive income, statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the Certification of the Financial Statements.

In our opinion, the financial report presents fairly, in all material aspects, the financial position of the Authority as at 30 June 2022, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011* and the Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Authority in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibility for the Financial Report

The Board of Management is responsible for the preparation and fair presentation of the financial report, and has determined that the basis of preparation described in Note 1 is appropriate to meet the need of the directors. The Board of Management's responsibility also includes such internal control as the Board determines is necessary to enable the preparation of the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Board of Management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so. The Board of Management of the Authority is responsible for overseeing the financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY



Samantha Creten
Partner

Signed on the 9th day of November 2022
at 214 Melbourne Street, North Adelaide

HEAD OFFICE

214 Melbourne Street
North Adelaide SA 5006

PO Box 755
North Adelaide SA 5006

T: (08) 8267 4777
www.deannewbery.com.au

Dean Newbery
ABN: 30 164 612 890

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Murraylands and Riverland Local Government Association for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 - *Code of Ethics for Professional Accountants (including Independence Standards)*, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



Samantha Creten

Partner

DEAN NEWBERY

Dated this 9th day of November 2022

**Murraylands and Riverland
Local Government
Association**

**General Purpose Financial Reports
for the year ended 30 June 2022**

Murraylands and Riverland Local Government Association
Annual Financial Statements
for the year ended 30 June 2022

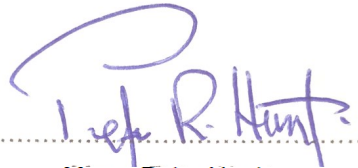
CERTIFICATION OF FINANCIAL STATEMENTS

We have been authorised by the Association to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999, Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards.
- the financial statements present a true and fair view of the Associations's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Association provide a reasonable assurance that the Association's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Association's accounting and other records.



.....
Carron McLeod
CHIEF EXECUTIVE OFFICER



.....
Mayor Peter Hunt
CHAIRPERSON

Date: 9 November 2022

Murraylands and Riverland Local Government Association
General Purpose Financial Reports
for the year ended 30 June 2022

Table of Contents

	Page
Association Certificate	1
Principal Financial Statements	
Statement of Comprehensive Income	2
Statement of Financial Position and Changes in Equity	3
Statement of Changes in Equity	4
Statement of Cash Flows	5
Notes to, and forming part of, the Principal Financial Statements	
Note 1 - Significant Accounting Policies	
Note 2 - Income	
Note 3 - Expenses	
Note 4 - Current Assets	
Note 5 - Liabilities	
Note 6 - Reconciliation of Cash Flow Statement	
Note 7 - Financial Instruments	
Note 8 - Related Party Transactions	
Audit Report - Financial Statements	
Association Certificate of Audit Independence	
Auditor Certificate of Audit Independence	

Murraylands and Riverland Local Government Association
Statement of Comprehensive Income
for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
INCOME			
Council subscriptions	2	199,695	179,795
Grants, subsidies and contributions	2	82,783	115,242
Investment income	2	6,478	6,555
Total Income		<u>288,956</u>	<u>301,592</u>
EXPENSES			
Materials, contracts & other expenses	3	373,836	292,930
Total Expenses		<u>373,836</u>	<u>292,930</u>
OPERATING SURPLUS / (DEFICIT)		<u>(84,880)</u>	<u>8,662</u>
Other Comprehensive Income		<u> </u>	<u> </u>
Total Other Comprehensive Income		<u>-</u>	<u>-</u>
TOTAL COMPREHENSIVE INCOME		<u>(84,880)</u>	<u>8,662</u>

This Statement is to be read in conjunction with the attached Notes.

Murraylands and Riverland Local Government Association
Statement of Financial Position
as at 30 June 2022

ASSETS	Notes	2022	2021
		\$	\$
Current Assets			
Cash and cash equivalents	4	897,507	1,030,339
Trade & other receivables	4	30,071	9,154
Total Current Assets		<u>927,578</u>	<u>1,039,493</u>
Total Assets		<u>927,578</u>	<u>1,039,493</u>
LIABILITIES			
Current Liabilities			
Trade & other payables	5	41,515	68,550
Total Current Liabilities		<u>41,515</u>	<u>68,550</u>
Total Liabilities		<u>41,515</u>	<u>68,550</u>
NET ASSETS		<u>886,063</u>	<u>970,943</u>
EQUITY			
Accumulated Surplus		<u>886,063</u>	<u>970,943</u>
TOTAL EQUITY		<u>886,063</u>	<u>970,943</u>

This Statement is to be read in conjunction with the attached Notes.

Murraylands and Riverland Local Government Association
Statement of Changes in Equity
for the year ended 30 June 2022

	Notes	Acc'd Surplus	TOTAL EQUITY
2022		\$	\$
Balance at end of previous reporting period		970,943	970,943
Restated opening balance		970,943	970,943
Net Surplus / (Deficit) for Year		(84,880)	(84,880)
Balance at end of period		886,063	886,063
2021			
Balance at end of previous reporting period		962,281	962,281
Restated opening balance		962,281	962,281
Net Surplus / (Deficit) for Year		8,662	8,662
Balance at end of period		970,943	970,943

This Statement is to be read in conjunction with the attached Notes

Murraylands and Riverland Local Government Association
Statement of Cash Flows
for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
<i>Receipts:</i>			
Council subscriptions		170,922	179,795
Investment receipts		6,478	6,555
Grants utilised for operating purposes		82,783	126,673
Other revenues		7,856	-
<i>Payments:</i>			
Materials, contracts & other expenses		<u>(400,871)</u>	<u>(227,947)</u>
Net Cash provided by (or used in) Operating Activities		<u>(132,832)</u>	<u>85,076</u>
Net Increase (Decrease) in cash held		<u>(132,832)</u>	<u>85,076</u>
Cash & cash equivalents at beginning of period	6	<u>1,030,339</u>	<u>945,263</u>
Cash & cash equivalents at end of period	6	<u>897,507</u>	<u>1,030,339</u>

This Statement is to be read in conjunction with the attached Notes

Murraylands and Riverland Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1 - Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the Local Government (Financial Management) Regulations 2011.

1.2 Historical Cost Convention

Except as stated below, these financial statements have been prepared in accordance with the historical cost convention.

1.3 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Association's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar.

2 The Local Government Reporting Entity

The Association is a Regional Subsidiary under Section 43 and Schedule 2 of the SA Local Government Act 1999.

The Constituent Councils are:

Berri Barmera Council
Coorong District Council
District Council Loxton Waikerie
District Council Karoonda East Murra
Mid Murray Council
Renmark Paringa Council
Rural City of Murray Bridge
Southern Mallee District Council

All funds received and expended by the Group have been included in the Financial Statements forming part of this Financial Report.

3 Income recognition

3.1 Revenue

The Association recognises revenue under AASB 1058 Income of Not-for-Profit Entities (AASB 1058) or AASB 15 Revenue from Contracts with Customers (AASB 15) when appropriate.

In cases where there is an 'enforceable' contract with a customer with 'sufficiently specific' performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which the Association expects to be entitled in a contract with a customer.

Murraylands and Riverland Local Government Association

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1 - Significant Accounting Policies

In other cases, AASB 1058 applies when a not-for-profit (NFP) entity enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any 'related amounts' is recognised as income immediately, except in the case where a financial asset has been received to enable the Association to acquire or construct a recognisable non-financial asset that is to be controlled by the Association. In this case, the Association recognises the excess as a liability that is recognised over time in profit and loss when (or as) the entity satisfies its obligations under the transfer.

4 Cash, Cash Equivalents and Other Financial Instruments

4.1 Cash, Cash Equivalent Assets

Cash assets include all amounts readily convertible to cash on hand at Association's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

4.2 Other Financial Instruments

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments also form part of Note 13.

5 Payables

5.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

5.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Association assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

6 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

7 New and amended standards and interpretations

The Association applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2021. New standards and amendments relevant to the Association are listed below. The Association has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Murraylands and Riverland Local Government Association
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 2 - INCOME

		2022	2021
	Notes	\$	\$
COUNCIL SUBSCRIPTIONS			
General subscriptions		<u>199,695</u>	<u>179,795</u>
		<u>199,695</u>	<u>179,795</u>
INVESTMENT INCOME			
Interest on investments:			
Local Government Finance Authority		<u>6,478</u>	<u>6,555</u>
		<u>6,478</u>	<u>6,555</u>
GRANTS, SUBSIDIES, CONTRIBUTIONS			
Other grants, subsidies and contributions			
Regional Capacity Buildings		42,783	42,151
Riverland Social Indicators		-	38,091
M & R Regional Waste Strategy		-	35,000
Community Wellbeing Alliance		<u>40,000</u>	<u>-</u>
		<u>82,783</u>	<u>115,242</u>
<i>The functions to which these grants relate are shown in Note 12.</i>			
Sources of grants			
Commonwealth government		42,783	115,242
State government		<u>40,000</u>	<u>-</u>
		<u>82,783</u>	<u>115,242</u>

Murraylands and Riverland Local Government Association
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 3 - EXPENSE

	2022	2021
Notes	\$	\$
MATERIALS, CONTRACTS & OTHER EXPENSES		
<u>Prescribed Expenses</u>		
Auditor's Remuneration		
- Auditing the financial reports	3,200	3,100
Elected members' expenses	3,200	3,155
Subtotal - Prescribed Expenses	6,400	6,255
<u>Other Materials, Contracts & Expenses</u>		
Accounting Software	2,347	4,079
Administration Support	7,433	11,473
CEO Succession Planning	21,793	-
Executive Officer Contract Services	121,780	119,296
Insurance	4,804	7,701
Meeting Expenses	2,140	1,122
Project Expenditure	202,719	142,058
Website Maintenance	4,116	-
Sundry	304	946
Subtotal - Other Materials, Contracts & Expenses	367,436	286,675
	373,836	292,930

Murraylands and Riverland Local Government Association
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 4 - CURRENT ASSETS

		2022	2021
CASH & EQUIVALENT ASSETS	Notes	\$	\$
Cash on Hand and at Bank		156,621	145,932
Deposits at Call		740,886	884,407
		<u>897,507</u>	<u>1,030,339</u>
TRADE & OTHER RECEIVABLES			
Debtors - general		30,071	1,298
GST Recoupment		-	7,856
		<u>30,071</u>	<u>9,154</u>

Murraylands and Riverland Local Government Association
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 5 - LIABILITIES

	Notes	2022		2021	
		Current	Non-current	Current	Non-current
TRADE & OTHER PAYABLES					
Goods & Services		15		28,550	
Payments received in advance		40,000		40,000	
GST Payable		1,500		-	
		<u>41,515</u>	<u>-</u>	<u>68,550</u>	<u>-</u>

Murraylands and Riverland Local Government Association
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 6 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

	Notes	2022	2021
		\$	\$
Total cash & equivalent assets	4	897,507	1,030,339
Balances per Cash Flow Statement		<u>897,507</u>	<u>1,030,339</u>

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus (Deficit)		<u>(84,880)</u>	<u>8,662</u>
		(84,880)	8,662
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		(20,917)	11,431
Net increase (decrease) in trade & other payables		<u>(27,035)</u>	<u>64,983</u>
Net Cash provided by (or used in) operations		<u>(132,832)</u>	<u>85,076</u>

Murraylands and Riverland Local Government Association
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

**Bank, Deposits at Call, Short
Term Deposits**

Accounting Policy: initially recognised at fair value and subsequently measured at amortised cost, interest is recognised when earned

Terms & conditions: Short term deposits are available on 24 hour call with the LGFA and have an interest rate of 1.05% as at 30 June 2022.

Carrying amount: approximates fair value due to the short term to maturity.

**Receivables - Trade and other
debtors**

Accounting Policy: Carried at nominal value

Terms & conditions: Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest.

Carrying amount: approximates fair value .

Liabilities - Creditors and Accruals

Accounting Policy: Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Association.

Terms & conditions: Liabilities are normally settled on 30 day terms.

Carrying amount: approximates fair value.

Murraylands and Riverland Local Government Association
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7 - FINANCIAL INSTRUMENTS (con't)

Liquidity Analysis

2022	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<u>Financial Assets</u>					
Cash & Equivalents	\$ 897,507	\$	\$	\$ 897,507	\$ 897,507
Receivables	30,071			30,071	30,071
Total	927,578	-	-	927,578	927,578
<u>Financial Liabilities</u>					
Payables	1,515			1,515	1,515
Total	1,515	-	-	1,515	1,515
2021	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
<u>Financial Assets</u>					
Cash & Equivalents	1,030,339	\$	\$	\$ 1,030,339	\$ 1,030,339
Receivables	9,154			9,154	9,154
Total	1,039,493	-	-	1,039,493	1,039,493
<u>Financial Liabilities</u>					
Payables	28,550			28,550	28,550
Total	28,550	-	-	28,550	28,550

Murraylands and Riverland Local Government Association
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7 - FINANCIAL INSTRUMENTS (con't)

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Association.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Association is the carrying amount, net of any impairment. All Association investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Association's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Association's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Association will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Association also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Association has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Expected Credit Losses (ECLs). Association uses an allowance matrix to measure expected credit losses for receivables from individual customers, which comprise a large number of small balances. As rates and annual charges are secured over subject land no allowance for such receivables is made. The following table provides information about Association's ECLs from receivables (excluding secured rates and charges, GST and other amounts held in trust). Impairment analysis is performed each reporting date. ECLS are based on credit history adjusted for forward looking estimates and economic conditions.

Murraylands and Riverland Local Government Association
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 8 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The Key Management Personnel of the Association include the Mayors/Chairpersons of the constituent Councils and the CEO. The following total compensation was paid:

	2022	2021
	\$	\$
CEO Contract	121,780	119,296
Member Allowances	3,200	3,155
TOTAL	124,980	122,451

PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

During the reporting period, no Key management Personnel or parties related to them had any transactions on more favourable than those available to the public.

OTHER RELATED PARTIES

Amounts received from Related Parties during the financial year and owed by Related Parties at the end of the financial year (inclusive of GST).

	2022	2021
	\$	\$
Berri Baramera Council	21,630	21,527
Coorong District Council	17,559	16,421
District Council Loxton Waikerie	24,080	23,576
District Council Karoonda East Murra	9,444	8,788
Mid Murray Council	22,800	20,829
Renmark Paringa Council	19,165	19,099
Rural City of Murray Bridge	35,420	33,027
Southern Mallee District Council	11,632	10,708
SLRP Surcharge	37,965	25,820
TOTAL	199,695	179,795

Description of Services provided to all Related Parties above:

The Association's primary purpose focuses on the wealth, wellbeing and social cohesion of these communities via a sustainable approach of productive landscapes and natural environment. Its focus is on the key roles of local government.

INDEPENDENT AUDITOR'S REPORT

To the members of the Murraylands and Riverland Local Government Association Authority Report on the Audit of the Financial Report

Opinion

We have audited the accompanying financial report of the Murraylands and Riverland Local Government Association (the Authority), which comprises the statement of financial position as at 30 June 2022, statement of comprehensive income, statement of changes in equity, the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information, and the Certification of the Financial Statements.

In our opinion, the financial report presents fairly, in all material aspects, the financial position of the Authority as at 30 June 2022, and its financial performance and its cash flows for the year then ended in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulation 2011* and the Australian Accounting Standards.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described as in the Auditor's Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Authority in accordance with the auditor independence requirements of the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibility for the Financial Report

The Board of Management is responsible for the preparation and fair presentation of the financial report, and has determined that the basis of preparation described in Note 1 is appropriate to meet the need of the directors. The Board of Management's responsibility also includes such internal control as the Board determines is necessary to enable the preparation of the financial report is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Board of Management is responsible for assessing the Authority's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Authority or to cease operations, or has no realistic alternative but to do so. The Board of Management of the Authority is responsible for overseeing the financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that the audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Authority's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of the management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Authority's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Authority to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

DEAN NEWBERY



Samantha Creten
Partner

Signed on the 9th day of November 2022
at 214 Melbourne Street, North Adelaide

Murraylands and Riverland Local Government Association

Annual Financial Statements

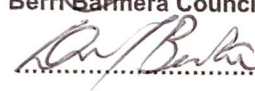
for the year ended 30 June 2022

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Murraylands and Riverland Local government Association for the year ended 30 June 2022, the Association's Auditor, Dean Newbery & Partners, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

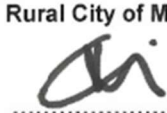
This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.


.....
Dylan Strong
CHIEF EXECUTIVE OFFICER
Berrimarra Council


.....
David Beaton
CHIEF EXECUTIVE OFFICER
District Council Loxton Waikerie


.....
Ben Scales
CHIEF EXECUTIVE OFFICER
Mid Murray Council


.....
Michael Sedgman
CHIEF EXECUTIVE OFFICER
Rural City of Murray Bridge

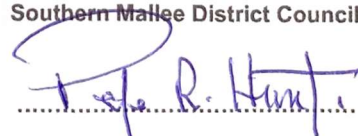

.....
Carron McLeod
CHIEF EXECUTIVE OFFICER
Murraylands and Riverland Local Government Association


.....
Bridget Mather
CHIEF EXECUTIVE OFFICER
Coorong District Council


.....
Martin Borgas
CHIEF EXECUTIVE OFFICER
District Council Karoonda East Murray


.....
Tony Siviour
CHIEF EXECUTIVE OFFICER
Renmark, Paringa Council


.....
Matthew Sherman
CHIEF EXECUTIVE OFFICER
Southern Mallee District Council


.....
Mayor Peter Hunt
CHAIRPERSON
Murraylands and Riverland Local Government Association

HEAD OFFICE

214 Melbourne Street
North Adelaide SA 5006

PO Box 755
North Adelaide SA 5006

T: (08) 8267 4777
www.deannewbery.com.au

Dean Newbery
ABN: 30 164 612 890

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Murraylands and Riverland Local Government Association for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 - *Code of Ethics for Professional Accountants (including Independence Standards)*, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



Samantha Creten

Partner

DEAN NEWBERY

Dated this 9th day of November 2022



Thank you

to the MRLGA Board, CEO Network, Berri Barmera Council, Coorong District Council, District Council of Karoonda East Murray, District Council of Loxton Waikerie, Mid Murray Council, Renmark Paringa Council, Rural City of Murray Bridge, Southern Mallee District Council Elected Members, Landscape Board MR, Regional Development Australia MR, PIRSA, SAROC, LGA, engaged consultants, ZEMC, ZEST, SAPOL, Wellbeing SA, SA State Government Departments, MDA, MDBA, LGFA, First Nations and our vibrant, passionate, hard working and connected community. Thank you for your ongoing efforts to nurture the Murrylands and Riverland region to a *Connected Region, Resilient Community, Economic Opportunity and Healthy Environment*.

**ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY
ANNUAL REPORT INCLUDING FINANCIAL STATEMENTS
2021-22**



AHRWMA

ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

2021-22

ANNUAL REPORT





**Sustainable
Waste Management
Through Shared
Services**

CONTENTS

1	ABOUT AHRWMA	4
2	REPORT FROM THE CHAIR	5
3	STRATEGIC DIRECTION	7
4	GOVERNANCE	8
5	2021/22 ACHIEVEMENTS	12
6	LANDFILL OPERATIONS	17
7	RESOURCE RECOVERY CENTRE OPERATIONS	20
8	2021/22 ANNUAL BUSINESS PLAN	24
9	ORGANISATION CHART 2021/22	26
10	AUDITED FINANCIAL STATEMENTS	27

ABOUT AHRWMA

The Adelaide Hills Region Waste Management Authority (the Authority) is a Local Government Regional Subsidiary established by its Constituent Councils – Adelaide Hills Council, Alexandrina Council, Mount Barker District Council and Rural City of Murray Bridge.

Waste management and recycling services for local ratepayers, residents and visitors is a key Local Government function.

The Constituent Councils resolved to work together via the Authority to coordinate waste management and recycling within the region.

The Authority undertakes landfill operations, resource recovery centre management, hook-lift truck transport services and mobile concrete crushing for the benefit of its Constituent Councils. The Authority provides an avenue for Constituent Councils to be represented in relevant forums and provides technical waste and resource management advice to Constituent Councils when required, along with coordinated education services to Constituent Council communities.

The Authority recently completed a review of its Charter and in accordance with the revised Charter established a new five-member Board with an independent Chair. The first meeting of the new Board was held on 16th June 2022.

The Authority continues to focus on optimising and evaluating waste and recycling services throughout the region to determine where it can add value to Constituent Councils by applying a resource sharing model.

AHRWMA CONSTITUENT COUNCILS MAP



REPORT FROM THE CHAIR



Firstly, I would like to thank our Constituent Councils for their continuing support throughout the year, and particularly for their involvement and input during of the charter review process.

I wish to acknowledge the ongoing commitment that the Authority's Executive Officer, Leah Maxwell, and Board Members hold in striving to achieve the best outcomes for the Authority and its Constituent Councils. I am pleased to have seen the increasing efficiency of our operation at the Brinkley landfill site. Our staff have demonstrated their commitment by achieving higher compaction rates through improved practices.

The Authority continues to focus on improved governance and risk management across all areas of operation while assisting its Constituent Councils in delivering efficient and effective waste and resource management services. Beyond these core services the Authority maintains a productive engagement with the wider industry where it continues to represent its Constituent Councils in relevant forums.

The 2021/22 period has been yet another challenging, and successful year for the Authority:

- The Authority has continued to successfully navigate the COVID-19 pandemic, ensuring that all operations were maintained and has also assisted Local Government in coordinating its waste sector response to the pandemic.
- Continued assistance to Constituent Councils with managing the impacts of the China Sword Policy and recycling services.
- Commenced a new contract with the Mount Barker District Council for the provision of hook-lift bins at the Windmill Hill Transfer Station and transport of waste streams off site for processing.
- In line with the Asset Management Plan purchased three new hook-lift bins fitted with individual roll-back tarping systems and carried out a tender process for the replacement of the backhoe loader utilised at the Heathfield Resource Recovery Centre, with the replacement machine scheduled for delivery in September 2022.
- Authority staff continue to navigate changing EPA Legislation and ensure systems are in place to meet requirements, such as Mass Balance Reporting. As Federal legislation continues to evolve in response to both external and international challenges, I am confident that our organisation will continue to respond to these changing conditions appropriately.
- The Authority continues to build a resilient team to ensure we can manage operational needs, meet legislative requirements and the needs of Constituent Councils, while remaining focussed on the delivery of an efficient and timely service to ratepayers and non-constituent councils.

Following the charter review process being finalised, the new Board structure came into effect June 2022, and the previous Board was dissolved. I wish to thank all members of this Board, both current and past, for their support of and commitment to the Authority over many years. Finally, on behalf of this outgoing Board I wish to congratulate the members and Chair of the new Board appointed under the new Charter. We wish them, and all involved with the Authority, continued success in serving their communities in this often-underrated role.

CR HARRY SEAGER
Chair



THE VISION

“Sustainable Waste Management through Shared Services for the communities of Adelaide Hills, Alexandrina, Mt Barker and Murray Bridge”



THE MISSION

- To meet resource recovery targets across the region where economically and environmentally justified.
- To continue to develop and manage the Authority’s landfill as an EPA compliant regional landfill, that provides the most cost-effective disposal option for Constituent Councils and commercial customers.
- To educate the regional community on responsible waste choices that enhance and maintain their environment.

THE OBJECTIVES

The Authority’s vision and mission will be achieved through five key objectives:

1. To take a leadership role in resource recovery and community education.
2. Responsibly develop and manage the Authority’s landfill to be a model regional landfill meeting all legislative requirements and operating benchmarks.
3. Financial sustainability in waste services for Constituent Councils by pursuing a shared services model.
4. Advocate, research and promote best practice waste management and actively represent Constituent Councils in all forums.
5. A fully compliant regional subsidiary that meets the highest standards in governance, financial and human resource management.

GOVERNANCE

BOARD

The Authority is administered by a Board in accordance with the *Local Government Act (1999)* and the Authority's Charter.

During 2021/22 the Board consisted of eight Members, being one Elected Member appointed by each Constituent Council and one employee appointed by each Constituent Council. Each Constituent Council also appoints a Deputy Board Member. The Chairperson and Deputy Chairperson of the Board were elected by ballot of the whole Board from those Board Members who are Elected Members. This Board held six meeting during the 2021/22 financial year.

The Authority undertook a review of its Charter and with the introduction of the Authority's revised Charter a new Board was established in June 2022, consisting of five members appointed by the Constituent Councils, including an Independent Chair.

The Board is responsible for managing all activities of the Authority, ensuring that the Authority acts in accordance with its Charter. The Board's responsibilities include development of strategic and business directions and strategies aimed at improving the business of the Authority. The Board appoints an Executive Officer responsible for implementing the decisions made by the Board and managing the day-to-day operations of the Authority.

2021/22 BOARD MEMBERS

RURAL CITY OF MURRAY BRIDGE

Heather Barclay

General Manager Assets & Infrastructure

Cr Fred Toogood

Sue Reynolds

Manager City Assets, Deputy Board Member

MOUNT BARKER DISTRICT COUNCIL

Greg Parker

Executive Officer to the Summit Sport and Recreation Park Board

Cr Harry Seager

Chairperson

Cr Simon Westwood

Deputy Board Member

ALEXANDRINA COUNCIL

Elizabeth Williams

General Manager Resources

Cr Mike Farrier

Cr John Carter

Deputy Board Member

ADELAIDE HILLS COUNCIL

Marc Salver

Executive and Strategic Policy Planner (resigned April 2022)

Cr Ian Bailey

Deputy Chairperson

2021/22 BOARD MEMBERS

The new Board commenced June 2022.



CR HARRY SEAGER
Chair
Attended 5 of 6



CR IAN BAILEY
Deputy Chair
Attended 5 of 6



CR MIKE FARRIER
Attended 5 of 6



CR FRED TOOGOOD
Attended 3 of 6



CR SIMON WESTWOOD
Deputy Member



CR JOHN CARTER
Deputy Member



HEATHER BARCLAY
General Manager
Assets & Infrastructure
Attended 4 of 6



GREG PARKER
General Manager
Community Services
Attended 6 of 6



MARC SALVER
Director Development
& Regulatory Services
Attended 3 of 5



ELIZABETH WILLIAMS
General Manager
Resources
Attended 4 of 6



SUE REYNOLDS
Deputy Member
Manager City Assets
Attended 1 of 1

AUDIT COMMITTEE

In accordance with the *Local Government Act (1999)* the Authority has an Audit Committee.

The principal objective of the Audit Committee is to add value to and improve the Authority's operations, by assisting the Board to meet its legislative and probity requirements as required by the *Local Government Act (1999)* and other relevant legislation, standards and codes. During 2021/22 the Audit Committee comprised of two Board Members as determined by resolution of the Board and one Independent Member, who is also the Chair:

INDEPENDENT MEMBER:

Peter Brass

Attended 5 of 5 meetings

BOARD MEMBERS:

Greg Parker

Mount Barker District Council

Attended 5 of 5 meetings

Elizabeth Williams

Alexandrina Council

Attended 4 of 5 meetings

The Audit Committee meets as required and at least once every four months, prior to Board Meetings. The Audit Committee held 5 meetings during the 2021/22 financial year.





2021/22

ACHIEVEMENTS

- Continued to navigate COVID-19 lockdowns and restrictions successfully, ensuring essential waste services were maintained. The Authority's Executive Officer has also assisted the LGA in coordinating its waste sector response to the pandemic.
- Fees and charges have been reviewed and updated, considering the waste disposal levy increases for the period.
- A tender process was carried out for the changeover of the backhoe utilised at the Heathfield Resource Recovery Facility. Despite the order being placed with the successful tenderer in May, due to global market impacts, the machine is not expected to be received until September 2022.
- The mattress stockpile at the Brinkley Landfill was processed, of which approximately 2,100 mattresses were processed in August 2021. This generated 26.56 tonnes of steel for recycling and 38.96 tonnes of flock returned to landfill.
- Overall, 57.7 tonnes of steel were recovered from the landfill during the 2021/22 financial year, generating \$19,870 in revenue when combining the recovered EPA levy with the income from scrap metal recyclers.
- A compaction rate of 0.81t/m³ was achieved at the Brinkley Landfill across Cells 7 and Cell 8/9 for the 2021/22 financial year. While this reflects a drop in compaction on the previous financial year of 0.03t/m³ this is still a positive compaction rate result, considering the volume of waste received into cell 8/9 increased by almost 30% on the previous financial year and 80% of this increase was hard waste which is challenging to compact. The combined compaction rate still exceeded the long running target of 0.8 t/m³.
- The receipt of waste into Cell 7 was put on hold for much of the 2021/22 financial year as a landfill management strategy, to ensure adequate levels and filling rates across the site.
- 1,280 cubic metres of mulch was produced at the Brinkley RRC.
- 4,024 tonnes of concrete were crushed to produce rubble at the Brinkley RRC. This material was tested with the results categorising the material as waste fill suitable for re-use. An additional 100 tonnes of material were reduced in size using the pulveriser.





Pulveriser fitted to excavator – used to size reduce oversized concrete.

- A grant application was submitted to GISA for the acquisition of a waste grapple that can be fitted to the wheel loader to assist with the handling and removal of various waste streams (mattresses, tyres, steel) from the landfill. This application was successful, the order was placed in May 2022 with the grapple arriving in August 2022.
- 8,480m³ of mulch was produced at the Heathfield RRC over four individual processing campaigns.
- The polystyrene melt machine that was installed at the Heathfield RRC in December 2020 is operating 4-5 times per week and produced approximately 480 melted poly blocks with a total weight of roughly 4.25 tonnes. This product is then sold to be reused in the manufacture of other products made of plastic (ie picture frames).
- A landfill gas feasibility study is being undertaken by an external body. This is being completed following the EPA's review of the phyto-cap landfill capping design that was drafted and submitted to the EPA for review and approval. This will provide valuable insight into the preferred type of landfill cap for our site while managing landfill gas.
- Despite several capital items being scheduled for renewal during the 2021/22 financial year (landfill compactor, excavator, E/O vehicle) these were not achieved due to impacts relating to COVID-19.



MAJOR PURCHASES

- 10 hook-lift bins with tarps
 - Waste Grapple
- Replacement backhoe, (machine to be delivered September 2022)

COMPLIANCE

- The Authority's revised Charter was gazetted 9th June 2022. The new board met for the first time on the 16th of June 2022.
- The charter review also included a review of the equity interest calculation methodology and this has been reflected in a 2021/22 CCI schedule.
- The WHS system implementation continued during 2021/22, to formalise WHS requirements and to continually improve WHS.
- A Work Health Safety and Return to Work Plan has been developed, approved and implemented.
- The Authority continues to achieve a high-level of EPA compliance by meeting Solid Waste Levy and Mass Balance Legislation.
- A Competitive Neutrality review was conducted and the report adopted by the Board.
- The Authority continues to review and develop a suite of policies and procedures. This suite supports the Authority's commitment to minimise risk. Among the documents implemented during the year include a reviewed Risk Management Framework, reviewed Procurement Procedure and new Board Member Code of Conduct.
- A Regional Waste and Resource Recovery plan has been drafted.



Waste disposal services are provided at the Brinkley Landfill.

Encouraging food waste composting through the green bin service where available.



VALUE ADD, RESOURCE SHARING AND RESOURCE RECOVERY CENTRES

- Free greens days have been held across the RRCs on behalf of Constituent Councils.
- Hook-lift waste and recycling transport services continue to be provided across the region.
- Through the “Paintback” scheme, 7,675kgs of paint and related product were recovered through the Brinkley RRC and 38,189kgs of paint and related product were recovered through the Heathfield RRC.
- The Heathfield RRC also recovered 87,891kgs of hazardous waste via the on-site “Household Hazardous Waste and Chemical Drop-off Facility” for processing. This is an increase of more than 27% on the previous year.
- The Heathfield RRC received an upgrade to the mulch, waste soil and waste concrete bay area with funding provided by the Adelaide Hills Council.
- The Authority submitted and was awarded the tender to undertake the hook-lift transport services for the Mount Barker District Council. An agreement was established with Mount Barker and the service commenced.
- Positive working relationships have been maintained with Constituent Councils, commercial and non-member local government customers.
- Assistance has continued to be provided to Constituent Councils regarding the recycling market changes resulting from the China Sword Policy and the Authority has ensured Constituent Council representation across all forums.
- The Authority has continued to participate in a high-level education working group assisting Green Industries SA with the implementation of a state-wide education program titled “Which Bin”.
- The Authority has assisted with a joint hard waste tender between Murray Bridge and Mount Barker Councils.

FINANCES

- The audited financials have been completed for the 2021/22 financial year and are attached.
- The year to 30 June 2022 ended with the Authority achieving a total surplus of \$384K compared to a third quarter budget review of net surplus \$102K.
- The Brinkley RRC finished the financial year in line with the budgeted target of a net loss of \$34,000. Processing of material on site occurred in 2021/22 as planned.
- The Heathfield site finished the year with a net loss of \$65,302, compared to a budgeted net loss of \$50,000, a negative variance of \$15,302.
- The Authority will continue to monitor the Resource Recover Centre budgets and adjust operations where required, aiming to minimise the losses across the site. It is recognised that the sites are operated for community benefit and we aim to recover costs at the sites and work towards a break-even position, without significantly increasing user fees.



Household Chemical and Paint Facility at the Heathfield RRC.



6

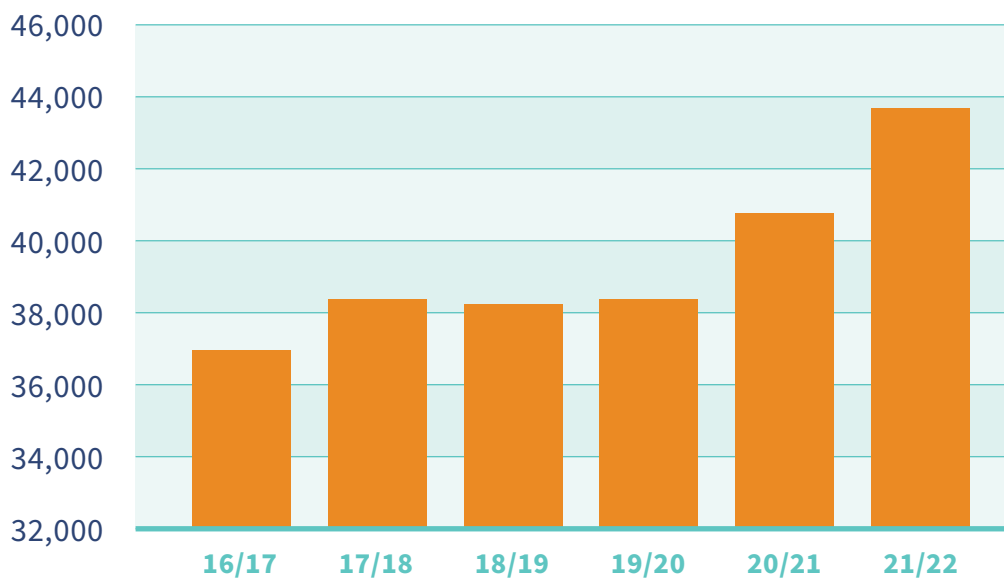
LANDFILL OPERATIONS

BRINKLEY LANDFILL STATISTICS

Waste disposed to landfill increased by 2,866 tonnes in the 2021/22 financial year. Waste tonnes to landfill increased across all sectors.

Constituent Council tonnes increased by 2,516 tonnes, other Local Government increased by 345 tonnes and commercial tonnes increased by 5 tonnes. This increase in waste disposal may be a result of COVID-19 implications along with growth across the regions serviced by the landfill.

WASTE TONNES TO LANDFILL





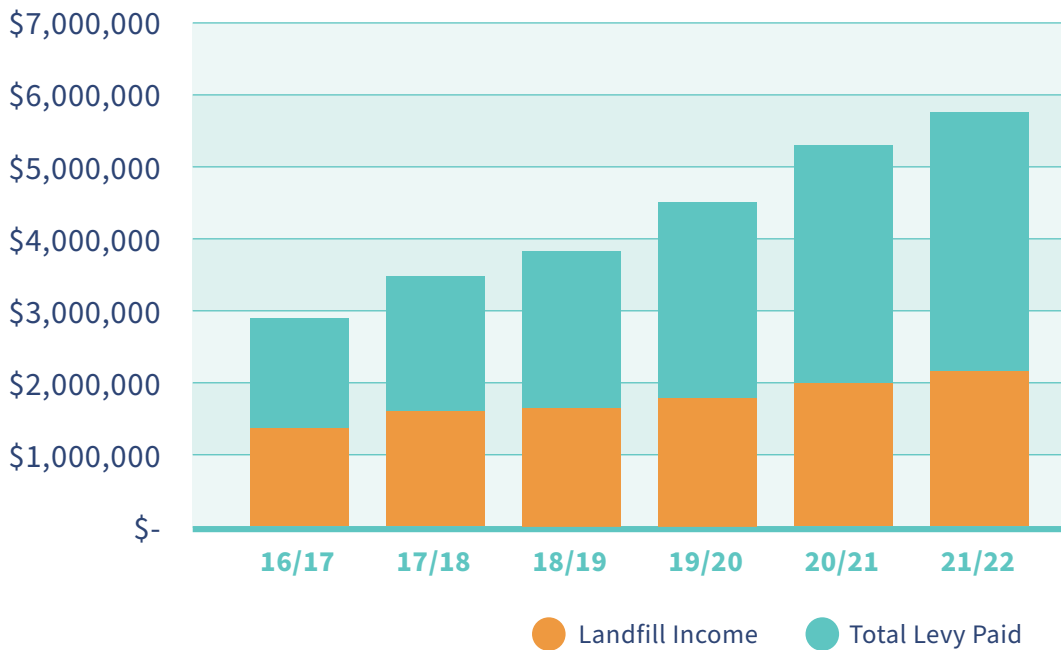
REVENUE

Landfill gross revenue increased in 2021/22 due to increasing tonnes and an increase in the Solid Waste Disposal Levy.

The Authority is required to pay the Solid Waste Disposal Levy for every tonne of waste disposed to landfill and therefore collects the levy from Constituent Councils and landfill customers as part of the landfill gate fees.

In 2021/22 the levy increased from \$71.50 to \$74.50 for non- metropolitan waste and from \$143.00 to \$149.00 for metropolitan waste.

LANDFILL GROSS REVENUE



FINANCIAL INDICATORS

The Authority adopted financial indicators for 2021/22 financial year which are outlined in the table below.

	Budget	Actual	Short Term Adopted Target
Operating Surplus Ratio	6%	5%	>0%
Net Financial Liabilities Ratio	38%	13%	70%
Asset Renewal Funding Ratio	97%	0%	100%



7

RESOURCE RECOVERY CENTRE OPERATIONS

The Authority manages two Resource Recovery Centres (RRCs) on behalf of its Constituent Councils. These sites are the Heathfield RRC, which serves the Adelaide Hills Council area with an approximate population of 40,000 people and the Brinkley RRC, which serves the Rural City of Murray Bridge area with an approximate population of 22,000 people.

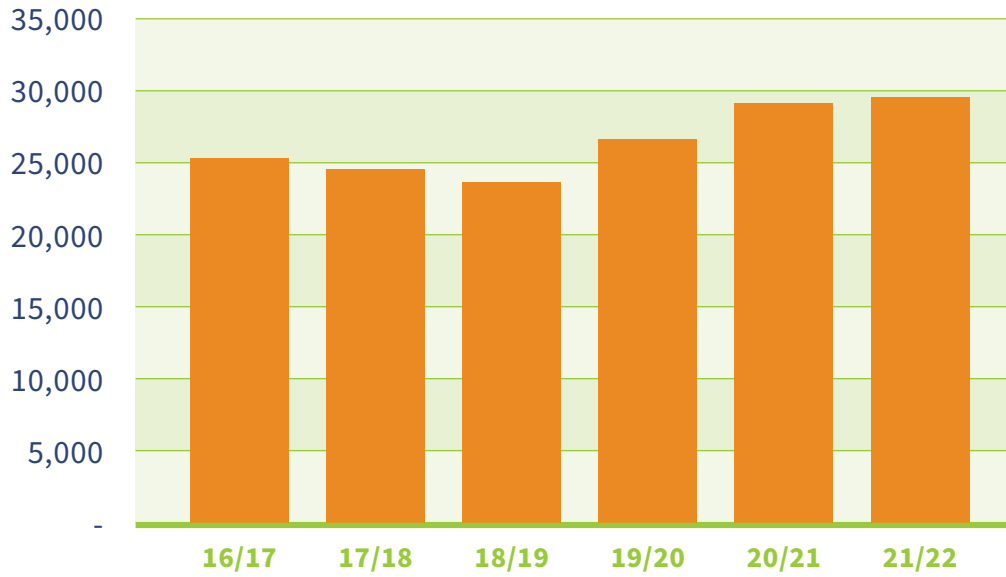
SITE USAGE

Both facilities have shown strong customer growth since the Authority commenced operations. The Heathfield customer numbers have increased over previous years, which is likely a result of increased services, such as the chemical drop off, fire waste disposal and free green organics days. This trend remained steady during 2021/22. The Brinkley RRC customer patronage also remained steady during 2021/22.

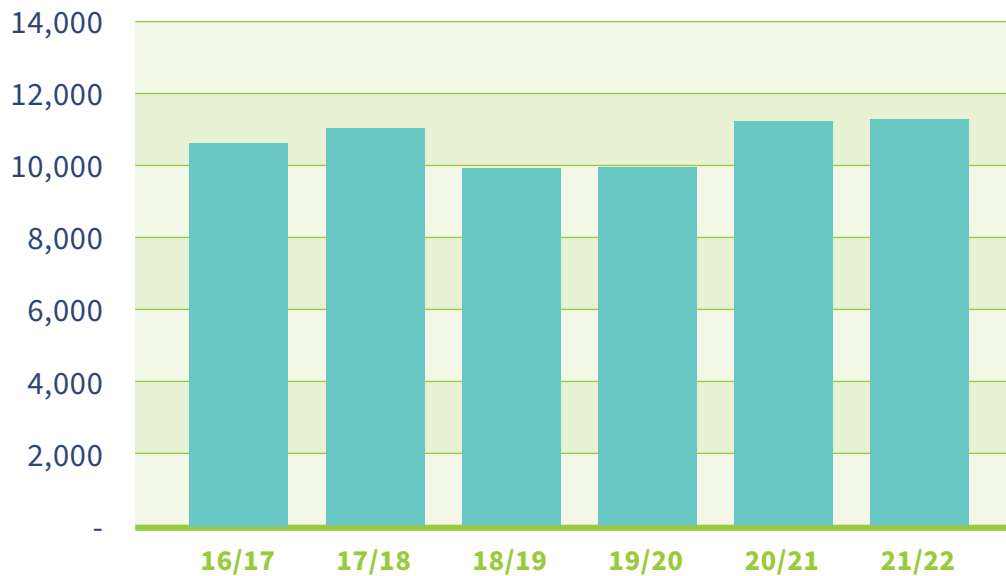
Mattress shredding diverting steel from the landfill.



HEATHFIELD RRC TRANSACTIONS



BRINKLEY RRC TRANSACTIONS







The Authority collects asbestos, Drummuster containers and tyres across our RRCs for recycling or appropriate disposal at licenced facilities.

TONNES TO LANDFILL

The tonnes of waste disposed to landfill from the Brinkley RRC have increased for 2021/22. All material which can be reused, reprocessed, or recycled is removed from the waste stream prior to transportation to landfill. For example, green organics are chipped on site and sold as mulch and construction and demolition material is stored for crushing and reuse.

RESOURCE RECOVERY SITES WASTE TONNES TO LANDFILL

	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22
Heathfield	1,840	1,562	1,533	1,719	1,760	1,940
Brinkley	1,818	1,719	1,623	1,138	1,041	1,137

The Authority creates mulch from greens materials dropped off at our RRCs which is then sold to customers.



2021/22 ANNUAL BUSINESS PLAN

RESPONSES TO THE 2021/22 ANNUAL BUSINESS PLAN, PERFORMANCE TARGETS AND MEASURES



1 Embrace the waste hierarchy and circular economy principles - the Authority will aim to assist and positively influence the recycling markets as much as possible via its operations and services.

2 Represent Constituent Councils in the waste and resource recovery sector.

The Authority has continued to represent Constituent Councils in the waste and resource recovery sector while embracing the waste hierarchy and circular economy principals via its operations and services.

3 Finalise the charter review.

The charter review was finalised, gazetted and a new Board established, including an Independent Chair.

4 Develop a regional waste and resources management plan.

A regional waste and resources management plan was drafted and circulated to the Board.

5 Finalise the 10-year Strategic Plan.

The 10-year Strategic Plan is not yet finalised as this was delayed due to a new Board being established. A strategic planning workshop has been undertaken with the new Board. The reviewed capping and closure plan for Cell 6 has been delayed pending the findings and recommendations from the Landfill Gas feasibility study which is underway.

6 Implement staged capping and closure of Brinkley landfill cells in accordance with capping and closure plan.

Cell 7 is receiving “solid inert” waste in line with directions from the EPA, while all putrescible waste is deposited in cell 8/9.

- 7 Continue to manage the Brinkley Landfill site and cell construction to maintain adequate airspace for waste disposal needs.**
- 8 Manage the Brinkley Landfill as a compliant facility.**
The final stage of cell 8/9 is currently being excavated, this process also generates “daily cover” required for landfill compliance and operating cost minimisation. The completion of this final stage is scheduled for the 2022/23 financial year.
- 9 Establish the landfill to be a model and leading-edge regional facility. Utilise the landfill and transfer stations as educational tools where possible.**
The landfill continues to operate and evolve in line with best-practise filling techniques utilising industry leading plant and equipment.
- 10 Continue to establish itself as an expert in the field of waste and resource management and act as an information source for Constituent Councils and their communities.**
The Authority continues to provide up-to-date waste and resource management industry advice and information to its Constituent Councils by regularly attending/participating in industry focussed forums.
- 11 Continue to implement media and advertising programs aiming to increase education across the region.**
Filming was carried out at the Brinkley Landfill site in June 2021 at the request of Adelaide Hills Council to be uploaded and featured on their website as an educational tool.
- 12 In conjunction with Constituent Councils continue services across Constituent Councils via the Strategic Resource Recovery Coordinator role and implement an additional shared resource across the Members that require this service.**
The Constituent Councils decided to discontinue the Strategic Resource Recovery Coordinator role. A new Authority position is proposed for 2022/23.
- 13 Continue to explore options to coordinate Constituent Council waste services where cost savings can be identified and progressively implement approved shared services across Constituent Councils.**
A combined “Hard Waste Collection Service” tender has been prepared on behalf of two Constituent Councils.
- 14 Maintain quarterly meetings with key senior staff from each of the Constituent Councils to consider Constituent Council priorities.**
Quarterly meetings with key senior staff from Constituent Councils were difficult to complete due to COVID-19 impacts however communication lines remained open.
- 15 Maintain and conduct at least two catch up meetings between Constituent Council CEO's and the Authority EO.**
The EO met with CEOs as required and presented to Constituent Councils at Councils discretion.
- 16 Continue to provide quarterly key outcomes summary to Constituent Councils, following Board Meetings.**
Quarterly key outcomes were provided to Constituent Councils following Board meetings.
- 17 Continue to operate the Resource Recovery Centres efficiently, with a focus on resource recovery, waste hierarchy and cost effectiveness.**
The Resource Recovery Centres continue to operate efficiently and effectively with a focus on maximising resource recovery wherever possible.
- 18 Review and update WHS policies and systems.**
- 19 Work with the LGA Mutual Liability Scheme to ensure the Authority is meeting requirements.**
WHS policies and procedures have continued to be reviewed and implemented where required, along with some new systems and processes with a focus on continual improvement, while working with the guidance of the LGA Mutual Liability Scheme to ensure the Authority is meeting its requirements.
- 20 Undertake a customer and charging review.**
A review of customers and relevant charges was undertaken to ensure relevant discounts were being applied appropriately and accordingly.
- 21 Work with Constituent Councils to consider upcoming opportunities for kerbside collection and recycling contracts – particularly across Mount Barker and Murray Bridge Councils.**
See 13 response.

ORGANISATION CHART

2021/22



2021-22

AUDITED FINANCIAL STATEMENTS

**GENERAL PURPOSE
FINANCIAL REPORTS
FOR THE YEAR
ENDED 30 JUNE 2022**

**Adelaide Hills Region Waste Management Authority
General Purpose Financial Reports
for the year ended 30 June 2022**

Table of Contents

	Page #
Authority Certificate	1
Principal Financial Statements	
Statement of Comprehensive Income	2
Statement of Financial Position	3
Statement of Changes in Equity	4
Statement of Cash Flows	5
Notes to, and forming part of, the Principal Financial Statements	
Note 1 - Significant Accounting Policies	6
Note 2 - Income	10
Note 3 - Expenses	11
Note 4 - Asset Disposal & Fair Value Adjustments	13
Note 5 - Current Assets	14
Note 6 - Infrastructure, Property, Plant & Equipment & Investment Property	15
Note 7 - Liabilities	17
Note 8 - Reconciliation of Cash Flow Statement	18
Note 9 - Financial Instruments	19
Note 10 - Expenditure Commitments	21
Note 11 - Contingencies, Assets & Liabilities not Recognised	21
Note 12 - Events Occuring After Reporting Date	21
Note 13 - Superannuation	22
Note 14 - Financial Indicators	23
Note 15 - Uniform Presentation of Finances	24
Note 16 - Operating Leases	25
Note 17 - Related Party Transactions	26
Council Certificate of Audit Independence	27
Auditor Certificate of Audit Independence	32

**Adelaide Hills Region Waste Management Authority
Annual Financial Statements
for the year ended 30 June 2022**

CERTIFICATION OF FINANCIAL STATEMENTS

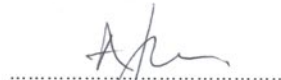
We have been authorised by the Authority to certify the financial statements in their final form. In our opinion:

- the accompanying financial statements comply with the Local Government Act 1999, Local Government (Financial Management) Regulations 2011 and Australian Accounting Standards.
- the financial statements present a true and fair view of the Authority's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year.
- internal controls implemented by the Authority provide a reasonable assurance that the Authority's financial records are complete, accurate and reliable and were effective throughout the financial year.
- the financial statements accurately reflect the Authority's accounting and other records.



Ben Tume
ACTING EXECUTIVE OFFICER

Date: 21 September 2022



Adrian Skull
CHAIRPERSON

Adelaide Hills Region Waste Management Authority
Statement of Comprehensive Income
for the year ended 30 June 2022

	Notes	2022 \$	2021 \$
INCOME			
User charges	2	5,725,347	5,300,030
Grants, subsidies and contributions	2	20,000	-
Investment income	2	915	16
Other income	2	2,509,049	3,991,821
Total Income		8,255,311	9,291,867
EXPENSES			
Employee costs	3	1,608,869	1,388,354
Materials, contracts & other expenses	3	5,567,723	5,371,434
Depreciation, amortisation & impairment	3	680,098	612,849
Finance costs	3	14,485	32,143
Total Expenses		7,871,175	7,404,780
OPERATING SURPLUS / (DEFICIT)		384,136	1,887,087
Asset disposal & fair value adjustments	4	-	47,052
NET SURPLUS / (DEFICIT) (transferred to Equity Statement)		384,136	1,934,139
TOTAL COMPREHENSIVE INCOME		384,136	1,934,139

This Statement is to be read in conjunction with the attached Notes.

Adelaide Hills Region Waste Management Authority
Statement of Financial Position
as at 30 June 2022

	Notes	2022 \$	2021 \$
ASSETS			
Current Assets			
Cash and cash equivalents	5	1,051,069	264,637
Trade & other receivables	5	1,355,484	1,788,975
Inventories	5	9,153	1,958
Total Current Assets		<u>2,415,706</u>	<u>2,055,570</u>
Non-current Assets			
Infrastructure, property, plant & equipment	6	4,373,956	4,744,650
Total Non-current Assets		<u>4,373,956</u>	<u>4,744,650</u>
Total Assets		<u>6,789,662</u>	<u>6,800,220</u>
LIABILITIES			
Current Liabilities			
Trade & other payables	7	847,330	853,291
Borrowings	7	224,073	671,808
Provisions	7	338,649	308,568
Total Current Liabilities		<u>1,410,052</u>	<u>1,833,667</u>
Non-current Liabilities			
Borrowings	7	141,604	190,429
Provisions	7	1,893,306	1,815,560
Total Non-current Liabilities		<u>2,034,910</u>	<u>2,005,989</u>
Total Liabilities		<u>3,444,962</u>	<u>3,839,656</u>
NET ASSETS		<u>3,344,700</u>	<u>2,960,564</u>
EQUITY			
Accumulated Surplus		3,344,700	2,960,564
TOTAL EQUITY		<u>3,344,700</u>	<u>2,960,564</u>

This Statement is to be read in conjunction with the attached Notes.

Adelaide Hills Region Waste Management Authority
Statement of Changes in Equity
for the year ended 30 June 2022

		Accumulated Surplus	TOTAL EQUITY
2022	Notes	\$	\$
Balance at end of previous reporting period		2,960,564	2,960,564
Net Surplus / (Deficit) for Year		384,136	384,136
Balance at end of period		3,344,700	3,344,700
2021			
Balance at end of previous reporting period		1,026,425	1,026,425
Net Surplus / (Deficit) for Year		1,934,139	1,934,139
Balance at end of period		2,960,564	2,960,564

This Statement is to be read in conjunction with the attached Notes

Adelaide Hills Region Waste Management Authority

Statement of Cash Flows for the year ended 30 June 2022

		2022	2021
CASH FLOWS FROM OPERATING ACTIVITIES	Notes	\$	\$
Receipts:			
User charges		5,669,183	5,812,283
Investment receipts		359	16
Grants utilised for operating purposes		20,000	-
Other revenues		2,994,261	2,899,094
Payments:			
Employee costs		(1,550,030)	(1,348,408)
Materials, contracts & other expenses		(5,597,961)	(5,985,112)
Finance payments		(17,954)	(37,033)
Net Cash provided by (or used in) Operating Activities		1,517,858	1,340,840
CASH FLOWS FROM INVESTING ACTIVITIES			
Receipts:			
Sale of replaced assets		-	80,780
Payments:			
Expenditure on renewal/replacement of assets		-	(514,300)
Expenditure on new/upgraded assets		(234,866)	(64,200)
Net Cash provided by (or used in) Investing Activities		(234,866)	(497,720)
Payments:			
Repayments of borrowings		(450,000)	(801,607)
Repayment of principal portion of lease liabilities		(46,560)	(44,373)
Net Cash provided by (or used in) Financing Activities		(496,560)	(845,980)
Net Increase (Decrease) in cash held		786,432	(2,860)
Cash & cash equivalents at beginning of period	8	<u>264,637</u>	<u>267,497</u>
Cash & cash equivalents at end of period	8	<u>1,051,069</u>	<u>264,637</u>

This Statement is to be read in conjunction with the attached Notes

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1 - Significant Accounting Policies

The principal accounting policies adopted in the preparation of the financial report are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

1 Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The Authority is a Local Government Authority Section 43 regional subsidiary under the control of Adelaide Hills Council, Alexandrina Council, Mount Barker District Council and Rural City of Murray Bridge.

1.2 Historical Cost Convention

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates, and requires management to exercise its judgement in applying the Authority's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of this Note.

1.4 Rounding

All amounts in the financial statements have been rounded to the nearest dollar.

2 The Local Government Reporting Entity

Adelaide Hills Region Waste Management Authority operates as a regional subsidiary pursuant to Section 43 of the Local Government Act 1999 & Section 25 of the Local Government Implementation Act 1999, and has its principal place of business at c/-of Mount Barker District Council, 6 Dutton Road, Mt Barker. These financial statements have been prepared for use by Constituent Councils of the Authority.

3 Income recognition

Income is measured at the fair value of the consideration received or receivable. Income is recognised when the Authority obtains control over the assets comprising the income, or when the amount due constitutes an enforceable debt, whichever first occurs.

4 Cash, Cash Equivalents and Other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at the Authority's option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

4.2 Other Financial Instruments

Receivables are generally unsecured and do not bear interest. All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policy applied to financial instruments forms part of Note 9.

5 Inventories

Inventories held in respect of stores have been valued by using the weighted average cost on a continual basis, after adjustment for loss of service potential. Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

6 Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1 - Significant Accounting Policies

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held "ready for use". Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects' fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Authority includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by the Authority for each type of asset. In determining (and in annually reviewing) such thresholds, regard is had to the nature of the asset and its estimated service life. Examples of capitalisation thresholds applied during the year are as follows. No capitalisation threshold is applied to the acquisition of land or interests in land.

Office Furniture & Equipment \$1,000

Other Plant & Equipment \$1,000

Landfill Assets \$1,000

Road Construction & Reconstruction \$10,000

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives in a manner which reflects the consumption of the service potential embodied in those assets.

Depreciation is recognised on a straight-line basis. Major depreciation periods for each class of asset are shown below. Depreciation periods for infrastructure assets have been estimated based on the best information available to the Authority, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Equipment 3 - 5 years

Other Plant & Equipment 3 - 10 years

Infrastructure

Unsealed Roads 15 years

Fencing 15 years

Water Tanks 30 years

Litter Fence 5 years

Pumps 5 years

Monitor Bore 10 years

Buildings 20 years

Roads 25 years

6.5 Impairment

Assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1 - Significant Accounting Policies

6.6 Borrowing Costs

Borrowing costs in relation to qualifying assets (net of offsetting investment revenue) have been capitalised in accordance with the allowed alternative treatment in AASB 123 Borrowing Costs. The amounts of borrowing costs recognised as an expense or as part of the carrying amount of qualifying assets are disclosed in Note 3, and the amount (if any) of interest revenue offset against borrowing costs in Note 2.

7 Payables

7.1 Goods & Services

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

7.2 Payments Received in Advance & Deposits

Amounts received from external parties in advance of service delivery, and security deposits held against possible damage to Authority assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

8 Borrowings

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

9 Provisions

9.1 Employee Benefits

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

No accrual is made for sick leave as experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. The Authority does not make payment for untaken sick leave.

9.2 Superannuation

The Authority makes superannuation contributions in respect of its employees to the Hostplus Scheme. The Scheme has two types of membership, each of which is funded differently. Details of the accounting policy and the Authority's involvement with the scheme are reported in Note 13.

9.3 Provision for reinstatement, restoration and rehabilitation

Expenditures relating to ongoing rehabilitation and restoration reduce any provision previously established.

The Authority recognises a capping liability for all past and present active landfill cell operational areas. For which capping rehabilitation works have not yet been completed.

The Authority recognises a capping liability for a historical cell given it is believed that it will be responsible for capping this area in future years and has accordingly recognised a liability. The Authority however is not presently obligated to undertake this work given the liability to cap the cell resides with the existing owners of the site.

The Authority has calculated the liability based on an alternate capping design being accepted by the Environmental Protection Authority South Australia (EPA) which is in the process of being approved. Should there be an unfavourable outcome from the alternate capping plan application process, this may result in further increases to the liability needing to be recorded in future periods.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1 - Significant Accounting Policies

The Authority annually monitors the liability recorded for landfill rehabilitation and restoration estimates and make adjustment to the liability as required ensuring an accurate projected cost of the liability is showing in the Statement of Financial Position. The Authority will be undertaking further detailed reviews of all rehabilitation and restoration liability costs in future years with the assistance of external consultants to ensure all projected costs have been independently verified. This was last reviewed and revalued by Golder Associates Ltd on 29 July 2019.

10 Leases

The Authority recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets, being the land leased at Brinkley Landfill.

i) Right-of-use assets

The Authority recognises right-of-use assets as at commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful life.

ii) Lease liabilities

At the commencement date, the Authority recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, the Authority uses its incremental borrowing rate or the interest rate implicit in the lease.

11 Changes to comparative figures

During the financial year, the Authority has reviewed the allocation and classification of some transactions which has been updated in the comparative information presented. Changes in classification has resulted in no change to the previously reported financial performance and position of the Authority.

12 GST Implications

In accordance with UIG Abstract 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 2 - INCOME

	Notes	2022 \$	2021 \$
USER CHARGES			
Waste processing and disposal fee		<u>5,725,347</u>	5,300,030
		<u>5,725,347</u>	<u>5,300,030</u>
INVESTMENT INCOME			
Interest on investments:			
Interest on investments		<u>915</u>	16
		<u>915</u>	<u>16</u>
OTHER INCOME			
Consultancy service		10,053	14,889
Waste officer contribution		59,588	174,671
Waste transfer station income		1,711,808	1,648,655
Waste transfer station recuperation		99,302	52,773
Transport income		317,837	250,938
Fuel tax rebate		52,185	48,219
Machinery charge out		109,774	123,725
Recycled income		15,745	8,561
Sundry		<u>132,757</u>	1,669,390
		<u>2,509,049</u>	<u>3,991,821</u>
GRANTS, SUBSIDIES, CONTRIBUTIONS			
Sundry		<u>20,000</u>	-
<i>The functions to which these grants relate are shown in Note 12.</i>			
Sources of grants			
Other		<u>20,000</u>	-
		<u>20,000</u>	<u>-</u>

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 3 - EXPENSE

	Notes	2022 \$	2021 \$
EMPLOYEE COSTS			
Salaries and Wages		1,187,834	1,017,531
Employee leave expense		174,725	164,666
Superannuation - defined contribution plan contributions	13	123,126	102,336
Superannuation - defined benefit plan contributions	13	4,595	3,071
Workers' Compensation Insurance		46,358	34,012
Other		72,231	66,738
Total Operating Employee Costs		1,608,869	1,388,354
Total Number of Employees		16	13
<i>(Full time equivalent at end of reporting period)</i>			
MATERIALS, CONTRACTS & OTHER EXPENSES			
<u>Prescribed Expenses</u>			
Auditor's Remuneration			
- Auditing the financial reports		5,289	5,508
Bad and Doubtful Debts		-	812
Subtotal - Prescribed Expenses		5,289	6,320
<u>Other Materials, Contracts & Expenses</u>			
Materials, contractors and other		293,753	364,193
Waste transfer station expenses		1,212,752	1,134,076
Consultants		47,044	52,681
Administration and Board		76,094	71,261
EPA licence fee		9,793	9,611
Repairs and maintenance		201,980	179,075
Insurance and legal		39,978	66,053
EPA waste levy paid		3,394,154	3,311,107
Parts, accessories & consumables		263,237	157,621
Sundry		23,649	19,436
Subtotal - Other Materials, Contracts & Expenses		5,562,434	5,365,114
		5,567,723	5,371,434

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 3 - EXPENSE con't

	2022	2021
Notes	\$	\$
DEPRECIATION, AMORTISATION & IMPAIRMENT		
Depreciation		
Road infrastructure	5,534	5,534
Buildings	15,062	15,012
Vehicles	31,501	29,378
Plant and equipment	317,487	284,909
Landfill cells	144,320	99,583
Leachate pond	8,697	8,697
Landfill rehabilitation	46,121	38,443
Landfill cell capping	62,833	82,750
Right of Use Assets	16 48,543	48,543
	<u>680,098</u>	<u>612,849</u>
FINANCE COSTS		
Interest on overdraft and short-term drawdown	8,323	24,999
Interest on Leases	6,162	7,144
	<u>14,485</u>	<u>32,143</u>

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 4 - ASSET DISPOSALS AND FAIR VALUE ADJUSTMENTS

	Notes	2022 \$	2021 \$
INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT			
<i>Assets renewed or directly replaced</i>			
Proceeds from disposal		-	80,780
Less: Carrying amount of assets sold		-	33,728
NET GAIN (LOSS) ON DISPOSAL OR REVALUATION OF ASSETS		-	47,052

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 5 - CURRENT ASSETS

	Notes	2022 \$	2021 \$
CASH & EQUIVALENT ASSETS			
Cash on Hand and at Bank		324,529	264,637
Deposits at Call		726,540	-
		<u>1,051,069</u>	<u>264,637</u>
TRADE & OTHER RECEIVABLES			
Accrued Revenues		705,312	1,209,967
Debtors - general		650,172	579,008
		<u>1,355,484</u>	<u>1,788,975</u>
INVENTORIES			
Stores & Materials		9,153	1,958
		<u>9,153</u>	<u>1,958</u>

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 6 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT (IPP&E)

Fair Value Level	2021 \$'000				2022 \$'000			
	Fair Value	Cost	Acc' Dep'n	Carrying Amount	Fair Value	Cost	Acc' Dep'n	Carrying Amount
Road infrastructure	-	138,352	(44,341)	94,011	-	138,352	(49,875)	88,477
Buildings	-	274,532	(106,182)	168,350	-	277,199	(121,244)	155,955
Vehicles	-	164,768	(55,743)	109,025	-	164,768	(87,244)	77,524
Plant and equipment	-	3,599,055	(1,739,181)	1,859,874	-	3,813,145	(2,056,669)	1,756,476
Landfill cells	-	2,559,142	(1,452,671)	1,106,471	-	2,559,142	(1,596,991)	962,151
Leachate pond	-	173,938	(62,803)	111,135	-	173,938	(71,500)	102,438
Landfill rehabilitation	-	461,321	(243,812)	217,509	-	461,206	(289,933)	171,273
Landfill cell capping	-	1,487,979	(636,241)	851,738	-	1,537,082	(699,074)	838,008
WIP	-	-	-	-	-	43,660	-	43,660
Right of Use Assets	-	323,623	(97,086)	226,537	-	323,623	(145,629)	177,994
Total IPP&E	-	9,182,710	(4,438,060)	4,744,650	-	9,492,115	(5,118,159)	4,373,956
Comparatives	-	8,891,789	(3,955,243)	4,936,546	-	9,182,710	(4,438,060)	4,744,650

This Note continues on the following pages.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 6 - INFRASTRUCTURE, PROPERTY, PLANT & EQUIPMENT

	Carrying Amounts Movement During the Year										2022 \$
	\$										
	2021 Carrying Amount	Additions		Disposals	Dep'n	Impair't	Adjustment	Net Reval'n	Carrying Amount		
	New / Upgrade	Renewals									
Road infrastructure	94,011	-	-	-	(5,534)	-	-	-	88,477		
Buildings	168,350	2,667	-	-	(15,062)	-	-	-	155,955		
Vehicles	109,025	-	-	-	(31,501)	-	-	-	77,524		
Plant and equipment	1,859,874	214,089	-	-	(317,487)	-	-	-	1,756,476		
Landfill cells	1,106,471	-	-	-	(144,320)	-	-	-	962,151		
Leachate pond	111,135	-	-	-	(8,697)	-	-	-	102,438		
Landfill rehabilitation	217,509	-	-	-	(46,121)	-	-	(115)	171,273		
Landfill cell capping	851,738	-	-	-	(62,833)	-	-	49,103	838,008		
WIP	-	43,660	-	-	-	-	-	-	43,660		
Right of Use Assets	226,537	-	-	-	(48,543)	-	-	-	177,994		
Total IPP&E	4,744,650	260,416	-	-	(680,098)	-	48,988	-	4,373,956		
Comparatives	4,936,546	64,200	514,300	(33,728)	(612,849)	-	(123,819)	-	4,744,650		

This note continues on the following pages.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7 - LIABILITIES

	Notes	2022		2021	
		Current	Non-current	Current	Non-current
TRADE & OTHER PAYABLES					
Goods & Services		744,440	-	768,118	-
Payments received in advance		15,000	-	20,000	-
Accrued expenses - other		765	-	4,234	-
GST Payable		43,173	-	24,262	-
Other Payables		43,952	-	36,677	-
		<u>847,330</u>	<u>-</u>	<u>853,291</u>	<u>-</u>

Amounts included in trade & other payables that are not expected to be settled within 12 months of reporting date.

BORROWINGS

Leases Liabilities	16	48,825	141,604	46,560	190,429
LGFA cash advance debenture facility		175,248	-	625,248	-
		<u>224,073</u>	<u>141,604</u>	<u>671,808</u>	<u>190,429</u>

All interest bearing liabilities are secured over the future revenues of the Council.

PROVISIONS

Employee entitlements (including oncosts)		338,649	51,800	308,568	23,042
Future reinstatement / restoration, etc		-	461,206	-	461,321
Cell capping		-	1,380,300	-	1,331,197
		<u>338,649</u>	<u>1,893,306</u>	<u>308,568</u>	<u>1,815,560</u>

Movements in Landfill Provisions - 2022 year only (current & non-current)

	Future Reinstatement	Cell capping	Total
Opening Balance	461,321	1,331,197	1,792,518
Add (Less) Remeasurement Adjustments	(115)	49,103	48,988
Closing Balance	<u>461,206</u>	<u>1,380,300</u>	<u>1,841,506</u>

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 8 - RECONCILIATION TO CASH FLOW STATEMENT

(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Cash Flow Statement is reconciled to the related items in the Balance Sheet as follows:

		2022	2021
	Notes	\$	\$
Total cash & equivalent assets	5	1,051,069	264,637
(b) Reconciliation of Change in Net Assets to Cash from Operating Activities			
Net Surplus (Deficit)		384,136	1,934,139
Non-cash items in Income Statement			
Depreciation, amortisation & impairment		680,098	612,849
Net increase (decrease) in unpaid employee benefits		58,839	39,946
Net (Gain) Loss on Disposals		-	(47,052)
		<u>1,123,073</u>	<u>2,539,882</u>
Add (Less): Changes in Net Current Assets			
Net (increase) decrease in receivables		433,491	(1,174,426)
Net (increase) decrease in inventories		(7,195)	298
Net increase (decrease) in trade & other payables		(31,511)	(24,914)
Net Cash provided by (or used in) operations		<u>1,517,858</u>	<u>1,340,840</u>
(c) Non-Cash Financing and Investing Activities			
Estimated future reinstatement etc. costs		<u>48,988</u>	<u>(123,819)</u>
(d) Financing Arrangements			
Unrestricted access was available at balance date to the following lines of credit:			
Corporate Credit Cards		10,000	10,000
LGFA Cash Advance Debenture facility		1,650,000	1,650,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 9 - FINANCIAL INSTRUMENTS

All financial instruments are categorised as *loans and receivables*.

Accounting Policies - Recognised Financial Instruments

Bank, Deposits at Call	Accounting Policy: initially recognised at lower of cost and net realisable value, interest is recognised when earned. Terms & conditions: deposits at call have an average maturity of 90 days and an average interest rate of 1.55% (2021: 90 days 0.3%) Carrying amount: approximates fair value due to the short term to maturity.
Receivables - Fees and other charges	Accounting Policy: carried at nominal values less any allowances for doubtful debts.
Liabilities - Creditors and Accruals	Accounting Policy: liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Authority. Terms & conditions: liabilities are normally settled on 30 days after the month of invoice. Carrying amount: approximates fair value.
Liabilities - Interest Bearing Borrowings	Accounting Policy: carried at the principle amounts. Interest is charged as an expense as it accrues. Terms & conditions: secured over future revenues, interest is payable quarterly and principle due at CAD end date. Carrying amount: approximates fair value.
Liabilities - Leases	Accounting Policy: accounted for in accordance with AASB 16 as stated in note 1.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 9 - FINANCIAL INSTRUMENTS (con't)

Liquidity Analysis

2022	Due < 1 year	Due > 1 year ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$'000	\$'000	\$'000	\$'000	\$'000
<u>Financial Assets</u>					
Cash & Equivalents	1,051,069	-	-	1,051,069	1,051,069
Receivables	1,383,072	-	-	1,383,072	1,355,484
Total	2,434,141	-	-	2,434,141	2,406,553
<u>Financial Liabilities</u>					
Payables	846,565	-	-	846,565	846,565
Current Borrowings	190,407	-	-	190,407	175,248
Lease Liabilities	53,776	148,595	-	202,371	190,429
Total	1,090,748	148,595	-	1,239,343	1,212,242
<u>2021</u>					
	Due < 1 year	Due > 1 year; ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
	\$'000	\$'000	\$'000	\$'000	\$'000
<u>Financial Assets</u>					
Cash & Equivalents	264,637	-	-	264,637	264,637
Receivables	1,788,975	-	-	1,788,975	1,788,975
Total	2,053,612	-	-	2,053,612	2,053,612
<u>Financial Liabilities</u>					
Payables	849,057	-	-	849,057	849,057
Current Borrowings	633,571	-	-	633,571	625,248
Lease Liabilities	52,722	202,371	-	255,093	236,989
Total	1,535,350	202,371	-	1,737,721	1,711,294

The following interest rates were applicable to Council's borrowings at balance date:

	30 June 2022		30 June 2021	
	Weighted Average Interest Rate	Carrying Value	Weighted Average Interest Rate	Carrying Value
	%	\$'000	%	\$'000
LGFA cash advance debenture	1.75	175,248	2.4	625,248
Non interest bearing		842,728		849,057
		1,017,976		1,474,305

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 9 - FINANCIAL INSTRUMENTS (con't)

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Authority.

Risk Exposures:

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Authority is the carrying amount, net of any impairment. All Authority investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 in relation to individual classes of receivables, exposure is concentrated within the Authority's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of the Authority's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that the Authority will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. The Authority also has available a range of standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. The Authority has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Note 10 - EXPENDITURE COMMITMENTS

The Authority as at 30 June 2022 had no obligation for expenditure.

Note 11 - CONTINGENCIES, ASSETS & LIABILITIES NOT RECOGNISED

There were no contingencies, assets or liabilities not recognised subsequent to 30 June 2022 that need to be disclosed in the financial statements.

Note 12 - EVENTS OCCURING AFTER REPORTING DATE

There were no events subsequent to 30 June 2022 that need to be disclosed in the financial statements.

Adelaide Hills Region Waste Management Authority

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 13 – SUPERANNUATION

The Authority makes employer superannuation contributions in respect of its employees to Hostplus (formerly Statewide Super). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and/or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (9.5% in 2020-21; 10.0% in 2021-22). No further liability accrues to the Authority as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. The Authority makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2020-21) of "superannuation" salary.

In addition, the Authority makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.32(b), the Authority does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2021. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to the Authority's contribution rates at some future time.

Contributions to Other Superannuation Schemes

The Authority also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Authority.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 14 - FINANCIAL INDICATORS

	2022	2021	2020
Operating Surplus Ratio			
<u>Operating Surplus</u>	4.7%	20.3%	2.0%
Total Operating Income			

This ratio expresses the operating surplus as a percentage of total operating revenue.

Net Financial Liabilities Ratio

<u>Net Financial Liabilities</u>	13%	19%	60%
Total Operating Income			

Net Financial Liabilities are defined as total liabilities less financial assets. These are expressed as a percentage of total operating revenue.

Adjustments to Ratios

In recent years the Federal Government has made advance payments prior to 30th June from future year allocations of financial assistance grants, as explained in Note 1. These **Adjusted Ratios** correct for the resulting distortion in key ratios for each year and provide a more accurate basis for comparison between years.

Adjusted Operating Surplus Ratio	4.7%	20.3%	2.0%
Adjusted Net Financial Liabilities Ratio	13%	19%	60%

Asset Renewal Funding Ratio

<u>Outlays on Existing Assets</u>	0%	87%	100%
Asset Renewals - IAMP			

Net asset renewals expenditure is defined as net capital expenditure on the renewal and replacement of existing assets, and excludes new capital expenditure on the acquisition of additional assets.

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 15 - UNIFORM PRESENTATION OF FINANCES

The following is a high level summary of both operating and capital investment activities of the Authority prepared on a simplified Uniform Presentation Framework basis.

All Authorities in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.

The arrangements ensure that all Authorities provide a common 'core' of financial information, which enables meaningful comparisons of each Authority's finances.

	2022	2021
	\$	\$
Income	8,255,311	9,291,867
Expenses	(7,871,175)	(7,404,780)
Operating Surplus / (Deficit)	384,136	1,887,087
 Net Outlays on Existing Assets		
Capital Expenditure on renewal and replacement of Existing Assets	-	(514,300)
Add back Depreciation, Amortisation and Impairment	680,098	612,849
Proceeds from Sale of Replaced Assets	-	80,780
	680,098	179,329
 Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets <i>(including investment property & real estate developments)</i>	(234,866)	(64,200)
	(234,866)	(64,200)
Net Lending / (Borrowing) for Financial Year	829,368	2,002,216

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 16 - OPERATING LEASES

The Authority as a Lessee

Right of Use Asset

Set out below are the carrying amounts (written down value) of right of use assets recognised within Infrastructure Property, Plant & Equipment

Carrying Value	Land
At 1 July 2021	226,537
Depreciation Charge	(48,543)
At 30 June 2022	<u>177,994</u>

Set out below are the carrying amounts of lease liabilities (including under interest bearing loans and borrowings) and the movements during the period:

	2022
Opening Balance 1 July 2021	236,989
Accretion of Interest	6,162
Payments	(52,722)
Closing Balance 30 June 2022	<u>190,429</u>
Current	48,825
Non Current	141,604

The maturity analysis of lease liabilities is included in note 9.

Authority and its associated entities (the group) had total cash outflows for leases of \$52,722.

The following are amounts recognised on profit or loss:

Depreciation expense right of use asset	48,543
Interest expense on lease liabilities	6,162
Total amount recognised in profit and loss	<u>54,705</u>

Adelaide Hills Region Waste Management Authority
Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 17 - RELATED PARTY DISCLOSURES

KEY MANAGEMENT PERSONNEL

The key management personnel of the Authority include the Chair, the Board and the Executive Officer being prescribed officers under section 112 of the Local Government Act 1999. In all, key management personnel were paid the following total compensation:

	2022	2021
	\$	\$
Salaries, allowances & other short term benefits	227,175	214,063
Termination benefits	-	-
TOTAL	242,120	227,632

The following transactions occurred with related parties:

	2022	Outstanding 30 June 2022	2021	Outstanding 30 June 2021
	\$,000	\$,000	\$,000	\$,000
Adelaide Hills Council - provision of waste processing & disposal service	1,481	136	1,380	160
Alexandrina Council - provision of waste processing & disposal service	261	25	276	34
Mount Barker District Council - provision of waste processing & disposal service	1,260	109	1,219	134
Rural City of Murray Bridge - provision of waste processing & disposal service	885	62	781	58
TOTAL	3,887	332	3,656	386

PARTIES RELATED TO KEY MANAGEMENT PERSONNEL

*Comparatives have been updated to include the EPA levy received from the Authority's Constituent Councils.

Amounts recorded as outstanding from related parties are recorded in trade and other receivables in Note 5.

The related parties disclosed above are equity owners of the Authority and are referred to as Constituent Councils. Constituent Councils have equal representation on the Board of the Authority and accordingly have significant influence on the financial operating decisions of the Authority. No one Constituent Council individually has control of the policies.

Adelaide Hills Region Waste Management Authority

Certification of Auditor Independence for the year ending 30 June 2022

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2022, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



.....
Andrew Aitken
CHIEF EXECUTIVE OFFICER
Adelaide Hills Council

Date: 12 July 2022

Adelaide Hills Region Waste Management Authority

Certification of Auditor Independence for the year ending 30 June 2022

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2022, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



.....
Nigel Morris
CHIEF EXECUTIVE OFFICER
Alexandrina Council

Date: 11 July 2022

Adelaide Hills Region Waste Management Authority

Certification of Auditor Independence for the year ending 30 June 2022

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2022, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.



.....
Andrew Stuart
CHIEF EXECUTIVE OFFICER
Mount Barker District Council

Date: 19 July 2022

ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

ANNUAL FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 June 2022

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2022, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011 made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) Local Government (Financial Management) Regulations 2011.


Michael Sedgman
CHIEF EXECUTIVE OFFICER
Rural City of Murray Bridge

Date: 12.07.2022

Adelaide Hills Region Waste Management Authority
Annual Financial Statements
for the year ended 30 June 2022

CERTIFICATION OF AUDITOR INDEPENDENCE

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide Hills Region Waste Management Authority for the year ended 30 June 2022, the Authority's Auditor, Dean Newbery & Partners Chartered Accountants, has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.


.....
Adrian Skull
CHAIRPERSON
Adelaide Hills Region Waste Management Authority

Date: 21 September 2022

Certification of Auditor's Independence

I confirm that, for the audit of the financial statements of the Adelaide Hills Region Waste Management Authority for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 - *Code of Ethics for Professional Accountants (including Independence Standards)*, Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999 and the Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



SAMANTHA CRETEN

Partner

DEAN NEWBERY

Dated this 4th day of July 2022

**We focus on
optimising and
evaluating waste
and recycling
services**



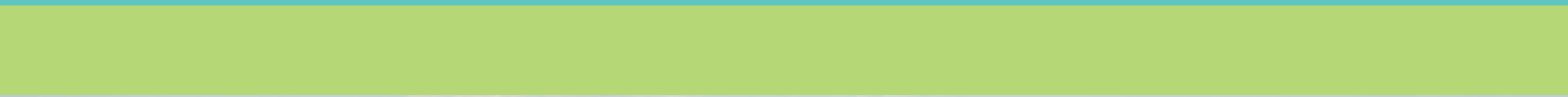


AHRWMA

ADELAIDE HILLS REGION WASTE MANAGEMENT AUTHORITY

8532 6385
WWW.AHRWMA.COM

LANDFILL,
527 BRINKLEY RD,
BRINKLEY SA 5253



APPENDICES

AUDIT COMMITTEE ACTIVITY REPORT

AUDIT AND RISK COMMITTEE – ACTIVITY REPORT 2021-2022



This report represents a summary of the Rural City of Murray Bridge Audit and Risk Committee's activities undertaken and recommendations made during the 2021-2022 financial year.

Membership

Council has appointed Members to its Audit and Risk Committee as follows:

Name	Position	Term
Mr Peter Brass	Independent Chair	April 2014 – April 2019 Reappointed to March 2023
Mr Peter Canaway	Independent Member	Nov 2013 – Nov 2017 Reappointed to Oct 2021 – Did not seek reappointment
Mr Luke Williams	Independent Member	Nov 2017 – Oct 2021 Reappointed to Nov 2025
Mr Paul Lamberts	Independent Member	Nov 2021 – Nov 2025
Cr Fred Toogood	Council Member	Nov 2014 – Nov 2018 Reappointed to Nov 2022
Cr Wayne Thorley	Council Member	Nov 2018 – Nov 2022

The following staff members have attended meetings as observers:

- Chief Executive Officer
- General Manager Corporate Services
- General Manager Community Development
- General Manager Assets & Infrastructure
- Manager City Infrastructure
- Chief Finance Officer
- Team Leader Finance
- Executive Officer

Meetings

The Audit and Risk Committee held 5 ordinary meetings during 2021/2022 with attendance as follows:

Meeting Date	Attendance
28 July 2021	Meeting held via zoom - Apology Peter Canaway
29 September 2021	All attended (in person & via Zoom)
7 December 2021	All attended (in person & via MS Teams)
23 February 2022	All attended (in person & via MS Teams)
4 May 2022	All attended (in person & via Zoom)

Mr David Francis and Mr Matt Brunato of Bentleys, External Auditors and Mr Justin Jamieson and Ms Heather Martens of KPMG, Internal Auditors met with the Audit and Risk Committee in camera at the meeting held on the 29 September 2021.

Mr Peter Brass, Chair of the Audit and Risk Committee provided a verbal report to the Council meeting on the 13 December 2021, item 196.1

During 2021/2022 the Audit and Risk Committee held meetings in person and also virtually to accommodate attendance by all Members.

Training Activities

The Audit and Risk Committee considered the 2021/2022 Development and Training Plan for Committee members at its meeting on the 23 February 2022, item 9.3

Committee Activities

The following table sets out the principal issues addressed by the Audit and Risk Committee during 2021-2022 in line with the Audit and Risk Committee's Term of Reference:

Action	Link to TOR	Q1 28 July 2021 Council 9 Aug 2021	Special 29 Sept 2021 Council 11 Oct 2021	Q2 7 Dec 2021 Council 13 Dec 2021	Q3 23 Feb 2022 Council 15 Mar 2022	Q4 4 May 2022 Council 9 May 2022	Responsible Officer
AUDIT COMMITTEE PERFORMANCE	12						
Annual Report from Presiding Member (meeting with Council)				Council 196.1			CEO
Audit Committee Self Assessment				48.2			CEO
Meeting Dates			37.4				CEO
Review of Annual Work Plan					9.1		CEO
Review Terms of Reference (even yrs)					9.2		CEO
Training and Development Plan					9.3		CEO
Audit Committee Members		28.6					CEO
EXTERNAL AUDIT							
External Audit Interim Man Letter	S126(4)(a)						GMCS
Annual Financial Statements	S126(4)(a)		37.1				GMCS
Annual report			37.2				GMCS
Confidential Meeting with Auditors			38.1				GMCS
Matters arising from External Audit							GMCS
End of Financial year Audit Approach & Reporting Timetable						19.1	GMCS
Internal Controls					9.4		GMCS
External Audit – Tender Approach				48.1			GMCS
Financial Controls Review		28.6			10.1		GMCS
FINANCIAL REPORTING							
Review of LTFP			37.3				GMCS
Review of Budget		28.5		47.3	9.5		GMCS
Review of ABP	S126(4)(ab)				10.2	20.2	GMCS
Building Assets Revaluation			38.2				GMCS
INTERNAL AUDIT	10						
Confid meet with Internal Auditors	S126(4)(b)						CEO
Internal Audit Action Plan Update	S126(4)(c)	28.1		47.2		19.6	CEO
Strategic Internal Audit Plan	S126(4)(C)						CEO
Internal Audits		28.2		47.1		20.1	GMCS

RISK MANAGEMENT SYSTEMS	9.2						
Results LGA Risk Management Review					9.6		GMCS
ICT Governance Framework							GMCS
Emergency Management						19.5	GMAI
GOOD PUBLIC ADMINISTRATION FRAMEWORK	9.3						
Public Interest Disclosure Guideline						19.3	CEO
Complaint Framework						19.2	CEO
STRATEGIC PLANS							
Strategic Plan - each Council term							CEO
Asset Management Plans						19.4	GMAI

FREEDOM OF INFORMATION STATEMENT 2021-22

INTRODUCTION

This Freedom of Information Statement is published by the Rural City of Murray Bridge Council (Council) in accordance with the *Freedom of Information Act 1991* (FOI Act),

The purpose of the Information Statement is to provide the public with:

1. a description of the structure and functions of the agency
2. a description of the ways in which the functions of the agency affect the public
3. a description of any arrangements that exist to enable the public to participate in formulating the agency's policies and the delivery of its functions
4. a description of the various kinds of documents held by the agency available for inspection, purchase or free of charge
5. a description of the arrangements that exist to enable the public to obtain access to documents or to amend their personal records held by the agency; and
6. a description of the agency's procedures in relation to giving access to documents and to the amendment of records containing personal information of individuals
7. include the contact details of the officer to whom inquiries can be made and an address at which FOI applications should be lodged.

Subject to certain restrictions, the *FOI Act 1993* gives members of the public a legally enforceable right to access information held by South Australian (Local) Government agencies such as Councils. The purpose of this statement is to assist members of the public to identify the functions and decision making processes of Council, detail the type of information held by Council and advise how it can be accessed by the public.

An updated Information Statement will be published on the Council's website each financial year and within Council's Annual Report.

1 – STRUCTURE AND FUNCTIONS OF THE COUNCIL

Ongoing History of the Rural City of Murray Bridge

The Ngarrindjeri People are recognised as the Traditional Owners of the land.

- 1830 Captain's Charles Sturt camped just below the town site of Murray Bridge on February 8th during his voyage of discovery down the River Murray.
- 1856 the area's first white settlers arrived. The Edwards family established their homestead 'Coninka' on the area now known as Hume Reserve.
- 1873 the building of the first bridge over the River Murray began. The foundation stone was laid by Governor Musgrave on the 7th November. The bridge was opened to traffic on 26 March 1879 and the town was known as Murray Bridge.
- 12 July 1884 the first meeting of the District Council of Mobilong was held. In 1927 the Corporation of Murray Bridge was formed.
- 4 April 1977 there was an amalgamation of District Council of Mobilong and the Corporation of Murray Bridge to form The District Council of Murray Bridge.
- 30 May 1979 the Swanport Bridge was opened to traffic.
- 1983 saw the opening of the Lerwin Nursing Home by the District Council of Murray Bridge.
- 17 June 1990 saw the Official Opening of the Local Government Centre at 2 Seventh Street Murray Bridge.
- 26 January 1993 the District Council of Murray Bridge changed its name to The Rural City of Murray Bridge and has its administration centre within the Local Government Centre, 2 Seventh Street, Murray Bridge.
- 17 July 1995 was the opening of the Brinkley Waste Depot
- 19 April 1997 was the official opening of Monarto Zoological Park visitor centre by Hon Robert Hill
- September 1997 saw the staging of first Pedal Prix
- 2003 Council declares the Rural City of Murray Bridge as a Refugee Welcome zone
- 2002/2003 construction of Monarto Interchange
- 2007/2008 Youth Centre and Skate Park opened. There was a dedication of Muslim burial site.

- 9 May 2007 saw the opening of extensions to the Murray Bridge Soldiers Memorial Hospital and new Murray Bridge Ambulance Station
- 25 May 2008 was the date the Kungun Yunnan Agreement between Rural City of Murray Bridge and Ngarrindjeri Regional Authority was signed.
- 2010 Regional Centre of Culture events held in Murray Bridge and refurbishment of Town Hall and Regional Art Gallery
- 2010 opening of Marketplace Shopping Centre and new RSL Clubrooms
- 2012 Murray Bridge Library opened in Marketplace
- 2016 delivery of Stormwater Management and Reuse Scheme providing an alternative, secure and sustainable source of water supply through a partnership between Council, the Australian Government, Murray Bridge Racing Club and Gifford Hill Joint Venture.
- 2017 Revitalisation of Sixth Terrace Precinct completed
- 2017 Federal Court Determination at Sturt Reserve in relation to Native Title
- 2018 Adelaide Road Linear Park commences with stages 1, 2 & 3 completed.
- 2019 Sturt Reserve Master Plan – Historic and Tourism Precinct commenced
- 2019 Adelaide Road Linear Park, stages 4 & 5 commenced
- 2020 Sturt Reserve Master Plan – Recreation Precinct and Rowing Facility
- 2020 Lerwin Expansion and Refurbishment undertaken
- 2020 Adelaide Road Linear Park, stages 5 & 6
- 2020 Farmgate Access improved
- 2020 Delivery of Thomas Foods International Access Road
- 2020 Refurbishment of Swimming Pool
- 2021 Continuation of Sturt Reserve Master Plan

Strategic Governance Framework

Council re-endorsed a Good Public Administration Framework on the 14 June 2002 and Risk Management Framework on 10 December 2018. These frameworks identify Council's approach to its strategic Governance Framework, Committee and Regional Subsidiary structure and decision making as follows:

Rural City of Murray Bridge Strategic Governance Framework



Full Council and provisions for meeting procedures

Following the Local Government elections held in November 2014 and continuing in the November 2018 elections, the Council consists of the Principal Member and 9 Area Elected Members who represent residents and ratepayers in the Rural City of Murray Bridge.

"Council" is the body corporate consisting of Elected Members as constituted under the *Local Government Act 1999*. Council is established to provide for the government and management of its area at the local level and, in particular:

- a) to act as a representative, informed and responsible decision-makers in the interest of its community; and
- b) to provide and co-ordinate various public services and facilities and to develop its community and resource in a socially just and ecologically sustainable manner; and
- c) to encourage and develop initiatives within its community for improving the quality of life of the community; and
- d) to represent the interests of its community to the wider community; and
- e) to exercise, perform and discharge the powers, functions and duties of local government under the Local Government Act and other acts in relation to the area for which it is constituted. [s.6, Local Government Act]

Following the November 2018 election, Council continued with the meeting scheduled of ordinary meetings of the Council continuing to be held in the Local Government Centre, 2 Seventh Street, Murray Bridge or in locations throughout the Council area as determined by resolution of Council. Meetings commence at 7 pm on the second Monday of each month, with the exception in January when the meeting is held during the last week of the month. All meetings are open to the public, with the exception of any matters subject to an order of confidentiality. [s.90 of the Local Government Act]. Notices of all meetings and associated minutes of Council and its Committees are available on the website and from the Local Government Centre.

Due to the Covid-19 Public Health Emergency Council has continued to provide Members with ability to attend meetings virtually or in person subject to social distancing requirements. Members of the public were able to view meetings livestreamed via Council's social media network or in person, subject to the restrictions in place at the time of the meeting.

One of the main opportunities for the community to gain information about the business of Council is through meeting agendas and associated reports prepared for Council and Committee meetings. Agendas, including minutes of the previous meetings and supporting documentation, are placed on public display no less than three days prior to meetings. Council also holds informal information gathering and these dates along with Council meeting dates and associated information are available on Council's website at www.murraybridge.sa.gov.au and at the Local Government Centre.

Council Committees and Subsidiaries

Schedule 1 of this statement lists the various committees of Council and identifies under which section of the *Local Government Act 1999*, *Development Act 1993* or *Planning, Development & Infrastructure Act 2016* they have been formed.

Committees streamline Council business and assist in the performance of its functions. The membership of Committees and their Terms of Reference are determined by the Council.

Committees meet at intervals determined in their Terms of Reference (available on Council's website and at the Local Government Centre) and make recommendations to Council. Meetings of S41 Committees are open to the public with the exception of any matters subject to an order of confidentiality [s.90, Local Government Act], and are publicly notified in the same way as Council meetings. (See 1.1 above)

Chapter 6 of the Local Government Act and the Local Government (Procedures at Meetings) Regulations prescribe the way meetings of a Council and its Committees are to be conducted.

Due to the Covid-19 Public Health Emergency the ability for Committee meetings to be held virtually continued with Members and the Community also provided the opportunity to attend in persons observing social distancing requirements and other restrictions in place at the time.

External Committees/Boards/Associations

Council participates in a number of external Committees, Boards and Associations, comprising Elected Members, staff and the public and these are listed in Schedule 1.

Delegations

The Council's Chief Executive Officer, Fire Prevention Officers and Council's Assessment Panel have delegated authority from Council to make decisions on specified administrative and policy matters. The Chief Executive Officer has the ability to sub-delegate duties to an employee or a Committee. Council has endorsed a Delegations Application Policy to assist in the management of delegations and Council's Delegations Register reflects the delegated authority from the Council to the CEO (and subsequently any further sub-delegations).

The Delegations Register is reviewed annually by Council and is available to be viewed by the public on Council's website or at the Local Government Centre during ordinary working hours

2 – FUNCTIONS OF COUNCIL

The functions of Council, set out in s7 of the *Local Government Act 1999*, include:

- (a) to plan at the local and regional level for the development and future requirements of its area;
- (b) to provide services and facilities that benefit its area, its ratepayers and residents, and visitors to its area (including general public services or facilities (including electricity, gas and water services, and waste collection, control or disposal services or facilities), health, welfare or community services or facilities, and cultural or recreational services or facilities);
- (c) to provide for the welfare, well-being and interests of individuals and groups within its community;
- (d) to take measures to protect its area from natural and other hazards and to mitigate the effects of such hazards;
- (e) to manage, develop, protect, restore, enhance and conserve the environment in an ecologically sustainable manner, and to improve amenity;
- (f) to provide infrastructure for its community and for development within its area (including infrastructure that helps to protect any part of the local or broader community from any hazard or other event, or that assists in the management of any area);
- (g) to promote its area and to provide an attractive climate and locations for the development of business, commerce, industry and tourism;
- (h) to establish or support organisations or programs that benefit people in its area or local government generally;
- (i) to manage and, if appropriate, develop, public areas vested in, or occupied by, the council;
- (j) to manage, improve and develop resources available to the council;
- (k) to undertake other functions and activities conferred by or under an Act.

Section 41 of the *Local Government Act 1999* empowers a Council to establish committees

- To assist the Council in the performance of its functions
- To enquire into and report to the Council on matters within the ambit of the Council's responsibilities
- To provide advice to the Council
- To exercise, perform or discharge delegated powers, functions or duties

Council has endorsed a Section 41 Committees policy to assist in the management of S41 Committees of Council.

Council's Strategic Plan is developed based on Community Consultation and informs Council's Annual Business Plan and Budget.

Services for the Community

Council is required by legislation to:

- Determine policies to be applied by the Council
- Develop and adopt Strategic Management Plans
- Prepare and adopt annual business plans and budgets
- Establish an Audit Committee
- Develop appropriate policies, practices and processes of internal control
- Set performance objectives
- Establish policies and processes for dealing with complaints, requests for service, and internal review of Council decisions
- Determine the type, range and scope of projects to be undertaken by the Council
- Deliver planning and development, dog and cat management, fire prevention and certain public health services
- Provide the necessary administrative services to support Council's functions

Other services and activities are provided through the decision making processes of Council in response to local needs, interests and aspirations of individuals and groups within the community to ensure that Council resources are used equitably.

Other services provided by Council include:

- Aged Care Facility (Lerwin)
- Commonwealth Health Support Program
- Community Waste Water Management Schemes
- Economic Development
- Historic Tourism sites
- Immunisations
- Open Space facilities
- Outdoor swimming pool
- Regional Art Gallery
- Road networks
- Youth Centre - The Station
- Visitor Information Centre

3 – PUBLIC PARTICIPATION

Members of the public have a number of opportunities to express their views on particular issues before Council. Council's Access to Council and Committee meetings and associated documents Code of Practice identify these and include:

Deputations to Council – With the written permission of the Presiding Member of the Committee, a member of the public can address a Committee or the Council personally or on behalf of a group of residents for up to *10 minutes* on any item that is relevant to that Committee or the Council, depending on the number of deputations scheduled for a particular meeting. If a decision is required from the deputation, Council seeks a report from administration to be presented at the next appropriate meeting.

Petitions – Written petitions can be addressed to the Council on any issue within the Council's jurisdiction.

Council Members – Members of the public can contact Members of Council to discuss any issue relevant to Council. Contact details for all Members are available on Council's website.

Written Requests – Members of the public can write to Council on any Council policy, activity or service.

Let's Talk - Community Consultation

The Rural City of Murray Bridge is committed to open, honest, accountable and responsible decision making. Council's Community Engagement Framework promoting "Let's Talk" facilitates effective communication between Council and the community, encouraging community involvement and partnerships in planning and decision making. The Framework identifies the steps Council will take in relation to Community engagement and ensures that the most cost effective methods of informing and involving the community, which are appropriate for specific circumstances and consultation topics, are used. Let's Talk is accessed via Council's website.

4 – DOCUMENTS HELD BY COUNCIL

Most information and documentation held by Council is available for public viewing and is readily available without recourse to the Freedom of Information Act and we invite you to discuss your information needs with us.

Records System: Council operates an electronic records and document management system for the effective management of Council's records.

Land and Property Information System: Council's Land and Property Information system contains property-related information (valuation, rates, ownership details) on each property in the Rural City of Murray Bridge area.

5 – ACCESS TO DOCUMENTS

Policy Documents Available for Inspection

At the time of publishing this statement the following documents can be accessed from Council's website (<https://www.murraybridge.sa.gov.au/council/administration/council-documents/councilpolicy>)

and are available for public inspection at Office of Council during ordinary business hours. Any new policy adopted by Council after publication of this statement will be similarly available.

- Access to Council and Committee meetings & associated documents – Code of Practice)
- Accessing Information – Freedom of Information and Privacy
- Alteration to Public Roads, Verges and Footpaths Policy
- Asset Accounting Policy
- Asset Management Policy

- Asset Disposal Policy
- Budget Report and Amendment Policy
- Building and Swimming Pool Policy
- Business Continuity Policy - Management of Disruption Risk
- Caretaker Policy
- Cemetery Policy
- Civic Recognition Policy
- Code of Conduct – Elected Members
- Code of Conduct – Elected Member Complaint Handling Policy
- Code of Conduct – Employee
- Code of Conduct – S41 Independent Members
- Communication Policy
- Community Engagement Framework
- Community Events Grants and Donations Policy
- Community Gardens Policy
- Complaint Management Framework
- Construction of unmade road reserves
- Contributions to Council
- Council Delegates – Appointment Process
- Council Election Policy
- Council S41 Committees
- COVID19 – Financial Hardship Policy
- Delegation Policy
- Development Act Delegations Policy
- Directional Sign Policy
- Disability Discrimination Policy
- Elected Member Induction Training and Development Policy
- Elected Member Use of Social Media Guideline
- Elected Members Allowances and Benefits Policy
- Election of Deputy Mayor
- Emergency Management Framework
- Event Traffic Management Policy
- Fees and Charges Policy
- Financial Sustainability Policy
- Fleet Vehicle Procurement and Disposal
- Fraud & Corruption Prevention Policy
- Funding Policy
- General Ledger Policy
- Good Public Administration Framework
- Graffiti Management Policy

- Healthy Eating Policy
- Hiring Council Facilities
- Informal Gatherings Policy
- Infrastructure and Bonding Policy
- Insurance – Use of Council Land Council Policy
- Insurance – Use of Local Government Land Management Guideline
- Internment on Private Land
- Internal Control Policy
- Internal review of Council decisions
- I-responda – Community Emergency response
- Kerbside Waste Recycling Green Organics Services Policy
- Lease and Licensing Policy
- Leasing and Licensing Council Facilities Policy
- Lerwin Aged Care Facility Debt Recovery Policy
- Lerwin Aged Care Facility Refundable Accommodation Deposits Governance Policy
- Lerwin Liquidity Management Strategy
- Library Management
- Light Fleet corporate policy
- Limit on Dog Numbers – Bylaw 5 Policy
- Memorials Policy
- Mobile Food Vendor Location Rules Policy
- Order Making Policy
- Outdoor Dining Policy
- Policy Framework
- Policy Delegations
- Policy Documentation Policy
- Privately Funded DPAs
- Procurement Policy
- Property Identification Policy
- Prudential Management Policy
- Public Art Policy
- Public Interest Disclosure Guideline
- Rate Rebate Policy
- Rates – Senior Postponement Policy
- Rates Debt Recovery Policy
- Rates Financial Hardship Policy
- Rating Policy
- Records Management
- Regional Gallery Collection Policy
- Relationships with External Bodies

- Risk Management Framework
- Risk Management Policy
- Road Maintenance (Manure on Roads)
- Safe Environs Policy
- Sport and Recreation Management Guideline
- Staff Reward and Recognition Policy
- Structures on Community Riverfront Reserves Policy
- Sundry Debt Recovery Policy
- Treasury Management Policy
- Tree Management Policy
- Unsolicited Bid Policy
- Use of Council Facilities for Fitness Groups and Personal Trainers Policy
- Volunteer Code of Conduct
- Volunteer Policy
- Water and Sewerage Retail Services – Hardship Policy
- Water Sewerage Retail Services Riverglenn and Woodlane Customer Charter
- Water Sewerage Retail Services Riverglenn and Woodlane Enquiry Complain
- Dispute Resolution Procedure

Other Council Documents

A listing of current Strategic Documents and policies can be obtained via Council's website.
<https://www.murraybridge.sa.gov.au/council/administration/council-documents>

- Animal Management Plans
- Annual Business Plans
- Annual Reports
- Application Forms
- Asset Management Plans
- Audited Financial Statements
- Benefits and Allowances
- Biodiversity Strategy
- Climate Change Adaptation Plan
- Committee Terms of References
- Community Plan
- Community Safety Plan
- Community Satisfaction Survey
- Community Land Management Plans
- Council and Committee agendas and minutes
- Council Bylaws
- Delegations
- Development Plan
- Digital Strategy
- Economic Development Strategy
- Environmental Management Plans

- Footpath Strategy
- Freedom of Information Statements
- Gift Registers
- Interest Registers
- Kungun Ngarrindjeri Yunnan Agreement
- Long Term Financial Plan
- Murraylands River Trail Feasibility Study
- Ngarrindjeri Murrundi Management Plan
- Playspace Strategy
- Prudential Statements
- Public Health Plan
- Public Toilet Strategy
- Riverfront Management and Urban Growth Study
- Roadside Vegetation Management Plan
- Sport, Recreation and Open Space Strategy
- Strategic Management Plan
- Structure Plan
- Sturt Reserve Master Plan
- Swanport Road Master Plan
- Tourism Development Plan
- Town Centre Traffic Plan
- Trail Strategy
- Waste Management Strategy
- Wayfinding and Network Strategy

The following documents are available for public inspection *and purchase* from Council's Principal Office, Local Government Centre, 2 Seventh Street, Murray Bridge.

- Assessment Book
- Register of Dogs
- Register of Employees' Salaries and Wages and Benefits
- Voters Roll
- Register of Interests
- Development Application Register
- Parking Control Register
- Register of Public Roads and Streets

6 – OTHER INFORMATION REQUESTS

Requests for other information not publicly available will be considered in accordance with the *Freedom of Information Act 1991*. Under this legislation, applicants seeking access to documents held by Council need to provide sufficient information to enable the correct documents to be identified and must complete the required application form and lodge it at the Council offices.

Applications must be in writing and must specify that it is made under Section 13 of the *Freedom of Information Act 1991*. Council has also resolved that the name of the person lodging a Freedom of Information will be made available when undertaking third party consultation unless there is a legal impediment not to do so.

If the documents relate to the applicant's personal affairs, proof of identity may be requested. Requests will be dealt with as soon as practicable (and in any case, within 30 days) after receipt. If documents are being sought on behalf of another person relating to their personal affairs,

Council may ask for a consent form signed by that person.

Forms of access may include inspection or copies (subject to copyright laws) of documents, hearing and/or viewing of audio and/or video tapes, transcripts of recorded documents, transcripts of words recorded in shorthand or encoded form, or the reproduction of documents from digitised information.

Council, on receiving a Freedom of Information application, may assist the applicant to direct the application to another agency or transfer the application to another agency if appropriate.

If Council refuses access to a document, Council must issue a certificate stating why the document is a restricted document.

In rare cases, retrieving the requested information involves considerable staff time. It is important to specify what is required as clearly as possible so staff can assist quickly and efficiently. If extraordinary staff time is required to comply with an information request, charges may apply.

All general enquiries on *Freedom of Information Act 1991* issues should be directed to Accredited Freedom of Information Officer.

6 – AMENDMENT TO COUNCIL RECORDS

Under the *Freedom of Information Act 1991*, persons may request a correction to any information about themselves that is incomplete, incorrect, misleading or out of date.

To gain access to these Council records, a person must complete and lodge with Council an application form as indicated above outlining the records that he/she wishes to inspect.

If it is found that these require amendment, details of the necessary changes are to be lodged with Council's Freedom of Information Officer. There are no fees or charges for the lodgement, or the first two hours of processing of this type of application and where there is a significant correction of personal records and the mistakes were not the applicant's, any fees and charges paid for the original application will be fully refunded.

7 – FREEDOM OF INFORMATION APPLICATION SUMMARY

A summary of Freedom of Information applications received as identified in Council's Annual Report.

	15-16	16-17	17-18	18-19	19-20	20-21	21-22
Applications Processed	1	8	10	8	12	10	11
Applications Determined	1	8	8	8	11	11	11
Full Release	1	3	3	6	4	6	3
Partial Release	0	4	2	1	6	4	4
Refused Access	0	1	3	1	1	1	0
Proceeded to Internal Review	0	4	2	0	0	0	1
Proceeded to External Review	0	1	1	0	1	0	1
Amendment to Personal Records	0	0	0	0	0	0	0

8 - FREEDOM OF INFORMATION APPLICATION FEES AND PROCESSING CHARGES

Approved application fees are set in the FOI (Fees and Charges) Regulations 2003. A cheque/money order/cash for the appropriate amount must be forwarded to Council with the Freedom of Information Application. Processing charges may also apply for dealing with the application. These are set in the Freedom of Information Regulations and may include some free time when the request relates to the personal affairs of the applicant.

Schedule	Fees and Charges as at 1 July 2021
On application for access to an agency's documents (section 13(c))	\$38.25
For dealing with an application for access to an agency's documents and in respect of the giving of access to the document (section 19(1)(b) and (c))—	
(a) In the case of a document that contains information concerning the personal affairs of the applicant—	No charge
(1) For up to the first 2 hours spent by the agency in dealing with the application and giving access	\$14.80
(2) For each subsequent 15 minutes spent by the agency	\$14.80
(b) In any other case –for each 15 minutes spent by the agency	\$14.80
In addition to the fees specified in subclause (1) the following feeds are payable in respect of the giving of access to an agency's document	
(a) Where access is to be given in the form of a photocopy of the	

document (per page)	\$0.20
(b) Where access is to be given in the form of a written transcript of words recorded or contained in the document (per page)	\$8.85
(c) Where access is to be given in the form of a copy of a photograph, x-ray, DVD or other medium in or on which information is recorded or stored	Actual cost
If the applicant requires that a document be posted or delivered, the applicant must pay the actual costs incurred by the agency in posting or delivering the document.	
On application for review by an agency of a determination made by the agency under Part 3 of the Act (section 29(2)(b))	\$38.25

Fees will be waived for disadvantaged persons, as set in the Freedom of Information Regulations. i.e. No fee is required for current concession holders or if payment of the fee would cause financial hardship. At all times Council retains a discretion to waive, reduce or remit a fee for any reason it thinks fit.

If, in the Council's opinion, the cost of dealing with an application is likely to exceed the application fee, an advance deposit may be requested. The request will be accompanied by a notice that sets out the basis on which the amount of the deposit has been calculated. The Freedom of Information Officer will endeavour to work with the applicant to define the scope of the request and the costs involved.

Freedom of Information requests to the Rural City of Murray Bridge are to be addressed to:

Accredited Freedom of Information Officer
PO Box 421

MURRAY BRIDGE SA 5253

To download an Application Form, please visit

<http://www.archives.sa.gov.au/content/foi-in-sa>

SCHEDULE 1 – COMMITTEES OF COUNCIL

SCHEDULE 1 – RURAL CITY OF MURRAY BRIDGE – COMMITTEE STRUCTURE

SCHEDULE 1 - RURAL CITY OF MURRAY BRIDGE – COMMITTEE STRUCTURE				
Name of Committee	Applicable Legislation	Decision Making Authority	Membership	Function
Aged Care Governance Committee	Local Government Act, 1999 Established under S41	Advisory Only	<ul style="list-style-type: none"> • Independent Chairperson x 1 (<i>payment provided for meeting attendance</i>) • Independent Members x 3 (<i>payment provided for meeting attendance</i>) • Council Members x 1 	<ul style="list-style-type: none"> • Assists Council to have effective governance over the strategy, operations and performance of Lerwin and the Community Care program. • Provides a governance system to assess, monitor and drive improvement in the quality and safety of the care and services that are delivered.
Audit Committee	Local Government Act, 1999 - S126 Established under S41	Advisory Only	<ul style="list-style-type: none"> • Independent Chairperson x 1 (<i>payment provided for meeting attendance</i>) • Independent Members x 2 • Council Members x 2 	<ul style="list-style-type: none"> • Plays a critical role in the financial reporting framework of Council by overseeing and monitoring the contributions of Management and external auditors in the financial reporting process. • Addresses issues such as the approach being adopted by Council and management to address business risks, corporate and financial governance responsibilities and legal • Compliance as well as receiving reports from Council's internal controls.
Community Advisory Committee	Established under Local Government Act, 1999, S41	Advisory Only	<ul style="list-style-type: none"> • Independent Chairperson selected from Community members • Community Members x 6 • Council Members x 2 	<ul style="list-style-type: none"> • Provides input for consideration by Council on allocating grant funding for community grants and donations; providing comment into the range of Council's Community Engagement opportunities and providing comment into a range of Community and

				<p>Culture Services, as requested by Council.</p> <ul style="list-style-type: none"> • Sub-Committees established under this Committee. <ul style="list-style-type: none"> • Community Action Group • Community Grants working party • Sport and Recreation Advisory Group • Youth Action Committee • Youth Council
Strategic Planning and Development Policy Committee	Established under Local Government Act 1999, S41	Advisory only Review to be undertaken in accordance with Legislative changes	<ul style="list-style-type: none"> • Presiding Member x 1 (<i>payment provided for meeting attendance</i>) • Independent Members x 2 • Council Members x 3 	<ul style="list-style-type: none"> • The Committee provides a forum for discussion in relation to Council's strategic and planning policy issues. • Reviewing and considering specific changes to Council's Development Plan, ie a Development Plan Amendment; • Receiving and considering reports from Council's Development Assessment Panel on relevant development assessment matters, ie policy changes or issues; and • Receiving and considering changes to legislation and strategic documents, including but not limited to, the Development Act, Development Regulations, the Planning Strategy and Ministerial Development Plan Amendments.
Council Assessment Panel	Planning, Development & Infrastructure Act 2016	Delegated Authority	<ul style="list-style-type: none"> • Presiding Member x 1 (<i>payment provided for meeting attendance</i>) • Independent Members x 3 (<i>payment provided for meeting attendance</i>) • Council Members x 1 	<ul style="list-style-type: none"> • Relevant Authority under the PDI Act, during transition to the Act will act as a delegate of the Council for the purpose of the Development Act 1993.
			<ul style="list-style-type: none"> • Presiding Member x 1 	<ul style="list-style-type: none"> • Responsible for the checking of fire safety

Building Fire Safety Committee	Development Act, 1993 – S71	Delegated Authority	<ul style="list-style-type: none"> • Metropolitan Fire Service representatives • Country Fire Service representatives • Council appointed authorised officers, 	<p>provisions in new and existing buildings.</p> <ul style="list-style-type: none"> • Of particular interest to the Committee are those types of buildings that may constitute a high fire safety risk, such as large commercial/industrial buildings, motels and hotels
--------------------------------	-----------------------------	---------------------	---	---

			Membership	Function
			<ul style="list-style-type: none"> • Independent Chairperson x 1 <i>(payment provided for meeting attendance)</i> • Independent Members x 3 • Council Members x 1 	<ul style="list-style-type: none"> • Assists Council to have effective governance over the strategy, operations and performance of Lerwin and the Community Care program. • Provides a governance system to assess, monitor and drive improvement in the quality and safety of the care and services that are delivered.
			<ul style="list-style-type: none"> • Independent Chairperson x 1 <i>(payment provided for meeting attendance)</i> • Independent Members x 2 • Council Members x 2 	<ul style="list-style-type: none"> • Plays a critical role in the financial reporting framework of Council by overseeing and monitoring the contributions of Management and external auditors in the financial reporting process. • Addresses issues such as the approach being adopted by Council and management to address business risks, corporate and financial governance responsibilities and legal • Compliance as well as receiving reports from Council's internal controls.
			<ul style="list-style-type: none"> • Independent Chairperson selected from Community members • Community Members x 6 • Council Members x 2 	<ul style="list-style-type: none"> • Provides input for consideration by Council on allocating grant funding for community grants and donations; providing comment into the range of Council's Community Engagement opportunities and providing comment into a range of Community and Culture Services, as requested by Council. • Sub-Committees established under this Committee. <ul style="list-style-type: none"> • Community Action Group • Community Grants working

				<ul style="list-style-type: none"> party Sport and Recreation Advisory Group Youth Action Committee Youth Council
			<ul style="list-style-type: none"> Presiding Member x 1 <i>(payment provided for meeting attendance)</i> Independent Members x 2 Council Members x 3 	<ul style="list-style-type: none"> The Committee provides a forum for discussion in relation to Council's strategic and planning policy issues. Reviewing and considering specific changes to Council's Development Plan, ie a Development Plan Amendment; Receiving and considering reports from Council's Development Assessment Panel on relevant development assessment matters, ie policy changes or issues; and Receiving and considering changes to legislation and strategic documents, including but not limited to, the Development Act, Development Regulations, the Planning Strategy and Ministerial Development Plan Amendments.
			<ul style="list-style-type: none"> Presiding Member x 1 <i>(payment provided for meeting attendance)</i> Independent Members x 3 <i>(payment provided for meeting attendance)</i> Council Members x 1 	<ul style="list-style-type: none"> Relevant Authority under the PDI Act, during transition to the Act will act as a delegate of the Council for the purpose of the Development Act 1993.
			<ul style="list-style-type: none"> Presiding Member x 1 Metropolitan Fire Service representatives Country Fire Service representatives Council appointed authorised officers, 	<ul style="list-style-type: none"> Responsible for the checking of fire safety provisions in new and existing buildings. Of particular interest to the Committee are those types of buildings that may constitute a high fire safety risk, such as large commercial/industrial buildings, motels and hotels

Council Subsidiaries

SCHEDULE 2 - RURAL CITY OF MURRAY BRIDGE – REGIONAL SUBSIDIARY STRUCTURE (established under Section 43, Local Government Act 1999)		
Name of Regional Subsidiary	Membership	Purpose
Murraylands and Riverland Local Government Association	<ul style="list-style-type: none"> • Berri Barmera Council • Coorong District Council • District Council Karoonda East Murray; • District Council of Loxton Waikerie; • District Council of Mid Murray • District Council of Renmark Paringa; • Rural City of Murray Bridge • Southern Mallee Council 	<ul style="list-style-type: none"> • Undertake coordinating, advocacy and representational roles for it's constituent Councils at a regional level. • Facilitate and co-ordinate activities of local government at a regional level related to environment, economic and social development with the object of achieving continuing improvement for the benefit of the communities of its constituent Councils. • Develop, encourage, promote, foster and maintain consultation and cooperation and to strengthen the representation and status of local government when dealing with other levels of government, private enterprise and the community. • Develop further cooperation between its constituent Councils for the benefit of the communities in the region. • Develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities in the region. • Undertake projects that benefit the region and its communities
Adelaide Hills Regional Waste Management Authority	<ul style="list-style-type: none"> • Adelaide Hills Council, • Alexandrina Council, • District Council of Mount Barker • Rural City of Murray Bridge. 	<ul style="list-style-type: none"> • Independently-resourced Authority coordinating waste management on behalf of its Member Councils;

External Committees and Boards

- Australian Womens Local Government Association
- Local Government Association
- Local Government Finance Authority
- Murray Darling Association, Region 6
- Murray Mallee Bushfire Management Committee
- Murray Mallee Zone Emergency Management Committee
- Murray River Lakes and Coorong Tourism Alliance

Lewin Nursing Home

67 Joyce Street Murray Bridge
08 8539 1185

Public Library

Level 2
Murray Bridge Market Place
Murray Bridge
08 8539 1175

Regional Gallery

27 Sixth Street Murray Bridge
08 8539 1420

Swimming Centre

40-58 Adelaide Road Murray
Bridge
08 8532 2924

Town Hall

13-17 Bridge Street Murray
Bridge
08 8539 1430

Visitor Information Centre

3 South Terrace Murray
Bridge
08 8539 1142

Works Depot

21 Hindmarsh Road Murray
Bridge
08 8539 1160

Youth Centre

3-5 Railway Terrace Murray
Bridge
08 8539 2122

CONTACT US AT

2 Seventh Street / PO Box 421
Murray Bridge SA 5253

T. +61 8 8539 1100

F. +61 8 8532 2766

E. council@murraybridge.sa.gov.au

MURRAYBRIDGE.SA.GOV.AU



@ruralcitymurraybridge #MakeItYours #MurrayBridge